

**TOWN OF FORT SMITH
FORT SMITH, NT**

**ANNUAL FINANCIAL REPORT
For the Year Ended December 31, 2024**

INDEX

Page

MANAGEMENT DISCUSSION AND ANALYSIS

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

INDEPENDENT AUDITORS' REPORT

FINANCIAL STATEMENTS

Statement I - Statement of Financial Position	1
Statement II - Statement of Operations	2
Statement III - Statement of Changes in Net Financial Assets	3
Statement IV - Statement of Cash Flow	4
Notes to the financial statements	5 - 22
Schedule 1 - Tangible Capital Assets	23
Schedule 1a - Schedule of Revenue and Expenses, General Government Services	24
Schedule 1b - Schedule of Expenses, Public Safety and Protective Services	25
Schedule 1c - Schedule of Expenses, Public Works and Transportation Services	26
Schedule 1d - Schedule of Revenue and Expenses, Recreation and Culture Services	27
Schedule 1e - Schedule of Revenue and Expenses, Water and Sewer Services	28
Schedule 1f - Schedule of Revenue and Expenses, Environmental Operating Fund	29
Schedule 1g - Schedule of Revenue and Expenses, Land Development Fund	30
Schedule 2 - Gas Tax Expenditure Report	31 - 32
Schedule 3 - Community Public Infrastructure Fund	33 - 36
Schedule 4 - Clean Water and Wastewater Fund	37
Schedule 5 - Investing in Canada Infrastructure Program	38
Schedule 6 - Small Communities Fund	39
Schedule 7 - Changes in Fund Balances	40
Schedule 8 - Expenses by Object	41
Schedule 9 - Salaries, Honoraria and Travel paid to Mayor and Council	42



Management Discussion and Analysis

Management Discussion And Analysis For the Year ended December 31, 2024

The Town of Fort Smith is in a good financial position. The Town's total assets exceed the total liabilities, which includes the long-term debt of the arena that was established at the completion of the project in 2015 which will be paid in full in February 2025. The Town has sufficient resources to meet its financial commitments in the coming year.

In 2024, total financial assets increased 10% from 2023, however the Town's Tangible Capital Assets remain relatively unchanged from the previous year. In 2024, the town completed \$2.4 million of capital work.

Total liabilities were relatively unchanged from 2023. Deferred revenue increased by \$680 thousand. Long-term debt decreased by \$506 thousand, representing the repayment of the debenture on the arena. The debenture shall be retired by February 2025. Total non-financial assets grew by \$135 thousand since 2023. .

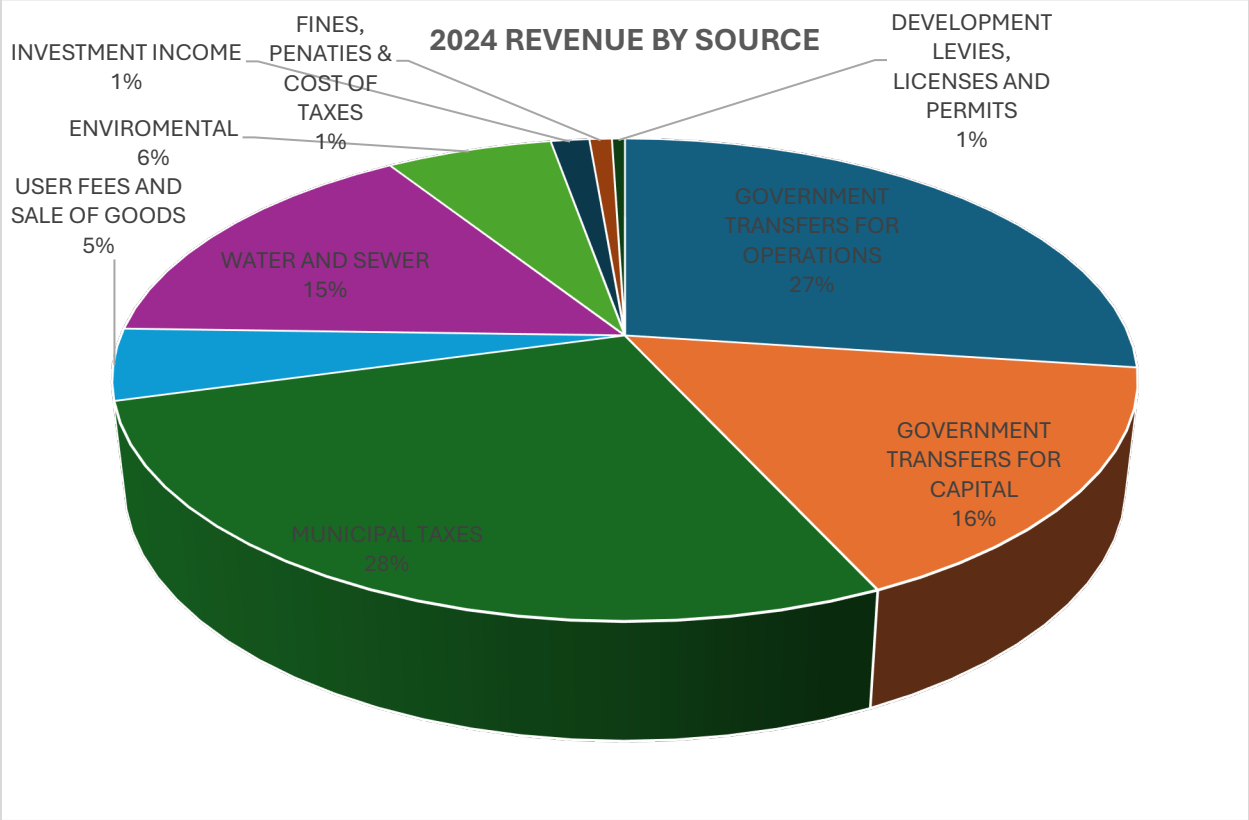
Delinquent accounts continue to be a significant concern for the town's administration. Since 2019, substantial efforts have been made to collect overdue property taxes. This has resulted in a reduction of the outstanding amount owed to the town through the conduct of yearly property tax auctions. In addition to the property taxes in arrears, a considerable number of accounts receivable have also been overdue. In 2024, the town increased the allowance for uncollectable receivables and property taxes by \$302 thousand.

Revenues increased in 2024 from \$14.2 million in 2023 to \$14.3 million. This increase was primarily due to increases in user fees and sale of goods. Over 43% of the Town's revenues was derived from government transfers. Municipal tax revenues, user fees and sale of services increased by \$820 thousand from 2023. Expenses decreased by \$293 thousand in 2024 to just over \$12.3 million. At the end of 2024, there was an operating surplus of \$1.94 million.

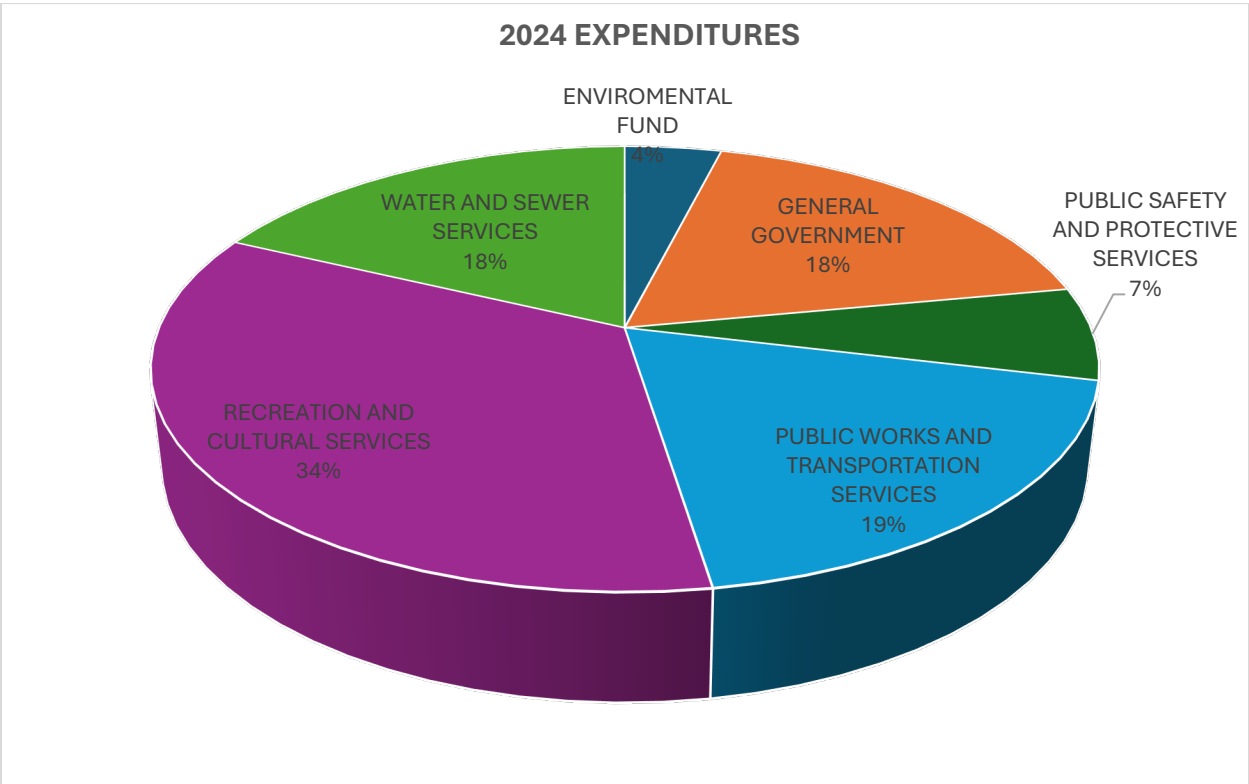
The Town generates revenue from several diverse sources. The graph below illustrates the various income streams. Revenues from government transfers accounted for 43% of the total, with property taxes accounting for 28%. Water and sewer services contributed 15%, Environmental Services accounted for 6%, and other sources of revenue made up 8%.



Management Discussion and Analysis



The chart below illustrates the way the Town spent the funds it received. Recreation and Culture Services accounted for 34% of the expenditure, Water and Sewer Services accounted for 18%, Public Works and Transportation Services accounted for 19%, General Government accounted for 18%, Public Safety and Protective Services accounted for 7%, and Environmental Services accounted for 4%.





Management Discussion and Analysis

Capital work in 2024 led to the replacement of several fire hydrants, upgrades to the water treatment plant and main lift station as well as work on the replacement of the lagoon liner. Other projects include significant work on the Community Plan and Zoning Bylaw and replacement of the ice plant for the curling rink.

Yours truly,

Town of Fort Smith

Tracy Thomas

Senior Administrative Officer

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying financial statements and other information contained in this report are the responsibility of the Town Council of the Town of Fort Smith. Town Council delegates to Administration the responsibility of the financial statements.

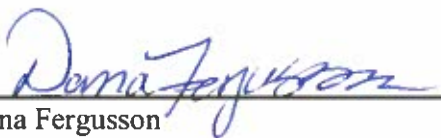
The financial statements are prepared by Administration in accordance with accounting principles recommended by the Department of Municipal and Community Affairs, based upon the requirements of the *Cities, Towns and Villages Act* of the Northwest Territories, and the Canadian Public Sector Accounting Standards. They necessarily include some amounts that are based on best estimates and judgments of Administration. When alternate accounting treatments exist, Administration has chosen those it considers the most appropriate under the circumstances, in order to ensure that the financial statements are presented fairly, in all respects.

To assist in its responsibility, Administration maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized, that assets are properly accounted for and safeguarded, and that financial records are relevant, accurate and reliable for the preparation of financial statements.

Town Council carries out its responsibility for review of the financial statements primarily through the Corporate Services Committee. The Committee meets regularly with Administration to discuss financial matters, including the results of audit examinations. The Committee reports its findings to Town Council for its consideration in approving the financial statements for issuance.

Town Council has reviewed the financial statements and recommends their approval. They also met with Administration and external auditors to discuss internal controls over the financial reporting process, auditing issues and financial reporting matters, to ensure that each party is properly discharging their responsibilities and to review the financial statements and the external auditor's report.

The financial statements have been reported on by Avery Cooper & Co. Ltd., Chartered Professional Accountants, in accordance with Canadian generally accepted auditing standards on behalf of the Town of Fort Smith. Avery Cooper & Co. Ltd. has full and free access to the records of the Town of Fort Smith.



Dana Fergusson
Mayor

April 29, 2025

Date



Tracy Thomas
Senior Administrative Officer

April 29, 2025

Date



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Chartered Professional Accountants

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INDEPENDENT AUDITOR'S REPORT

Mayor and Council
Town of Fort Smith

Report on the Financial Statements

Opinion

We have audited the financial statements of Town of Fort Smith which comprise the Statement of Financial Position as at December 31, 2024 and the Statements of Operations, Changes in Net Financial Assets and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Town of Fort Smith as at December 31, 2024 and the results of its operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements of the Town of Fort Smith taken as a whole. The supplementary information included on various schedules is presented for purposes of additional information. Such supplementary information has been subjected to the auditing procedures applied, only to the extent necessary to express an opinion in the audit of financial statements taken as a whole.

Other Information

Management is responsible for the other information. The other information comprises the Management Discussion and Analysis.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and the Cities, Towns and Villages Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

INDEPENDENT AUDITOR'S REPORT, cont'd

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITOR'S REPORT, cont'd

Report on Other Legal and Regulatory Requirements

We further report that, in our opinion, these financial statements are prepared, in all material respects, in accordance with the policies and standards prescribed for municipalities by the Cities, Towns & Villages Act and by the Department of Municipal and Community Affairs, Government of Northwest Territories. As required by the Cities, Towns and Villages Act we further report that, in our opinion, proper books of account have been maintained by the Town, the financial statements are in agreement therewith and the transactions that have come under our notice have, in all significant respects, been within the statutory powers of the Town. We also report that, in our opinion these principles have been applied on a basis consistent with that of the preceding year.

Avery Cooper & Co. Ltd.

Avery Cooper & Co. Ltd.
Chartered Professional Accountants
Yellowknife, NT

April 29, 2025

TOWN OF FORT SMITH
STATEMENT OF FINANCIAL POSITION
December 31, 2024

Statement I

	<u>2024</u>	<u>2023</u>
FINANCIAL ASSETS		
Cash and cash equivalents (Note 2)	\$ 13,186,439	\$ 12,830,358
Taxes and grants in lieu of taxes receivable (Note 3)	914,247	1,100,212
Trade and other accounts receivable (Note 4)	3,792,532	2,205,002
Inventory for resale - land	<u>694,577</u>	<u>694,577</u>
	<u>18,587,795</u>	<u>16,830,149</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 7)	838,281	908,009
Wages and benefits payable	311,864	502,065
Deposit liabilities	265,448	265,807
Deferred revenue (Note 8)	8,239,032	7,531,649
Long-term debt (Note 9)	38,872	545,334
Provision for post-employment benefits	545,412	557,723
Provision for landfill closure (Note 18)	<u>1,134,386</u>	<u>1,083,386</u>
	<u>11,373,295</u>	<u>11,393,973</u>
NET FINANCIAL RESOURCES (Statement III)	<u>7,214,502</u>	<u>5,436,176</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	50,593,782	50,436,776
Inventory for consumption - land	417,274	417,274
Inventory of supplies	54,731	63,201
Prepaid expenses	<u>116,307</u>	<u>129,764</u>
	<u>51,182,094</u>	<u>51,047,015</u>
ACCUMULATED SURPLUS (Note 13) and (Statement II)	58,396,598	56,483,189
CONTINGENCIES (Note 19)		

Approved:

 _____ Mayor

 _____ Senior Administrative Officer

See the accompanying notes and schedules.

TOWN OF FORT SMITH**Statement II****STATEMENT OF OPERATIONS**
For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
Government transfers for operations (Note 14)	3,372,513	3,867,681	3,565,525
Government transfers for capital (Note 14)	3,420,000	2,253,669	3,286,251
Net municipal taxes (Note 11)	3,966,151	3,924,336	3,825,754
User fees and sales of goods	3,509,974	3,785,310	3,059,157
Investment income	10,000	206,955	221,426
Fines, penalties and cost of taxes	160,000	120,277	141,519
Development levies, licences and permits	<u>48,850</u>	<u>69,825</u>	<u>59,565</u>
TOTAL REVENUES	<u>14,487,488</u>	<u>14,228,053</u>	<u>14,159,197</u>
EXPENSES			
General Government Services (Schedule 1a)	1,496,186	2,227,947	2,022,321
Public Safety and Protective Services (Schedule 1b)	831,254	830,714	908,698
Public Works and Transportation Services (Schedule 1c)	2,094,843	2,309,098	2,263,599
Recreation and Culture Services (Schedule 1d)	4,229,350	4,251,385	4,541,926
Water and Sewage Services (Schedule 1e)	2,213,806	2,210,327	2,376,930
Environmental Fund (Schedule 1f)	<u>631,019</u>	<u>485,177</u>	<u>494,491</u>
TOTAL EXPENSES (Schedule 8)	<u>11,496,458</u>	<u>12,314,648</u>	<u>12,607,965</u>
ANNUAL SURPLUS (DEFICIT)	<u>2,991,030</u>	<u>1,913,405</u>	<u>1,551,232</u>
ACCUMULATED SURPLUS, BEGINNING OF YEAR	<u>56,483,189</u>	<u>56,483,189</u>	<u>54,931,957</u>
ACCUMULATED SURPLUS, END OF YEAR	<u>\$ 59,474,219</u>	<u>\$ 58,396,598</u>	<u>\$ 56,483,189</u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH

Statement III

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
ANNUAL SURPLUS (DEFICIT)	\$ <u>2,991,030</u>	\$ <u>1,913,405</u>	\$ <u>1,551,232</u>
Amortization of tangible capital assets	1,463,870	2,070,456	1,929,652
Acquisition of tangible capital assets	(11,510,000)	(2,323,303)	(3,266,834)
Writedown of tangible capital assets	<u>-</u>	<u>95,841</u>	<u>-</u>
(Increase)/Decrease in tangible capital assets	<u>(10,046,130)</u>	<u>(157,006)</u>	<u>(1,337,182)</u>
Consumption of inventory of supplies	-	8,470	3,945
Acquisition of prepaid expenses	-	(116,307)	(129,764)
Use of prepaid expenses	<u>-</u>	<u>129,764</u>	<u>70,241</u>
INCREASE IN NET FINANCIAL ASSETS	(7,055,100)	1,778,326	158,472
NET FINANCIAL ASSETS, BEGINNING OF YEAR	<u>5,436,176</u>	<u>5,436,176</u>	<u>5,277,704</u>
NET FINANCIAL ASSETS, END OF YEAR	\$ <u><u>(1,618,924)</u></u>	\$ <u><u>7,214,502</u></u>	\$ <u><u>5,436,176</u></u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH**Statement IV****STATEMENT OF CASH FLOW**
For the Year Ended December 31, 2024

	<u>2024</u>	<u>2023</u>
CASH FLOWS FROM OPERATING TRANSACTIONS		
Annual Surplus (Deficit)	\$ 1,913,405	\$ 1,551,232
Adjustments for non-cash items and changes in accounts:		
Accounts receivable	(1,401,565)	127,679
Liabilities (other than long-term)	346,004	384,703
Inventory of supplies	8,470	3,947
Prepaid expense	13,457	(59,523)
Amortization expense	2,070,456	1,929,652
Bad debts expense	<u>301,807</u>	<u>272,841</u>
Net cash from operations	<u>3,252,034</u>	<u>4,210,531</u>
CASH FLOWS FROM CAPITAL TRANSACTIONS		
Acquisition of tangible capital assets (Note 24)	<u>(2,389,491)</u>	<u>(4,641,763)</u>
CASH FLOWS FROM FINANCING TRANSACTIONS		
Long-term debt repaid	<u>(506,462)</u>	<u>(495,055)</u>
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	356,081	(926,289)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>12,830,358</u>	<u>13,756,647</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 13,186,439</u>	<u>\$ 12,830,358</u>

See the accompanying notes and schedules.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Fort Smith (the "Town" or "Municipality") are the representations of management prepared in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. They are also prepared in accordance with policies prescribed for municipalities by the *Cities, Towns and Villages Act* of the Northwest Territories, and by the Department of Municipal and Community Affairs, Government of Northwest Territories (GNWT-MACA).

The Municipality is exempt from income tax under Section 149 of the *Income Tax Act* (Canada).

Significant aspects of the accounting policies adopted by the Town are as follows:

(a) Reporting Entity

The financial statements reflect the assets, liabilities, revenues and expenses, changes in net financial assets (debt) and change in financial position of the reporting entity. This entity comprises the municipal operations plus all of the organizations that are owned or controlled by the Town and are, therefore, accountable to the Council for the administration of their financial affairs and resources. At present, there are no organizations that are owned or controlled by the Municipality, other than its own management funds (see Segmented Information below).

Note 11 relating to taxes levied also includes requisitions for education that are not part of the municipal reporting entity.

Interdepartmental and organizational transactions and balances are eliminated.

The Town receives significant funding from the Government of Northwest Territories in the form of operating grants and capital grants. Administration is of the opinion that discontinuance of funding would significantly disrupt operations.

(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the legal obligation to pay.

Externally restricted funds and earnings thereon are accounted for as deferred revenue until used for the purpose specified. Government transfers for general operations and water/sewage operations are recognized as revenue in their respective funds. Government transfers for capital purposes are accounted for as deferred revenue until the related tangible capital assets are acquired or constructed or eligible expenses are incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, *continued*

(c) Cash and Cash Equivalents

Cash consists of cash on hand and temporary investments. The Town considers any and all highly liquid investments with maturities of three months or less from the date of acquisition, that are readily convertible to known amounts of cash and that are subject to insignificant risk of changes in value, to be cash equivalents.

(d) Use of Estimates

The preparation of financial statements in conformity with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditure during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

Significant estimates are used in determining the useful lives of depreciable assets, landfill closure and post-closure liability, allowance for doubtful accounts, and allocations of common administrative expenses between funds/programs.

(e) Land held for resale

Land held for resale is recorded at the lower of cost or net realizable value. Cost includes costs for land acquisition and improvements required to prepare the land for servicing such as clearing, stripping and leveling charges. Related development costs incurred to provide infrastructure such as water and wastewater services, roads, sidewalks and street lighting are recorded as physical assets under the respective function.

(f) Landfill Closure and Post-Closure Liability

The Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring leachate control, and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill site based on usage.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, *continued*

(g) Government Transfers

Government transfers are the transfer of monetary assets or tangible capital assets from a government for which the government making the transfer does not:

- i) receive any goods or services directly in return;
- ii) expect to be repaid in future; or
- iii) expect a direct financial return.

Operating transfers are recognized as revenue in the period in which the events giving rise to the transaction occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be determined.

Capital transfers are initially recognized as deferred revenue and subsequently recognized as revenue when the related tangible capital assets are acquired or constructed.

(h) Post-Employment Benefits

Contributions for current and past service pension and sick leave benefits are recorded as expenses in the year in which they become due.

(i) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.

(j) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the Change in Net Financial Assets (Debt) for the year.

(k) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, continued

(l) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost. Cost is determined on the specific item basis.

Other inventories held for resale are valued at the lower of cost or net realizable value with cost determined by the average cost method.

(m) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	<u>Years</u>
Buildings, Improvements & Structures	15 - 50
Waste Management Facilities Infrastructure	40 - 50
Parks Infrastructure	15 - 75
Roads	30 - 40
IT and Other Infrastructure	5 - 40
Vehicles	7 - 25

One half year annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use, and includes interest on related debt.

(n) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at fair value at the date of receipt and also are recorded as revenue.

(o) Cultural and Historical Tangible Capital Assets

Works of art for display are not recorded as tangible capital assets but are disclosed.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, *continued*

(p) Reserve for Future Expenses

Reserves are established at the discretion of Council or as stipulated requirements to set aside funds for future operating and capital expenses. Transfers to and/or from reserves are reflected as an adjustment to the respective fund and not as revenue or expenses in the statement of operations.

The Town maintains the following reserves:

- i) Reserve for General Operations - to ensure sufficient funds available to replace or expand the municipal infrastructure, excluding environmental services and utility infrastructure, as required.
- ii) Reserve for Environmental Services - to replace or expand the landfill site as required.
- iii) Service Interruption Insurance Reserve - to have adequate funds available to provide for the repair and maintenance from the Town's mains to customer's buildings and provide assistance to customers.
- iv) Reserve for Utility Infrastructure Replacement - to ensure sufficient funds available to replace or expand the municipal utility infrastructure as required.

The balance in each reserve is disclosed in Note 10.

(q) Financial Instruments

The Town's financial instruments are initially recorded at fair value, unless fair value cannot be reliably determined, and subsequently measured at amortized cost. The estimated fair values of these financial instruments are assumed to approximate their carrying amounts due to the relatively short period to maturity. Transaction costs are expensed as incurred.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 1 SIGNIFICANT ACCOUNTING POLICIES, *continued*

(r) Segmented Information

Municipal services are provided by departments and segmented financial information on their activities is reported in the schedules. The accounting policies used in these segments are consistent with those followed in preparation of the financial statements as disclosed in Note 1. Revenues not directly attributable to a specific segment are indicated as unallocated items in Note 16. The Town allocates certain common expenses to different departments based on the percentage of equipment owned or directly attributable to each department. The segments include:

- i) General Government Services, which provides internal support to council and other departments who provide services to its citizens. These internal departments include the Senior Administrative Officer, Financial services, Information Technology Support, and Human Resources.
- ii) Public Safety and Protective Services, which provides services to maintain public order, uphold municipal bylaws and emergency and prevention services related to firefighting and medical services.
- iii) Public Works and Transportation, which provides construction and maintenance of community assets and transportation planning.
- iv) Recreation and Culture Services, which provides services through a recreation and cultural program.
- v) Water and Sewage Services which provides for operations and maintenance related to water distribution and sewage collection.
- vi) Environmental Operating Fund which provides for operations and maintenance related to solid waste and garbage.
- vii) Land Development Fund, which creates plans, programs, and policies required for community planning, zoning, and subdivision.

(s) Prior year presentation

Prior year's figures have been restated, where applicable, to conform to current year's presentation.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 2 CASH AND CASH EQUIVALENTS

	<u>2024</u>	<u>2023</u>
Cash (Note 5)	\$ <u>13,186,439</u>	\$ <u>12,830,358</u>

Cash equivalents are short-term deposits with original maturities of three months or less.

NOTE 3 TAXES AND GRANTS IN LIEU OF TAXES RECEIVABLE

	<u>2024</u>	<u>2023</u>
Taxes and grants in lieu	\$ 878,512	\$ 849,372
Arrears taxes	<u>1,847,366</u>	<u>1,808,081</u>
	2,725,878	2,657,453
Less: allowance for doubtful accounts	<u>(1,811,631)</u>	<u>(1,557,241)</u>
	\$ <u>914,247</u>	\$ <u>1,100,212</u>

NOTE 4 TRADE AND OTHER ACCOUNTS RECEIVABLE

	<u>2024</u>	<u>2023</u>
Municipal and Community Affairs	\$ 2,994,103	\$ 1,632,736
GNWT - Other departments	<u>10,000</u>	<u>120,738</u>
	<u>3,004,103</u>	<u>1,753,474</u>
Utilities	362,895	300,549
Less: allowance for doubtful accounts	<u>(89,920)</u>	<u>(69,920)</u>
	<u>272,975</u>	<u>230,629</u>
Other	693,721	371,868
Less: allowance for doubtful accounts	<u>(178,267)</u>	<u>(150,969)</u>
	<u>515,454</u>	<u>220,899</u>
	\$ <u>3,792,532</u>	\$ <u>2,205,002</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 5 DEPOSITS

<u>Source</u>	<u>Deferred Revenue</u>	<u>Reserves</u>	<u>Less Amount Receivable</u>	<u>Total Required Deposit</u>	<u>Actual Bank Deposit</u>	<u>Overage/ (Shortfall)</u>
Gas Tax	\$ 5,707,998	\$ -	\$ 2,028,000	\$ 3,679,998	\$ 5,617,985	\$ 1,937,987
Community Public Infrastructure	2,324,695	-	-	2,324,695	3,608,727	1,284,032
Reserve for General Operations	-	976,821	-	976,821	-	(976,821)
Service Interruption Insurance Reserve	-	269,486	-	269,486	269,486	-
Reserve for Utility Infrastructure Replacement	-	3,323,364	-	3,323,364	-	(3,323,364)
Reserve for Environmental Services	-	923,502	-	923,502	361,673	(561,829)
Daily operations	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,328,568</u>	<u>3,328,568</u>
	<u>\$ 8,032,693</u>	<u>\$ 5,493,173</u>	<u>\$ 2,028,000</u>	<u>\$11,497,866</u>	<u>\$13,186,439</u>	<u>\$ 1,688,573</u>

Deposits comprise:

		<u>2024</u>	<u>2023</u>
Gas Tax	Current account	\$ 5,617,985	\$ 5,338,106
Community Public Infrastructure	Current account	3,608,727	3,080,258
Reserves	Current account	631,159	599,722
Daily Operations	Current account	<u>3,328,568</u>	<u>3,812,272</u>
		<u>\$ 13,186,439</u>	<u>\$ 12,830,358</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 6 CREDIT FACILITY

The Town has an Operating Line of Credit with the Bank of Montreal in the amount of \$100,000. The Operating Line of Credit bears interest at Prime plus 0.75%. At December 31, 2024, the Operating Line of Credit has a zero balance.

NOTE 7 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2024</u>	<u>2023</u>
Accounts payable	\$ 321,471	\$ 409,804
Accrued liabilities	496,400	411,607
Tangible Capital Assets payable (Note 12)	<u>20,410</u>	<u>86,598</u>
	<u>\$ 838,281</u>	<u>\$ 908,009</u>

NOTE 8 DEFERRED REVENUE

	<u>2024</u>	<u>2023</u>
Gas Tax	\$ 5,707,998	\$ 5,611,704
Community Public Infrastructure	2,324,695	1,666,584
Slope Stabilization Project	14,339	19,285
Slope Monitoring Project	160,000	160,000
Branded Signage	32,000	32,000
Climate Change Adaptation Plan Project	<u>-</u>	<u>42,076</u>
	<u>\$ 8,239,032</u>	<u>\$ 7,531,649</u>

NOTE 9 LONG-TERM DEBT

	<u>2024</u>	<u>2023</u>
Bank of Montreal fixed rate term loan bearing interest at 2.28% per annum, repayable in monthly blended payments of \$42,796. The loan matures in February 2025.	<u>\$ 38,872</u>	<u>\$ 545,334</u>

Debenture interest paid in 2024 was \$7,091 (2023 - \$18,498).

Principal and interest repayments are as follows:

	Principal	Interest	Total
2025	\$ <u>38,872</u>	\$ <u>93</u>	\$ <u>38,965</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 10 RESERVES

Reserves for operating and capital activities changed as follows:

<u>Reserves</u>	<u>Type</u>	<u>2023</u>	<u>Increases</u>	<u>Decreases</u>	<u>2024</u>
Reserve for General Operations	Capital	\$ 851,821	\$ 125,000	\$ -	\$ 976,821
Service Interruption Insurance Reserve	Operating	307,238	47,531	85,283	269,486
Reserve for Utility Infrastructure Replacement	Capital	3,153,440	169,924	-	3,323,364
Reserve for Environmental Services	Capital	<u>741,733</u>	<u>181,769</u>	<u>-</u>	<u>923,502</u>
		<u>\$ 5,054,232</u>	<u>\$ 524,224</u>	<u>\$ 85,283</u>	<u>\$ 5,493,174</u>

NOTE 11 NET MUNICIPAL TAXATION

	<u>2024</u>	<u>2023</u>
Taxes	\$ 2,769,323	\$ 2,717,712
Grants-in-lieu of taxes - GNWT	1,367,905	1,306,664
Grants-in-lieu of taxes - Government of Canada	242,756	240,914
Less: Education requisition	<u>(455,648)</u>	<u>(439,536)</u>
	<u>\$ 3,924,336</u>	<u>\$ 3,825,754</u>

NOTE 12 EQUITY IN TANGIBLE CAPITAL ASSETS

	<u>2024</u>	<u>2023</u>
Tangible Capital Assets (Schedule 1)	\$ 91,628,417	\$ 89,400,955
Accumulated amortization (Schedule 1)	(41,034,635)	(38,964,179)
Long-term debt (Note 9)	(38,872)	(545,334)
Tangible Capital Assets payable (Note 7)	<u>(20,410)</u>	<u>(86,598)</u>
	<u>\$ 50,534,500</u>	<u>\$ 49,804,844</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 13 ACCUMULATED SURPLUS

Accumulated surplus consists of restricted and unrestricted fund surplus (deficit), reserves and equity in tangible capital assets as follows:

	<u>2024</u>	<u>2023</u>
Unrestricted surplus		
General Fund (Schedule 7)	\$ <u>1,834,240</u>	\$ <u>1,595,981</u>
Restricted surplus		
Utility Operating Fund	198,695	(104,936)
Environmental Operating Fund	301,041	71,270
Land Development Fund	<u>61,948</u>	<u>61,798</u>
Total Restricted surplus	<u>561,684</u>	<u>28,132</u>
Reserves		
Reserve for General Operations	976,822	851,821
Service Interruption Insurance Reserve	269,486	307,238
Reserve for Utility Infrastructure Replacement	3,323,364	3,153,440
Reserve for Environmental Services	<u>923,502</u>	<u>741,733</u>
Total Reserves	<u>5,493,174</u>	<u>5,054,232</u>
Equity in tangible capital assets	<u>50,534,500</u>	<u>49,804,844</u>
Accumulated surplus	\$ <u>58,396,598</u>	\$ <u>56,483,189</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 14 GOVERNMENT TRANSFERS

	<u>2024</u>	<u>2023</u>
GOVERNMENT OF CANADA TRANSFERS		
Fort Smith Slope Monitoring 2022-2026	\$ -	\$ 18,969
Conibear Park & Cultural Site	<u>190,000</u>	<u>-</u>
	<u>190,000</u>	<u>18,969</u>
 GOVERNMENT OF THE NORTHWEST TERRITORIES TRANSFERS		
Operational funding:		
- Operations and Maintenance	2,408,000	2,263,000
- Water and Sewage	<u>671,000</u>	<u>606,000</u>
	<u>3,079,000</u>	<u>2,869,000</u>
Repayable Contributions:		
- Sport and Recreation	24,000	24,000
- Youth Centre Initiative	26,786	19,286
- Industry, Tourism and Investment	24,478	8,290
- Conibear Park & Cultural Site	59,367	-
- ECE - Library	84,500	55,000
- Low Carbon Economy Fund	6,075	285,643
- Ground Ambulance and Highway Rescue Services	37,000	52,064
- Emergency Medical Responder Training	10,000	-
- Wastewater Testing Support	-	47,000
- Riverside Park and Lookout Update	16,106	-
- Children and Youth Resiliency	13,636	13,636
- Landfill Expansion	10,893	-
- 2024 Budget Assistant	10,000	-
- Mission Historical Park	-	2,000
- Community Tourism Infrastructure Contribution	-	46,497
- ECE Childcare Program grants	508,282	402,380
- Community Tourism Coordinator	50,000	50,000
- Other Grants	<u>-</u>	<u>3,900</u>
	<u>881,123</u>	<u>1,009,696</u>
 Other Restricted Funding:	<u>2024</u>	<u>2023</u>
- Gas Tax	1,014,000	1,014,000
- Community Public Infrastructure	<u>1,656,000</u>	<u>1,446,000</u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 14 GOVERNMENT TRANSFERS, continued

	2,670,000	2,460,000
- Interest earned	446,849	498,862
- Transfers from (to) Deferred Revenue	<u>(1,145,622)</u>	<u>(4,751)</u>
	<u>1,971,227</u>	<u>2,954,111</u>
	<u>\$ 6,121,350</u>	<u>\$ 6,851,776</u>

NOTE 15 ALLOCATED EXPENSES

The Town incurs a number of expenses that are common to the administration of the Town and each of its Funds. Accordingly, common expenses are allocated among Funds consistently each year proportionately on a percentage basis. Insurance expenses are allocated to Funds based on assessed building values. Wages and benefits expenses are allocated based on a percentage of estimated time spent.

Total insurance expense for the year of \$253,765 (2023 - \$242,422) is allocated to General Government, Public Safety and Protective, Public Works and Transportation, Recreation and Culture, Water and Sewer Services and Environmental Services at \$61,965, \$13,260, \$24,276, \$84,279, \$67,908, \$2,077 respectively. Administration wages and benefits expense totaling \$383,725 (2023 - \$506,986) is allocated to the Utility Fund and Environmental Fund at \$326,166 and \$57,559 respectively.

NOTE 16 UNALLOCATED AMOUNTS

The following revenues were not allocated to the individual segments reported in the schedules:

	<u>2024</u>	<u>2023</u>
Municipal and Community Affairs - Operations and Maintenance	<u>\$ 2,408,000</u>	<u>\$ 2,263,000</u>

NOTE 17 MUNICIPAL PENSION PLAN

Eligible employees of the Town are members of the Northern Employee Benefits Services (NEBS) Pension Plan (the Plan), a contributory defined benefit plan. The Plan is administered by NEBS as part of benefits program providing insurance, health care and pension benefits for employees of member employers in the North. NEBS is a member owned, not-for-profit corporation of which the Town is a member.

Total contributions remitted by the Town to the NEBS Pension Plan were as follows:

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

	<u>2024</u>	<u>2023</u>
Employers' contribution	\$ 261,892	\$ 255,491
Employees' contribution	<u>261,892</u>	<u>255,491</u>
	<u>\$ 523,784</u>	<u>\$ 510,982</u>

Participating employers in the Plan, including the Town are required to make contributions to the plan of 8% (2023 - 8%) of pensionable earnings, and to remit employee contributions of 8% (2023 - 8%). These contributions cover current service costs and a provision for adverse deviation.

The Plan is governed by the *Northern Employee Benefits Services Pension Plan Act* (in force October 1, 2015) (the Act) and a Plan text document maintained by the administrator of the Plan. Both the Act and the Plan text document provide that participating employers are liable for their share of any funding shortfalls in the Plan as determined on a going concern basis, and on Plan windup.

The Act and the Plan text document provide any going concern shortfalls, should they arise, are to be paid down over no more than 15 years and that contribution rates may be increased if necessary to do so.

Pursuant to the Act, the Plan is exempt from compliance with the *Pension Benefits Standards Act, 1985* (PBSA) and is not required to be funded on a solvency basis.

As at January 1, 2024, the NEBS Pension Plan has a preliminary going concern surplus of \$66,573,900 (2023 - \$81,300,000) and a funded ratio of 118.5% (2023 - 127.0%). The Plan serves 4,205 employee members and 118 participating employers.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 18 LANDFILL CLOSURE AND POST-CLOSURE LIABILITY

The Town is required to fund the closure of its landfill site and provide for post-closure care of the facility. The requirement is being provided for over the estimated life of the landfill site based on usage.

The estimated remaining useful life expectancy of the landfill site is 50 years. This is based on the construction of a new landfill cell every five years, with the landfill having a capacity of 10 cells.

Construction of the first landfill cell begun in 2024. During the construction of this cell, the existing waste will be capped.

The main components of the landfill closure plan are capping using selected specific layers of earthen and synthetic materials based on engineered cap design and implementation of a drainage management plan. The post-closure care requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring and inspections.

The costs for future environmental assessment and reclamation are unknown. The remaining estimated life of the landfill is 50 years and monitoring will be required indefinitely.

Estimates for future landfill closure costs are subject to significant measurement uncertainty. The accuracy of the estimated closure costs is expected to improve when engineers determine standards for closing a section of the landfill. The liability was increased by \$51,000 in the current year (2023 - \$51,000).

NOTE 19 CONTINGENCIES

The Town participates in the NWT Association of Communities insurance programs. Under these programs the Town could become liable for its proportionate share of any claim losses in excess of the funds held by the Exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined. It is the opinion of the Town that losses are unlikely to occur.

The Northern Employee Benefits Services Pension Plan is currently in a solvency deficiency position. While the Town does not intend to terminate its participation in the Plan for the foreseeable future, the Town would be obligated, per the NEBS Act, for its share of the solvency deficiency upon withdrawal. The Town's obligation, as Plan Sponsor, would be calculated based on actuarial estimates for all active, deferred and retired employees.

The Town is party to a lawsuit as a defendant with \$250,000 as the total claim against the Town, plus costs. It is the opinion of management that the outcome of the case is unknown as at December 31, 2024.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 20 FINANCIAL INSTRUMENTS

The Town's financial instruments consist of cash and cash equivalents, taxes and grants in lieu of taxes receivable, trade and other accounts receivable, accounts payable and accrued liabilities, wages and benefits payable, school taxes payable, deposit liabilities, and long-term debt. It is management's opinion that the Town is not exposed to significant interest rate, liquidity, market, currency or cash flow risks arising from these financial statements.

The Town is subject to credit risk with respect to accounts receivable. Credit risk arises from the possibility that customers to which the Town provides services may experience financial difficulty and be unable to fulfill their obligations. The Town regularly monitors the amounts of outstanding receivables and initiates collection procedures to minimize credit risk.

NOTE 21 BUDGET

The budget information presented in these financial statements was adopted by Council on March 19, 2024 and is unaudited. Budget amounts have been restated, where applicable, to conform to Canadian public sector accounting standards.

The following chart reconciles the approved budget with the budget figures as presented in these financial statements.

	<u>2024</u>
Approved Budget:	
Revenue: Approved budget	\$ 15,379,510
Expenses: Approved budget	(15,379,508)
Adjustments:	
Tangible Capital Assets	11,510,000
Capital expenses	(11,510,000)
Transfers between Funds	2,484,696
Debenture Principal	<u>506,332</u>
Annual Surplus (Deficit)	\$ <u><u>2,991,030</u></u>

NOTE 22 CAPITAL BUDGET

	<u>2024</u>
Capital Budget as Approved	\$ <u><u>11,510,000</u></u>
Tangible Capital Asset Acquisitions (Statement III)	\$ <u><u>11,510,000</u></u>

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

NOTE 23 CONTRACTUAL RIGHTS

At December 31, 2024, the Municipality has entered into the following contribution agreements with the Government of Canada and GNWT:

<u>Project</u>	<u>Term/conditions</u>
Investing in Canada Infrastructure Program - Conibear Project	The GNWT will pay an amount not exceeding \$365,625. The Federal sources shall not exceed 75% of the total eligible expenditures. The agreement expires September 1, 2027.
Slope Monitoring	Funding from Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC). The agreement expires March 31, 2028.
Conibear Park & Cultural Site	Funding from Canadian Northern Economic Development Agency (CanNor). The agreement expires March 31, 2025.
Emergency Medical Responder (EMR) In-House Program	The GNWT will contribute \$10,000 per year for three years from April 1, 2023 to March 31, 2026.
Investing in Canada Infrastructure Program - Landfill Expansion Project	The GNWT will pay an amount not exceeding \$1,056,125. The Federal sources shall not exceed 75% of the total eligible expenditures. The agreement expires September 1, 2027.
Investing in Canada Infrastructure Program - Riverside Park and Lookout Upgrade Project	The GNWT will pay an amount not exceeding \$985,000. The Federal sources shall not exceed 75% of the total eligible expenditures. The agreement expires September 1, 2027.

TOWN OF FORT SMITH

NOTES TO THE FINANCIAL STATEMENTS

December 31, 2024

Future maximum contributions remaining under these agreements are as follows:

	ICIP <u>Conibear</u>	MACA <u>EMR</u>	ICIP <u>Landfill</u>	ICIP - <u>Riverside Park</u>	CanNor - <u>Conbear Park</u>	CIRNAC - <u>Slope Monitoring</u>	<u>Total</u>
2025	\$ 224,055	\$ 10,000	\$ 1,045,232	\$ 968,893	\$ 161,503	\$ 137,133	\$ 2,546,816
2026	<u>-</u>	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,000</u>	<u>11,000</u>
	<u>\$ 224,055</u>	<u>\$ 20,000</u>	<u>\$ 1,045,232</u>	<u>\$ 968,893</u>	<u>\$ 161,503</u>	<u>\$ 138,133</u>	<u>\$ 2,557,816</u>

NOTE 24 SUPPLEMENTAL CASH FLOW INFORMATION

During the year, the Town acquired Tangible Capital Assets totaling \$2,323,303 (2023 - \$3,266,834) of which \$20,410 (2023 - \$86,598) is included in Accounts Payable and Accruals, and \$2,389,491 (2023 - \$4,641,763) is paid cash. Accordingly, non-cash capital transactions are excluded from the Statement of Cash Flow.

NOTE 25 STATUTORY REQUIREMENTS OUTSTANDING

The Town has no method of determining the total consumption of water used by the Town and no calculation of the economic rates to be charged for Water is performed. This contravenes the Water and Sewage contribution agreement with MACA.

TOWN OF FORT SMITH

Schedule 1

TANGIBLE CAPITAL ASSETS For the Year Ended December 31, 2024

	<u>Land</u>	<u>Buildings, Improvements & Structures</u>	<u>Waste Management Facilities Infrastructure</u>	<u>Parks Infrastructure</u>	<u>Roads</u>	<u>IT and Other Infrastructure</u>	<u>Vehicles</u>	<u>Assets Under Construction</u>	<u>2024</u>	<u>2023</u>
Cost:										
Balance, opening	\$ 3,520,600	\$ 43,674,838	\$ 6,073,750	\$ 2,274,111	\$ 17,535,934	\$ 7,995,644	\$ 6,422,693	\$ 1,903,385	\$ 89,400,955	\$ 86,134,121
Acquisition of tangible capital assets	-	52,841	-	-	-	-	181,329	2,089,133	2,323,303	3,266,834
Reallocation	-	398,357	-	-	-	-	-	(398,357)	-	-
Writedown of tangible capital assets	-	-	-	-	-	-	-	(95,841)	(95,841)	-
Balance, closing	<u>3,520,600</u>	<u>44,126,036</u>	<u>6,073,750</u>	<u>2,274,111</u>	<u>17,535,934</u>	<u>7,995,644</u>	<u>6,604,022</u>	<u>3,498,320</u>	<u>91,628,417</u>	<u>89,400,955</u>
Accumulated amortization:										
Balance, opening	-	21,817,292	4,324,749	1,051,296	6,997,358	1,057,417	3,716,067	-	38,964,179	37,034,529
Annual amortization	-	907,062	70,034	48,466	487,635	162,690	394,569	-	2,070,456	1,929,650
Balance, closing	-	<u>22,724,354</u>	<u>4,394,783</u>	<u>1,099,762</u>	<u>7,484,993</u>	<u>1,220,107</u>	<u>4,110,636</u>	-	<u>41,034,635</u>	<u>38,964,179</u>
Net book value	<u>\$ 3,520,600</u>	<u>\$ 21,401,682</u>	<u>\$ 1,678,967</u>	<u>\$ 1,174,349</u>	<u>\$ 10,050,941</u>	<u>\$ 6,775,537</u>	<u>\$ 2,493,386</u>	<u>\$ 3,498,320</u>	<u>\$ 50,593,782</u>	<u>\$ 50,436,776</u>

TOWN OF FORT SMITH

Schedule 1a

SCHEDULE OF REVENUE AND EXPENSES, GENERAL GOVERNMENT SERVICES

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
Net Municipal taxes	\$ 3,966,151	\$ 3,924,336	\$ 3,825,754
Government transfers	5,646,000	4,746,147	5,512,251
Investment income	10,000	206,955	221,426
Fines, penalties and cost of taxes	160,000	120,277	141,519
Development levies, licences and permits	<u>48,850</u>	<u>69,825</u>	<u>59,565</u>
	<u>9,831,001</u>	<u>9,067,540</u>	<u>9,760,515</u>
EXPENSES			
Council Honoraria	164,560	153,945	165,608
Council Travel	13,500	8,023	7,028
Council Materials	19,500	53,034	30,688
Salaries and Benefits	561,128	703,204	607,148
Recruitment/Removal Expense	-	25,582	27,202
Contracted costs	-	61,025	78,990
Bank and Interest Charges	46,000	49,947	47,654
Audit and Legal Fees	125,000	145,383	208,834
Freight	5,000	8,094	9,888
Insurance	7,500	61,965	7,166
Materials and Supplies	30,500	38,365	27,681
Business Travel and Expense	-	7,629	260
NWTAM Membership Fees	8,500	6,389	9,075
Advertising	13,200	1,475	45,320
Grants to Community Groups	35,000	35,000	-
Computer Hardware & Software	65,000	79,610	69,737
Equipment Purchase & Rental	18,000	16,830	11,803
Communications	21,000	31,246	28,229
Admin. Buildings Fuel	21,123	10,595	12,717
Admin. Buildings Electricity	11,759	9,112	10,669
Admin. Buildings Municipal Services	1,840	5,088	5,226
Admin. Buildings O & M	8,000	10,604	3,428
Equipment O & M	6,500	4,049	1,722
Miscellaneous	4,000	115,486	40,495
Staff Training	65,000	74,212	64,182
Bad Debts	15,000	281,807	272,841
Election Costs	15,000	13,707	-
Tax Relief Program	181,808	177,478	181,115
Interest on Long-term Debt	7,221	7,091	18,498
Amortization	<u>25,547</u>	<u>31,972</u>	<u>29,117</u>
Total Expenses	<u>1,496,186</u>	<u>2,227,947</u>	<u>2,022,321</u>
Excess (deficiency) of Revenue over Expenses	<u>\$ 8,334,815</u>	<u>\$ 6,839,593</u>	<u>\$ 7,738,194</u>

TOWN OF FORT SMITH**Schedule 1b****SCHEDULE OF EXPENSES, PUBLIC SAFETY AND PROTECTIVE SERVICES**

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
Government transfers	\$ <u>37,000</u>	\$ <u>47,000</u>	\$ <u>37,000</u>
EXPENSES			
Salaries and Benefits	427,000	373,380	496,487
Materials and Supplies	140,466	135,941	131,234
Highway Rescue	37,000	36,004	30,104
Communications	18,678	20,206	19,763
Heating (Fire Hall)	17,851	15,282	13,915
Electricity (Fire Hall)	12,181	13,678	12,586
Water and Sewage	5,930	7,776	6,298
Vehicle Fuel	8,650	6,211	11,482
Equipment - O & M	3,000	214	569
General Insurance	15,300	13,260	16,369
Amortization	<u>145,198</u>	<u>208,762</u>	<u>169,891</u>
Total Expenses	<u>831,254</u>	<u>830,714</u>	<u>908,698</u>
Excess (deficiency) of Revenue over Expenses	\$ <u><u>(794,254)</u></u>	\$ <u><u>(783,714)</u></u>	\$ <u><u>(871,698)</u></u>

TOWN OF FORT SMITH**Schedule 1c****SCHEDULE OF EXPENSES, PUBLIC WORKS AND TRANSPORTATION SERVICES**

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
EXPENSES			
Salaries and Benefits	\$ 1,101,548	\$ 1,161,531	\$ 1,294,617
Materials and Supplies	150,250	231,488	74,087
Communication	9,500	9,020	8,537
Street Lighting	64,471	43,741	25,324
Heating Fuel	46,773	45,058	44,473
Electricity	14,346	10,202	13,786
Building - O & M	11,000	3,877	3,329
Water and Sewage	4,498	6,156	5,710
Equipment Repairs and Maintenance	43,200	63,081	49,744
Equipment - Fuel	82,726	64,369	90,036
Miscellaneous	20,000	3,465	2,312
Insurance	22,000	24,276	29,025
Equipment Lease	40,000	37,855	34,701
Recovery from Other Funds	(80,000)	(80,000)	(80,000)
Amortization	<u>564,531</u>	<u>684,979</u>	<u>667,918</u>
Total Expenses	<u>\$ 2,094,843</u>	<u>\$ 2,309,098</u>	<u>\$ 2,263,599</u>

TOWN OF FORT SMITH**Schedule 1d****SCHEDULE OF REVENUE AND EXPENSES, RECREATION AND CULTURE SERVICES**

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
User fees and sales of goods	\$ 1,371,453	\$ 1,357,181	\$ 1,317,782
Other Gov't transfers	<u>503,513</u>	<u>657,204</u>	<u>696,525</u>
Total Revenues	<u>1,874,966</u>	<u>2,014,385</u>	<u>2,014,307</u>
EXPENSES			
Salaries and Benefits	2,723,460	2,535,964	2,610,498
Insurance	99,000	84,279	109,012
Materials and Supplies	178,205	141,054	148,596
Travel	1,000	1,007	1,074
Special Event Days	66,136	69,787	79,615
Advertising	37,100	28,401	57,248
Communications	23,350	27,426	25,734
Building Heating Fuel	289,114	140,211	277,145
Electricity	296,471	299,135	327,035
Water and Sewage	6,010	8,050	8,997
Building Repairs and Maintenance	100,700	146,967	68,926
Miscellaneous	20,854	22,048	48,833
Grants to Groups	10,000	5,000	-
Equipment Repairs and Maintenance	56,950	68,255	189,409
Amortization	<u>321,000</u>	<u>673,801</u>	<u>589,804</u>
Total Expenses	<u>4,229,350</u>	<u>4,251,385</u>	<u>4,541,926</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>(2,354,384)</u>	\$ <u>(2,237,000)</u>	\$ <u>(2,527,619)</u>

TOWN OF FORT SMITH**Schedule 1e****SCHEDULE OF REVENUE AND EXPENSES, WATER AND SEWER SERVICES**

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
GNWT - Transfers	\$ 606,000	\$ 671,000	\$ 606,000
Private	1,356,618	1,444,483	1,061,770
Other	<u>11,112</u>	<u>91,355</u>	<u>36,372</u>
Total Revenues	<u>1,973,730</u>	<u>2,206,838</u>	<u>1,704,142</u>
EXPENSES			
Salaries and Benefits	569,975	560,614	547,023
Vehicle Repairs and Maintenance	52,515	30,462	48,049
Insurance	60,000	67,908	80,544
Buildings Operations and Maintenance	9,618	13,540	6,348
Electricity	64,526	51,832	62,267
Sewage Pumpouts	11,600	33,763	7,635
Sewage Lagoon	22,215	14,810	21,916
Materials and Supplies	16,550	8,591	7,982
Staff Training	10,000	500	417
Bad Debts (Recoveries)	-	20,000	-
Contract Services	26,000	51,560	-
Water Delivery	117,955	136,239	242,040
Miscellaneous	8,500	4,569	4,183
Water treatment plant operations and maintenance	322,722	359,617	385,449
Allocations from Other Funds	511,630	389,167	493,938
Amortization	<u>410,000</u>	<u>467,155</u>	<u>469,139</u>
Total Expenses	<u>2,213,806</u>	<u>2,210,327</u>	<u>2,376,930</u>
Excess (deficiency) of Revenue over Expenses	\$ <u>(240,076)</u>	\$ <u>(3,489)</u>	\$ <u>(672,788)</u>

TOWN OF FORT SMITH**Schedule 1f****SCHEDULE OF REVENUE AND EXPENSES, ENVIRONMENTAL OPERATING FUND**

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
Levies	\$ <u>770,791</u>	\$ <u>892,141</u>	\$ <u>643,083</u>
Total Revenues	<u>770,791</u>	<u>892,141</u>	<u>643,083</u>
EXPENSES			
Salaries and benefits	335,684	262,659	280,390
General insurance	3,000	2,077	305
Material, goods and supplies	63,165	74,597	54,539
Contract services	40,000	16,500	11,425
Provision for landfill closure	51,000	51,000	51,000
Allocations from Other Funds	96,170	74,559	93,048
Amortization	<u>42,000</u>	<u>3,785</u>	<u>3,785</u>
Total Expenses	<u>631,019</u>	<u>485,177</u>	<u>494,492</u>
Excess (deficiency) of Revenue over Expenses	\$ <u><u>139,772</u></u>	\$ <u><u>406,964</u></u>	\$ <u><u>148,591</u></u>

TOWN OF FORT SMITH

Schedule 1g

SCHEDULE OF REVENUE AND EXPENSES, LAND DEVELOPMENT FUND

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
REVENUES			
Lot leases- standard leases	\$ -	\$ 150	\$ 150
Total Revenues	-	150	150
EXPENSES			
Excess (deficiency) of Revenue over Expenses	\$ -	\$ 150	\$ 150

TOWN OF FORT SMITH

Schedule 2

GAS TAX EXPENDITURE REPORT

For the Year Ended December 31, 2024

	<u>2005 - 2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Funding						
Opening balance	\$ -	\$ 3,559,276	\$ 5,216,823	\$ 5,726,326	\$ 5,611,704	\$ -
Annual Gas Tax Allocation	11,402,095	1,876,000	963,000	1,014,000	1,014,000	16,269,095
Interest earned	<u>152,032</u>	<u>20,815</u>	<u>105,404</u>	<u>275,874</u>	<u>279,880</u>	<u>834,005</u>
	<u>11,554,127</u>	<u>5,456,091</u>	<u>6,285,227</u>	<u>7,016,200</u>	<u>6,905,584</u>	<u>17,103,100</u>
Eligible Project Category Expenses						
Capacity building - staff training	54,468	-	-	-	-	54,468
Landfill site improvements						
- site upgrades	90,972	-	20,551	-	-	111,523
- groundwater monitoring system	18,609	-	-	-	-	18,609
GIS equipment and software	24,714	-	-	-	-	24,714
Water/Sewer system expenses	305,053	-	-	-	-	305,053
ICSP Plan / Consultant	200,795	-	-	-	-	200,795
Water and Sewer System Upgrades	709,734	-	531,996	351,015	-	1,592,745
Paving program	2,958,329	-	-	-	-	2,958,329
Lift stations	274,975	-	-	-	-	274,975
Water delivery truck	178,198	-	-	-	-	178,198
Water Delivery Truck (less insurance proceeds)	82,105	-	-	-	-	82,105
Chemical room expansion	39,692	-	-	-	-	39,692
Sidewalk and trail extensions	220,435	-	-	-	-	220,435
Fire hydrants	47,378	-	-	-	139,239	186,617
Excavated Landfill Site	29,989	-	-	-	-	29,989
Sidewalks	123,008	-	1,650	-	8,406	133,064
Water Main repairs	836,472	-	-	-	-	836,472
Trail Extension	230,811	-	-	-	-	230,811
Tire Recycling	21,525	-	-	-	-	21,525
Burn Pit Divider	2,909	-	-	-	-	2,909
Water Treatment Plant upgrade	156,187	-	97,600	73,357	32,789	359,933

TOWN OF FORT SMITH

Schedule 2

GAS TAX EXPENDITURE REPORT - continued

For the Year Ended December 31, 2024

	<u>2005 - 2019</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Drainage	89,484	17,867	10,140	(17,867)	-	99,624
Engineering Services	10,248	-	-	-	-	10,248
W & S Infrastructure Replacement	487,416	154,598	(253,876)	-	-	388,138
Vacuum Truck Replacement	187,800	-	-	-	-	187,800
Westgrove Paving	181,944	-	-	-	-	181,944
Waste Reduction Initiative	23,974	-	-	-	-	23,974
Water Treatment Plant Heating System	20,614	17,203	-	(8,330)	-	29,487
Utility Infrastructure	6,980	-	-	-	-	6,980
Environmental Studies	40,483	12,739	-	(16,601)	-	36,621
Tools Van	-	36,111	-	(36,111)	-	-
Sewage Lagoon Desludge	-	-	71,565	7,587	731,346	810,498
Water Truck Fill Station	-	-	38,500	25,533	-	64,033
Main Lift station upgrade	-	-	40,775	387,681	279,775	708,231
Intake Pumphouse Replacement	-	-	-	-	6,031	6,031
Completion of Road Paving	-	-	-	638,982	-	638,982
Energy Upgrades	-	750	-	(750)	-	-
Paving Overlay	197,050	-	-	-	-	197,050
Sewer Flusher	<u>142,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>142,500</u>
	<u>7,994,851</u>	<u>239,268</u>	<u>558,901</u>	<u>1,404,496</u>	<u>1,197,586</u>	<u>11,395,102</u>
Transfer to Deferred Revenue	<u>\$ 3,559,276</u>	<u>\$ 5,216,823</u>	<u>\$ 5,726,326</u>	<u>\$ 5,611,704</u>	<u>\$ 5,707,998</u>	<u>\$ 5,707,998</u>

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND

For the Year Ended December 31, 2024

	<u>2008 - 2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Funding						
Opening balance	\$ -	\$ 4,521,214	\$ 4,672,071	\$ 1,582,697	\$ 1,666,584	\$ -
Annual CPI Allocation	14,756,320	1,827,000	1,446,000	1,446,000	1,656,000	21,131,320
Interest earned	<u>243,156</u>	<u>27,686</u>	<u>135,657</u>	<u>222,988</u>	<u>166,970</u>	<u>796,457</u>
	<u>14,999,476</u>	<u>6,375,900</u>	<u>6,253,728</u>	<u>3,251,685</u>	<u>3,489,554</u>	<u>21,927,777</u>
Expenses						
Mobile equipment	154,900	-	-	-	-	154,900
Municipal Infrastructure	25,058	-	-	-	-	25,058
Utility Infrastructure	449,785	-	-	-	-	449,785
Recreation Infrastructure	144,472	-	-	-	-	144,472
Emergency Infrastructure	324,667	-	-	-	-	324,667
Paving program	1,916,892	-	-	-	-	1,916,892
Tower pines lift station	54,135	-	-	-	-	54,135
Sewer system upgrade	600,166	-	-	-	-	600,166
Town office upgrade	116,248	-	-	-	-	116,248
Computer upgrades	207,410	-	-	-	-	207,410
Asphalt Hot Tar repair unit for public works	48,444	-	-	-	-	48,444
Recreation - under \$10,000	15,382	-	-	-	-	15,382
Alternate heat source for water plant	60,000	-	-	-	-	60,000
Pickup truck for public works	25,490	-	-	-	-	25,490
Fire hall repairs	23,473	-	-	-	-	23,473
Fire services equipment	66,847	-	-	-	-	66,847
Animal shelter	22,325	-	37,756	-	-	60,081
Arena upgrades/additions	19,470	-	-	-	-	19,470
Track and field project	315,865	-	-	-	-	315,865
Library	41,983	-	-	-	-	41,983
Bobcats	51,987	15,167	16,454	-	-	83,608
Community Services master plan	43,159	-	-	-	-	43,159
Sidewalks and trails	15,215	-	-	-	-	15,215
Minor - under \$10,000	35,623	-	-	-	-	35,623
RCC Front Doors	72,320	-	-	-	-	72,320
General Plan & Zoning Bylaw Reviews	62,132	-	-	-	-	62,132
Community Plan/Zoning Bylaw	-	-	-	-	89,979	89,979
Garbage Compactor	184,325	-	-	-	-	184,325

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND - continued

For the Year Ended December 31, 2024

	<u>2008 - 2019</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Community Centre - Air Handling	200,000	-	-	-	-	200,000
Salt Shed Replacement	203,984	-	-	-	-	203,984
Animal Shelter Upgrade	34,158	-	-	-	-	34,158
Gym floor refinish	41,340	-	-	-	-	41,340
Portable Stage	127,974	-	-	-	-	127,974
Building Energy Audits	10,855	-	-	-	-	10,855
Water License Compliance Issues	73,530	-	-	-	-	73,530
Track development (Tennis Court resurfacing)	12,285	-	-	-	-	12,285
Environmental Studies	55,297	-	10,106	25,809	-	91,212
Parks and Playground	111,307	346,431	80,914	-	-	538,652
Website Development	38,648	-	-	-	3,900	42,548
Arena Renovation Project	2,330,830	-	-	-	-	2,330,830
Grader Upgrades	-	60,662	-	-	-	60,662
Fire Abatement	71,522	-	10,214	15,097	42,175	139,008
Street Lighting	56,519	-	-	-	-	56,519
Strategic Marketing Plan	-	47,571	-	-	-	47,571
Water Replacement Vehicle	66,207	-	-	-	-	66,207
RCC HVAC System	124,000	-	-	-	-	124,000
Waste Reduction Initiative	22,991	-	-	-	-	22,991
Hotsi/Steamers	-	65,861	-	-	-	65,861
Desludge Lagoon	34,500	-	-	-	-	34,500
Trails Development	-	83,134	-	-	-	83,134
IT Evergreen	49,798	17,258	5,914	10,263	9,564	92,797
W & S Infrastructure Replacement	1,029,097	390,761	341,458	-	-	1,761,316
RCC Electronic Sign	30,008	-	-	-	-	30,008
RCC Master Plan	22,841	-	-	-	-	22,841
Landfill	79,039	-	-	384,414	3,631	467,084
Garbage Bins	20,550	-	-	-	-	20,550
Snowboard Park	49,050	-	-	-	-	49,050
Downtown Development	60,129	79,129	26,885	-	-	166,143
Recreation Centre	220,608	499,357	-	-	-	719,965
Pool Retrofit	-	-	-	84,885	-	84,885
Curling Plant Upgrade	-	-	-	208,250	491,195	699,445

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND - continued

For the Year Ended December 31, 2024

	<u>2008 - 2019</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Communication Equipment/Danmax	-	3,160	-	-	-	3,160
Fire Hydrant/Precision	-	14,751	-	64,941	-	79,692
Vehicle/Truck - Fleet	154,476	-	-	-	130,057	284,533
Flat Deck Truck	-	80,587	-	-	-	80,587
IT Upgrade Plan	-	-	8,758	26,598	-	35,356
Energy Plan Update	-	-	12,375	95,965	52,841	161,181
Transportation Master Plan	-	-	74,051	-	-	74,051
Communication Equipment (Evergreen)	-	-	46,761	-	7,850	54,611
Recreation Program Equipment	-	-	9,920	9,624	9,324	28,868
Tractor	-	-	85,726	-	-	85,726
Riding Mower	-	-	18,663	-	-	18,663
Completion of Road Paving	-	-	2,393,158	-	-	2,393,158
Multi-hogg maintenance vehicle	-	-	248,992	26,953	-	275,945
Cemetery Expansion	-	-	27,565	-	1,925	29,490
RCC Power Backup	-	-	14,740	7,370	1,500	23,610
CRC Renovations	-	-	708,799	454,765	-	1,163,564
Conibear Park Development	-	-	33,341	745	19,789	53,875
Asset Management System	-	-	12,500	3,900	-	16,400
Dump Truck	-	-	181,884	-	-	181,884
Sand Spreader	-	-	41,750	-	-	41,750
Municipal Service buildings	-	-	-	17,500	-	17,500
Tools Van	-	-	-	36,111	-	36,111
Water Treatment Plant Heating System	-	-	-	8,330	-	8,330
Drainage	-	-	-	17,867	-	17,867
Traffic Plan Review	-	-	-	21,790	-	21,790
Functional Review	-	-	-	-	49,482	49,482
Skid Replacement Program	-	-	-	33,889	18,969	52,858
Engineering Services	-	-	23,773	1,671	-	25,444
Hazardous Cleanup at the Dump	-	-	170,124	-	-	170,124
Human Resources Projects	-	-	22,450	12,864	107,426	142,740
Boat Launch Upgrade	-	-	6,000	-	-	6,000
Corporate Services Software	-	-	-	15,500	-	15,500
Townhall Vehicle	-	-	-	-	39,969	39,969

TOWN OF FORT SMITH

Schedule 3

COMMUNITY PUBLIC INFRASTRUCTURE FUND - continued

For the Year Ended December 31, 2024

	<u>2008 - 2019</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Whooping Crane Property Remediation	-	-	-	-	16,562	16,562
Winter Power Outage Preparedness	-	-	-	-	15,822	15,822
Emergency Equipment - Evergreen	-	-	-	-	5,840	5,840
Building Replacement- Protective Services	-	-	-	-	6,500	6,500
Fire Smart	-	-	-	-	23,886	23,886
Attachments	-	-	-	-	11,304	11,304
Riverside Park	-	-	-	-	5,369	5,369
	<u>48,946</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>48,946</u>
	<u>10,478,262</u>	<u>1,703,829</u>	<u>4,671,031</u>	<u>1,585,101</u>	<u>1,164,859</u>	<u>19,603,082</u>
Transfer to Deferred Revenue	\$ <u>4,521,214</u>	\$ <u>4,672,071</u>	\$ <u>1,582,697</u>	\$ <u>1,666,584</u>	\$ <u>2,324,695</u>	\$ <u>2,324,695</u>

TOWN OF FORT SMITH

Schedule 4

CLEAN WATER AND WASTEWATER FUND

For the Year Ended December 31, 2024

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Funding							
Annual CWWF Allocation	\$ <u>771,851</u>	\$ <u>1,367,751</u>	\$ <u>1,172,673</u>	\$ <u>427,394</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>3,739,669</u>
 Expenses							
W & S Infrastructure Replacement	<u>771,851</u>	<u>1,367,751</u>	<u>1,172,673</u>	<u>427,394</u>	<u>-</u>	<u>-</u>	<u>3,739,669</u>
	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>

TOWN OF FORT SMITH

Schedule 5

INVESTING IN CANADA INFRASTRUCTURE PROGRAM

For the Year Ended December 31, 2024

	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Funding				
Annual ICIP Allocation	\$ <u>3,469,912</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>3,469,912</u>
Expenses				
Road Upgrades	3,387,709	-	-	3,387,709
Conibear Park	<u>82,203</u>	<u>-</u>	<u>-</u>	<u>82,203</u>
	<u>3,469,912</u>	<u>-</u>	<u>-</u>	<u>3,469,912</u>
	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>

TOWN OF FORT SMITH

Schedule 6

SMALL COMMUNITIES FUND
For the Year Ended December 31, 2024

	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>Total</u>
Funding						
Annual SCF Allocation	\$ <u>301,493</u>	\$ <u>1,739,740</u>	\$ <u>437,767</u>	\$ <u>-</u>	\$ <u>-</u>	\$ <u>2,479,000</u>
	<u>301,493</u>	<u>1,739,740</u>	<u>437,767</u>	<u>-</u>	<u>-</u>	<u>2,479,000</u>
 Expenses						
Recreation Centre	<u>301,493</u>	<u>1,739,740</u>	<u>437,767</u>	<u>-</u>	<u>-</u>	<u>2,479,000</u>
	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	\$ <u><u>-</u></u>	

TOWN OF FORT SMITH

Schedule 7

CHANGES IN FUND BALANCES For the Year Ended December 31, 2024

	<u>General Fund</u>	<u>Utility Operating Fund</u>	<u>Environmental Operating Fund</u>	<u>Land Development Fund</u>	<u>Equity in Tangible Capital Assets</u>	<u>Reserve Fund</u>	<u>2024</u>	<u>2023</u>
Annual Surplus (Deficit)	\$ 1,509,784	\$ (3,489)	\$ 406,964	\$ 150	\$ -	\$ -	\$ 1,913,409	\$ 1,551,234
Net Interfund Transfers								
(To) from Water and Sewer Fund	27,071	(27,862)	791	-	-	-	-	-
(To) from Capital Fund:								
Purchases	(2,323,303)	-	-	-	2,323,303	-	-	-
Amortization	1,599,514	467,155	3,785	-	(2,070,454)	-	-	-
Writedowns	95,841	-	-	-	(95,841)	-	-	-
Debt repayment	(506,462)	-	-	-	506,462	-	-	-
TCA payable	(66,186)	-	-	-	66,186	-	-	-
(To) from Reserve Funds	(125,000)	(132,173)	(181,769)	-	-	438,942	-	-
Change in fund balance	<u>211,259</u>	<u>303,631</u>	<u>229,771</u>	<u>150</u>	<u>729,656</u>	<u>438,942</u>	<u>1,913,409</u>	<u>1,551,234</u>
Fund balance, beginning of year	<u>1,595,981</u>	<u>(104,936)</u>	<u>71,270</u>	<u>61,798</u>	<u>49,804,844</u>	<u>5,054,232</u>	<u>56,483,189</u>	<u>54,931,957</u>
Fund balance, end of year	<u><u>\$ 1,807,240</u></u>	<u><u>\$ 198,695</u></u>	<u><u>\$ 301,041</u></u>	<u><u>\$ 61,948</u></u>	<u><u>\$ 50,534,500</u></u>	<u><u>\$ 5,493,174</u></u>	<u><u>\$ 58,396,598</u></u>	<u><u>\$ 56,483,191</u></u>

RESERVES CONSIST OF:

	<u>2023</u>	<u>Increases</u>	<u>Decreases</u>	<u>2024</u>
Reserve for General Operations	\$ 851,821	\$ 125,001	\$ -	\$ 976,822
Service Interruption Insurance Reserve	307,238	47,531	85,283	269,486
Reserve for Utility Infrastructure				
Replacement	3,153,440	169,924	-	3,323,364
Reserve for Environmental Services	<u>741,733</u>	<u>181,769</u>	<u>-</u>	<u>923,502</u>
	<u><u>\$ 5,054,232</u></u>	<u><u>\$ 524,225</u></u>	<u><u>\$ 85,283</u></u>	<u><u>\$ 5,493,174</u></u>

GENERAL FUND CONSISTS OF:

	<u>2024</u>	<u>2023</u>
Unfunded expenses to be funded from future revenues:		
Provision for landfill closure	\$ (1,134,386)	\$ (1,083,386)
Provision for post-employment benefits	(545,412)	(557,723)
Unrestricted surplus	<u>3,487,038</u>	<u>3,237,090</u>
	<u><u>\$ 1,807,240</u></u>	<u><u>\$ 1,595,981</u></u>

TOWN OF FORT SMITH

Schedule 8

EXPENSES BY OBJECT

For the Year Ended December 31, 2024

	2024 Budget (Unaudited)	2024 <u>Actual</u>	2023 <u>Actual</u>
Advertising	\$ 53,300	\$ 31,121	\$ 104,836
Audit and Legal Fees	135,000	150,383	208,834
Amortization	1,508,276	2,070,454	1,929,654
Bad Debts (Recovery)	15,000	301,807	272,841
Bank and Interest Charges	53,221	57,038	66,152
Building O & M	133,900	171,962	88,547
Buildings Electricity	507,315	466,684	501,643
Buildings Fuel	545,356	374,390	555,613
Business Travel and Expense	1,000	8,636	1,334
Communications	81,728	99,578	93,139
Contracted Services	133,500	171,975	153,527
Council Honoraria	164,560	153,945	165,608
Tax Relief Program	181,808	177,478	181,115
Council Materials	19,500	53,034	30,688
Computer Hardware & Software	65,000	79,610	69,737
Election Costs	15,000	13,707	-
Equipment Purchase & Rental	58,000	54,685	46,504
Freight	11,500	13,094	14,638
Community Events	21,000	15,613	7,298
Grants to Groups	40,000	40,000	-
Insurance	206,800	253,765	242,421
Landfill Closure	51,000	51,000	51,000
Material and Supplies	633,607	709,858	559,785
Council Travel	13,500	8,023	7,028
Miscellaneous	8,354	100,385	44,622
Removal Expense	-	25,582	27,202
Salaries and Benefits	5,862,380	5,734,058	6,083,625
Staff Training	77,000	74,712	64,599
Subscriptions and Memberships	10,500	34,638	10,992
Vehicle Fuel	125,056	120,458	142,859
Vehicle O & M	217,765	285,388	348,654
Water and Sewage	<u>546,532</u>	<u>411,587</u>	<u>533,470</u>
Total Expenses	\$ <u>11,496,458</u>	\$ <u>12,314,648</u>	\$ <u>12,607,965</u>

TOWN OF FORT SMITH**Schedule 9****SALARIES, HONORARIA AND TRAVEL PAID TO MAYOR AND COUNCIL**

For the Year Ended December 31, 2024

<u>Position</u>	<u>Salary</u>	<u>Honoraria</u>	<u>Travel</u>	<u>Total</u>
Mayor Fred Daniels	\$ 56,850	\$ -	\$ 948	\$ 57,798
Mayor Dana Fergusson	13,750	3,100	797	17,647
Deputy Mayor Dianna Korol	7,500	3,100	413	11,013
Deputy Mayor Mike Keizer	1,500	600	-	2,100
Councillor Michael Couvrette	6,000	3,600	797	10,397
Councillor Ann Pischinger	5,000	3,000	797	8,797
Councillor Kevin Campbell	5,000	3,000	-	8,000
Councillor Karl Cox	1,000	600	-	1,600
Councillor Louise Beaulieu	5,000	3,000	-	8,000
Councillor Connie Benwell	1,000	600	-	1,600
Councillor Patricia Heaton	1,000	600	-	1,600
Councillor Leonard Tuckey	6,000	3,600	-	9,600
Councillor Al Karasiuk	1,000	600	-	1,600
Councillor Adam Bathe	<u>1,000</u>	<u>600</u>	<u>-</u>	<u>1,600</u>
	<u>\$ 111,600</u>	<u>\$ 26,000</u>	<u>\$ 3,752</u>	<u>\$ 141,352</u>