




















**Town of Fort Smith**  
**Corporate Services Committee**  
 November 1<sup>st</sup>, 2022 at 7:00 pm  
 Town Hall Council Chambers

1. Call to Order
2. Delegation
3. Declaration of Financial Interest
  - a. Statement of Disclosure of Interest
4. Review
  - a. Agenda
  - b. Minutes
  - c. Vision and Values
  - d. Strategic Plan
5. Governance
  - a. Infrastructure Renewal
  - b. Economic Growth
  - c. Communication
  - d. Lands
  - e. Human Resources
  - f. Advocacy for Excellence of Services
6. Directors Report
  - a. An Overview of Financial Management and Budgets
  - b. Accounts Paid List
  - c. Correspondence
  - d. License Report
7. Bylaw/Policy Review and Development
8. Administration
  - a. Acting SAO – Emily Colucci  
November 29, 2022, at 8:30 am to  
December 8, 2022, at 5:00pm
  - b. DPA-033-22 Susan Freund Home Occupation Business
  - c. Briefing Note Third Quarter Variance  
O&M Third Quarter Variance  
Utilities Third Quarter Variance  
Environmental Third Quarter Variance  
Capital Third Quarter Variance
  - d. Briefing Note 2023 O&M Budget  
2023 O&M Budget  
2023 Utility Budget  
2023 Environmental Budget  
5 Year Capital Investment Plan
9. Other Business
10. Excusing of Councillors
11. Date of Next Meeting
12. Adjournment

| Attached Documents                                                                                                             |                                                                                                                                           |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| <br>Statement of Disclosure of Interest     | <br>Corporate Services Minutes October 04              |
| <br>Vision and Values.pdf                   | <br>Strategic Plan.pdf                                 |
|                                                                                                                                |                                                                                                                                           |
| <br>Accounts Paid List - October 2022.pdf | <br>Correspondence - October 2022.pdf                |
| <br>Licensing Report October 2022.pdf     | <br>DPA-033-22 Susan Freund Home Occupation Business |
| <br>BN 2022 Third Quarter Variance.pdf    | <br>Third Quarter Variance O&M.pdf                   |
| <br>Third Quarter Variance Utilities.pdf  | <br>Third Quarter Variance Environmental.pdf         |
| <br>Third Quarter Variance Capital.pdf    |                                                                                                                                           |
| <br>BN 2023 O&M Budget.pdf                | <br>Budget OM.pdf                                    |
| <br>Budget Utility.pdf                    | <br>Budget Environmental.pdf                         |
|                                                                                                                                |                                                                                                                                           |



Town of Fort Smith  
*Code of Conduct for Council Members*

ATTACHMENT A

**STATEMENT OF DISCLOSURE OF INTEREST**

Name of Council Member: \_\_\_\_\_

Date of Disclosure: \_\_\_\_\_

Council Meeting or \_\_\_\_\_

Committee Name: \_\_\_\_\_

Meeting Date: \_\_\_\_\_

Agenda Item: \_\_\_\_\_

Agenda Item Description: \_\_\_\_\_

Description of type and nature of Interest (i.e., Interest or Conflict of Interest)

Interest:            Personal      

                         Pecuniary      

Conflict of Interest:      

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

Councillor: \_\_\_\_\_

**Office Use Only:**

Recorded by \_\_\_\_\_ at: \_\_\_\_\_

Initials: \_\_\_\_\_

Date: \_\_\_\_\_



Town of Fort Smith  
Corporate Services Standing Committee  
Tuesday, October 04, 2022 , at 7:00 pm

Chairperson: Cr. Tuckey

Members: Mayor Daniels, D/M MacDonald Cr. Korol, Cr. Tuckey, Cr. Fergusson, Cr. Campbell, Cr. Beaulieu, Cr. Pischinger,

Regrets:

Staff Present: Cynthia White, Senior Administrative Officer,  
Obrian Kydd, Director of Corporate Services  
Amy Weber, Executive Secretary

1. Call to Order

Mayor Daniels called the meeting to order at 7:00 pm.

2. Review

a. Agenda –The agenda was reviewed.

**RECOMMENDATION**

**Moved by:** Cr. Fergusson

**Seconded by:** Cr. Korol

**That the agenda be adopted as presented.**

**CARRIED UNANIMOUSLY**

b. Minutes – The Corporate Services Standing Committee Minutes of September 06, 2022, were reviewed and adopted at the Regular Meeting of Council on September 20, 2022.

c. Vision and Values– The Vision and Values were reviewed.

d. Strategic Plan – The Strategic Plan was reviewed.

3. Governance

a. Council Priorities –

4. Director's Report

The Director provided a report on the operations of the Corporate Services Department.

Accounts Paid List – The Accounts Paid List from September 2022 was reviewed.

a. Correspondence – The Correspondence from September 2022 was reviewed.

b. License Report – The License Report from September 2022 was reviewed.

5. Bylaw/ Policy Review and Development

6. Administration

Briefing Note- DPA- 030-22 - Renee Rodgers - Speech Language Pathology

**RECOMMENDATION**

**Moved by:** Cr. Campbell

**Seconded by** Cr. Fergusson

That a development permit be granted for a home Occupation Business at 67 Pine Crescent Lot 231 Plan 207 subject to compliance requirements outlined in the approved development permit.

**CARRIED UNAMIOUSLY**

Briefing Note- DPA- 029-22- Anupama Parmar - Anu's Kitchen

**RECOMMENDATION**

**Moved by:** Cr. Campbell

**Seconded by** Cr. Fergusson

That a development permit be granted for a home Occupation Business at 71 Tamarac Crescent Lot 797 Plan 490 subject to compliance requirements outlined in the approved development permit.

**CARRIED UNAMIOUSLY**

Changing of Signing Authorities on Bank Accounts

**RECOMMENDATION**

**Moved by:** Cr. Korol

**Seconded by:** Cr. Fergusson

That the signing authorities for the Town of Fort Smith shall be Mayor Fred Daniels, D/M Jay MacDonald, and Cr. Leonard Tuckey on behalf of Council,

That the signing authorities for the Town of Fort Smith shall be Cynthia White, Senior Administrative Officer; Obrian Kydd, Director of Corporate Services; and Emily Colucci, Director of Community Services, and

That all documents must be signed by two officers: one from Council and one from Administration

**CARRIED UNAMIOUSLY**

Move In- Camera

**RECOMMENDATION**

**Moved by:** Cr. Korol

**Seconded by:** Cr. Fergusson

As per CTV act Section 23 (3) (f) the acquisition or disposition of property on or behalf of the municipal corporation.

**CARRIED UNAMIOUSLY**

8.Date of Next Meeting

The next Corporate Services Standing Committee meeting will be November 08, 2022.

9.Adjournment

**RECOMMENDATION**

**Moved by: Cr. Korol**

**Seconded by: Cr. Campbell**

**That the meeting be adjourned at 9:00 pm.**

## Vision

The vision statement outlines what our community wants to be. Our vision statement provides a basis for future decision-making and activities.

**The Town of Fort Smith will work with our partners to enhance our excellent quality of life by respecting values, traditions, and healthy lifestyles. We will continue to advance as a unified, active and prosperous community.**

## Values

The mission defines how the Town will operate; it represents what is fundamentally important to us in how we work with each other and represent the citizens of Fort Smith.

- **Welcoming** – we are a friendly community which embraces our visitors, students and residents alike.
- **Innovative** – we take on new challenges in the pursuit of excellence.
- **Sustainable** – we are committed to sustainability in our Town’s operations and development.
- **Unified** – we work with Indigenous governments and our partners to implement our plans and achieve our goals.
- **Committed** – we operate professionally and to the highest ethical standards.



*Fort Smith*  
*Northwest Territories*  
UNEXPECTED. UNFORGETTABLE.

# TOWN OF FORT SMITH

## STRATEGIC PLAN - 2018



WELCOMING | INNOVATIVE | SUSTAINABLE | UNIFIED | COMMITTED

# Message from the Mayor



On behalf of the Town Council for the Town of Fort Smith, I am pleased to present the new Strategic Plan. This plan provides direction for how the Town will move forward in priorities, decisions, and opportunities for the next several years.

We have been able to meet with residents, businesses, and other Governments throughout the town to talk about what is vital to our community growth, wellness, sustainability, roles, economy, values, and identity. It is through the engagement process that we identified and consolidated the goals that you see as essential for the municipality. Many are under the mandate of the Town, while many others highlight the role that we need to take as a facilitator on social and wellness issues and as an advocate for our community.

Our decision-making process connects to the vision that our community has put forward. As we resolve issues that come before Council and how we will proceed, the Strategic Plan will be an integral part of those discussions. The Strategic Plan will be brought forward to the community for continued engagement through implementation.

We look forward to bringing to life the vision that we have created together.

**Mayor Lynn Napier-Buckley**

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# Introduction

Building on the successful implementation of the 2010 Strategic Plan, Town Council initiated a Strategic Plan update. A community engagement process was undertaken to better understand the priorities that residents feel their local government should focus on.

This Strategic Plan is an important document for our town. It defines where we want to go as a community and provides us with the map to get there. It helps us to respond effectively and efficiently to issues facing our community and to take advantage of new opportunities that arise. It's about setting the direction that will help to maintain the kind of town we want.

We spoke with over 200 Fort Smith residents about your priorities for our town through an intensive engagement process. Whether you responded to the survey, attended a community event or participated through an advisory board, we thank you for being part of the process.

Strategic Planning is an on-going process. We will need additional input from our residents as we implement this plan. We hope that you will continue to partner with us, so we can continue to meet your needs now and in the future.

On behalf of the Town of Fort Smith Council and Staff, the Mayor and Council are pleased to present our 2018 Strategic Plan. This Plan establishes our goals and sets our direction over the next several years.

# Background

The Town of Fort Smith is nestled on the banks of the Slave River<sup>1</sup>. Once the capital of the Northwest Territories, Fort Smith has always been a hub of activity. For centuries, the Dene and Métis hunted and fished the land and tributaries flowing into the Slave River. The waterway was key to their movements, following the ancient rhythms of animals and seasons. Explorers and fur traders later used the Slave as a gateway from the Prairies when travelling north from Lake Athabasca.

Fort Smith was the site of a Hudson Bay settlement. For 200 years, all freight from the south travelled the Slave River. Due to the formidable rapids at Fort Smith, this freight would need to be portaged. This was the route to the Arctic until a highway to Hay River was built in 1949 and freight was transported to Great Slave Lake. Fort Smith was the capital of the Northwest Territories until 1967.

Today, its residents describe Fort Smith as a friendly, welcoming community. It has much to offer to residents and visitors alike. The Town has modern facilities, including a library, arena, snowboard park, track and field facility, pool, curling rink, and large gymnasium; excellent health and social services; and regular community programming for all age levels. Health and safety are ensured by the local RCMP detachment, volunteer fire and ambulance departments, the volunteer animal society, and the Fort Smith Health and Social Services Centre.

Fort Smith is the NWT education capital. All grades are available, from Nursery School, Head Start, Junior Kindergarten, Kindergarten to Grade 12, as well as French immersion and alternative education programs. The town is also home to Aurora College's headquarters and largest of three campuses.

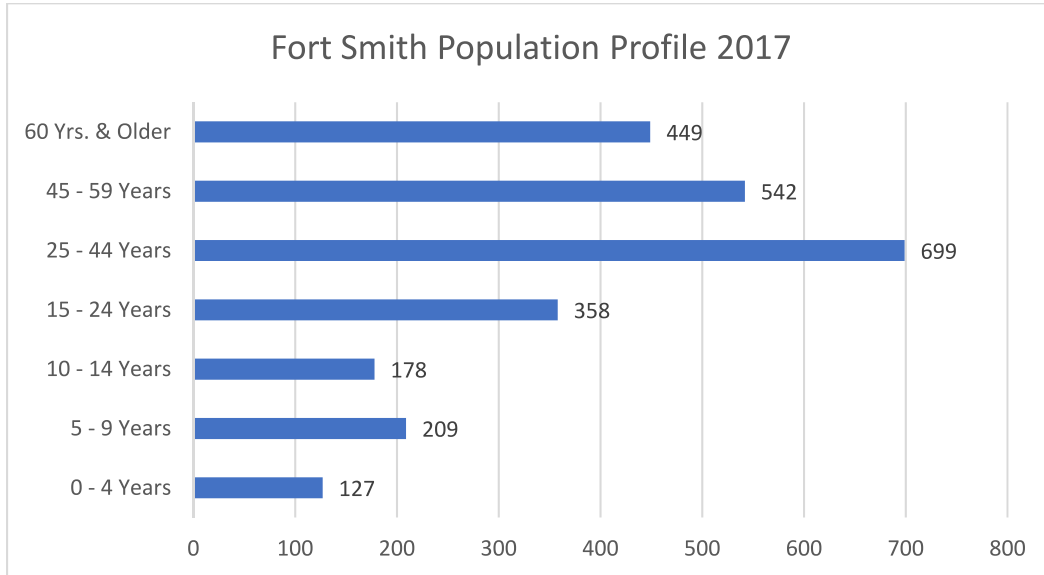
World-class rapids, the world's largest Dark Sky Preserve, a UNESCO World Heritage Site and territorial and national parks are all nearby. The Northern Life Museum and Cultural Centre features impressive cultural and natural collections from the Thebacha region.

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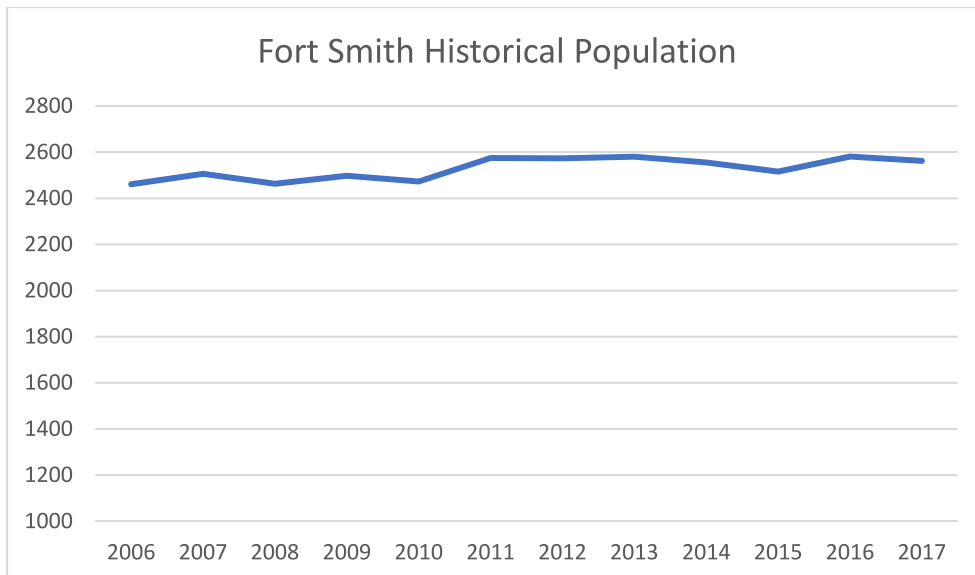
<sup>1</sup> From Town of Fort Smith Website

# Demographics

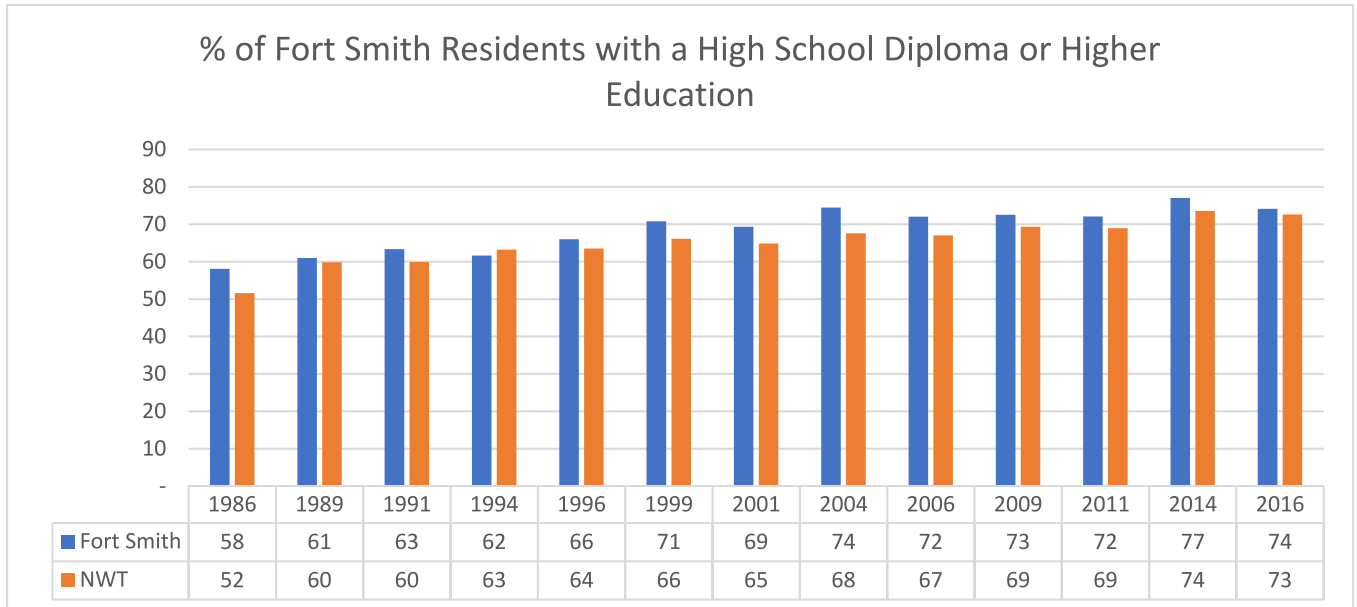
The 2017 population profile below shows that the largest age group in Fort Smith is from ages 25-44. While this is significant, it is also worth noting that 34% of the population is under the age of 24 and 39% of the population is over the age of 45.



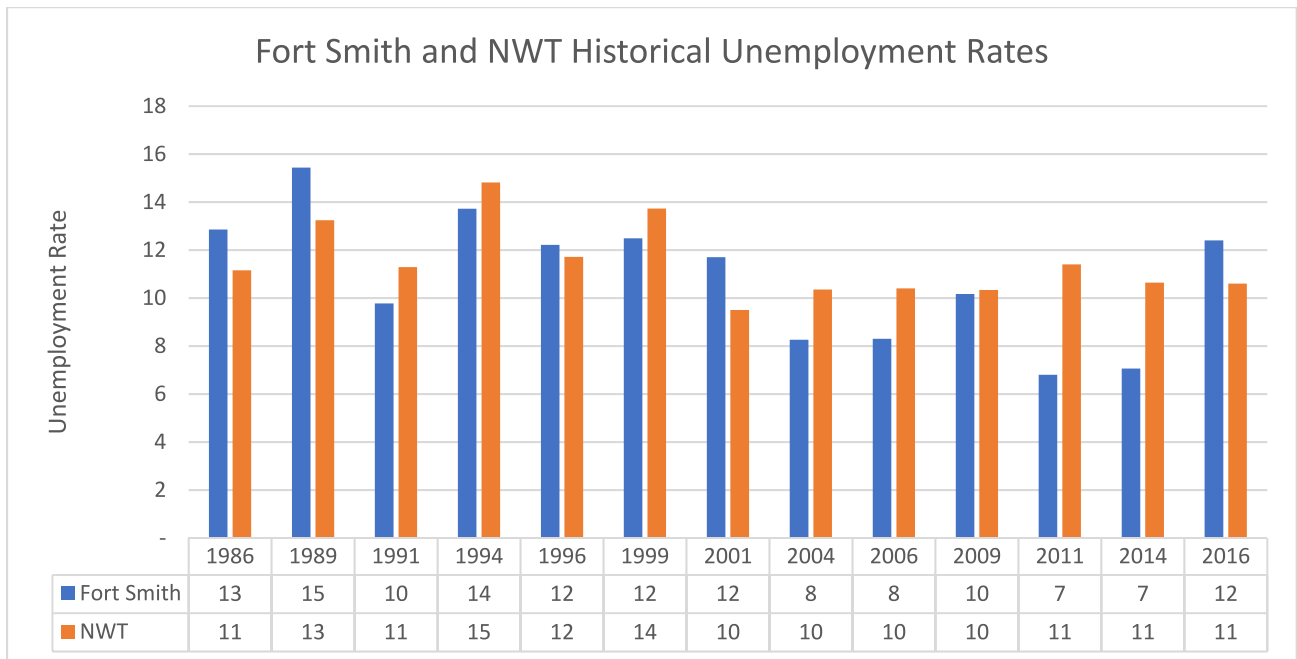
From 2007 to 2017 there was a slight increase in the population of Fort Smith. It grew by 0.2% in that time frame. However, the population of the age group 60 + rose by 4.2% over those 10 years.



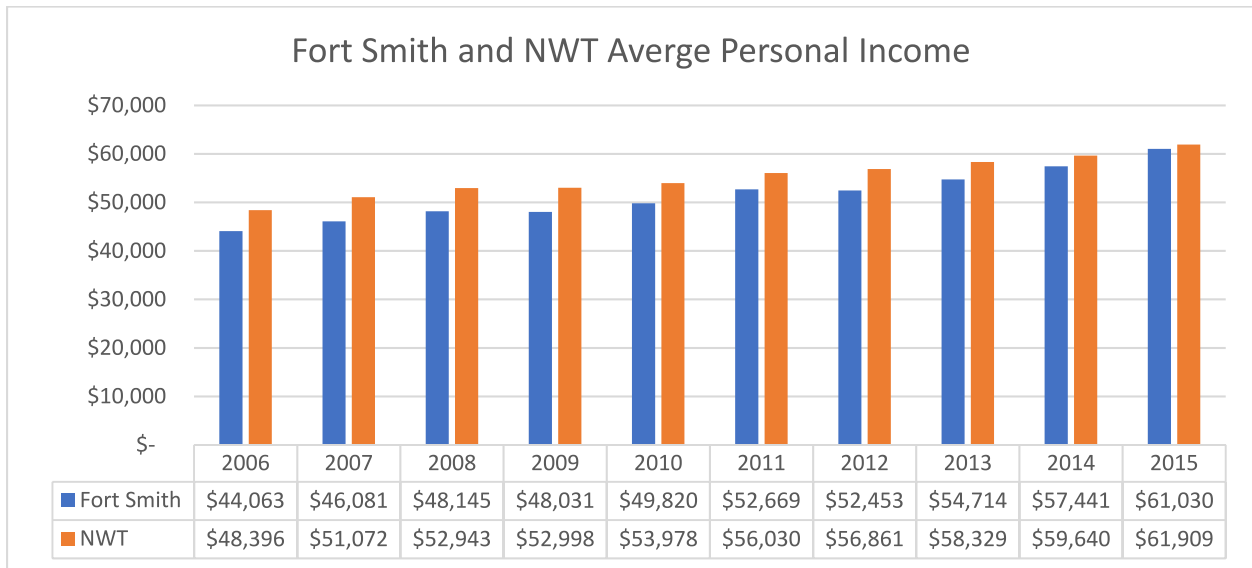
Fort Smith is a well-educated community. Those who hold a high school graduation diploma or have achieved higher education has increased in Fort Smith and throughout the NWT from 1986 to 2016. In general, the percentage of residents with a high school diploma or higher education is higher among those living in Fort Smith than the whole of the NWT.



The unemployment rate in Fort Smith is generally lower than the NWT.



Average incomes in Fort Smith continue to rise. From 2006 to 2015, the average personal income has been slightly lower in Fort Smith than in the Northwest Territories. However, the increase in income during this period has been higher in Fort Smith.



# Process

The community engagement process took place over a 12-month period in 2017 and 2018. More than 200 residents participated and identified opportunities for Fort Smith's future. The perspectives gathered provide direction for the updated Strategic Plan. The process included the following opportunities for engagement:

- Community Survey
- Stakeholder workshops (7) – Northern Life Museum, Fort Smith Housing Authority, Chamber of Commerce, Fort Smith Métis Council, Fort Smith Seniors Society, Salt River First Nation, Smith's Landing First Nation, and Fort Smith Health and Social Services Society.
- Mayor and Council Workshops (3)
- Town of Fort Smith Advisory Board Workshops – Culture, Recreation, Tourism and Trade, and Sustainable Development.
- Information Booth at Aurora College
- Youth Visioning Workshop
- World Café

# Vision

The vision statement outlines what our community wants to be. Our vision statement provides a basis for future decision-making and activities.

**The Town of Fort Smith will work with our partners to enhance our excellent quality of life by respecting values, traditions, and healthy lifestyles. We will continue to advance as a unified, active and prosperous community.**

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The mission defines how the Town will operate; it represents what is fundamentally important to us in how we work with each other and represent the citizens of Fort Smith.

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- **Committed** – we operate professionally and to the highest ethical standards.

# Priorities

Key themes and priorities emerged through the community engagement process. The residents of Fort Smith have a clear perspective on our Town's priorities. They are presented in two sections. The first includes priorities within the Town's mandate to address; the second include priorities that the Town can work with other governments and agencies to achieve.

## Town Mandate

- responsive government
- youth
- attraction and retention of residents
- partnerships with Indigenous governments and others
- safety and legislation
- infrastructure
- community services
- communication

## Town as Facilitator

- health and wellness
- child care
- sustainability, energy and climate change
- education
- economy
- affordable housing

# Goals, Strategies and Actions

Based on the priorities our goals are:

- **To retain existing and attract new residents**
- **To be the healthiest community in the Northwest Territories**
- **To be a leader in sustainability**
- **To grow our role as the education capital in the NWT**
- **To create a diversified local economy**
- **To operate a responsive and transparent government**

Each goal is supported by strategies and actions to address the priorities. We are committed to working toward achieving these goals.

## To retain existing and attract new residents.

### Accomplishments

- Downtown Development Plan
- Special awards program that contributes to communication with elders
- Community engagement
- Development of Westgrove III

### Strategies

- Support the development of affordable housing within the town
- Support the development of high quality and affordable child care in the town
- Work with Indigenous governments to support their development plans
- Promote Fort Smith as the Best Place to Live North of 60
- Develop a road connecting Fort Smith with the south

### Support the development of affordable housing within the town

| Actions (A – Administrative; G – Governance)                                                          | 1-2 Yrs | 3-5 Yrs | 6 Yrs + |
|-------------------------------------------------------------------------------------------------------|---------|---------|---------|
| Identify tools the Town has to reduce housing costs                                                   | A       |         |         |
| Work with local developers to promote diversity of housing types                                      | A       |         |         |
| Work with the Fort Smith Housing Authority                                                            |         | A       |         |
| Work with the College to explore feasibility of renovating and renting vacant student housing         |         |         | G       |
| Work with the GNWT to explore the feasibility of renovating and renting the RCMP homes being replaced |         |         | G       |
| Lobby GNWT, Minister, and Federal Government for support to develop housing                           |         |         | G       |

### Support the development of high quality and affordable child care in the town

| Actions (A – Administrative; G – Governance)                                                                       | 1-2 Yrs | 3-5 Yrs | 6 Yrs + |
|--------------------------------------------------------------------------------------------------------------------|---------|---------|---------|
| Work with partners to develop child care (including infant, toddler, pre-school and after school care) in the town | A       |         |         |
| Identify tools available to the Town to support the development of additional child care spaces                    | A       |         |         |

### Work with Indigenous governments to support their development plans

| Actions (A – Administrative; G – Governance)                                | 1-2 Yrs | 3-5 Yrs | 6 Yrs + |
|-----------------------------------------------------------------------------|---------|---------|---------|
| Provide and expand municipal services to accommodate growth and development |         |         | A       |
| Prepare for future and support settled land claims                          |         |         | A       |

**Promote Fort Smith as the Best Place to Live North of 60 “Unexpected; Unforgettable”**

| <b>Actions (A – Administrative; G – Governance)</b>                                                                           | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6 Yrs +</b> |
|-------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|
| Develop and implement a promotional campaign stressing location, quality of life, outdoor recreation, facilities and services | A              |                |                |
| Partner with businesses and government agencies on a strategy to attract new residents                                        |                | A              |                |
| Develop a Fort Smith fact sheet for orientation to Town services, amenities, recreation opportunities, etc.                   |                | A              |                |

**Develop a road connecting Fort Smith with the south**

| <b>Actions (A – Administrative; G – Governance)</b>                                                                                                            | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6 Yrs +</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|
| Work with the GNWT, Government of Alberta, the Federal Government and Indigenous Governments in and around Wood Buffalo National Park to create the connection |                |                | G              |

## To be the healthiest community in the Northwest Territories.

### Accomplishments

- ☑ Rebuilding the arena
- ☑ Increased and stronger bylaw enforcement
- ☑ Fire smart program
- ☑ Partnership with RCMP
- ☑ Pedestrian and vehicle safety improvements
- ☑ Improvement in community services
- ☑ Track and field facility
- ☑ Thebacha Trail
- ☑ Snowboard park
- ☑ Hosting the Arctic Winter Games

### Strategies

- Increase community wellness and overall health
- Maintain and improve existing community facilities
- Ensure the safety of our residents

### Increase community wellness and overall health

| Actions (A – Administrative; G – Governance)                                               | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|--------------------------------------------------------------------------------------------|---------|---------|--------|
| Work with partners to update the Community Wellness Plan                                   | G       |         |        |
| Work with partners to identify funding for a Community Wellness Coordinator                | G       |         |        |
| Offer healthy food and beverage options at all Town facilities                             | A       |         |        |
| Develop a youth-led strategy for meeting their health and recreation needs                 | A       |         |        |
| Continue to develop both indoor and outdoor active recreation opportunities                | A       |         |        |
| Provide additional STEAM and literacy-based recreational opportunities                     | A       |         |        |
| Member of Council to attend the Seniors' lunch program to develop awareness of elder needs | G       |         |        |

### Maintain and improve existing community facilities

| Actions (A – Administrative; G – Governance)             | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|----------------------------------------------------------|---------|---------|--------|
| Implement recreation facility upgrade (midlife retrofit) | A       |         |        |
| Implement park space assessment recommendations          |         | A       |        |
| Replace Town Hall                                        |         | A       |        |
| Replace Library                                          |         | A       |        |

WELCOMING | INNOVATIVE | SUSTAINABLE | UNIFIED | COMMITTED

|                                                                   |  |   |  |
|-------------------------------------------------------------------|--|---|--|
| Develop new Protective Services Building (firehall and ambulance) |  | A |  |
|-------------------------------------------------------------------|--|---|--|

**Ensure the safety of our residents**

| <b>Actions (A – Administrative; G – Governance)</b>                                                      | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6+ Yrs</b> |
|----------------------------------------------------------------------------------------------------------|----------------|----------------|---------------|
| Update and implement emergency preparedness plan                                                         | A              |                |               |
| Roll out and use the Mass Notification System                                                            | A              |                |               |
| Organise and attend monthly meetings with RCMP and quarterly meetings with Ambulance and Fire Department | G              |                |               |
| Increased and stronger bylaw enforcement presence (speeding, dog control, contamination and littering)   |                | G              |               |
| Work with inter-agency to address youth crime                                                            | G              |                |               |
| Identify barriers among homeowners regarding implementing the FireSmart Education Program                | A              |                |               |
| Update and implement the FireSmart program for Town lands, private lands and Commissioner lands          | A              |                |               |
| Citizens on Patrol in Town (work with RCMP and Indigenous Governments)                                   | G              |                |               |

## To be a leader in sustainability.

### Accomplishments

- Contributions of the Advisory Boards
- Waste Management Strategy
- Arena has electrified boiler (back up oil boiler only used if no power)

### Strategies

- Be the first carbon neutral community in the NWT
- Reduce waste

### Be the first carbon neutral community in the NWT

| Actions (A – Administrative; G – Governance)                                                         | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|------------------------------------------------------------------------------------------------------|---------|---------|--------|
| Update and continue to implement and monitor the Energy Plan                                         | A       |         |        |
| Develop a climate change adaptation plan                                                             |         | A       |        |
| Explore the feasibility of replacing Town vehicles with electric vehicles                            |         |         | A      |
| Develop a plan to replace fuel oil with hydro electricity for residents                              |         |         | A      |
| Educate residents on energy efficiency measures                                                      |         |         | A      |
| Work with builders to develop sustainable housing                                                    |         |         | A      |
| Explore partnerships with the GNWT to retrofit existing buildings with energy efficient alternatives | A       |         |        |
| Partner with the GNWT to identify funding to support this strategy                                   | A       |         |        |

### Reduce waste

| Actions (A – Administrative; G – Governance)                                         | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|--------------------------------------------------------------------------------------|---------|---------|--------|
| Implement recommendations of solid waste management and recycling study              | A       |         |        |
| Explore feasibility of collection and composting of organics (food and garden waste) | A       |         |        |
| Identify funding opportunities to move plan implementation ahead more quickly        | A       |         |        |

## To grow our role as the education leader in the NWT.

### Accomplishments

- Enhanced partnerships with Joseph Burr Tyrell Elementary School and Paul William Kaeser High School
- Town support for school events and activities

### Strategies

- Lobby the GNWT to maintain and grow Fort Smith's educational status in the NWT
- Building strong relationships with the Aurora College Student Community
- Foster relationship with our schools – Joseph Burr Tyrell Elementary School and Paul William Kaeser High School
- Maintain the headquarters for NWT post-secondary education in Fort Smith

### Lobby the GNWT to maintain and grow Fort Smith's educational campus status in the Northwest Territories

| Actions (A – Administrative; G – Governance)                                                                                                            | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|--------|
| Work with Aurora College to initiate discussions with the GNWT about current and future plans for post-secondary education in the Northwest Territories | G       |         |        |
| Continue to emphasise Fort Smith's role as a campus town with lots to offer students                                                                    | A       |         |        |

### Build strong relationships with the Aurora College Student Community

| Actions (A – Administrative; G – Governance)                                         | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|--------------------------------------------------------------------------------------|---------|---------|--------|
| Ensure college students feel welcome (i.e. add student tab to Town website)          | A       |         |        |
| Host Town-sponsored events for students                                              | A       |         |        |
| Connect high school students within and outside the community with College offerings | G       |         |        |
| Lobby the GNWT to replace Breynat Hall and replace/upgrade student housing           | G       |         |        |

### Maintain the headquarters for NWT post-secondary education in Fort Smith

| Actions (A – Administrative; G – Governance)                                                                                     | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|----------------------------------------------------------------------------------------------------------------------------------|---------|---------|--------|
| Communicate regularly with the Campus Director                                                                                   | G       |         |        |
| Become closer to the governance of the College; communicate with the Office of the President                                     | G       |         |        |
| Appoint a Council liaison person                                                                                                 | G       |         |        |
| Identify opportunities to participate in Aurora College activities such as orientation, student appreciation week and graduation | A       |         |        |

|                                                                                                                                                                                                                        |   |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|--|--|
| Lobby the GNWT to ensure that Aurora College headquarters remain in Fort Smith, to reestablish appropriate governance of Aurora College, and to reinstate programs recently abolished (teacher education, social work) | G |  |  |
| Work with other territorial governments (municipal, Indigenous) GNWT Ministers and MLAs to emphasise the benefits of having Aurora College headquarters in Fort Smith, and the dangers of GNWT centralisation          | G |  |  |

**Foster relationship with our schools – Joseph Burr Tyrrell Elementary School and Paul William Kaeser High School**

| <b>Actions (A – Administrative; G – Governance)</b>                                                            | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6+ Yrs</b> |
|----------------------------------------------------------------------------------------------------------------|----------------|----------------|---------------|
| Transition to elected members to the District Education Authority (DEA) with regular reporting back to Council | G              |                |               |
| Offer student awards                                                                                           | G              |                |               |
| Support lunch and crosswalk programs                                                                           | G              |                |               |
| Review and update joint use agreement                                                                          | A              |                |               |
| Provide tournament support                                                                                     | A              |                |               |
| Identify other opportunities to partner with our schools                                                       | A              |                |               |
| Hold annual youth visioning workshop                                                                           | G              |                |               |
| Coordinate training in municipal government for youth in grades 10,11, and 12                                  | A              |                |               |
| Create a youth voice on advisory boards                                                                        | G              |                |               |

## To create a vibrant local economy.

### Accomplishments

- Economic Development Strategy
- Hired Economic Development Officer

### Overall Strategies

- Support implementation of Economic Development Strategy
- Continue training of Economic Development Officer
- Build capacity of the Economic Development department
- Ensure continuing roles for the Tourism and Trade Advisory Board

### Goals + Strategies (from 2017 Economic Development Strategy)

#### Goal #1: Foster and Encourage Business and Job Creation and Retention Strategies

- Opportunities assessment
- Develop land & business inventory
- Gather input from business community
- Identify investment objectives & strategies
- Implement investment strategy
- Strengthen government positions in Fort Smith

#### Goal #2: Increase Communication with and within the Business Community Strategies

- Assess local business climate
- Provide educational & networking opportunities
- Regular communication with business community
- Support Chamber of Commerce with “Shop Local” campaign

#### Goal #3: Diversify the Local Economy Strategies

- Create a cooperative planning strategy with community and regional partners
- Identify areas of economic “leakage” and areas to recapture spending
- Encourage youth and emerging entrepreneurs

#### Goal #4: Attract and Retain Residents to live in Fort Smith Strategies

- Identify the current situation
- Define key target markets, messaging & strategy
- Develop a marketing strategy
- Increase housing options
- Create a resident ambassador program

WELCOMING | INNOVATIVE | SUSTAINABLE | UNIFIED | COMMITTED

**Goal #5: Enhance Livability**

**Strategies**

- Identify areas needing improvement
- Strengthen public engagement
- Create a community improvement plan/program
- Create municipal funding program
- Identify transportation concerns
- Grow culture and arts sector

**Goal #6: Attract Shoppers and Visitors from the Region into our Community**

**Strategies**

- Direct marketing campaign
- Improve visitor experience

**Goal #7: Champion and Assist with Tourism Product Development and Packaging**

**Strategies**

- Champion new development
- Identify the barriers to tourism development
- Encourage cultural aspects of tourism products

**Goal #8: Increase number of Festivals, Sporting Events and Conferences held in Fort Smith**

**Strategies**

- Create/maintain active Volunteer Base
- Collaborate with local and territorial organisations to host and market events

**Goal #9: Work with Regional Partners to Market Fort Smith (Hay River, Fort McMurray, Yellowknife, Edmonton)**

**Strategies**

- Market Fort Smith regionally, nationally and internationally

## To operate a responsive and transparent government.

### Accomplishments

- Paving of roads
- More streetlights
- Improved clearing of roads and sidewalks
- Waste Management Plan
- Updating bylaws
- 20 Year Capital Plan
- Council representative on the Museum Board
- Continuing implementation of Infrastructure Plan
- Stability in management
- Invigoration of Advisory Boards
- Website
- Opportunities for citizens to be involved in governance without being on Council

### Strategies

- Continue to provide high quality programs and services to our citizens
- Implement the calls to action for municipal governments from the Truth and Reconciliation Commission
- Be the employer of choice in the NWT
- Maintain and improve existing community infrastructure
- Review legislation to ensure it is up to date and relevant
- Ensure community members are well-informed
- Improve communication and dialogue with other levels of government including government agencies and boards
- Formalise orientation for new and returning Mayor and Council by Administration to ensure continuity after elections

### Continue to provide high quality programs and services to our citizens

| Actions (A – Administrative; G – Governance)                                                                                     | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|----------------------------------------------------------------------------------------------------------------------------------|---------|---------|--------|
| Undertake annual community services satisfaction survey to identify improvements and solicit ideas for new programs and services | A       |         |        |
| Continue tax relief program for seniors and disabled persons                                                                     |         | G       |        |
| Coordinate annual meeting of all Advisory Boards; facilitate sharing of information between Boards; quarterly Chair meetings     | G       |         |        |
| Develop a Sponsorship Policy to increase revenue available for programs and services                                             | A       |         |        |

WELCOMING | INNOVATIVE | SUSTAINABLE | UNIFIED | COMMITTED

|                                              |   |  |  |
|----------------------------------------------|---|--|--|
| Recognise and support the work of volunteers | G |  |  |
|----------------------------------------------|---|--|--|

### Implement the calls to action for municipal government from the Truth and Reconciliation Commission

| Actions (A – Administrative; G – Governance)                                                                                                                                                                                                                        | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|--------|
| Fully adopt and implement the <i>United Nations Declaration on the Rights of Indigenous Peoples</i> as the framework for reconciliation                                                                                                                             | G       |         |        |
| Reform policies and bylaws in support of decolonisation                                                                                                                                                                                                             | G       |         |        |
| Provide education to staff on the history of Indigenous people, including the history and legacy of residential schools, the <i>United Nations Declaration on the Rights of Indigenous Peoples</i> , Treaties and Indigenous rights, and Indigenous-Crown relations | A       |         |        |

### Be the employer of choice in the NWT

| Actions (A – Administrative; G – Governance)                      | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|-------------------------------------------------------------------|---------|---------|--------|
| Organise regular staff and Council meetings and social activities | A       |         |        |
| Highlight staff achievements                                      | G       |         |        |
| Maintain a safe and respectful workplace                          | GA      |         |        |
| Maintain stability in management                                  | GA      |         |        |

### Maintain and improve existing community infrastructure

| Actions (A – Administrative; G – Governance)                                             | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|------------------------------------------------------------------------------------------|---------|---------|--------|
| Repair and upgrade roads as required                                                     | A       |         |        |
| Repair and upgrade sidewalks as required                                                 | A       |         |        |
| Lobby GNWT and Federal Government to stabilise the slide zone                            |         | G       |        |
| Increase streetlighting as required                                                      | A       |         |        |
| Ensure that costs for water and solid waste are fully covered by users through user fees | A       |         |        |
| Continue to implement the 20 Year Capital Plan                                           | A       |         |        |

### Review legislation to ensure it is up to date and relevant

| Actions (A – Administrative; G – Governance)                                                     | 1-2 Yrs | 3-5 Yrs | 6+ Yrs |
|--------------------------------------------------------------------------------------------------|---------|---------|--------|
| Continue the review of all bylaws, policies and procedures to ensure effectiveness and relevance | A       |         |        |
| Create new bylaws as required (i.e. legalization of marijuana)                                   | A       |         |        |

**Ensure residents, college students and visitors are well-informed**

| <b>Actions (A – Administrative; G – Governance)</b>                                                          | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6+ Yrs</b> |
|--------------------------------------------------------------------------------------------------------------|----------------|----------------|---------------|
| Develop community communications guidelines and policies                                                     | G              |                |               |
| Host an annual Open House to provide an update on Town activities and provide opportunities for public input | G              |                |               |
| Continue monthly calendar and community news sheet advertising local businesses and community events         | A              |                |               |
| Make more effective use of media platforms to communicate Town events                                        | A              |                |               |
| Work with the College to share information on Town activities                                                | A              |                |               |
| Replace and relocate electronic sign                                                                         | A              |                |               |

**Improve communication and dialogue with other levels of government including Indigenous governments**

| <b>Actions (A – Administrative; G – Governance)</b>                                                                                                                                  | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6+ Yrs</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|---------------|
| Work with Indigenous governments to implement Municipal Service Agreements                                                                                                           | G              |                |               |
| Foster partnerships with other agencies and organisations                                                                                                                            | G              |                |               |
| Regular meetings with Smith's Landing First Nation, Salt River First Nation and the Fort Smith Métis Council to discuss areas of common concern and provide support where applicable | G              |                |               |

**Formalise orientation for new and returning Mayor and Council by administration to ensure continuity after elections**

| <b>Actions (A – Administrative; G – Governance)</b>             | <b>1-2 Yrs</b> | <b>3-5 Yrs</b> | <b>6+ Yrs</b> |
|-----------------------------------------------------------------|----------------|----------------|---------------|
| Develop a policy mandating orientation                          |                | A              |               |
| Develop procedures for when and how orientation will take place |                | A              |               |

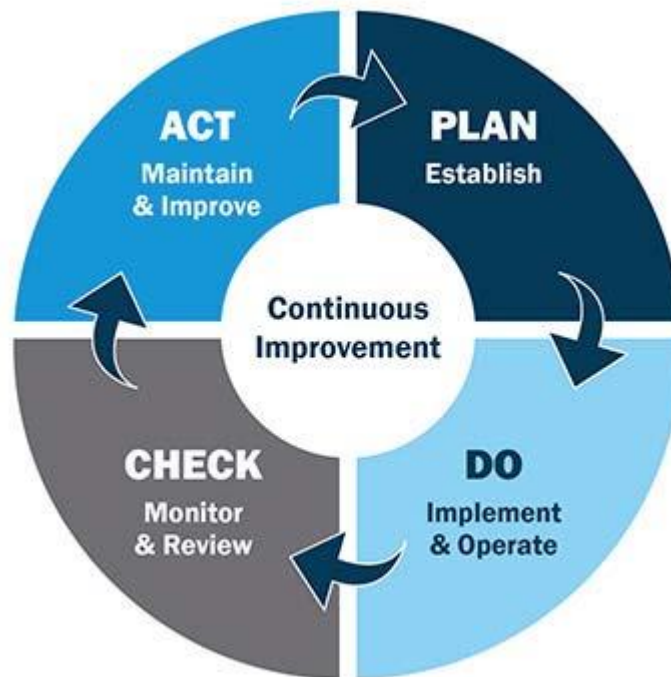
## Next Steps

As a next step, we will work with staff to develop the financial plans to support the implementation of our Strategic Plan. Some of our strategies can be pursued, and action items can be accomplished, over the short-term while others might need to be pursued over the long-term.

Meeting our goals will require a coordinated effort from Mayor and Council, staff, Advisory Boards, other agencies and residents. Each Strategic Plan goal includes an implementation plan with suggested strategies and actions for addressing that goal. This is a critical starting point for the implementation of the Plan.

Evaluation and monitoring is the second key implementation tool. Evaluation and monitoring annually will enable us to:

- prioritize goals each year;
- set specific performance measures and performance targets;
- analyze progress towards meeting targets;
- reconsider goals and timing considering progress;
- involve residents in evaluating success; and
- communicate successes and challenges to residents as well as plans for the upcoming year.



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This approach provides a continual loop of planning, implementation and evaluation. It includes all stakeholders and involves residents in proactively planning community services as well as evaluating how community programs and services are meeting their needs.

Through this process we have identified our community values and priorities, and these will be our guide as we move forward. Our progress toward addressing these priorities and achieving our goals will be formally reported on through the Town's Annual Report.

Strategic Planning is an on-going process and your feedback is an important part of moving forward.

# Appendix - Foundational Documents

## Foundational documents

Below is a list of the documents reviewed as part of the process of developing the 2018 Town of Fort Smith Strategic Plan.

GNWT, **Cities, Towns and Villages Act** (2014)  
GNWT, **Summary of Community Statistics** (2018)  
Salt River First Nation, **Municipal Services Agreement** (2001)  
Smith Landing First Nation, **Municipal Services Agreement** (nd)  
Town of Fort Smith, **5 Year Capital Plan** (2010)  
Town of Fort Smith, **20 Year Capital Plan** (2014)  
Town of Fort Smith, **Capital Plan** (2016)  
Town of Fort Smith, **Community Energy Plan** (2010)  
Town of Fort Smith, **Community FireSmart Protection Plan** (2010)  
Town of Fort Smith, **Community Services Master Plan** (2012)  
Town of Fort Smith, **Drainage Assessment** (2010)  
Town of Fort Smith, **Economic Development Strategy** (2017)  
Town of Fort Smith, **Integrated Community Sustainability Plan** (2010)  
Town of Fort Smith, **Parks and Open Space Plan** (2017)  
Town of Fort Smith, **Tourism/Visitor Services Branding and Marketing Strategy** (2011)



TOWN OF FORT SMITH  
ACCOUNTS PAID LIST  
FOR THE PERIOD ENDING October 31, 2022

| CHQ # | SUPPLIER                           | DESCRIPTION                                | AMOUNT          | DEPT.         |
|-------|------------------------------------|--------------------------------------------|-----------------|---------------|
| 39678 | VOIDED CHEQUE                      | Wrong Vendor                               |                 |               |
| 39679 | NWT ConstructionLTD.               | Paving & Road Work: Progress Claim #1      | \$ 3,600,434.24 | PUBLIC WORKS  |
| 39680 | BMO Mastercard Payment Centre      | Municipal Services September Bill          | \$ 25.00        | ADMIN         |
| 39681 | BMO Mastercard Payment Centre      | Protective Services September Bill         | \$ 25.00        | ADMIN         |
| 39682 | BMO Mastercard Payment Centre      | Community Services September Bill          | \$ 4,433.09     | ADMIN         |
| 39683 | BMO Mastercard Payment Centre      | SAO September Bill                         | \$ 3,056.06     | ADMIN         |
| 39684 | BMO Mastercard Payment Centre      | Corporate Services September Bill          | \$ 1,322.69     | ADMIN         |
| 39685 | Parks Canada (WBNP)                | Meter Deposit Refund                       | \$ 350.00       | ADMIN         |
| 39686 | Paul Kaesers Stores LTD            | Program Supplies                           | \$ 737.76       | CRC/CHILDCARE |
| 39687 | Link Hardware                      | Program Supplies/PPE/LVT Wire/Supplies     | \$ 1,072.27     | MULTIPLE      |
| 39688 | NWT Power Corporation              | September Power Bills                      | \$ 30,419.44    | ADMIN         |
| 39689 | Pitney Bowes                       | Postage Metre Lease                        | \$ 761.99       | ADMIN         |
| 39690 | Town of Fort Smith                 | September Water Bills                      | \$ 2,489.87     | ADMIN         |
| 39691 | Freund Building Supplies           | Building Materials/Monthly Supplies        | \$ 689.53       | MULTIPLE      |
| 39692 | Xerox Canada LTD                   | Monthly Printing Charges                   | \$ 558.85       | ADMIN         |
| 39693 | Receiver General                   | Bi-Weekly Payroll Remittance               | \$ 40,610.99    | ADMIN         |
| 39694 | NWTAC                              | AGM Registration                           | \$ 450.00       | ADMIN         |
| 39695 | TK Elevator (Canada) Limited       | CRC Elevator Service                       | \$ 1,456.78     | CRC           |
| 39696 | Locust Mowing                      | Ditch Mowing                               | \$ 525.00       | PUBLIC WORKS  |
| 39697 | S.F. Scott Manufacturing           | Replacement Slide for Kid City             | \$ 4,948.65     | FACILITIES    |
| 39698 | Rocky Mountain Phoenix             | FD Pumper Tests                            | \$ 417.65       | PROTECTIVE    |
| 39699 | Big Hill Services                  | Ice Marking Supplies                       | \$ 1,757.56     | FACILITIES    |
| 39700 | Northwestern Air Lease             | Freight Charges                            | \$ 74.42        | WATER PLANT   |
| 39701 | NEBS Pension Fund                  | Monthly Remittance                         | \$ 39,641.06    | ADMIN         |
| 39702 | Aurora College Yellowknife Campus  | Staff Training                             | \$ 830.00       | CHILDCARE     |
| 39703 | Brownlee LLP                       | Legal Fees                                 | \$ 3,564.18     | ADMIN         |
| 39704 | XYLEM Canada Company               | Parts for Lift Station                     | \$ 2,626.49     | WATER PLANT   |
| 39705 | Globalstar Canada Satellite CO     | Sat Phone Bill                             | \$ 255.54       | PROTECTIVE    |
| 39706 | BZT General Contracting            | Repair/Replacement of Lights               | \$ 6,020.49     | WATER PLANT   |
| 39707 | TDC Contracting LTD                | Cardlock Gas/Heating Oil/Monthly Supplies  | \$ 1,686.44     | MULTIPLE      |
| 39708 | Wesclean Northern Sales LTD        | Freight Charges/Floor Scrubber             | \$ 3,805.74     | MULTIPLE      |
| 39709 | Skyhigh Enterprises                | Animal Shelter Renovations                 | \$ 10,300.50    | PROTECTIVE    |
| 39710 | Mitoulin Transport                 | Freight Charges                            | \$ 1,749.28     | FACILITIES    |
| 39711 | NEBS Group Insurance Fund          | Monthly Remittance                         | \$ 13,906.48    | ADMIN         |
| 39712 | Bobcat of the Peace                | Sweeper Bristle Carrier                    | \$ 2,309.88     | PUBLIC WORKS  |
| 39713 | AECOM Canada Limited               | Water Intake Infrastructure Evaluation     | \$ 18,821.25    | WATER PLANT   |
| 39714 | Infosat Communications             | Sat Phone Bill                             | \$ 84.61        | PROTECTIVE    |
| 39715 | Arctic Alarm/Diamond Tel           | Alarm Monitoring                           | \$ 119.60       | CRC/ARENA     |
| 39716 | Carr Mclean                        | Laminating Film                            | \$ 81.55        | LIBRARY       |
| 39717 | Fields                             | Program Supplies                           | \$ 2.82         | CHILDCARE     |
| 39718 | Adam Mcnab                         | Reimbursement: Work Clothing               | \$ 2,351.54     | PROTECTIVE    |
| 39719 | IBI Group Professional Services    | Conibear Park Design                       | \$ 11,345.25    | EDO           |
| 39720 | Zone West LTD                      | Uniforms                                   | \$ 1,979.25     | PROTECTIVE    |
| 39721 | Barry Bergen                       | Refund: Sr's Property Tax Program          | \$ 1,215.41     | ADMIN         |
| 39722 | Hopec Technologies LTD             | Fluid Manage Support and Licensing         | \$ 3,360.00     | WATER PLANT   |
| 39723 | Nsixty Trading Compant LTD         | IT Services/2-Way Radios/Office Supplies   | \$ 4,082.94     | MULTIPLE      |
| 39724 | CVS Midwest Tape                   | Library Collection Development             | \$ 204.66       | LIBRARY       |
| 39725 | Marie Pier Garant                  | Reimbursement: Swift Water Safety Training | \$ 215.00       | PROTECTIVE    |
| 39726 | GNWT - Financial Services          | CIWT Course                                | \$ 500.00       | WATER PLANT   |
| 39727 | Michelle Lambert                   | Property Tax Refund                        | \$ 1,425.21     | ADMIN         |
| 39728 | Gabriel Rivett-Carnac & Lyn Elliot | Meter Deposit Refund                       | \$ 265.04       | ADMIN         |
| 39729 | Mary Mcconnell                     | Meter Deposit Refund                       | \$ 538.40       | ADMIN         |
| 39730 | Cascade Publishing LTD             | Utility Disconnection Forms                | \$ 337.31       | WATER PLANT   |
| 39731 | Grimshaw Trucking                  | Freight Charges                            | \$ 1,489.90     | PUBLIC WORKS  |
| 39732 | Paul Kaesers Stores LTD            | Program/Janitorial Supplies                | \$ 1,188.97     | MULTIPLE      |
| 39733 | Northwestel INC                    | Monthly Internet Bills                     | \$ 1,194.35     | MULTIPLE      |
| 39734 | Harvey W Lepine                    | Refund: Sr's Property Tax Relief Program   | \$ 1,286.21     | ADMIN         |
| 39735 | Northwestern Air Lease             | Freight Charges                            | \$ 74.42        | WATER PLANT   |
| 39736 | Fire Prevention Services LTD       | Fire Suppression System                    | \$ 10,723.83    | ARENA         |
| 39737 | TDC Contracting LTD                | Heating Oil/Seacan Rental                  | \$ 3,753.40     | PW/CRC        |
| 39738 | Maskwa Engineering Ltd             | Roadworks and Paving                       | \$ 37,012.50    | PUBLIC WORKS  |
| 39739 | Aquam INC                          | Aquatic Equipment                          | \$ 2,650.84     | POOL          |
| 39740 | Bobcat of the Peace                | Breaker Attachment/Grapple                 | \$ 23,802.09    | PUBLIC WORKS  |

|       |                                             |                                                             |           |                     |                |
|-------|---------------------------------------------|-------------------------------------------------------------|-----------|---------------------|----------------|
| 39741 | RDV Mechanical                              | Service/Repairs for Vehicles                                | \$        | 1,320.91            | PUBLIC WORKS   |
| 39742 | Arctech Computers INC                       | Offsite Back-Up Service                                     | \$        | 262.50              | ADMIN          |
| 39743 | Mclennon Ross                               | Legal Fees                                                  | \$        | 5,965.68            | ADMIN          |
| 39744 | Nsixty Trading Compant LTD                  | IT Services/Office Supplies                                 | \$        | 1,084.00            | MULTIPLE       |
| 39745 | Russ Bell & Associates INC                  | Legal Fees                                                  | \$        | 2,551.50            | ADMIN          |
| 39746 | Cascade Publishing LTD                      | Maps/Bingo Cards                                            | \$        | 1,393.61            | EDO            |
| 39747 | Paul Kaesers Stores LTD                     | Janitorial/Program Supplies                                 | \$        | 965.29              | MULTIPLE       |
| 39748 | Link Hardware                               | Materials & Supplies                                        | \$        | 516.37              | WTP/PROTECTIVE |
| 39749 | Northwestel Inc                             | Monthly Phone Bill                                          | \$        | 4,476.82            | MULTIPLE       |
| 39750 | Wally's Drugs                               | Medical Supplies                                            | \$        | 110.40              | PROTECTIVE     |
| 39751 | Northwestern Air Lease                      | Freight Charges                                             | \$        | 75.92               | PROTECTIVE     |
| 39752 | Deluxe                                      | Snowmobile Tags                                             | \$        | 161.37              | BY-LAW         |
| 39753 | NTHSSA - Fort Smith Region                  | Summer Camp Fees                                            | \$        | 675.00              | CHILDCARE      |
| 39754 | BZT General Contracting                     | Repair/Replace Gymnasium Lights                             | \$        | 2,869.75            | CRC            |
| 39755 | TDC Contracting LTD                         | Cardlock Gas/Delivery of Bobcat                             | \$        | 5,179.72            | MULTIPLE       |
| 39756 | Wesclean Northern Sales LTD                 | Janitorial/Program Supplies                                 | \$        | 573.36              | PUBLIC WORKS   |
| 39757 | AECOM Canada Limited                        | Intake and Main Lift Analysis                               | \$        | 177.07              | WATER PLANT    |
| 39758 | RDV Mechanical                              | Fix Hydraulic Leak on Sander Truck                          | \$        | 706.13              | PUBLIC WORKS   |
| 39759 | Cam's Husqvarna Sales & Service             | Equipment Supplies                                          | \$        | 125.84              | PROTECTIVE     |
| 39760 | Mclennon Ross                               | Legal Fees                                                  | \$        | 1,259.48            | ADMIN          |
| 39761 | Fields                                      | Program Supplies                                            | \$        | 74.64               | CHILDCARE      |
| 39762 | AAG Landscaping                             | Stump Grinding                                              | \$        | 1,575.00            | FACILITIES     |
| 39763 | Hay River Heavy Truck Sales                 | Medical Oxygen                                              | \$        | 336.00              | PROTECTIVE     |
| 39764 | Liberty Security Systems INC                | Alarm Monitoring - Annual                                   | \$        | 5,114.72            | MULTIPLE       |
| 39765 | WSP E&I Canada Limited                      | Fort Smith Slope Stabilization                              | \$        | 5,697.04            | ADMIN          |
| 39766 | Nsixty Trading Compant LTD                  | Office Supplies/IT Services                                 | \$        | 1,851.90            | MULTIPLE       |
| 39767 | CVS Midwest Tape                            | Library Collection Development                              | \$        | 59.04               | LIBRARY        |
| 39768 | Kootenay Murphy Holding LTD                 | Firepro2 Service Contract                                   | \$        | 1,839.23            | PROTECTIVE     |
| 39769 | VOIDED CHEQUE                               | iCity Printing Error                                        |           |                     |                |
| 39770 | Alcide Gagnon                               | Travel Expense Claim                                        | \$        | 56.55               | FACILITIES     |
| 39771 | Globalstar Canada Satellite CO              | Sat Phone Bill                                              | \$        | 127.77              | PROTECTIVE     |
| 39772 | Globalstar Canada Satellite CO              | Sat Phone Bill                                              | \$        | 127.77              | PROTECTIVE     |
| 39773 | NWT Tourism                                 | AGM & Conference Registration                               | \$        | 400.00              | EDO            |
| 39774 | Investors Group                             | Monthly RSP Remittance                                      | \$        | 200.00              | ADMIN          |
| 39775 | Paul Kaesers Stores LTD                     | Program Supplies                                            | \$        | 881.11              | COMMUNITY      |
| 39776 | Lou's Small Engines                         | Propane                                                     | \$        | 136.50              | PUBLIC WORKS   |
| 39777 | Link Hardware                               | Scotchguard For New Library Furniture                       | \$        | 167.37              | LIBRARY        |
| 39778 | NWT Power Corporation                       | October Power Bills                                         | \$        | 29,393.23           | ADMIN          |
| 39779 | Town of Fort Smith                          | October Payroll Deductions                                  | \$        | 704.42              | ADMIN          |
| 39780 | Receiver General                            | Bi-Weekly Payroll Remittance                                | \$        | 43,866.51           | ADMIN          |
| 39781 | Lifesaving Society                          | Bronze Medallion Exam Fee                                   | \$        | 60.00               | POOL           |
| 39782 | Public Service Alliance of Canada           | Monthly Union Dues Remittance                               | \$        | 4,625.91            | ADMIN          |
| 39783 | Receiver General For Canada                 | Renewals and Upgrades for Fireworks Personnel Certification | \$        | 510.00              | ADMIN          |
| 39784 | GNWT - Taxation Division                    | October Payroll Tax Remittance                              | \$        | 7,076.12            | ADMIN          |
| 39785 | Fort Smith Construction NT LTD              | Cat & Loader Rental                                         | \$        | 13,571.25           | LANDFILL       |
| 39786 | TDC Contracting LTD                         | Diesel Motive/Supplies                                      | \$        | 9,740.23            | PW/PROT        |
| 39787 | Master Pools ALTA LTD                       | Gutter Grate Pieces                                         | \$        | 1,464.75            | POOL           |
| 39788 | Beverly Hussey                              | Refund: Meter Deposit                                       | \$        | 125.00              | ADMIN          |
| 39789 | Bobcat of the Peace                         | Parts for Sweeper                                           | \$        | 498.14              | PUBLIC WORKS   |
| 39790 | NU Mechanical                               | Repairs to Animal Shelter                                   | \$        | 1,050.00            | PROTECTIVE     |
| 39791 | Canada Curling Stone CO                     | Maintenance of Curling Equipment                            | \$        | 1,029.53            | CURLING        |
| 39792 | RDV Mechanical                              | Vehicle Maintenance                                         | \$        | 662.03              | PROTECTIVE     |
| 39793 | Fields                                      | Program Supplies                                            | \$        | 28.99               | CHILDCARE      |
| 39794 | Roberts, Lance and Terry                    | Refund: Meter Deposit                                       | \$        | 40.04               | ADMIN          |
| 39795 | Nsixty Trading Compant LTD                  | IT Services/Office Supplies                                 | \$        | 4,860.40            | MULTIPLE       |
| 39796 | GNWT - Financial & Employee Shared Services | Payback of Unused Grant Monies                              | \$        | 6,104.00            | EDO            |
| 39797 | Stryker Canada LLC                          | Batteries for Stretchers                                    | \$        | 2,532.64            | PROTECTIVE     |
| 39798 | World of Soccer                             | Soccer Equipment                                            | \$        | 4,829.43            | CRC            |
| 39799 | Early Literacy Stations Canada              | Early Learning Computer and Accessories                     | \$        | 5,811.75            | LIBRARY        |
| 39800 | Ann Pischinger                              | Travel Expense - Hotel                                      | \$        | 551.25              | COUNCIL        |
| 39801 | Mclennon Ross                               | Tax Auction Deposit                                         | \$        | 18,275.00           | ADMIN          |
|       |                                             | October Cheque Totals                                       | \$        | 4,119,925.25        |                |
| EFT   | Caterpillar Financial Services Ltd.         | October 2022 lease payment                                  | \$        | 3,312.35            | PW             |
|       |                                             | Pay period October 07, 2022                                 | \$        | 164,649.58          |                |
|       |                                             | Pay period October 21, 2022                                 | \$        | 190,266.40          |                |
|       |                                             | <b>Total</b>                                                | <b>\$</b> | <b>4,478,153.58</b> |                |

## October 2022

| Date:            | From:                | Re:                                                                         | Number: | To:               | Admin Response: | Council Response: |
|------------------|----------------------|-----------------------------------------------------------------------------|---------|-------------------|-----------------|-------------------|
| October 03, 2022 | Mike Labine          | Donation to the Town                                                        | 2022-41 | Mayor & Council   | Yes             | No                |
| Oct 21, 2022     | James & Marie Darkes | Fence/ Snowmobile                                                           | 2022-42 |                   | No              | No                |
| October 25, 2022 | Premier Cochrane     | Follow up Letter to GNWT commitments made at 2022 NWTAC AGM Open Discussion | 2022-43 | Mayor and Council | No              | No                |
| October 17, 2022 | SRFN                 | Suspension of Chief Cecilia (Toni) Heron                                    | 2022-44 | Mayor and Council | No              | No                |



**Town of Fort Smith  
Licensing Report  
October 2022**

| <b>Business License Holder</b>        | <b>Number</b> | <b>Details</b>                                     |
|---------------------------------------|---------------|----------------------------------------------------|
| Fillmore Construction Management Inc. | 204           | Commercial construction                            |
| Falcon Aerial Imaging                 | 205           | RPAS, photo, video and mapping services            |
| JMC Construction 2012                 | 206           | Painting, carpentry, plumbing and asbestos removal |
| Tribal Trailz Retailz                 | 207           | Snowmobile and ATV rentals                         |
| Aunty's Korner Store Ltd.             | 208           | Convenience store                                  |
| <b>Development Permit Holder</b>      | <b>Number</b> | <b>Details</b>                                     |
| Anupama Parmer                        | 29            | Home Occupation - Catering                         |
| Renee Rodgers                         | 30            | Speech language pathology services                 |
| Jabee Wu                              | 31            | Excavate/clear lot                                 |
| Jeff Turner                           | 34            | Build deck                                         |
| <b>Lottery License Holder</b>         | <b>Number</b> | <b>Details</b>                                     |
| Fort Smith Minor Hockey               | 13            | 50/50 Raffle                                       |
| <b>Dog Tag Holder</b>                 | <b>Number</b> | <b>Details</b>                                     |
| Ryan Roden                            | 39            | Jack Russell Terrier                               |
| Gerald Doucet                         | 40            | German Shepard Cross                               |
| <b>Ski-Doo Licenses</b>               | <b>Number</b> | <b>Details</b>                                     |
| No licenses issued                    |               |                                                    |



## BRIEFING NOTE

**TO:** Mayor and Council  
**DATE:** October 21, 2022  
**SUBJECT:** DPA-033-22

---

### PURPOSE:

Susan Freund has submitted a Home Occupation Development Application. This application is for operation of SF Services at the following location:

| Lot                      | Block | Plan | Civic Address |
|--------------------------|-------|------|---------------|
| 1703                     | N/A   | 4090 | 3 Whitford Rd |
| or Certificate of Title: |       |      | N/A           |

### BACKGROUND:

The Property is zoned R1 and a Home Occupation Business is a conditional use in this zone requiring council approval.

### ANALYSIS:

A Home Occupation Business License application has been received that indicates operations of book keeping, janitorial, and yard work. There will be no additional foot/vehicle traffic. The neighbourhood will not be impacted by additional noise. No signage will be installed and no alterations or construction will take place.

The Applicant has been advised of the requirement to comply with:

- All Town Bylaws, specifically the Town Zoning, Business License Bylaws and Unsightly Lands Bylaw
- National Building Code, most current.
- National Fire Code, most current; and
- All Federal and Territorial Regulations.

Please see the attached map showing the location of the lot.

### Recommendation

That a development permit be granted for a Home Occupation Business at 3 Whitford Rd

**LOT:** 1703 **PLAN:** 4090 subject to the compliance requirements outlined in the approved development permit.

Respectfully Submitted,

*C. Rajarajewar*

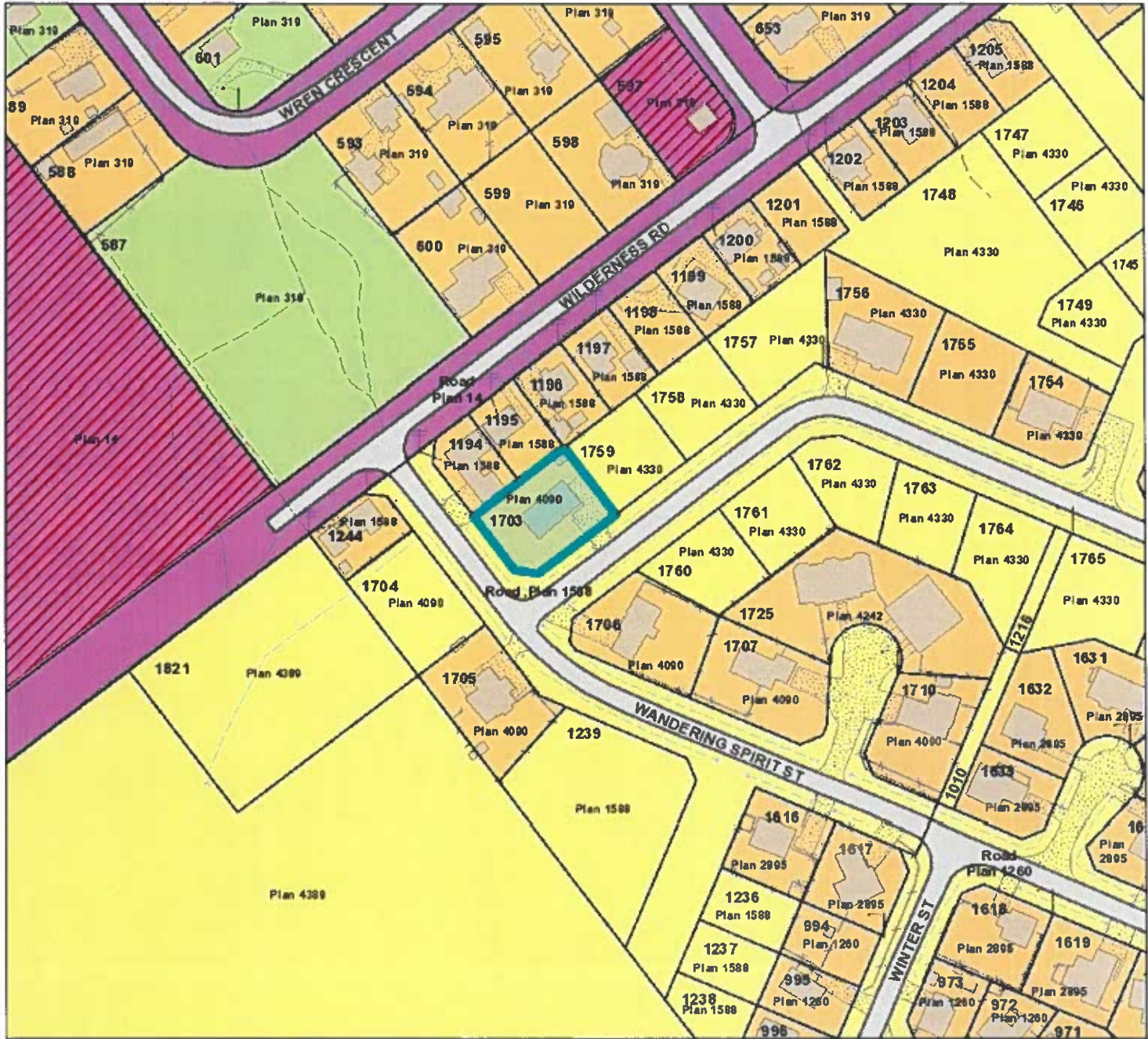
Development Officer



ATLAS

Government of Northwest Territories

# Home Occupation Permit (DPA-033-22) 3 Whitford Rd; R1; Lot 1703; Plan 4090



October 14, 2022

Legend

- Block Land Transfer Boundaries
- Development Areas
- Surveyed Parcels
- Surveyed Easements
- Suspension Order
- Tenured Commissioner's Land
- Land Application
- Federal Land
- Commissioner's Land
- Territorial Protected Area
- Municipal Land
- Salt River Reserve

- Municipal Boundaries
- Condominium Units
- Building Footprints
- Line Approximately 31m from O.H.W.M.
- Surface Land Withdrawal
- Land Application
- Tenured Territorial Land
- Indian Affairs Branch (IAB) Land
- Territorial Land
- Public Highway
- Private Land

For Susan Freund

Scale 1: 2,000

50 metres



UTM Zone: 12

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Department of Lands



**TOWN OF FORT SMITH**  
 Post Office Box 147, Northwest Territories, X0E 0P0  
 Phone: (867) 872-8400 Fax: (867) 872-8401

Application No. DPA-033-22

**FORM A:**

**APPLICATION FOR DEVELOPMENT**

**Applicant Information:**

Name: Susan Freund Interest (if not owner): owner  
 Telephone: 872-0449 Email: sucfreund27@hotmail.com  
 Mailing Address: Box 91 Fort Smith, NT X0E 0P0

**Owner Information (if different than applicant):**

Registered Owner's Name: Same  
 Telephone: \_\_\_\_\_ Email: \_\_\_\_\_  
 Mailing Address: \_\_\_\_\_

**Property Information:**

Civic Address to be Developed: 3 Whitford Road  
 Zoning: R1 Lot# A03 Block# \_\_\_\_\_ Plan# 4090  
 or Certificate of Title: \_\_\_\_\_  
 Lot Width: \_\_\_\_\_ metres Lot Depth: \_\_\_\_\_ metres Lot Area: \_\_\_\_\_ square metres  
 Type of Lot (check one):  Street Facing  Corner  Interior  Other  
 Existing Use(s) of Property: residential  
 Proposed Use(s) of Property (if applicable): residential/home occupation

Estimated Cost of Project: \$ NA

I hereby make application under the provisions of the Town of Fort Smith Zoning Bylaw 936 for a Development Permit, in accordance with the plans and supporting information submitted herewith and which form a part of this application.

**SIGNATURE:**

Susan Freund  
 Applicant's Signature

at  
~~Nov~~ 11/2022  
 Date

Owner's Signature (if different than applicant)

\_\_\_\_\_ Date



## TOWN OF FORT SMITH

Post Office Box 147, Northwest Territories, X0E 0P0  
Phone: (867) 872-8400 Fax: (867) 872-8401

Application No. \_\_\_\_\_

### 2. PROPOSED EXCAVATION

- Length (in metres) \_\_\_\_\_
- Width (in metres) \_\_\_\_\_
- Depth (in metres) \_\_\_\_\_
- Planned Excavation Start Date \_\_\_\_\_
- Planned Excavation Completion Date \_\_\_\_\_

### 3. PROPOSED RELOCATION

- Type of Building or Structure to be Relocated: \_\_\_\_\_
- From: Lot# \_\_\_\_\_ Block# \_\_\_\_\_ Plan# \_\_\_\_\_
- To: Lot# \_\_\_\_\_ Block# \_\_\_\_\_ Plan# \_\_\_\_\_
- Proposed Route: \_\_\_\_\_  
\_\_\_\_\_
- Planned Date of Move: \_\_\_\_\_

The following **CONDITIONS** apply to the relocation of buildings:

1. An irrevocable letter of credit or security deposit may be required to ensure the completion of any renovations set out as a condition of the approval of the permit.
2. A building shall not be relocated until after a Development Permit for building on the new site, if applicable, is issued.
3. For safety reasons, the applicant is responsible for NorthwesTel Inc., the NWT Power Corporation, the GNWT Department of Highways, and the Royal Canadian Mounted Police and advising them of the time of the move and the route.
4. The applicant is responsible for any damages which may occur as a result of this relocation.

### 4. PROPOSED DEMOLITION

- Type of Building or Structure to be Demolished: \_\_\_\_\_
- Demolition Methods to be used: \_\_\_\_\_  
\_\_\_\_\_
- Planned Demolition Start Date: \_\_\_\_\_
- Planned Demolition Finish Date: \_\_\_\_\_



## TOWN OF FORT SMITH

Post Office Box 147, Northwest Territories, X0E 0P0  
Phone: (867) 872-8400 Fax: (867) 872-8401

Application No. \_\_\_\_\_

### PERMISSION FOR DEVELOPMENT

- 1) Each application for a Development Permit shall be accompanied by a fee calculated in accordance with the Consolidated Rates and Fees By-law 964 or its successors.
- 2) The Development Officer shall:
  - a) receive, consider and approve applications for a Development Permit for uses listed in Part Seven of the Zoning Bylaw which constitute permitted uses in a zone and comply with the minimum standards for that zone;
  - b) receive and refer with their recommendations to Council (acting as the Development Officer) for its consideration and decision, applications for a Development Permit for uses listed in Part Seven of this Bylaw which constitute conditional uses; and
  - c) receive and refer to Council (acting as the Development Officer) at their discretion any application which, in his opinion should be decided by the Council.
- 3) In making a decision, the Development Officer (or Council acting as the Development Officer) may approve the application unconditionally, or impose conditions considered appropriate and not in conflict with this Bylaw, permanently or for a limited period of time, or refuse the application.
- 4) It is the sole responsibility of property owners to construct and maintain road access between their property line and the traveled portion of the street right-of-way, subject to the Town Zoning Bylaw and engineering standards.
- 5) Any proposed development must be consistent with the regulations, provisions and requirements of the Zoning Bylaw.



# THE CORPORATION OF THE TOWN OF FORT SMITH

## APPLICATION FOR A BUSINESS LICENSE

As per Town of Fort Smith bylaws if you are applying to operate a home occupation business for the first time an application for development must be filled out as well. Please contact the Town of Fort Smith at (867)872-8400 for additional information.

|                                                                                                                                                                                                                                      |                                        |                                                                                              |                                                                                                                                                           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Date of Application<br><b>Oct 3, 2022</b>                                                                                                                                                                                            |                                        | New Application <input checked="" type="checkbox"/> Renewal <input type="checkbox"/>         |                                                                                                                                                           |
| Name of Applicant<br><b>Susan Freund</b>                                                                                                                                                                                             |                                        | Name of Business<br><b>SF Services</b>                                                       |                                                                                                                                                           |
| Business Street Address<br><b>3 Whitford Road</b>                                                                                                                                                                                    |                                        | Legal Address<br>Lot: <b>1703</b> Plan: <b>4090</b>                                          | Mailing Address<br><b>P.O. Box 91</b>                                                                                                                     |
| Phone Number<br><b>867-872-0479</b>                                                                                                                                                                                                  |                                        | Fax Number<br><b>N/A</b>                                                                     | Do you wish to have your Business information placed on the Town's website? Yes/No<br><input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |
| Do you wish to receive email newsletters from the Town regarding Business, Funding and Economic Development updates? Yes/No                                                                                                          |                                        | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No                          |                                                                                                                                                           |
| Email Address<br><b>suefreund27@hotmail.com</b>                                                                                                                                                                                      |                                        | Web Page Address<br><b>N/A</b>                                                               |                                                                                                                                                           |
| Type of Business: <b>RESIDENT</b>                                                                                                                                                                                                    |                                        | Type of Business: <b>NON-RESIDENT</b>                                                        |                                                                                                                                                           |
| <input checked="" type="checkbox"/> Commercial (located in Town Centre, Highway Commercial, Light Industrial, Heavy Industrial and Institutional Zones or as allowed in Residential Zone as specified in Bylaw (794) <b>\$100.00</b> |                                        | <input type="checkbox"/> Non-resident <b>\$350.00</b>                                        |                                                                                                                                                           |
| <input checked="" type="checkbox"/> Home Occupation (located in a Residential Zone) Includes telephone/desk operation <b>\$100.00</b>                                                                                                |                                        | <input type="checkbox"/> Non-resident Vendor <b>\$50.00 per weekend or up to 2 day event</b> |                                                                                                                                                           |
| <input type="checkbox"/> Commercial allowed in residential zone (non-conforming) <b>\$150.00</b>                                                                                                                                     |                                        | <input type="checkbox"/> Charitable Purposes <b>no charge</b>                                |                                                                                                                                                           |
| <input type="checkbox"/> Hawker Peddler <b>\$150.00</b>                                                                                                                                                                              |                                        |                                                                                              |                                                                                                                                                           |
| <input type="checkbox"/> Junior Business <b>\$1.00</b>                                                                                                                                                                               |                                        |                                                                                              |                                                                                                                                                           |
| <input type="checkbox"/> Charitable Purposes <b>no charge</b>                                                                                                                                                                        |                                        |                                                                                              |                                                                                                                                                           |
| Please Note: Resident business applications after September 1* will cost one half the regular price                                                                                                                                  |                                        |                                                                                              |                                                                                                                                                           |
| <input type="checkbox"/> Change Fee for any license <b>\$50.00</b>                                                                                                                                                                   |                                        | <input type="checkbox"/> Late Fee (if renewal received after February 15) <b>\$38.50</b>     |                                                                                                                                                           |
| Particulars of Occupation, Trade, Calling or Business to which this application will apply: <b>PLEASE INDICATE ALL AREAS OF OPERATION</b><br><b>Book keeping, janitorial, yardwork</b>                                               |                                        |                                                                                              |                                                                                                                                                           |
| Date of Commencement (If New or Non-Resident):<br><b>Oct 15, 2022</b>                                                                                                                                                                | Date of Termination (If Non-Resident): | Number of Employees <b>Sole</b><br>Full Time: Part Time:                                     |                                                                                                                                                           |

I, Susan Freund, hereby make application for a license in accordance with the particulars as above stated and certify that the number of persons employed in the said business will be 1 (or      person-years) including owner, and that the necessary verification has been received in accordance with the provisions of the Worker's Compensation Act.

\* Note: We accept applications via email. If you wish to submit this application via email please send to [reception@fortsmith.ca](mailto:reception@fortsmith.ca)

Signature of Applicant:

SF Services  
On Behalf of (Name of Business)

License Approved: \_\_\_\_\_  
Signature of SAO or Development Officer

Date: \_\_\_\_\_

COPY



## BRIEFING NOTE

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**To:** Corporate Services Standing Committee

**From:** Administration

**Date:** November 1, 2022

**Subject:** 2022 Third Quarter Variance

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**Purpose:**

To discuss the 2022 Third Quarter Variance.

**Background:**

The preliminary 2022 Third Quarter Variance is complete and presented to Council for review. This document outlines the Town spending for July to September of 2022.

Initial review shows that all budgets (General, Utility, Land Development and Environmental) are within budget. In most departments wages are underbudget, the exceptions being Public Works and the Library. In Public Works the higher wages are the typical result of overtime required during the winter for snow removal and spring freshet. The Library wages are higher as a result of the move to the new facility. An additional 240 staff hours were required for the prep, pack, and unpack of the books, etc.

Revenues are within the range expected for the third quarter.

Changes in rates and fees to become closer to cost recovery for services such as ambulance, water and sewer and environmental (landfill) show a positive trajectory in those revenue areas. It is extremely important to note that these fees support the sustainability of these services into the future, including the improvements of services and infrastructure.

Water costs for the facilities have exceeded the budgeted amount, but this is to be expected as the rates changed after the 2022 budget was passed.

Legal costs are high as the organization works through processes such as the enforcement of unsightly lands, the SRFN development, and human resource management.

Training costs have exceeded the budgeted amount. Most departments have not had the opportunity for training over the last several years and we have had a turnover in staff so

it has been necessary to invest in training. Each department has had some staff participate in training this year. Supporting staff professional development improves performance, through competence and confidence building. It is also a way an organization can demonstrate its investment in the staff and should result in higher staff loyalty and retention.

I am also happy to report that the Child Care program continues to break even and that we are at full enrollment in both the day care and the afterschool care programs.

**Recommendation:**

That Council approve the 2022 Third Quarter Variance as presented.

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA    | 2022 YTD   | 2022 YTD ACTUAL    | 2022 YTD           | 2022 TOTAL         | 2022 BUDGET      | 2021 YTD           | 2021 TOTAL         |
|-------------------------------------------------|--------------------|------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|
|                                                 | TOTAL              | COMMITMENT | AND COMMITTED      | BUDGET             | BUDGET             | REMAINING        | ACTUAL             | ACTUAL             |
| <b>GENERAL OPERATING FUND</b>                   |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>TAXATION</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0110-201 RESIDENTIAL PROPERTY               | (1,591,800)        | 0          | (1,591,800)        | (1,593,516)        | (1,593,516)        | (1,716)          | (1,529,324)        | (1,529,324)        |
| 1-1-0110-202 NON-RESIDENTIAL PROPERTY           | (667,386)          | 0          | (667,386)          | (669,544)          | (669,544)          | (2,158)          | (669,390)          | (669,390)          |
| <b>Total TAXATION</b>                           | <b>(2,259,186)</b> | <b>0</b>   | <b>(2,259,186)</b> | <b>(2,263,060)</b> | <b>(2,263,060)</b> | <b>(3,874)</b>   | <b>(2,198,715)</b> | <b>(2,198,715)</b> |
| <b>GRANTS IN LIEU OF TAXES</b>                  |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0120-205 FEDERAL GIL                        | (174,921)          | 0          | (174,921)          | (222,709)          | (222,709)          | (47,788)         | (243,778)          | (221,843)          |
| 1-1-0120-206 CROWN CORP GIL                     | (17,180)           | 0          | (17,180)           | (24,529)           | (24,529)           | (7,349)          | (16,950)           | (16,950)           |
| 1-1-0120-207 GOVT. NWT GIL                      | (1,174,228)        | 0          | (1,174,228)        | (1,186,032)        | (1,186,032)        | (11,804)         | (1,128,398)        | (1,128,398)        |
| 1-1-0120-208 SRFN PILT                          | (103,459)          | 0          | (103,459)          | (75,765)           | (75,765)           | 27,694           | (81,942)           | (95,997)           |
| <b>Total GRANTS IN LIEU OF TAXES</b>            | <b>(1,469,787)</b> | <b>0</b>   | <b>(1,469,787)</b> | <b>(1,509,035)</b> | <b>(1,509,035)</b> | <b>(39,248)</b>  | <b>(1,471,068)</b> | <b>(1,463,189)</b> |
| <b>SALE OF SERVICES</b>                         |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0140-210 AMBULANCE RECOVERIES               | (264,673)          | 0          | (264,673)          | (260,622)          | (347,500)          | (82,828)         | (309,936)          | (392,193)          |
| 1-1-0140-212 CEMETERY RECOVERIES                | (5,632)            | 0          | (5,632)            | (1,809)            | (2,420)            | 3,212            | (347)              | (765)              |
| 1-1-0140-213 FIRE DEPARTMENT SL                 | (2,900)            | 0          | (2,900)            | (2,718)            | (3,630)            | (730)            | (4,035)            | (4,995)            |
| 1-1-0140-215 SPRING CLEANUP & RECOVERIES        | (91)               | 0          | (91)               | (2,619)            | (3,500)            | (3,409)          | (3,777)            | (4,090)            |
| 1-1-0140-233 TR FR ENVIRO-GARBAGE BIN RENTALS   | (126,420)          | 0          | (126,420)          | (130,752)          | (174,340)          | (47,920)         | 0                  | 0                  |
| 1-1-0140-234 TR FR ENVIRO-GARBAGE BIN RENTALS S | (3,400)            | 0          | (3,400)            | (1,584)            | (2,122)            | 1,278            | 0                  | 0                  |
| <b>Total SALE OF SERVICES</b>                   | <b>(403,116)</b>   | <b>0</b>   | <b>(403,116)</b>   | <b>(400,104)</b>   | <b>(533,512)</b>   | <b>(130,396)</b> | <b>(318,094)</b>   | <b>(402,042)</b>   |
| <b>INTEREST INCOME</b>                          |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0150-223 A/R INTEREST INCOME                | (17,782)           | 0          | (17,782)           | (14,994)           | (20,000)           | (2,218)          | (94,844)           | (127,626)          |
| 1-1-0150-224 BANK INTEREST INCOME               | (55,051)           | 0          | (55,051)           | (7,497)            | (10,000)           | 45,051           | (27,402)           | (35,482)           |
| 1-1-0150-225 TAX INTEREST INCOME                | (201,089)          | 0          | (201,089)          | (104,994)          | (140,000)          | 61,089           | (493,062)          | (595,094)          |
| <b>Total INTEREST INCOME</b>                    | <b>(273,922)</b>   | <b>0</b>   | <b>(273,922)</b>   | <b>(127,485)</b>   | <b>(170,000)</b>   | <b>103,922</b>   | <b>(615,309)</b>   | <b>(758,202)</b>   |
| <b>GNWT GRANTS</b>                              |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0175-095 GAHR INITIATIVE - GNWT GRANT       | (37,000)           | 0          | (37,000)           | (27,747)           | (37,000)           | 0                | (37,000)           | (37,000)           |
| <b>Total GNWT GRANTS</b>                        | <b>(37,000)</b>    | <b>0</b>   | <b>(37,000)</b>    | <b>(27,747)</b>    | <b>(37,000)</b>    | <b>0</b>         | <b>(37,000)</b>    | <b>(37,000)</b>    |
| <b>DEVELOPMENT PERMITS</b>                      |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0180-222 DEVELOPMENT PERMITS                | (10,298)           | 0          | (10,298)           | (13,608)           | (18,150)           | (7,852)          | (29,798)           | (30,128)           |
| <b>Total DEVELOPMENT PERMITS</b>                | <b>(10,298)</b>    | <b>0</b>   | <b>(10,298)</b>    | <b>(13,608)</b>    | <b>(18,150)</b>    | <b>(7,852)</b>   | <b>(29,798)</b>    | <b>(30,128)</b>    |
| <b>FINES</b>                                    |                    |            |                    |                    |                    |                  |                    |                    |
| 1-1-0190-220 FINES                              | (2,020)            | 0          | (2,020)            | (2,250)            | (3,000)            | (980)            | (1,447)            | (1,777)            |
| <b>Total FINES</b>                              | <b>(2,020)</b>     | <b>0</b>   | <b>(2,020)</b>     | <b>(2,250)</b>     | <b>(3,000)</b>     | <b>(980)</b>     | <b>(1,447)</b>     | <b>(1,777)</b>     |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                       | 2022 YEAR TO DA  | 2022 YTD   | 2022 YTD ACTUAL  | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET     | 2021 YTD         | 2021 TOTAL       |
|-------------------------------------------------------|------------------|------------|------------------|------------------|------------------|-----------------|------------------|------------------|
|                                                       | TOTAL            | COMMITMENT | AND COMMITTED    | BUDGET           | BUDGET           | REMAINING       | ACTUAL           | ACTUAL           |
| <b>GENERAL OPERATING FUND</b>                         |                  |            |                  |                  |                  |                 |                  |                  |
| <b>TAX CERTIFICATES</b>                               |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-0200-218 TAX CERTIFICATES                         | (2,186)          | 0          | (2,186)          | (1,233)          | (1,650)          | 536             | (2,516)          | (3,176)          |
| <b>Total TAX CERTIFICATES</b>                         | <b>(2,186)</b>   | <b>0</b>   | <b>(2,186)</b>   | <b>(1,233)</b>   | <b>(1,650)</b>   | <b>536</b>      | <b>(2,516)</b>   | <b>(3,176)</b>   |
| <b>LICENCES</b>                                       |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-0210-217 SNOWMOBILE LICENCES                      | (616)            | 0          | (616)            | (747)            | (1,000)          | (384)           | (704)            | (704)            |
| 1-1-0210-219 BUSINESS LICENCES                        | (23,683)         | 0          | (23,683)         | (18,144)         | (24,200)         | (518)           | (20,939)         | (23,540)         |
| <b>Total LICENCES</b>                                 | <b>(24,299)</b>  | <b>0</b>   | <b>(24,299)</b>  | <b>(18,891)</b>  | <b>(25,200)</b>  | <b>(902)</b>    | <b>(21,643)</b>  | <b>(24,244)</b>  |
| <b>MISC. REVENUE</b>                                  |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-0215-232 SCHOOL TAX COLLECTION FEE                | 0                | 0          | 0                | (3,744)          | (5,000)          | (5,000)         | (26,459)         | (5,000)          |
| 1-1-0215-233 REVENUE - MISC.                          | (4,373)          | 0          | (4,373)          | (18,747)         | (25,000)         | (20,627)        | (293,771)        | (270,438)        |
| 1-1-0215-234 RECOVERY, REIMBURMENT, ADMIN FE          | (27,898)         | 0          | (27,898)         | 0                | 0                | 27,898          | 0                | 0                |
| <b>Total MISC. REVENUE</b>                            | <b>(32,271)</b>  | <b>0</b>   | <b>(32,271)</b>  | <b>(22,491)</b>  | <b>(30,000)</b>  | <b>2,271</b>    | <b>(320,230)</b> | <b>(275,438)</b> |
| <b>DOWNTOWN</b>                                       |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-0520-233 MISSION PARK GRANTS AND REVENUE          | (8,000)          | 0          | (8,000)          | 0                | 0                | 8,000           | 0                | (10,000)         |
| <b>Total DOWNTOWN</b>                                 | <b>(8,000)</b>   | <b>0</b>   | <b>(8,000)</b>   | <b>0</b>         | <b>0</b>         | <b>8,000</b>    | <b>0</b>         | <b>(10,000)</b>  |
| <b>ANIMAL CONTROL</b>                                 |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-0730-221 DOG TAGS/POUND FEES                      | (771)            | 0          | (771)            | (747)            | (1,000)          | (229)           | (1,026)          | (1,161)          |
| <b>Total ANIMAL CONTROL</b>                           | <b>(771)</b>     | <b>0</b>   | <b>(771)</b>     | <b>(747)</b>     | <b>(1,000)</b>   | <b>(229)</b>    | <b>(1,026)</b>   | <b>(1,161)</b>   |
| <b>TOURISM GRANTS</b>                                 |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-2605-008 Housing Plan Contribution                | (62,621)         | 0          | (62,621)         | 0                | 0                | 62,621          | 0                | 0                |
| 1-1-2605-022 ITI CONTRIBUTION - TOURISM               | 0                | 0          | 0                | (41,994)         | (56,000)         | (56,000)        | (56,000)         | (13,797)         |
| 1-1-2605-233 COMMUNITY ENERGY PLANNING PROJEC         | (29,026)         | 0          | (29,026)         | (11,394)         | (15,200)         | 13,826          | 0                | (20,613)         |
| 1-1-2605-234 CLIMATE CHANGE ADATATATION PLAN          | 0                | 0          | 0                | (39,276)         | (52,372)         | (52,372)        | 0                | 0                |
| 1-1-2605-258 Small Community Employment Support Progi | (215,000)        | 0          | (215,000)        | (161,244)        | (215,000)        | 0               | (215,000)        | (204,000)        |
| <b>Total TOURISM GRANTS</b>                           | <b>(306,647)</b> | <b>0</b>   | <b>(306,647)</b> | <b>(253,908)</b> | <b>(338,572)</b> | <b>(31,925)</b> | <b>(271,000)</b> | <b>(238,410)</b> |
| <b>TOURISM REVENUE</b>                                |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-2610-257 TOURISM FUNDING - SEED                   | 0                | 0          | 0                | (18,747)         | (25,000)         | (25,000)        | 0                | (24,850)         |
| <b>Total TOURISM REVENUE</b>                          | <b>0</b>         | <b>0</b>   | <b>0</b>         | <b>(18,747)</b>  | <b>(25,000)</b>  | <b>(25,000)</b> | <b>0</b>         | <b>(24,850)</b>  |
| <b>RECREATION ADMINISTRATION</b>                      |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-3010-258 CHILDREN/YOUTH RESILIENCY PROGRAM        | (13,636)         | 0          | (13,636)         | (10,269)         | (13,700)         | (64)            | (13,636)         | (13,636)         |
| 1-1-3010-262 SPORT AND RECREATION FUNDING             | (24,000)         | 0          | (24,000)         | (18,000)         | (24,000)         | 0               | (34,581)         | (34,581)         |
| <b>Total RECREATION ADMINISTRATION</b>                | <b>(37,636)</b>  | <b>0</b>   | <b>(37,636)</b>  | <b>(28,269)</b>  | <b>(37,700)</b>  | <b>(64)</b>     | <b>(48,217)</b>  | <b>(48,217)</b>  |
| <b>DAY CAMP</b>                                       |                  |            |                  |                  |                  |                 |                  |                  |
| 1-1-3020-229 RECREATION - DAY CAMP REVENUE            | (35,690)         | 0          | (35,690)         | (24,300)         | (32,400)         | 3,290           | (29,100)         | (29,100)         |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                  | 2022 YEAR TO DA  | 2022 YTD   | 2022 YTD ACTUAL  | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD         | 2021 TOTAL       |
|--------------------------------------------------|------------------|------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                  | TOTAL            | COMMITMENT | AND COMMITTED    | BUDGET           | BUDGET           | REMAINING        | ACTUAL           | ACTUAL           |
| <b>GENERAL OPERATING FUND</b>                    |                  |            |                  |                  |                  |                  |                  |                  |
| <b>Total DAY CAMP</b>                            | <b>(35,690)</b>  | <b>0</b>   | <b>(35,690)</b>  | <b>(24,300)</b>  | <b>(32,400)</b>  | <b>3,290</b>     | <b>(29,100)</b>  | <b>(29,100)</b>  |
| <b>AFTER SCHOOL PROGRAM</b>                      |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3025-227 AFTER FOUR PROGRAM FEES             | (153,036)        | 0          | (153,036)        | (59,994)         | (80,000)         | 73,036           | (157,153)        | (207,891)        |
| 1-1-3025-229 CHILD CARE PROGRAM FEES             | (72,573)         | 0          | (72,573)         | (192,654)        | (256,880)        | (184,308)        | 0                | 0                |
| 1-1-3025-258 AFTER FOUR PROGRAM GRANTS           | (6,000)          | 0          | (6,000)          | (26,910)         | (35,880)         | (29,880)         | (29,378)         | (29,378)         |
| 1-1-3025-262 CHILD CARE PROGRAM GRANTS           | (211,835)        | 0          | (211,835)        | (58,302)         | (77,736)         | 134,099          | (123,792)        | (166,312)        |
| <b>Total AFTER SCHOOL PROGRAM</b>                | <b>(443,444)</b> | <b>0</b>   | <b>(443,444)</b> | <b>(337,860)</b> | <b>(450,496)</b> | <b>(7,052)</b>   | <b>(310,323)</b> | <b>(403,581)</b> |
| <b>LOTTERY LICENSING</b>                         |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3040-233 LOTTERY LICENSING                   | (1,337)          | 0          | (1,337)          | (19,800)         | (26,400)         | (25,063)         | (15,957)         | (32,289)         |
| <b>Total LOTTERY LICENSING</b>                   | <b>(1,337)</b>   | <b>0</b>   | <b>(1,337)</b>   | <b>(19,800)</b>  | <b>(26,400)</b>  | <b>(25,063)</b>  | <b>(15,957)</b>  | <b>(32,289)</b>  |
| <b>ARENA</b>                                     |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3060-226 REVENUE - ARENA                     | (20,295)         | 0          | (20,295)         | (56,250)         | (75,000)         | (54,705)         | (18,477)         | (50,024)         |
| <b>Total ARENA</b>                               | <b>(20,295)</b>  | <b>0</b>   | <b>(20,295)</b>  | <b>(56,250)</b>  | <b>(75,000)</b>  | <b>(54,705)</b>  | <b>(18,477)</b>  | <b>(50,024)</b>  |
| <b>BALL PARK</b>                                 |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3080-231 REVENUE - BALL PARK                 | 0                | 0          | 0                | (900)            | (1,210)          | (1,210)          | 0                | 0                |
| <b>Total BALL PARK</b>                           | <b>0</b>         | <b>0</b>   | <b>0</b>         | <b>(900)</b>     | <b>(1,210)</b>   | <b>(1,210)</b>   | <b>0</b>         | <b>0</b>         |
| <b>RECREATION SPECIAL EVENTS</b>                 |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3100-135 WOOD BUFFALO FROLICS - RECREATION   | (0)              | 0          | (0)              | 0                | 0                | 0                | 0                | 0                |
| 1-1-3100-254 CANADA DAY REVENUE - RECREATION S   | (7,500)          | 0          | (7,500)          | (2,475)          | (3,300)          | 4,200            | 0                | (2,000)          |
| 1-1-3100-258 SPECIAL PROGRAM GRANTS              | 0                | 0          | 0                | 0                | 0                | 0                | (4,624)          | (4,624)          |
| 1-1-3100-263 YOUTH CENTRE INITIATIVE             | (13,889)         | 0          | (13,889)         | (10,494)         | (14,000)         | (111)            | (13,889)         | (13,889)         |
| <b>Total RECREATION SPECIAL EVENTS</b>           | <b>(21,389)</b>  | <b>0</b>   | <b>(21,389)</b>  | <b>(12,969)</b>  | <b>(17,300)</b>  | <b>4,089</b>     | <b>(18,513)</b>  | <b>(20,513)</b>  |
| <b>RCC</b>                                       |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3140-227 REVENUE - RCC PROGRAM               | (100,783)        | 0          | (100,783)        | (157,158)        | (209,550)        | (108,767)        | (104,666)        | (132,923)        |
| 1-1-3140-228 REVENUE - RCC LEASE                 | (100)            | 0          | (100)            | 0                | 0                | 100              | (1,563)          | (4,303)          |
| 1-1-3140-260 RCC CONCESSION/VENDING REVENUE      | 0                | 0          | 0                | 0                | 0                | 0                | (2,032)          | (2,989)          |
| <b>Total RCC</b>                                 | <b>(100,883)</b> | <b>0</b>   | <b>(100,883)</b> | <b>(157,158)</b> | <b>(209,550)</b> | <b>(108,667)</b> | <b>(108,261)</b> | <b>(140,214)</b> |
| <b>LIBRARY</b>                                   |                  |            |                  |                  |                  |                  |                  |                  |
| 1-1-3150-005 GNWT CONTRIBUTION - LIBRARY         | (25,000)         | 0          | (25,000)         | (1,125)          | (1,500)          | 23,500           | (23,096)         | (3,096)          |
| 1-1-3150-010 CONTRIBUTION AGREEMENT - LIBRARY    | (5,506)          | 0          | (5,506)          | (41,247)         | (55,000)         | (49,494)         | 0                | (55,000)         |
| 1-1-3150-071 MATERIALS & SUPPLIES RECOVERY - LIB | (337)            | 0          | (337)            | (450)            | (605)            | (268)            | (1,590)          | (1,684)          |
| 1-1-3150-114 COLLECTION DEVELOPMENT RECOVER -    | (476)            | 0          | (476)            | (450)            | (605)            | (129)            | (520)            | (520)            |
| 1-1-3150-233 REVENUE - LIBRARY                   | (140)            | 0          | (140)            | 0                | 0                | 140              | 0                | 0                |
| <b>Total LIBRARY</b>                             | <b>(31,459)</b>  | <b>0</b>   | <b>(31,459)</b>  | <b>(43,272)</b>  | <b>(57,710)</b>  | <b>(26,251)</b>  | <b>(25,206)</b>  | <b>(60,300)</b>  |

## VARIANCE WITH COMMITMENTS

Date : Oct 27, 2022

Time : 4:07 pm

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA    | 2022 YTD   | 2022 YTD ACTUAL    | 2022 YTD           | 2022 TOTAL          | 2022 BUDGET        | 2021 YTD            | 2021 TOTAL         |
|-------------------------------------------------|--------------------|------------|--------------------|--------------------|---------------------|--------------------|---------------------|--------------------|
|                                                 | TOTAL              | COMMITMENT | AND COMMITTED      | BUDGET             | BUDGET              | REMAINING          | ACTUAL              | ACTUAL             |
| <b>GENERAL OPERATING FUND</b>                   |                    |            |                    |                    |                     |                    |                     |                    |
| <b>UNCONDITIONAL GRANTS</b>                     |                    |            |                    |                    |                     |                    |                     |                    |
| 1-1-3220-235 O & M FUNDING - MACA               | (1,460,001)        | 0          | (1,460,001)        | (1,592,244)        | (2,123,000)         | (662,999)          | (1,415,333)         | (2,123,000)        |
| 1-1-3220-236 INSURANCE CONTRIBUTION             | 0                  | 0          | 0                  | (10,494)           | (14,000)            | (14,000)           | 0                   | 0                  |
| <b>Total UNCONDITIONAL GRANTS</b>               | <b>(1,460,001)</b> | <b>0</b>   | <b>(1,460,001)</b> | <b>(1,602,738)</b> | <b>(2,137,000)</b>  | <b>(676,999)</b>   | <b>(1,415,333)</b>  | <b>(2,123,000)</b> |
| <b>CONDITIONAL GRANTS</b>                       |                    |            |                    |                    |                     |                    |                     |                    |
| 1-1-3225-233 ICIP Funding                       | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | 0                   | (309,791)          |
| 1-1-3225-250 TRANSFERRED FROM CAPITAL ASSETS    | 0                  | 0          | 0                  | (682,497)          | (910,000)           | (910,000)          | 0                   | 1,933,150          |
| 1-1-3225-251 OTHER - MISc Govt Grants           | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | (168,920)           | (273,592)          |
| 1-1-3225-256 SMALL COMMUNITY FUND               | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | (301,492)           | (1,989,740)        |
| 1-1-3225-257 OTHER GRANTS                       | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | (7,595)             | (7,595)            |
| 1-1-3225-258 GAS TAX REVENUE                    | 0                  | 0          | 0                  | (684,747)          | (913,000)           | (913,000)          | 0                   | (1,876,000)        |
| 1-1-3225-265 CPIF REVENUE                       | (1,446,000)        | 0          | (1,446,000)        | (1,224,000)        | (1,632,000)         | (186,000)          | (1,827,000)         | (1,827,000)        |
| 1-1-3225-578 CLEAN WASTE & WASTEWATER REVEUN    | (724,454)          | 0          | (724,454)          | 0                  | 0                   | 724,454            | (1,026,219)         | (1,172,673)        |
| <b>Total CONDITIONAL GRANTS</b>                 | <b>(2,170,454)</b> | <b>0</b>   | <b>(2,170,454)</b> | <b>(2,591,244)</b> | <b>(3,455,000)</b>  | <b>(1,284,546)</b> | <b>(3,331,225)</b>  | <b>(5,523,240)</b> |
| <b>SCHOOL TAX</b>                               |                    |            |                    |                    |                     |                    |                     |                    |
| 1-1-3350-238 SCHOOL TAX - TAXABLE PROPERTY      | (370,696)          | 0          | (370,696)          | (217,494)          | (290,000)           | 80,696             | (353,375)           | (353,375)          |
| 1-1-3350-239 SCHOOL TAX - FEDERAL GIL           | (25,206)           | 0          | (25,206)           | (22,500)           | (30,000)            | (4,794)            | (34,378)            | (31,976)           |
| 1-1-3350-240 SCHOOL TAX - CROWN CORP. GIL       | (1,736)            | 0          | (1,736)            | 0                  | 0                   | 1,736              | (1,696)             | (1,696)            |
| <b>Total SCHOOL TAX</b>                         | <b>(397,638)</b>   | <b>0</b>   | <b>(397,638)</b>   | <b>(239,994)</b>   | <b>(320,000)</b>    | <b>77,638</b>      | <b>(389,450)</b>    | <b>(387,047)</b>   |
| <b>TRANSFER FROM INVESTMENT IN CAP. ASSET</b>   |                    |            |                    |                    |                     |                    |                     |                    |
| 1-1-3370-400 TRANSFER FROM INVESTMENT IN CAPIT. | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | 0                   | 8,683,439          |
| <b>Total TRANSFER FROM INVESTMENT IN CAP.</b>   | <b>0</b>           | <b>0</b>   | <b>0</b>           | <b>0</b>           | <b>0</b>            | <b>0</b>           | <b>0</b>            | <b>8,683,439</b>   |
| <b>TRANSFER FROM RESERVES - OPERATIONS</b>      |                    |            |                    |                    |                     |                    |                     |                    |
| 1-1-3380-241 TRANSFER FROM RESERVE              | 0                  | 0          | 0                  | 0                  | 0                   | 0                  | 0                   | (230,580)          |
| <b>Total TRANSFER FROM RESERVES - OPERATI</b>   | <b>0</b>           | <b>0</b>   | <b>0</b>           | <b>0</b>           | <b>0</b>            | <b>0</b>           | <b>0</b>            | <b>(230,580)</b>   |
| <b>Total REVENUES</b>                           | <b>(9,549,730)</b> | <b>0</b>   | <b>(9,549,730)</b> | <b>(9,774,060)</b> | <b>(11,774,945)</b> | <b>(2,225,215)</b> | <b>(10,997,906)</b> | <b>(5,832,997)</b> |
| <b>Total REVENUES</b>                           | <b>(9,549,730)</b> | <b>0</b>   | <b>(9,549,730)</b> | <b>(9,774,060)</b> | <b>(11,774,945)</b> | <b>(2,225,215)</b> | <b>(10,997,906)</b> | <b>(5,832,997)</b> |
| <b>Total REVENUES</b>                           | <b>(9,549,730)</b> | <b>0</b>   | <b>(9,549,730)</b> | <b>(9,774,060)</b> | <b>(11,774,945)</b> | <b>(2,225,215)</b> | <b>(10,997,906)</b> | <b>(5,832,997)</b> |
| <b>EXPENSES</b>                                 |                    |            |                    |                    |                     |                    |                     |                    |
| <b>EXPENDITURES</b>                             |                    |            |                    |                    |                     |                    |                     |                    |
| <b>EXPENDITURES</b>                             |                    |            |                    |                    |                     |                    |                     |                    |
| <b>LEGISLATIVE</b>                              |                    |            |                    |                    |                     |                    |                     |                    |
| 1-2-0510-001 WAGES - MAYOR & COUNCIL            | 105,400            | 0          | 105,400            | 112,194            | 149,600             | 44,200             | 92,685              | 127,927            |
| 1-2-0510-006 BENEFITS - MAYOR & COUNCIL         | 9,208              | 0          | 9,208              | 11,214             | 14,960              | 5,752              | 6,955               | 18,626             |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                          | 2022 YEAR TO DA                     | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL     |
|------------------------------------------|-------------------------------------|--------------|-----------------|----------------|----------------|----------------|----------------|----------------|
|                                          | TOTAL                               | COMMITMENT   | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>            |                                     |              |                 |                |                |                |                |                |
| 1-2-0510-009                             | SRFN PLANNING CHAIR FEES - LEGISLAT | 0            | 0               | 0              | 2,250          | 3,000          | 0              | 0              |
| 1-2-0510-015                             | TRAVEL - COUNCIL                    | 14,064       | 5,330           | 19,395         | 11,250         | 15,000         | 1,157          | 1,389          |
| 1-2-0510-018                             | MISCELLANEOUS- COUNCIL              | 0            | 0               | 0              | 747            | 1,000          | 0              | 500            |
| 1-2-0510-023                             | DONATIONS                           | 4,923        | 0               | 4,923          | 4,869          | 6,500          | 1,000          | 1,000          |
| 1-2-0510-024                             | LONG SERVICE AWARDS                 | 2,674        | 0               | 2,674          | 1,125          | 1,500          | 0              | 0              |
| 1-2-0510-026                             | NWTAM MEMBERSHIP FEES               | 10,089       | 0               | 10,089         | 5,994          | 8,000          | 8,474          | 8,474          |
| 1-2-0510-071                             | PUBLIC RELATIONS                    | 25,721       | 60              | 25,781         | 14,994         | 20,000         | 8,509          | 22,297         |
| <b>Total LEGISLATIVE</b>                 | <b>172,080</b>                      | <b>5,390</b> | <b>177,471</b>  | <b>164,637</b> | <b>219,560</b> | <b>42,089</b>  | <b>118,780</b> | <b>180,214</b> |
| <b>DOWN TOWN DEVELOPMENT</b>             |                                     |              |                 |                |                |                |                |                |
| 1-2-0520-001                             | WAGES - DOWNTOWN DEVELOPMENT        | 18,375       | 0               | 18,375         | 20,862         | 27,823         | 15,855         | 15,855         |
| 1-2-0520-002                             | NORTHERN ALLOWANCE - DTD            | 2,086        | 0               | 2,086          | 2,430          | 3,241          | 2,134          | 2,134          |
| 1-2-0520-006                             | BENEFITS - DOWNTOWN DEVELOPMENT     | 991          | 0               | 991            | 4,167          | 5,565          | 516            | 1,159          |
| 1-2-0520-071                             | MATERIALS/SUPPLIES - DOWNTOWN DE    | 5,549        | 0               | 5,549          | 7,497          | 10,000         | 8,958          | 27,482         |
| <b>Total DOWN TOWN DEVELOPMENT</b>       | <b>27,001</b>                       | <b>0</b>     | <b>27,001</b>   | <b>34,956</b>  | <b>46,629</b>  | <b>19,628</b>  | <b>27,462</b>  | <b>46,629</b>  |
| <b>ADMINISTRATION PERSONNEL</b>          |                                     |              |                 |                |                |                |                |                |
| 1-2-0530-001                             | WAGES - ADMINISTRATION              | 568,771      | 0               | 568,771        | 569,403        | 759,213        | 633,922        | 857,200        |
| 1-2-0530-002                             | NORTHERN ALLOWANCE - ADMIN          | 42,280       | 0               | 42,280         | 46,287         | 61,726         | 45,529         | 58,170         |
| 1-2-0530-006                             | BENEFITS - ADMINISTRATION           | 92,719       | 0               | 92,719         | 113,877        | 151,843        | 74,028         | 256,114        |
| 1-2-0530-013                             | TRAINING - ADMINISTRATION           | 60,927       | 8,495           | 69,422         | 48,744         | 65,000         | 2,435          | 37,185         |
| 1-2-0530-090                             | ADMINISTRATION LABOUR ALLOCATION    | (369,740)    | 0               | (369,740)      | (369,738)      | (492,987)      | (395,380)      | (527,173)      |
| <b>Total ADMINISTRATION PERSONNEL</b>    | <b>394,958</b>                      | <b>8,495</b> | <b>403,453</b>  | <b>408,573</b> | <b>544,795</b> | <b>141,342</b> | <b>360,534</b> | <b>681,495</b> |
| <b>ADMINISTRATION OFFICE COSTS</b>       |                                     |              |                 |                |                |                |                |                |
| 1-2-0540-017                             | TELEPHONE/FAX                       | 18,735       | 0               | 18,735         | 14,994         | 20,000         | 19,451         | 28,586         |
| 1-2-0540-018                             | MISCELLANEOUS                       | 0            | 0               | 0              | 0              | 0              | 28,637         | 32,056         |
| 1-2-0540-021                             | ADVERTISING                         | 2,897        | 0               | 2,897          | 7,497          | 10,000         | 5,219          | 6,049          |
| 1-2-0540-026                             | PUB/SUBSCRIPT/MEMBERSHIPS           | 2,039        | 161             | 2,200          | 1,494          | 2,000          | 2,231          | 3,864          |
| 1-2-0540-031                             | PHOTOCOPIER LEASE                   | 4,403        | 0               | 4,403          | 9,747          | 13,000         | 11,088         | 15,191         |
| 1-2-0540-033                             | PRINTING (DO NOT USE)               | 372          | 0               | 372            | 0              | 0              | 0              | 0              |
| 1-2-0540-034                             | POSTAGE                             | 6,874        | 0               | 6,874          | 3,744          | 5,000          | 4,645          | 4,536          |
| 1-2-0540-042                             | WEBSITE HOSTING/SUPPORT             | 1,265        | 0               | 1,265          | 2,997          | 4,000          | 4,707          | 840            |
| 1-2-0540-045                             | LEGAL COSTS                         | 63,355       | 0               | 63,355         | 37,494         | 50,000         | 31,899         | 43,770         |
| 1-2-0540-071                             | OFFICE SUPPLIES                     | 21,550       | 30              | 21,580         | 11,250         | 15,000         | 13,572         | 20,544         |
| 1-2-0540-074                             | CONTRACTED COSTS                    | 0            | 0               | 0              | 0              | 0              | 11,008         | 11,308         |
| 1-2-0540-086                             | POSTAL EQUIPMENT LEASE              | 0            | 0               | 0              | 3,744          | 5,000          | 822            | 4,840          |
| 1-2-0540-400                             | AMORTIZATION - GENERAL GOVERNMEN    | 0            | 0               | 0              | 39,744         | 53,000         | 0              | 40,273         |
| <b>Total ADMINISTRATION OFFICE COSTS</b> | <b>121,491</b>                      | <b>191</b>   | <b>121,683</b>  | <b>132,705</b> | <b>177,000</b> | <b>55,317</b>  | <b>133,281</b> | <b>211,858</b> |
| <b>TOWN HALL OPERATIONS</b>              |                                     |              |                 |                |                |                |                |                |
| 1-2-0550-061                             | WATER                               | 2,746        | 0               | 2,746          | 1,377          | 1,840          | 1,296          | 1,945          |
| 1-2-0550-062                             | POWER                               | 8,167        | 0               | 8,167          | 10,791         | 14,389         | 9,397          | 12,341         |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                    | 2022 YEAR TO DA | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD      | 2022 TOTAL     | 2022 BUDGET      | 2021 YTD       | 2021 TOTAL     |
|----------------------------------------------------|-----------------|--------------|-----------------|---------------|----------------|------------------|----------------|----------------|
|                                                    | TOTAL           | COMMITMENT   | AND COMMITTED   | BUDGET        | BUDGET         | REMAINING        | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>                      |                 |              |                 |               |                |                  |                |                |
| 1-2-0550-063 HEATING FUEL - TOWN HALL              | 8,599           | 0            | 8,599           | 9,918         | 13,226         | 4,627            | 8,583          | 13,854         |
| 1-2-0550-065 R/M EQUIPMENT                         | 8,190           | 0            | 8,190           | 3,744         | 5,000          | (3,190)          | 1,341          | 1,483          |
| 1-2-0550-066 R/M BUILDING                          | 8,818           | 2,548        | 11,366          | 5,994         | 8,000          | (3,366)          | 1,180          | 2,429          |
| 1-2-0550-068 JANITORIAL COSTS                      | 325             | 0            | 325             | 0             | 0              | (325)            | 0              | 4,201          |
| 1-2-0550-083 VEHICLE GAS/OIL                       | 168             | 0            | 168             | 1,125         | 1,500          | 1,332            | 79             | 130            |
| 1-2-0550-084 VEHICLE R/M                           | 40              | 0            | 40              | 747           | 1,000          | 960              | 0              | 218            |
| <b>Total TOWN HALL OPERATIONS</b>                  | <b>37,053</b>   | <b>2,548</b> | <b>39,600</b>   | <b>33,696</b> | <b>44,955</b>  | <b>5,355</b>     | <b>21,876</b>  | <b>36,601</b>  |
| <b>PLANNING /LANDS</b>                             |                 |              |                 |               |                |                  |                |                |
| 1-2-0560-001 WAGES - PLANNING                      | 17,100          | 0            | 17,100          | 58,563        | 78,090         | 60,990           | 0              | 7,010          |
| 1-2-0560-002 Northern Allowance Planning and Lands | 1,547           | 0            | 1,547           | 5,787         | 7,716          | 6,169            | 0              | 0              |
| 1-2-0560-006 BENEFITS- PLANNING                    | 0               | 0            | 0               | 11,709        | 15,618         | 15,618           | 0              | 444            |
| 1-2-0560-007 PPE and UNIFORMS                      | 0               | 0            | 0               | 747           | 1,000          | 1,000            | 0              | 0              |
| 1-2-0560-017 TELEPHONE                             | 795             | 0            | 795             | 747           | 1,000          | 205              | 0              | 134            |
| 1-2-0560-071 MATERIALS                             | 2,633           | 0            | 2,633           | 2,250         | 3,000          | 367              | 27             | 4,087          |
| 1-2-0560-141 LAND LEASE FOR TOWN USE               | 1,000           | 0            | 1,000           | 4,122         | 5,500          | 4,500            | 5,198          | 5,198          |
| <b>Total PLANNING /LANDS</b>                       | <b>23,075</b>   | <b>0</b>     | <b>23,075</b>   | <b>83,925</b> | <b>111,924</b> | <b>88,849</b>    | <b>5,225</b>   | <b>16,872</b>  |
| <b>FINANCIAL MANAGEMENT</b>                        |                 |              |                 |               |                |                  |                |                |
| 1-2-0570-042 COMPUTER ASSISTANCE                   | 59,940          | 0            | 59,940          | 46,908        | 62,550         | 2,610            | 68,682         | 80,301         |
| 1-2-0570-088 AUDIT FEES                            | 78,837          | 0            | 78,837          | 41,247        | 55,000         | (23,837)         | 53,141         | 53,141         |
| <b>Total FINANCIAL MANAGEMENT</b>                  | <b>138,777</b>  | <b>0</b>     | <b>138,777</b>  | <b>88,155</b> | <b>117,550</b> | <b>(21,227)</b>  | <b>121,822</b> | <b>133,442</b> |
| <b>TAXATION COSTS</b>                              |                 |              |                 |               |                |                  |                |                |
| 1-2-0580-260 BOARD OF REVISION                     | 400             | 0            | 400             | 747           | 1,000          | 600              | 500            | 500            |
| <b>Total TAXATION COSTS</b>                        | <b>400</b>      | <b>0</b>     | <b>400</b>      | <b>747</b>    | <b>1,000</b>   | <b>600</b>       | <b>500</b>     | <b>500</b>     |
| <b>ELECTION/PLEBESCITE COSTS</b>                   |                 |              |                 |               |                |                  |                |                |
| 1-2-0590-075 ELECTION COSTS                        | 0               | 0            | 0               | 0             | 0              | 0                | 0              | 12,657         |
| <b>Total ELECTION/PLEBESCITE COSTS</b>             | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>0</b>      | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>12,657</b>  |
| <b>INSURANCE</b>                                   |                 |              |                 |               |                |                  |                |                |
| 1-2-0600-052 GENERAL INSURANCE                     | 215,691         | 0            | 215,691         | 5,625         | 7,500          | (208,191)        | 197,332        | 4,672          |
| <b>Total INSURANCE</b>                             | <b>215,691</b>  | <b>0</b>     | <b>215,691</b>  | <b>5,625</b>  | <b>7,500</b>   | <b>(208,191)</b> | <b>197,332</b> | <b>4,672</b>   |
| <b>GRANTS-COMMUNITY</b>                            |                 |              |                 |               |                |                  |                |                |
| 1-2-0610-132 MUSEUM GRANTS                         | 0               | 0            | 0               | 26,244        | 35,000         | 35,000           | 0              | 35,000         |
| <b>Total GRANTS-COMMUNITY</b>                      | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>26,244</b> | <b>35,000</b>  | <b>35,000</b>    | <b>0</b>       | <b>35,000</b>  |
| <b>BYLAW ENFORCEMENT</b>                           |                 |              |                 |               |                |                  |                |                |
| 1-2-0705-001 WAGES - BYLAW ENFORCEMENT             | 56,110          | 0            | 56,110          | 58,563        | 78,090         | 21,980           | 47,954         | 67,125         |
| 1-2-0705-002 NORTHERN ALLOWANCE - BYLAW            | 5,638           | 0            | 5,638           | 5,787         | 7,716          | 2,078            | 4,570          | 6,128          |



VARIANCE WITH COMMITMENTS



For Period Ending 30-Sep-2022

|                                                 | 2022 YEAR TO DA | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD      | 2021 TOTAL     |
|-------------------------------------------------|-----------------|--------------|-----------------|----------------|----------------|----------------|---------------|----------------|
|                                                 | TOTAL           | COMMITMENT   | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL        | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>                   |                 |              |                 |                |                |                |               |                |
| <b>Total ANIMAL CONTROL</b>                     | <b>12,989</b>   | <b>0</b>     | <b>12,989</b>   | <b>14,715</b>  | <b>19,649</b>  | <b>6,660</b>   | <b>7,506</b>  | <b>14,593</b>  |
| <b>FIRE DEPT ADMINISTRATION</b>                 |                 |              |                 |                |                |                |               |                |
| 1-2-1110-001 WAGES - FIRE DEPARTMENT            | 26,298          | 0            | 26,298          | 32,994         | 44,000         | 17,702         | 31,366        | 45,715         |
| 1-2-1110-006 BENEFITS - FIRE DEPARTMENT         | 721             | 0            | 721             | 1,647          | 2,200          | 1,479          | 31            | 1,145          |
| 1-2-1110-007 CAR ALLOWANCES                     | 1,450           | 0            | 1,450           | 2,997          | 4,000          | 2,550          | 4,630         | 7,385          |
| 1-2-1110-013 TRAINING - FIRE DEPARTMENT ADMIN   | 0               | 0            | 0               | 0              | 0              | 0              | 9,637         | 3,788          |
| 1-2-1110-026 MEMBERSHIPS                        | 0               | 0            | 0               | 747            | 1,000          | 1,000          | 250           | 250            |
| 1-2-1110-070 PROMOTION                          | 1,538           | 0            | 1,538           | 1,494          | 2,000          | 462            | 1,116         | 1,116          |
| 1-2-1110-071 MATERIAL/SUPPLIES                  | 4,002           | 0            | 4,002           | 3,744          | 5,000          | 998            | 5,330         | 3,979          |
| 1-2-1110-105 GAHR INITIATIVE - FIRE             | 28,621          | 0            | 28,621          | 27,747         | 37,000         | 8,379          | 19,981        | 36,041         |
| 1-2-1110-400 AMORTIZATION - PROTECTIVE SERVICES | 0               | 0            | 0               | 64,494         | 86,000         | 86,000         | 0             | 103,116        |
| <b>Total FIRE DEPT ADMINISTRATION</b>           | <b>62,629</b>   | <b>0</b>     | <b>62,629</b>   | <b>135,864</b> | <b>181,200</b> | <b>118,571</b> | <b>72,341</b> | <b>202,534</b> |
| <b>FIRE ALARM SYSTEM</b>                        |                 |              |                 |                |                |                |               |                |
| 1-2-1120-017 TELEPHONE                          | 4,234           | 0            | 4,234           | 3,375          | 4,500          | 266            | 4,215         | 5,690          |
| 1-2-1120-065 R/M FIRE ALARM SYSTEM              | 0               | 0            | 0               | 369            | 500            | 500            | 0             | 0              |
| <b>Total FIRE ALARM SYSTEM</b>                  | <b>4,234</b>    | <b>0</b>     | <b>4,234</b>    | <b>3,744</b>   | <b>5,000</b>   | <b>766</b>     | <b>4,215</b>  | <b>5,690</b>   |
| <b>HYDRANT MAINTENANCE</b>                      |                 |              |                 |                |                |                |               |                |
| 1-2-1130-071 MATERIALS/SUPPLIES                 | 0               | 0            | 0               | 1,872          | 2,500          | 2,500          | 0             | 500            |
| <b>Total HYDRANT MAINTENANCE</b>                | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>1,872</b>   | <b>2,500</b>   | <b>2,500</b>   | <b>0</b>      | <b>500</b>     |
| <b>FIRE HALL OPERATIONS</b>                     |                 |              |                 |                |                |                |               |                |
| 1-2-1140-007 PPE AND UNIFORMS                   | 0               | 0            | 0               | 1,350          | 1,800          | 1,800          | 0             | 0              |
| 1-2-1140-017 TELEPHONE                          | 1,367           | 0            | 1,367           | 2,700          | 3,600          | 2,233          | 2,296         | 3,109          |
| 1-2-1140-061 WATER                              | 2,054           | 0            | 2,054           | 810            | 1,083          | (971)          | 928           | 1,393          |
| 1-2-1140-062 POWER                              | 4,000           | 0            | 4,000           | 5,139          | 6,861          | 2,861          | 4,399         | 6,126          |
| 1-2-1140-063 HEATING FUEL                       | 7,976           | 0            | 7,976           | 5,823          | 7,764          | (212)          | 5,542         | 9,807          |
| 1-2-1140-065 EQUIPMENT R/M                      | 1,128           | 0            | 1,128           | 3,744          | 5,000          | 3,872          | 8,981         | 18,981         |
| 1-2-1140-066 BUILDING R/M                       | 400             | 0            | 400             | 3,744          | 5,000          | 4,600          | 2,280         | 9,610          |
| 1-2-1140-068 JANITORIAL COSTS                   | 270             | 0            | 270             | 0              | 0              | (270)          | 1,303         | 1,303          |
| <b>Total FIRE HALL OPERATIONS</b>               | <b>17,195</b>   | <b>0</b>     | <b>17,195</b>   | <b>23,310</b>  | <b>31,108</b>  | <b>13,913</b>  | <b>25,729</b> | <b>50,327</b>  |
| <b>FIRE FIGHTING EQUIPMENT</b>                  |                 |              |                 |                |                |                |               |                |
| 1-2-1150-007 CLOTHING - FIRE                    | 0               | 1,005        | 1,005           | 1,494          | 2,000          | 995            | 450           | 1,545          |
| 1-2-1150-071 FIRE FIGHT. EQUIP. R/M             | 4,071           | 0            | 4,071           | 7,497          | 10,000         | 5,929          | 4,179         | 8,585          |
| 1-2-1150-083 FIRE DEPT. VEHICLES GAS/OIL        | 1,184           | 0            | 1,184           | 1,125          | 1,500          | 316            | 1,643         | 2,478          |
| 1-2-1150-084 FIRE DEPT. VEHICLES R/M            | 8,684           | 0            | 8,684           | 7,497          | 10,000         | 1,316          | 470           | 6,957          |
| <b>Total FIRE FIGHTING EQUIPMENT</b>            | <b>13,939</b>   | <b>1,005</b> | <b>14,944</b>   | <b>17,613</b>  | <b>23,500</b>  | <b>8,556</b>   | <b>6,741</b>  | <b>19,565</b>  |
| <b>PUBLIC WORKS ADMINISTRATION</b>              |                 |              |                 |                |                |                |               |                |
| 1-2-1505-001 WAGES - PUBLIC WORKS               | 454,306         | 0            | 454,306         | 425,772        | 567,703        | 113,397        | 388,806       | 519,259        |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA | 2022 YTD       | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET      | 2021 YTD       | 2021 TOTAL     |
|-------------------------------------------------|-----------------|----------------|-----------------|----------------|----------------|------------------|----------------|----------------|
|                                                 | TOTAL           | COMMITMENT     | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING        | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>                   |                 |                |                 |                |                |                  |                |                |
| 1-2-1505-002 NORTHERN ALLOWANCE - PW            | 35,500          | 0              | 35,500          | 40,500         | 54,011         | 18,511           | 33,005         | 42,319         |
| 1-2-1505-006 BENEFITS - PUBLIC WORKS            | 65,909          | 0              | 65,909          | 102,690        | 136,926        | 71,017           | 69,677         | 71,806         |
| 1-2-1505-007 PPE/CLOTHING/UNIFORM ALLOWANCE     | 460             | 0              | 460             | 2,997          | 4,000          | 3,540            | 1,583          | 4,391          |
| 1-2-1505-013 TRAINING - PW ADMIN                | 10,445          | 0              | 10,445          | 0              | 0              | (10,445)         | 4,004          | 4,623          |
| 1-2-1505-052 INSURANCE - PUBLIC WORKS           | 0               | 0              | 0               | 16,497         | 22,000         | 22,000           | 0              | 22,427         |
| 1-2-1505-071 PW SAFETY EQUIPMENT                | 1,128           | 0              | 1,128           | 0              | 0              | (1,128)          | 394            | 394            |
| 1-2-1505-090 LABOUR ALLOCATED                   | (163,582)       | 0              | (163,582)       | (163,575)      | (218,109)      | (54,527)         | (145,624)      | (194,165)      |
| <b>Total PUBLIC WORKS ADMINISTRATION</b>        | <b>404,165</b>  | <b>0</b>       | <b>404,165</b>  | <b>424,881</b> | <b>566,531</b> | <b>162,366</b>   | <b>351,846</b> | <b>471,054</b> |
| <b>PW MOBILE EQUIPMENT</b>                      |                 |                |                 |                |                |                  |                |                |
| 1-2-1510-083 PW VECH. GAS/OIL                   | 57,403          | 0              | 57,403          | 36,000         | 48,000         | (9,403)          | 45,869         | 65,344         |
| 1-2-1510-084 PW VECH. R/M                       | 28,048          | 116,031        | 144,079         | 22,500         | 30,000         | (114,079)        | 28,062         | 54,025         |
| <b>Total PW MOBILE EQUIPMENT</b>                | <b>85,452</b>   | <b>116,031</b> | <b>201,482</b>  | <b>58,500</b>  | <b>78,000</b>  | <b>(123,482)</b> | <b>73,931</b>  | <b>119,369</b> |
| <b>SMALL TOOLS</b>                              |                 |                |                 |                |                |                  |                |                |
| 1-2-1520-071 SMALL TOOLS                        | 0               | 2,499          | 2,499           | 2,250          | 3,000          | 501              | 0              | 1,125          |
| <b>Total SMALL TOOLS</b>                        | <b>0</b>        | <b>2,499</b>   | <b>2,499</b>    | <b>2,250</b>   | <b>3,000</b>   | <b>501</b>       | <b>0</b>       | <b>1,125</b>   |
| <b>7 BAY GARAGE OPERATIONS</b>                  |                 |                |                 |                |                |                  |                |                |
| 1-2-1530-017 TELEPHONE                          | 4,746           | 0              | 4,746           | 4,869          | 6,500          | 1,754            | 4,416          | 6,277          |
| 1-2-1530-060 OFFICE SUPPLIES                    | 1,515           | 0              | 1,515           | 1,125          | 1,500          | (15)             | 1,425          | 1,518          |
| 1-2-1530-061 WATER                              | 4,143           | 0              | 4,143           | 3,366          | 4,498          | 355              | 2,611          | 3,916          |
| 1-2-1530-062 POWER                              | 7,857           | 0              | 7,857           | 9,315          | 12,431         | 4,574            | 8,022          | 10,550         |
| 1-2-1530-063 HEATING FUEL                       | 28,665          | 0              | 28,665          | 31,266         | 41,699         | 13,034           | 21,008         | 34,853         |
| 1-2-1530-065 EQUIPMENT R/M                      | 821             | 0              | 821             | 4,500          | 6,000          | 5,179            | 3,998          | 5,368          |
| 1-2-1530-066 BUILDING R/M                       | 35,111          | 3,000          | 38,111          | 7,497          | 10,000         | (28,111)         | 14,637         | 27,973         |
| 1-2-1530-071 MATERIALS/SUPPLIES                 | 13,723          | 0              | 13,723          | 10,494         | 14,000         | 277              | 9,008          | 11,213         |
| 1-2-1530-086 VEHICLE/EQUIPMENT LEASE            | 28,392          | 0              | 28,392          | 37,494         | 50,000         | 21,608           | 25,237         | 37,855         |
| <b>Total 7 BAY GARAGE OPERATIONS</b>            | <b>124,972</b>  | <b>3,000</b>   | <b>127,972</b>  | <b>109,926</b> | <b>146,628</b> | <b>18,656</b>    | <b>90,362</b>  | <b>139,524</b> |
| <b>ROADS &amp; SIDEWALKS</b>                    |                 |                |                 |                |                |                  |                |                |
| 1-2-1540-071 RD/SIDEWALKS MATERIALS/SUPPLIES    | 836             | 0              | 836             | 37,494         | 50,000         | 49,164           | 26,364         | 41,568         |
| <b>Total ROADS &amp; SIDEWALKS</b>              | <b>836</b>      | <b>0</b>       | <b>836</b>      | <b>37,494</b>  | <b>50,000</b>  | <b>49,164</b>    | <b>26,364</b>  | <b>41,568</b>  |
| <b>DRAINS &amp; DITCHES</b>                     |                 |                |                 |                |                |                  |                |                |
| 1-2-1545-071 DRAINS/DITCHES MATERIALS/SUPPLIES  | 3,352           | 0              | 3,352           | 0              | 0              | (3,352)          | 13,250         | 14,308         |
| 1-2-1545-400 AMORTIZATION - TRANSP & PUBLIC WOR | 0               | 0              | 0               | 337,500        | 450,000        | 450,000          | 0              | 469,826        |
| <b>Total DRAINS &amp; DITCHES</b>               | <b>3,352</b>    | <b>0</b>       | <b>3,352</b>    | <b>337,500</b> | <b>450,000</b> | <b>446,648</b>   | <b>13,250</b>  | <b>484,134</b> |
| <b>STREET SANDING</b>                           |                 |                |                 |                |                |                  |                |                |
| 1-2-1560-071 MATERIALS/SUPPLIES                 | 2,071           | 0              | 2,071           | 37,494         | 50,000         | 47,929           | 11,345         | 46,411         |
| <b>Total STREET SANDING</b>                     | <b>2,071</b>    | <b>0</b>       | <b>2,071</b>    | <b>37,494</b>  | <b>50,000</b>  | <b>47,929</b>    | <b>11,345</b>  | <b>46,411</b>  |

**TOWN OF FORT SMITH**  
**VARIANCE WITH COMMITMENTS**



For Period Ending 30-Sep-2022

|                                               | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD        | 2022 TOTAL      | 2022 BUDGET     | 2021 YTD       | 2021 TOTAL      |
|-----------------------------------------------|-----------------|------------|-----------------|-----------------|-----------------|-----------------|----------------|-----------------|
|                                               | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET          | BUDGET          | REMAINING       | ACTUAL         | ACTUAL          |
| <b>GENERAL OPERATING FUND</b>                 |                 |            |                 |                 |                 |                 |                |                 |
| <b>SNOW REMOVAL</b>                           |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-1570-074 CONTRACTED COSTS                 | 720             | 0          | 720             | 14,994          | 20,000          | 19,280          | 29,814         | 29,814          |
| <b>Total SNOW REMOVAL</b>                     | <b>720</b>      | <b>0</b>   | <b>720</b>      | <b>14,994</b>   | <b>20,000</b>   | <b>19,280</b>   | <b>29,814</b>  | <b>29,814</b>   |
| <b>STREET LIGHTING</b>                        |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-1580-062 POWER (STREET LIGHTS)            | 19,660          | 0          | 19,660          | 34,686          | 46,257          | 26,597          | 19,389         | 26,720          |
| 1-2-1580-074 STREET LIGHTING CONTRACTED COSTS | 0               | 0          | 0               | 6,372           | 8,500           | 8,500           | 524            | 17,819          |
| <b>Total STREET LIGHTING</b>                  | <b>19,660</b>   | <b>0</b>   | <b>19,660</b>   | <b>41,058</b>   | <b>54,757</b>   | <b>35,097</b>   | <b>19,914</b>  | <b>44,538</b>   |
| <b>STREET SIGNS</b>                           |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-1590-071 STREET SIGN MATERIALS/SUPPLIES   | 0               | 0          | 0               | 2,997           | 4,000           | 4,000           | 1,462          | 4,742           |
| <b>Total STREET SIGNS</b>                     | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>2,997</b>    | <b>4,000</b>    | <b>4,000</b>    | <b>1,462</b>   | <b>4,742</b>    |
| <b>SMALL EQUIPMENT</b>                        |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-1600-083 SMALL EQUIPMENT GAS/OIL          | 0               | 0          | 0               | 1,494           | 2,000           | 2,000           | 0              | 0               |
| 1-2-1600-084 SMALL EQUIPMENT R/M              | 0               | 0          | 0               | 2,997           | 4,000           | 4,000           | 0              | 22              |
| <b>Total SMALL EQUIPMENT</b>                  | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>4,491</b>    | <b>6,000</b>    | <b>6,000</b>    | <b>0</b>       | <b>22</b>       |
| <b>UTILITY FUND ALLOCATION</b>                |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-1700-090 UTILITY FUND ALLOCATION          | 0               | 0          | 0               | (59,994)        | (80,000)        | (80,000)        | 0              | (80,000)        |
| <b>Total UTILITY FUND ALLOCATION</b>          | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>(59,994)</b> | <b>(80,000)</b> | <b>(80,000)</b> | <b>0</b>       | <b>(80,000)</b> |
| <b>MUNICIPAL DUMP</b>                         |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-2510-071 MATERIALS/SUPPLIES               | 125             | 0          | 125             | 0               | 0               | (125)           | 0              | 0               |
| <b>Total MUNICIPAL DUMP</b>                   | <b>125</b>      | <b>0</b>   | <b>125</b>      | <b>0</b>        | <b>0</b>        | <b>(125)</b>    | <b>0</b>       | <b>0</b>        |
| <b>ANNUAL CLEAN UP</b>                        |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-2520-071 MATERIALS SUPPLIES               | 73              | 0          | 73              | 1,125           | 1,500           | 1,427           | 750            | 750             |
| 1-2-2520-072 TOWN LABOUR - ANNUAL CLEAN UP    | 4,090           | 0          | 4,090           | 4,086           | 5,453           | 1,363           | 3,641          | 4,854           |
| <b>Total ANNUAL CLEAN UP</b>                  | <b>4,163</b>    | <b>0</b>   | <b>4,163</b>    | <b>5,211</b>    | <b>6,953</b>    | <b>2,790</b>    | <b>4,391</b>   | <b>5,604</b>    |
| <b>CEMETARIES</b>                             |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-2550-071 MATERIALS/SUPPLIES               | 0               | 0          | 0               | 747             | 1,000           | 1,000           | 0              | 0               |
| 1-2-2550-072 TOWN LABOUR - CEMETARIES         | 16,358          | 0          | 16,358          | 16,353          | 21,811          | 5,453           | 14,562         | 19,416          |
| 1-2-2550-074 CONTRACTED COSTS                 | 1,200           | 0          | 1,200           | 1,494           | 2,000           | 800             | 1,119          | 1,119           |
| <b>Total CEMETARIES</b>                       | <b>17,558</b>   | <b>0</b>   | <b>17,558</b>   | <b>18,594</b>   | <b>24,811</b>   | <b>7,253</b>    | <b>15,681</b>  | <b>20,535</b>   |
| <b>SENIORS CITIZENS</b>                       |                 |            |                 |                 |                 |                 |                |                 |
| 1-2-2560-020 TAX RELIEF PROGRAM               | 215,662         | 0          | 215,662         | 138,744         | 185,000         | (30,662)        | 169,672        | 204,956         |
| <b>Total SENIORS CITIZENS</b>                 | <b>215,662</b>  | <b>0</b>   | <b>215,662</b>  | <b>138,744</b>  | <b>185,000</b>  | <b>(30,662)</b> | <b>169,672</b> | <b>204,956</b>  |
| <b>FACILITY MAINTENANCE</b>                   |                 |            |                 |                 |                 |                 |                |                 |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                         | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL     |
|---------------------------------------------------------|-----------------|------------|-----------------|----------------|----------------|----------------|----------------|----------------|
|                                                         | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>                           |                 |            |                 |                |                |                |                |                |
| 1-2-2570-001 WAGES - FACILITIES                         | 353,434         | 0          | 353,434         | 386,856        | 515,810        | 162,376        | 426,954        | 547,784        |
| 1-2-2570-002 NORTHERN ALLOWANCE - FACILITIES            | 37,346          | 0          | 37,346          | 39,924         | 53,239         | 15,893         | 41,040         | 50,781         |
| 1-2-2570-006 BENEFITS - FACILITIES                      | 62,392          | 0          | 62,392          | 77,364         | 103,162        | 40,770         | 75,550         | 98,877         |
| 1-2-2570-007 PPE/CLOTHING - FACILITIES                  | 1,295           | 0          | 1,295           | 2,250          | 3,000          | 1,705          | 894            | 1,700          |
| 1-2-2570-013 TRAINING                                   | (1,973)         | 0          | (1,973)         | 0              | 0              | 1,973          | 0              | 2,454          |
| 1-2-2570-017 TELEPHONE                                  | 1,809           | 0          | 1,809           | 2,250          | 3,000          | 1,191          | 1,686          | 2,574          |
| 1-2-2570-071 MATERIALS/SUPPLIES                         | 21,263          | 0          | 21,263          | 4,500          | 6,000          | (15,263)       | 4,081          | 9,571          |
| 1-2-2570-083 FAC. MAINT. VEHICLE GAS/OIL                | 7,738           | 0          | 7,738           | 7,497          | 10,000         | 2,262          | 6,672          | 7,950          |
| 1-2-2570-084 FAC MAINT VEHICLE R/M                      | 17,069          | 0          | 17,069          | 4,500          | 6,000          | (11,069)       | 4,385          | 4,401          |
| 1-2-2570-090 LABOUR ALLOCATED                           | (134,862)       | 0          | (134,862)       | (134,856)      | (179,816)      | (44,954)       | (133,604)      | (178,138)      |
| <b>Total FACILITY MAINTENANCE</b>                       | <b>365,512</b>  | <b>0</b>   | <b>365,512</b>  | <b>390,285</b> | <b>520,395</b> | <b>154,883</b> | <b>427,658</b> | <b>547,954</b> |
| <b>ECONOMIC DEVELOPMENT/VIC</b>                         |                 |            |                 |                |                |                |                |                |
| 1-2-2605-001 WAGES- ECONOMIC DEV/VIC                    | 138,813         | 0          | 138,813         | 135,963        | 181,286        | 42,473         | 107,073        | 152,536        |
| 1-2-2605-002 NORTHERN ALLOWANCE - EDO/VIC               | 13,733          | 0          | 13,733          | 13,131         | 17,514         | 3,781          | 10,948         | 14,182         |
| 1-2-2605-006 ECONOMIC DEV/VIC BENEFITS                  | 19,835          | 0          | 19,835          | 25,020         | 33,367         | 13,532         | 15,922         | 23,422         |
| 1-2-2605-007 VISITOR CENTRE CLOTHING/UNIFORM            | 395             | 0          | 395             | 747            | 1,000          | 605            | 776            | 776            |
| 1-2-2605-015 ECONOMIC DEVELOPMENT TRAVEL                | 0               | 0          | 0               | 0              | 0              | 0              | 1,386          | 1,619          |
| 1-2-2605-017 VISITOR INFORMATION TELEPHONE              | 1,843           | 0          | 1,843           | 1,647          | 2,200          | 357            | 1,733          | 2,289          |
| 1-2-2605-021 ECONOMIC DEVELOPMENT ADVERTISING           | 0               | 0          | 0               | 0              | 0              | 0              | 40             | 0              |
| 1-2-2605-022 TOURISM MARKETING                          | 27,274          | 975        | 28,249          | 27,000         | 36,000         | 7,751          | 13,716         | 21,717         |
| 1-2-2605-071 EDO/VIC MATERIALS/SUPPLIES                 | 239             | 0          | 239             | 747            | 1,000          | 761            | 139            | 378            |
| 1-2-2605-233 COMMUNITY ENERGY PLANNING PROJECT          | 0               | 0          | 0               | 22,797         | 30,400         | 30,400         | 0              | 0              |
| 1-2-2605-234 CLIMATE CHANGE ADAPTATION PLAN             | 0               | 0          | 0               | 36,279         | 48,372         | 48,372         | 0              | 0              |
| 1-2-2605-258 Small Community Employment Support Program | 182,906         | 0          | 182,906         | 136,305        | 181,750        | (1,156)        | 0              | 150,000        |
| <b>Total ECONOMIC DEVELOPMENT/VIC</b>                   | <b>385,037</b>  | <b>975</b> | <b>386,013</b>  | <b>399,636</b> | <b>532,889</b> | <b>146,876</b> | <b>151,733</b> | <b>366,918</b> |
| <b>TOURISM</b>                                          |                 |            |                 |                |                |                |                |                |
| 1-2-2610-026 ECONOMIC DEVELOPMENT MEMBERSHIP            | 0               | 0          | 0               | 225            | 300            | 300            | 283            | 283            |
| <b>Total TOURISM</b>                                    | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>225</b>     | <b>300</b>     | <b>300</b>     | <b>283</b>     | <b>283</b>     |
| <b>RECREATION ADMINISTRATION</b>                        |                 |            |                 |                |                |                |                |                |
| 1-2-3010-001 WAGES - RECREATION ADMINISTRATION          | 88,323          | 0          | 88,323          | 84,024         | 112,038        | 23,715         | 63,281         | 90,116         |
| 1-2-3010-002 NORTHERN ALLOWANCE - REC ADMIN             | 5,638           | 0          | 5,638           | 5,787          | 7,716          | 2,078          | 4,451          | 6,083          |
| 1-2-3010-006 BENEFITS - RECREATION ADMIN                | 15,123          | 0          | 15,123          | 16,803         | 22,408         | 7,285          | 13,325         | (912)          |
| 1-2-3010-007 PPE/CLOTHING/UNIFORM - RECREATION          | 66              | 0          | 66              | 1,494          | 2,000          | 1,934          | 250            | 250            |
| 1-2-3010-013 TRAINING - REC ADMIN                       | 0               | 0          | 0               | 0              | 0              | 0              | 337            | 733            |
| 1-2-3010-026 MEMBERSHIP FEES                            | 0               | 0          | 0               | 450            | 600            | 600            | 491            | 329            |
| 1-2-3010-052 INSURANCE - RECREATION                     | (0)             | 0          | (0)             | 65,997         | 88,000         | 88,000         | 0              | 89,356         |
| 1-2-3010-071 MATERIALS SUPPLIES                         | 0               | 0          | 0               | 0              | 0              | 0              | 1,036          | 1,657          |
| 1-2-3010-083 REC. VECH. GAS/OIL                         | 877             | 0          | 877             | 747            | 1,000          | 123            | 277            | 426            |
| 1-2-3010-084 REC. VECH. R/M                             | 298             | 0          | 298             | 1,125          | 1,500          | 1,202          | 700            | 1,856          |
| 1-2-3010-258 CHILDREN/YOUTH RESILIENCY PROGRAM          | 33,852          | 4,982      | 38,834          | 10,224         | 13,636         | (25,198)       | 10,610         | 10,610         |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL     |
|-------------------------------------------------|-----------------|--------------|-----------------|----------------|----------------|----------------|----------------|----------------|
|                                                 | TOTAL           | COMMITMENT   | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>                   |                 |              |                 |                |                |                |                |                |
| 1-2-3010-262 SPORT & RECREATION GRANT - RECREA  | 26,372          | 0            | 26,372          | 18,000         | 24,000         | (2,372)        | 27,533         | 38,557         |
| <b>Total RECREATION ADMINISTRATION</b>          | <b>170,549</b>  | <b>4,982</b> | <b>175,531</b>  | <b>204,651</b> | <b>272,898</b> | <b>97,367</b>  | <b>122,292</b> | <b>239,063</b> |
| <b>SUMMER CAMP PROGRAM</b>                      |                 |              |                 |                |                |                |                |                |
| 1-2-3020-001 WAGES - SUMMER CAMP                | 20,211          | 0            | 20,211          | 17,928         | 23,904         | 3,693          | 24,726         | 45,890         |
| 1-2-3020-002 NORTHERN ALLOWANCE - SUMMER CAM    | 0               | 0            | 0               | 2,313          | 3,086          | 3,086          | (960)          | (123)          |
| 1-2-3020-006 BENEFITS - SUMMER CAMP             | 1,409           | 0            | 1,409           | 3,528          | 4,710          | 3,301          | 6,092          | 7,752          |
| 1-2-3020-071 MATERIALS/SUPPLIES                 | 1,657           | 0            | 1,657           | 3,744          | 5,000          | 3,343          | 1,424          | 2,424          |
| <b>Total SUMMER CAMP PROGRAM</b>                | <b>23,277</b>   | <b>0</b>     | <b>23,277</b>   | <b>27,513</b>  | <b>36,700</b>  | <b>13,423</b>  | <b>31,282</b>  | <b>55,943</b>  |
| <b>DAYCARE AFTER FOUR PROGRAM</b>               |                 |              |                 |                |                |                |                |                |
| 1-2-3025-001 WAGES - DAYCARE & AFTER 4 PROGRAM  | 316,921         | 0            | 316,921         | 246,042        | 328,061        | 11,140         | 245,059        | 342,158        |
| 1-2-3025-002 NORTHERN ALLOWCE-DAYCARE & AFTE    | 29,235          | 0            | 29,235          | 26,037         | 34,721         | 5,486          | 29,545         | 38,912         |
| 1-2-3025-006 BENEFITS -DAYCARE & AFTER 4 PROGR. | 34,575          | 0            | 34,575          | 49,203         | 65,612         | 31,037         | 11,777         | 35,386         |
| 1-2-3025-071 MATERIALS - AFTER 4 PROGRAM        | 44,204          | 1,240        | 45,444          | 38,727         | 51,640         | 6,196          | 25,765         | 35,428         |
| <b>Total DAYCARE AFTER FOUR PROGRAM</b>         | <b>424,935</b>  | <b>1,240</b> | <b>426,175</b>  | <b>360,009</b> | <b>480,034</b> | <b>53,859</b>  | <b>312,147</b> | <b>451,884</b> |
| <b>EARLY CHILDHOOD EDUCATION</b>                |                 |              |                 |                |                |                |                |                |
| 1-2-3026-006 BENEFITS -ECE PROGRAM              | 0               | 0            | 0               | 0              | 0              | 0              | (145)          | (291)          |
| <b>Total EARLY CHILDHOOD EDUCATION</b>          | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>(145)</b>   | <b>(291)</b>   |
| <b>SWIMMING POOL</b>                            |                 |              |                 |                |                |                |                |                |
| 1-2-3030-001 WAGES - SWIMMING POOL              | 152,023         | 0            | 152,023         | 185,715        | 247,620        | 95,597         | 176,606        | 243,046        |
| 1-2-3030-002 NORTHERN ALLOWANCE - SWIMMING PC   | 15,148          | 0            | 15,148          | 23,031         | 30,709         | 15,561         | 21,318         | 27,498         |
| 1-2-3030-006 BENEFITS - SWIMMING POOL           | 14,656          | 0            | 14,656          | 37,143         | 49,524         | 34,868         | 16,479         | 24,984         |
| 1-2-3030-007 CLOTHING/UNIFORM - SWIMMING POOL   | 0               | 0            | 0               | 2,250          | 3,000          | 3,000          | 0              | 1,215          |
| 1-2-3030-013 STAFF TRAINING                     | (2,370)         | 0            | (2,370)         | 0              | 0              | 2,370          | 8,897          | 9,474          |
| 1-2-3030-017 TELEPHONE                          | 832             | 0            | 832             | 747            | 1,000          | 168            | 792            | 1,059          |
| 1-2-3030-026 MEMBERSHIPS                        | 250             | 0            | 250             | 369            | 500            | 250            | 250            | 250            |
| 1-2-3030-027 HEATING COSTS - SWIMMING POOL      | 86,729          | 0            | 86,729          | 48,744         | 65,000         | (21,729)       | 63,391         | 132,620        |
| 1-2-3030-037 CHEMICALS                          | 922             | 0            | 922             | 11,250         | 15,000         | 14,078         | 2,366          | 13,912         |
| 1-2-3030-065 EQUIPMENT R/M                      | 9,496           | 0            | 9,496           | 11,250         | 15,000         | 5,504          | 4,674          | 5,564          |
| 1-2-3030-066 BUILDING R/M                       | 3,642           | 0            | 3,642           | 5,247          | 7,000          | 3,358          | 3,052          | 6,442          |
| 1-2-3030-068 CLEANING SUPPLIES                  | 0               | 0            | 0               | 0              | 0              | 0              | 609            | 2,647          |
| 1-2-3030-071 MATERIALS/SUPPLIES                 | 1,420           | 0            | 1,420           | 5,994          | 8,000          | 6,580          | 1,717          | 9,835          |
| <b>Total SWIMMING POOL</b>                      | <b>282,748</b>  | <b>0</b>     | <b>282,748</b>  | <b>331,740</b> | <b>442,353</b> | <b>159,605</b> | <b>300,153</b> | <b>478,547</b> |
| <b>NL MUSEUM</b>                                |                 |              |                 |                |                |                |                |                |
| 1-2-3050-063 HEATING FUEL                       | 11,810          | 0            | 11,810          | 14,472         | 19,303         | 7,493          | 7,096          | 12,507         |
| 1-2-3050-067 HEATING FUEL OIL RECOVERY          | (11,810)        | 0            | (11,810)        | (14,472)       | (19,303)       | (7,493)        | (9,613)        | (12,507)       |
| <b>Total NL MUSEUM</b>                          | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>(2,517)</b> | <b>0</b>       |
| <b>ARENA</b>                                    |                 |              |                 |                |                |                |                |                |

VARIANCE WITH COMMITMENTS



For Period Ending 30-Sep-2022

|                                          | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL     |
|------------------------------------------|-----------------|------------|-----------------|----------------|----------------|----------------|----------------|----------------|
|                                          | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL         | ACTUAL         |
| <b>GENERAL OPERATING FUND</b>            |                 |            |                 |                |                |                |                |                |
| 1-2-3060-001 WAGES - ARENA               | 25,278          | 0          | 25,278          | 32,535         | 43,391         | 18,113         | 28,588         | 46,433         |
| 1-2-3060-002 NORTHERN ALLOWANCE - ARENA  | 0               | 0          | 0               | 4,050          | 5,401          | 5,401          | 2,853          | 3,579          |
| 1-2-3060-006 BENEFITS - ARENA            | 1,977           | 0          | 1,977           | 6,507          | 8,678          | 6,701          | 2,558          | 4,332          |
| 1-2-3060-017 TELEPHONE                   | 3,771           | 0          | 3,771           | 3,744          | 5,000          | 1,229          | 3,753          | 5,055          |
| 1-2-3060-061 WATER                       | 1,158           | 0          | 1,158           | 1,071          | 1,433          | 275            | 457            | 457            |
| 1-2-3060-063 HEATING FUEL                | 24,477          | 0          | 24,477          | 4,617          | 6,167          | (18,310)       | 4,744          | 7,286          |
| 1-2-3060-064 PROPANE - CONCESSION        | 0               | 0          | 0               | 0              | 0              | 0              | 0              | 136            |
| 1-2-3060-065 EQUIPMENT R/M               | 3,530           | 0          | 3,530           | 3,744          | 5,000          | 1,470          | 6,015          | 9,365          |
| 1-2-3060-066 BUILDING R/M                | 5,187           | 460        | 5,647           | 18,747         | 25,000         | 19,353         | 4,298          | 7,351          |
| 1-2-3060-071 MATERIALS/SUPPLIES          | 931             | 0          | 931             | 5,000          | 5,000          | 4,069          | 2,456          | 7,428          |
| 1-2-3060-072 TOWN LABOUR - ARENA         | 102,495         | 0          | 102,495         | 102,492        | 136,661        | 34,166         | 101,539        | 135,385        |
| 1-2-3060-074 CONTRACTED COSTS            | 338             | 0          | 338             | 1,494          | 2,000          | 1,662          | 1,908          | 2,235          |
| 1-2-3060-083 OLYMPIA ICE RESURFACER FUEL | 1,625           | 0          | 1,625           | 2,250          | 3,000          | 1,375          | 2,340          | 3,965          |
| 1-2-3060-084 OLYMPIA ICE RESURFACER R/M  | 1,605           | 0          | 1,605           | 1,494          | 2,000          | 395            | 911            | 911            |
| <b>Total ARENA</b>                       | <b>172,372</b>  | <b>460</b> | <b>172,832</b>  | <b>187,745</b> | <b>248,731</b> | <b>75,899</b>  | <b>162,418</b> | <b>233,917</b> |
| <b>ICE PLANT</b>                         |                 |            |                 |                |                |                |                |                |
| 1-2-3070-061 WATER                       | 204             | 0          | 204             | 0              | 0              | (204)          | 350            | 630            |
| 1-2-3070-062 POWER                       | 60,959          | 0          | 60,959          | 118,251        | 157,673        | 96,714         | 68,742         | 110,243        |
| 1-2-3070-065 EQUIPMENT R/M               | 9,509           | 500        | 10,009          | 2,997          | 4,000          | (6,009)        | 12,025         | 22,404         |
| 1-2-3070-071 MATERIALS/SUPPLIES          | 0               | 0          | 0               | 4,869          | 6,500          | 6,500          | 7,500          | 7,500          |
| 1-2-3070-074 CONTRACTED COSTS            | 0               | 0          | 0               | 5,625          | 7,500          | 7,500          | 8,239          | 8,239          |
| <b>Total ICE PLANT</b>                   | <b>70,672</b>   | <b>500</b> | <b>71,172</b>   | <b>131,742</b> | <b>175,673</b> | <b>104,501</b> | <b>96,856</b>  | <b>149,017</b> |
| <b>BALL PARKS</b>                        |                 |            |                 |                |                |                |                |                |
| 1-2-3080-065 EQUIPMENT R/M               | 0               | 0          | 0               | 2,250          | 3,000          | 3,000          | 1,520          | 1,520          |
| 1-2-3080-066 BUILDING R/M                | 0               | 0          | 0               | 2,250          | 3,000          | 3,000          | 0              | 0              |
| 1-2-3080-071 MATERIALS/SUPPLIES          | 0               | 0          | 0               | 1,125          | 1,500          | 1,500          | 836            | 836            |
| <b>Total BALL PARKS</b>                  | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>5,625</b>   | <b>7,500</b>   | <b>7,500</b>   | <b>2,356</b>   | <b>2,356</b>   |
| <b>PARKS/PLAYGROUNDS</b>                 |                 |            |                 |                |                |                |                |                |
| 1-2-3090-001 WAGES - PARKS               | 345             | 0          | 345             | 0              | 0              | (345)          | 0              | 0              |
| 1-2-3090-006 BENEFITS - PARKS            | 8               | 0          | 8               | 0              | 0              | (8)            | 0              | 0              |
| 1-2-3090-065 EQUIPMENT R/M               | 0               | 0          | 0               | 2,619          | 3,500          | 3,500          | 5,988          | 8,309          |
| 1-2-3090-071 MATERIALS / SUPPLIES        | 0               | 0          | 0               | 3,744          | 5,000          | 5,000          | 1,656          | 1,656          |
| <b>Total PARKS/PLAYGROUNDS</b>           | <b>352</b>      | <b>0</b>   | <b>352</b>      | <b>6,363</b>   | <b>8,500</b>   | <b>8,148</b>   | <b>7,644</b>   | <b>9,965</b>   |
| <b>SPECIAL PROGRAMS</b>                  |                 |            |                 |                |                |                |                |                |
| 1-2-3100-081 FIRST NIGHT FIREWORKS       | 0               | 0          | 0               | 8,244          | 11,000         | 11,000         | 0              | 10,952         |
| 1-2-3100-133 SKI CLUB                    | 5,000           | 0          | 5,000           | 3,744          | 5,000          | 0              | 5,000          | 5,000          |
| 1-2-3100-134 GOLF CLUB                   | 5,000           | 0          | 5,000           | 3,744          | 5,000          | 0              | 5,000          | 5,000          |
| 1-2-3100-135 WOOD BUFFALO FROLICS        | 479             | 0          | 479             | 3,744          | 5,000          | 4,521          | 0              | 0              |
| 1-2-3100-136 MUSIC FESTIVAL              | 2,500           | 0          | 2,500           | 1,872          | 2,500          | 0              | 1,300          | 1,300          |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL       | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL       |
|-------------------------------------------------|-----------------|--------------|-----------------|----------------|------------------|----------------|----------------|------------------|
|                                                 | TOTAL           | COMMITMENT   | AND COMMITTED   | BUDGET         | BUDGET           | REMAINING      | ACTUAL         | ACTUAL           |
| <b>GENERAL OPERATING FUND</b>                   |                 |              |                 |                |                  |                |                |                  |
| 1-2-3100-137 SNOWBOARDING CLUB                  | 5,000           | 0            | 5,000           | 3,744          | 5,000            | 0              | 0              | 0                |
| 1-2-3100-139 CANADA DAY                         | 9,355           | 0            | 9,355           | 5,625          | 7,500            | (1,855)        | 176            | 3,651            |
| 1-2-3100-143 PADDLEFEST - SPECIAL PROGRAMS      | 2,500           | 0            | 2,500           | 1,872          | 2,500            | 0              | 0              | 0                |
| 1-2-3100-258 SPECIAL PROGRAM GRANTS EXP         | 0               | 0            | 0               | 0              | 0                | 0              | 918            | 918              |
| 1-2-3100-263 YOUTH CENTRE INITIATIVE            | 16,355          | 0            | 16,355          | 10,494         | 14,000           | (2,355)        | 10,155         | 10,155           |
| 1-2-3100-265 NACC CONTRIBUTION                  | 5,000           | 0            | 5,000           | 3,744          | 5,000            | 0              | 0              | 5,000            |
| 1-2-3100-266 JBT SNACK PROGRAM                  | 1,500           | 0            | 1,500           | 1,125          | 1,500            | 0              | 500            | 500              |
| 1-2-3100-267 CHRISTMAS TOY DRIVE                | 0               | 0            | 0               | 747            | 1,000            | 1,000          | 0              | 500              |
| 1-2-3100-400 AMORTIZATION - RECREATION & CULTUF | 0               | 0            | 0               | 240,750        | 321,000          | 321,000        | 0              | 545,085          |
| <b>Total SPECIAL PROGRAMS</b>                   | <b>52,689</b>   | <b>0</b>     | <b>52,689</b>   | <b>289,449</b> | <b>386,000</b>   | <b>333,311</b> | <b>23,049</b>  | <b>588,062</b>   |
| <b>SLIDING HILL</b>                             |                 |              |                 |                |                  |                |                |                  |
| 1-2-3130-061 SNOWBOARD SLIDING HILLS            | 404             | 0            | 404             | 0              | 0                | (404)          | 0              | 0                |
| 1-2-3130-062 POWER - SLIDING HILL               | 3,402           | 0            | 3,402           | 0              | 0                | (3,402)        | 0              | 0                |
| <b>Total SLIDING HILL</b>                       | <b>3,806</b>    | <b>0</b>     | <b>3,806</b>    | <b>0</b>       | <b>0</b>         | <b>(3,806)</b> | <b>0</b>       | <b>0</b>         |
| <b>RECREATION &amp; COMMUNITY CENTRE</b>        |                 |              |                 |                |                  |                |                |                  |
| 1-2-3140-001 WAGES - REC & COM CENTRE           | 339,904         | 0            | 339,904         | 412,128        | 549,512          | 209,608        | 366,595        | 493,769          |
| 1-2-3140-002 NORTHERN ALLOWANCE - RCC           | 34,063          | 0            | 34,063          | 43,110         | 57,483           | 23,420         | 29,412         | 40,067           |
| 1-2-3140-006 BENEFITS - REC & COM CENTRE        | 50,788          | 0            | 50,788          | 77,175         | 102,902          | 52,114         | 68,516         | 97,273           |
| 1-2-3140-017 TELEPHONE                          | 8,719           | 0            | 8,719           | 9,000          | 12,000           | 3,281          | 8,484          | 11,589           |
| 1-2-3140-027 HEATING COSTS - RECREATION & COMM  | 86,729          | 0            | 86,729          | 48,744         | 65,000           | (21,729)       | 63,391         | 132,620          |
| 1-2-3140-061 WATER                              | 2,746           | 0            | 2,746           | 3,231          | 4,315            | 1,569          | 1,729          | 2,479            |
| 1-2-3140-062 POWER                              | 118,397         | 0            | 118,397         | 121,140        | 161,525          | 43,128         | 121,144        | 169,570          |
| 1-2-3140-065 R/M EQUIPMENT                      | 6,257           | 2,500        | 8,757           | 4,500          | 6,000            | (2,757)        | 4,859          | 5,030            |
| 1-2-3140-066 R/M BUILDING                       | 6,493           | 500          | 6,993           | 18,747         | 25,000           | 18,007         | 5,374          | 17,672           |
| 1-2-3140-068 JANITORIAL COSTS                   | 12,438          | 0            | 12,438          | 10,494         | 14,000           | 1,562          | 9,271          | 13,426           |
| 1-2-3140-071 MATERIALS AND SUPPLIES             | 8,693           | 0            | 8,693           | 17,775         | 23,700           | 15,007         | 10,345         | 24,655           |
| 1-2-3140-074 CONTRACTED COSTS                   | 2,074           | 392          | 2,466           | 3,744          | 5,000            | 2,534          | 1,225          | 2,856            |
| 1-2-3140-078 CONCESSION/VENDING SUPPLIES        | 0               | 0            | 0               | 0              | 0                | 0              | 2,755          | 3,305            |
| 1-2-3140-090 RCC Wages Recovery                 | (13,140)        | 0            | (13,140)        | 0              | 0                | 13,140         | 0              | 0                |
| <b>Total RECREATION &amp; COMMUNITY CENTRE</b>  | <b>664,159</b>  | <b>3,392</b> | <b>667,551</b>  | <b>769,788</b> | <b>1,026,437</b> | <b>358,886</b> | <b>693,100</b> | <b>1,014,313</b> |
| <b>CURLING CENTRE ICE PLANT</b>                 |                 |              |                 |                |                  |                |                |                  |
| 1-2-3145-065 ICE PLANT R/M EQUIPMENT            | 8,069           | 0            | 8,069           | 3,744          | 5,000            | (3,069)        | 4,959          | 8,712            |
| 1-2-3145-071 ICE PLANT MATERIALS                | 0               | 0            | 0               | 747            | 1,000            | 1,000          | 0              | 0                |
| 1-2-3145-074 ICE PLANT CONTRACTED COSTS         | 2,149           | 0            | 2,149           | 3,744          | 5,000            | 2,851          | 3,267          | 3,267            |
| <b>Total CURLING CENTRE ICE PLANT</b>           | <b>10,218</b>   | <b>0</b>     | <b>10,218</b>   | <b>8,235</b>   | <b>11,000</b>    | <b>782</b>     | <b>8,226</b>   | <b>11,979</b>    |
| <b>LIBRARY</b>                                  |                 |              |                 |                |                  |                |                |                  |
| 1-2-3150-001 WAGES - LIBRARY                    | 132,269         | 0            | 132,269         | 122,508        | 163,352          | 31,083         | 121,354        | 168,237          |
| 1-2-3150-002 NORTHERN ALLOWANCE - LIBRARY       | 11,985          | 0            | 11,985          | 13,014         | 17,361           | 5,376          | 12,245         | 15,537           |
| 1-2-3150-006 BENEFITS- LIBRARY                  | 24,969          | 0            | 24,969          | 24,498         | 32,670           | 7,701          | 25,422         | 38,185           |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                       | 2022 YEAR TO DA | 2022 YTD     | 2022 YTD ACTUAL | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD       | 2021 TOTAL       |
|-------------------------------------------------------|-----------------|--------------|-----------------|------------------|------------------|------------------|----------------|------------------|
|                                                       | TOTAL           | COMMITMENT   | AND COMMITTED   | BUDGET           | BUDGET           | REMAINING        | ACTUAL         | ACTUAL           |
| <b>GENERAL OPERATING FUND</b>                         |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3150-015 AUTHOR TRAVEL                            | 0               | 0            | 0               | 747              | 1,000            | 1,000            | 0              | 0                |
| 1-2-3150-017 TELEPHONE                                | 1,496           | 0            | 1,496           | 1,494            | 2,000            | 504              | 1,440          | 1,923            |
| 1-2-3150-061 WATER                                    | 1,708           | 0            | 1,708           | 783              | 1,054            | (654)            | 744            | 1,117            |
| 1-2-3150-062 POWER                                    | 3,073           | 0            | 3,073           | 3,474            | 4,636            | 1,563            | 3,378          | 4,497            |
| 1-2-3150-063 HEATING FUEL                             | 5,215           | 0            | 5,215           | 3,591            | 4,788            | (427)            | 3,050          | 5,241            |
| 1-2-3150-065 EQUIPMENT R/M                            | 303             | 0            | 303             | 900              | 1,200            | 898              | 0              | 0                |
| 1-2-3150-066 BUILDING R/M                             | 827             | 1,000        | 1,827           | 2,997            | 4,000            | 2,173            | 783            | 1,552            |
| 1-2-3150-068 JANITORIAL COSTS                         | 0               | 0            | 0               | 0                | 0                | 0                | 837            | 2,118            |
| 1-2-3150-071 MATERIALS/SUPPLIES                       | 6,217           | 204          | 6,421           | 5,994            | 8,000            | 1,579            | 14,617         | 8,168            |
| 1-2-3150-114 COLLECTION DEVELOPMENT - LIBRARY         | 7,556           | 0            | 7,556           | 11,250           | 15,000           | 7,445            | 4,488          | 11,128           |
| 1-2-3150-115 CONTRIBUTION EXPENDITURES - LIBRAR       | 16,540          | 2,981        | 19,521          | 0                | 0                | (19,521)         | 0              | 8,105            |
| <b>Total LIBRARY</b>                                  | <b>212,157</b>  | <b>4,185</b> | <b>216,342</b>  | <b>191,250</b>   | <b>255,061</b>   | <b>38,719</b>    | <b>188,358</b> | <b>265,809</b>   |
| <b>GENERAL DEBENTURES</b>                             |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3310-109 DEBENTURE INTEREST                       | 23,363          | 0            | 23,363          | 45,900           | 61,200           | 37,837           | 30,440         | 44,885           |
| 1-2-3310-110 DEBENTURE PRINCIPAL                      | 361,802         | 0            | 361,802         | 339,264          | 452,353          | 90,551           | 361,178        | 475,121          |
| <b>Total GENERAL DEBENTURES</b>                       | <b>385,165</b>  | <b>0</b>     | <b>385,165</b>  | <b>385,164</b>   | <b>513,553</b>   | <b>128,388</b>   | <b>391,618</b> | <b>520,006</b>   |
| <b>OTHER DEBT CHARGES</b>                             |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3320-102 BANKING SERVICE CHARGES                  | 34,384          | 0            | 34,384          | 18,747           | 25,000           | (9,384)          | 31,041         | 39,693           |
| <b>Total OTHER DEBT CHARGES</b>                       | <b>34,384</b>   | <b>0</b>     | <b>34,384</b>   | <b>18,747</b>    | <b>25,000</b>    | <b>(9,384)</b>   | <b>31,041</b>  | <b>39,693</b>    |
| <b>BAD DEBT ALLOWANCES</b>                            |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3330-107 BAD DEBT GENERAL                         | 117,048         | 0            | 117,048         | 11,250           | 15,000           | (102,048)        | 0              | 795,204          |
| <b>Total BAD DEBT ALLOWANCES</b>                      | <b>117,048</b>  | <b>0</b>     | <b>117,048</b>  | <b>11,250</b>    | <b>15,000</b>    | <b>(102,048)</b> | <b>0</b>       | <b>795,204</b>   |
| <b>SCHOOL TAX REQUISITION</b>                         |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3350-112 SCHOOL TAX - GNWT ASSESSMENT             | 408,750         | 0            | 408,750         | 292,851          | 390,479          | (18,271)         | 0              | 395,051          |
| <b>Total SCHOOL TAX REQUISITION</b>                   | <b>408,750</b>  | <b>0</b>     | <b>408,750</b>  | <b>292,851</b>   | <b>390,479</b>   | <b>(18,271)</b>  | <b>0</b>       | <b>395,051</b>   |
| <b>CASH OVER/SHORT</b>                                |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3360-111 CASH OVER/SHORT                          | 0               | 0            | 0               | 0                | 0                | (0)              | (0)            | (20)             |
| <b>Total CASH OVER/SHORT</b>                          | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>0</b>         | <b>0</b>         | <b>(0)</b>       | <b>(0)</b>     | <b>(20)</b>      |
| <b>TRANSFER TO/FROM REVENUE</b>                       |                 |              |                 |                  |                  |                  |                |                  |
| 1-2-3370-616 TRANSFER TO MUNICIPAL INFRASTR RESE      | 0               | 0            | 0               | 74,997           | 100,000          | 100,000          | 0              | 0                |
| 1-2-3370-617 TRANSFER TO GAS TAX DEFERRED REVI        | 0               | 0            | 0               | 684,747          | 913,000          | 913,000          | 0              | 0                |
| 1-2-3370-621 TRANSFER TO CPI DEFERRED REVENUE         | 0               | 0            | 0               | 1,224,000        | 1,632,000        | 1,632,000        | 0              | 0                |
| 1-2-3370-623 Transfer to Environmental Reserve - TRAN | 0               | 0            | 0               | 0                | 0                | 0                | 0              | 453              |
| 1-2-3370-624 TRANSFER TO EITCA                        | 0               | 0            | 0               | 0                | 0                | 0                | 0              | (683,179)        |
| 1-2-3370-625 TRANSFERS TO W & S                       | 0               | 0            | 0               | 0                | 0                | 0                | 0              | (13,329)         |
| <b>Total TRANSFER TO/FROM REVENUE</b>                 | <b>0</b>        | <b>0</b>     | <b>0</b>        | <b>1,983,744</b> | <b>2,645,000</b> | <b>2,645,000</b> | <b>0</b>       | <b>(696,056)</b> |

VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                               | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD    | 2022 TOTAL | 2022 BUDGET | 2021 YTD    | 2021 TOTAL |
|-------------------------------|-----------------|------------|-----------------|-------------|------------|-------------|-------------|------------|
|                               | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET      | BUDGET     | REMAINING   | ACTUAL      | ACTUAL     |
| <b>GENERAL OPERATING FUND</b> |                 |            |                 |             |            |             |             |            |
| Total EXPENDITURES            | 6,205,006       | 156,880    | 6,361,886       | 8,691,476   | 11,588,086 | 5,226,200   | 5,110,899   | 9,042,795  |
| Total EXPENDITURES            | 6,205,006       | 156,880    | 6,361,886       | 8,691,476   | 11,588,086 | 5,226,200   | 5,110,899   | 9,042,795  |
| Total EXPENSES                | 6,205,006       | 156,880    | 6,361,886       | 8,691,476   | 11,588,086 | 5,226,200   | 5,110,899   | 9,042,795  |
| Surplus/Deficit               | (3,344,724)     | 156,880    | (3,187,844 )    | (1,082,584) | (186,859)  | 3,000,985   | (5,887,007) | 3,209,799  |
| Total GENERAL OPERATING FUND  | (3,344,724)     | 156,880    | (3,187,844 )    | (1,082,584) | (186,859)  | 3,000,985   | (5,887,007) | 3,209,799  |
| Total Surplus (-)/Deficit     | (3,344,724)     | 156,880    | (3,187,844 )    | (1,082,584) | (186,859)  | 3,000,985   | (5,887,007) | 3,209,799  |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA    | 2022 YTD   | 2022 YTD ACTUAL    | 2022 YTD           | 2022 TOTAL         | 2022 BUDGET      | 2021 YTD           | 2021 TOTAL         |
|-------------------------------------------------|--------------------|------------|--------------------|--------------------|--------------------|------------------|--------------------|--------------------|
|                                                 | TOTAL              | COMMITMENT | AND COMMITTED      | BUDGET             | BUDGET             | REMAINING        | ACTUAL             | ACTUAL             |
| <b>UTILITY OPERATING FUND</b>                   |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>REVENUES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>PIPED WATER REVENUE</b>                      |                    |            |                    |                    |                    |                  |                    |                    |
| 3-1-0305-245 METERED WATER REVENUE              | (801,989)          | 0          | (801,989)          | (738,225)          | (984,308)          | (182,319)        | (639,695)          | (836,818)          |
| 3-1-0305-246 WATER HOOK-UP CHARGES              | (7,964)            | 0          | (7,964)            | (4,095)            | (5,468)            | 2,496            | (5,608)            | (7,315)            |
| <b>Total PIPED WATER REVENUE</b>                | <b>(809,952)</b>   | <b>0</b>   | <b>(809,952)</b>   | <b>(742,320)</b>   | <b>(989,776)</b>   | <b>(179,824)</b> | <b>(645,303)</b>   | <b>(844,134)</b>   |
| <b>TRUCKED WATER REVENUE</b>                    |                    |            |                    |                    |                    |                  |                    |                    |
| 3-1-2060-247 WATER DELIVERY REVENUE             | (48,200)           | 0          | (48,200)           | (44,289)           | (59,058)           | (10,858)         | (41,609)           | (54,243)           |
| 3-1-2060-248 WATER CALL-OUT CHARGES             | (800)              | 0          | (800)              | (486)              | (656)              | 144              | (1,387)            | (1,387)            |
| 3-1-2060-259 WATER DELIVERY SMITHS LANDING      | (96,762)           | 0          | (96,762)           | (72,180)           | (96,243)           | 519              | (75,579)           | (100,791)          |
| <b>Total TRUCKED WATER REVENUE</b>              | <b>(145,763)</b>   | <b>0</b>   | <b>(145,763)</b>   | <b>(116,955)</b>   | <b>(155,957)</b>   | <b>(10,194)</b>  | <b>(118,575)</b>   | <b>(156,422)</b>   |
| <b>SEWAGE PUMPOUT REVENUE</b>                   |                    |            |                    |                    |                    |                  |                    |                    |
| 3-1-2100-249 SEWAGE PUMP OUTS                   | (50,607)           | 0          | (50,607)           | (53,316)           | (71,089)           | (20,482)         | (55,851)           | (71,070)           |
| 3-1-2100-259 SEWAGE PUMPOUT SMITHS LANDING      | (22,260)           | 0          | (22,260)           | (9,837)            | (13,124)           | 9,136            | (21,590)           | (28,000)           |
| <b>Total SEWAGE PUMPOUT REVENUE</b>             | <b>(72,867)</b>    | <b>0</b>   | <b>(72,867)</b>    | <b>(63,153)</b>    | <b>(84,213)</b>    | <b>(11,346)</b>  | <b>(77,441)</b>    | <b>(99,070)</b>    |
| <b>WATER SEWER SUBSIDY</b>                      |                    |            |                    |                    |                    |                  |                    |                    |
| 3-1-2200-250 WATER SEWER SUBSIDY PROGRAM        | (404,001)          | 0          | (404,001)          | (432,000)          | (576,000)          | (171,999)        | (404,001)          | (606,000)          |
| 3-1-2200-260 W&S INTERRUPTION RESERVE           | 0                  | 0          | 0                  | 0                  | 0                  | 0                | 0                  | (41,733)           |
| <b>Total WATER SEWER SUBSIDY</b>                | <b>(404,001)</b>   | <b>0</b>   | <b>(404,001)</b>   | <b>(432,000)</b>   | <b>(576,000)</b>   | <b>(171,999)</b> | <b>(404,001)</b>   | <b>(647,733)</b>   |
| <b>TRANSFER FROM INVESTMENT IN CAP ASSETS</b>   |                    |            |                    |                    |                    |                  |                    |                    |
| 3-1-3370-400 TRANSFER FROM INVESTMENT IN CAPIT, | 0                  | 0          | 0                  | (412,497)          | (550,000)          | (550,000)        | 0                  | (4,159,897)        |
| <b>Total TRANSFER FROM INVESTMENT IN CAP</b>    | <b>0</b>           | <b>0</b>   | <b>0</b>           | <b>(412,497)</b>   | <b>(550,000)</b>   | <b>(550,000)</b> | <b>0</b>           | <b>(4,159,897)</b> |
| <b>Total REVENUES</b>                           | <b>(1,432,583)</b> | <b>0</b>   | <b>(1,432,583)</b> | <b>(1,766,925)</b> | <b>(2,355,946)</b> | <b>(923,363)</b> | <b>(1,245,320)</b> | <b>(5,907,255)</b> |
| <b>Total REVENUES</b>                           | <b>(1,432,583)</b> | <b>0</b>   | <b>(1,432,583)</b> | <b>(1,766,925)</b> | <b>(2,355,946)</b> | <b>(923,363)</b> | <b>(1,245,320)</b> | <b>(5,907,255)</b> |
| <b>Total REVENUES</b>                           | <b>(1,432,583)</b> | <b>0</b>   | <b>(1,432,583)</b> | <b>(1,766,925)</b> | <b>(2,355,946)</b> | <b>(923,363)</b> | <b>(1,245,320)</b> | <b>(5,907,255)</b> |
| <b>EXPENSES</b>                                 |                    |            |                    |                    |                    |                  |                    |                    |
| <b>EXPENDITURES</b>                             |                    |            |                    |                    |                    |                  |                    |                    |
| <b>EXPENDITURES</b>                             |                    |            |                    |                    |                    |                  |                    |                    |
| <b>WATER DEPT ADMINISTRATION</b>                |                    |            |                    |                    |                    |                  |                    |                    |
| 3-2-2005-001 WAGES - WATER ADMIN/TREATMENT      | 245,174            | 0          | 245,174            | 284,175            | 378,901            | 133,727          | 288,824            | 371,063            |
| 3-2-2005-002 NORTHERN ALLOWANCE - WATER ADMIN   | 22,255             | 0          | 22,255             | 23,139             | 30,863             | 8,608            | 25,047             | 30,230             |
| 3-2-2005-006 BENEFITS                           | 40,901             | 0          | 40,901             | 56,835             | 75,780             | 34,879           | 52,174             | 71,866             |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                               | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL       |
|-----------------------------------------------|-----------------|------------|-----------------|------------------|------------------|----------------|----------------|------------------|
|                                               | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET           | BUDGET           | REMAINING      | ACTUAL         | ACTUAL           |
| <b>UTILITY OPERATING FUND</b>                 |                 |            |                 |                  |                  |                |                |                  |
| 3-2-2005-007 SAFETY CLOTHING/UNIFORM          | 0               | 0          | 0               | 2,619            | 3,500            | 3,500          | 496            | 1,855            |
| 3-2-2005-013 TRAINING - WATER DEPT ADMIN      | 3,677           | 0          | 3,677           | 7,497            | 10,000           | 6,323          | 0              | 1,227            |
| 3-2-2005-021 ADVERTISING                      | 0               | 0          | 0               | 1,494            | 2,000            | 2,000          | 0              | 0                |
| 3-2-2005-032 STATIONERY (UT BILL)             | 1,029           | 0          | 1,029           | 1,494            | 2,000            | 971            | 50             | 1,091            |
| 3-2-2005-034 POSTAGE                          | 3,154           | 0          | 3,154           | 4,869            | 6,500            | 3,346          | 3,000          | 4,500            |
| 3-2-2005-052 INSURANCE                        | 0               | 0          | 0               | 45,000           | 60,000           | 60,000         | 0              | 61,441           |
| 3-2-2005-055 LICENCES                         | 0               | 0          | 0               | 369              | 500              | 500            | 0              | 4,209            |
| 3-2-2005-071 OFFICE/SAFETY SUPPLIES           | 774             | 0          | 774             | 369              | 500              | (274)          | 454            | 454              |
| 3-2-2005-072 DAILY ADMINSTRATION ALLOCATION   | 314,279         | 0          | 314,279         | 314,271          | 419,039          | 104,760        | 336,073        | 448,097          |
| 3-2-2005-083 UTILITY VECH. GAS/OIL            | 3,342           | 0          | 3,342           | 5,247            | 7,000            | 3,658          | 2,706          | 4,120            |
| 3-2-2005-084 UTILITY VECH. R/M                | 39              | 0          | 39              | 4,500            | 6,000            | 5,961          | 489            | 489              |
| 3-2-2005-107 BAD DEBT UTILITIES               | 0               | 0          | 0               | 0                | 0                | 0              | 0              | (11,897)         |
| 3-2-2005-400 WATER/SEWER AMORTIZATION         | 0               | 0          | 0               | 412,497          | 550,000          | 550,000        | 0              | 359,775          |
| <b>Total WATER DEPT ADMINISTRATION</b>        | <b>634,625</b>  | <b>0</b>   | <b>634,625</b>  | <b>1,164,375</b> | <b>1,552,583</b> | <b>917,958</b> | <b>709,312</b> | <b>1,348,521</b> |
| <b>WATER TREATMENT PLANT OPERATIONS</b>       |                 |            |                 |                  |                  |                |                |                  |
| 3-2-2010-017 TELEPHONE                        | 6,022           | 0          | 6,022           | 5,994            | 8,000            | 1,978          | 6,734          | 9,295            |
| 3-2-2010-035 WATER SAMPLES                    | 4,971           | 0          | 4,971           | 4,500            | 6,000            | 1,029          | 15,051         | 24,840           |
| 3-2-2010-037 CHEMICALS                        | 47,192          | 0          | 47,192          | 28,494           | 38,000           | (9,192)        | 32,802         | 34,781           |
| 3-2-2010-062 POWER                            | 33,491          | 0          | 33,491          | 42,912           | 57,225           | 23,734         | 36,597         | 47,532           |
| 3-2-2010-063 HEATING FUEL                     | 129,669         | 0          | 129,669         | 86,121           | 114,830          | (14,839)       | 97,918         | 156,115          |
| 3-2-2010-065 EQUIPMENT R/M                    | 21,872          | 0          | 21,872          | 11,250           | 15,000           | (6,872)        | 10,306         | 20,687           |
| 3-2-2010-066 R/M BUILDING                     | 14,724          | 0          | 14,724          | 4,500            | 6,000            | (8,724)        | 0              | 1,850            |
| 3-2-2010-071 MATERIAL/SUPPLIES                | 7,216           | 0          | 7,216           | 5,994            | 8,000            | 784            | 16,490         | 20,483           |
| 3-2-2010-072 TOWN LABOUR - WATER PLANT        | 16,358          | 0          | 16,358          | 16,353           | 21,811           | 5,453          | 14,562         | 19,416           |
| 3-2-2010-074 CONTRACTED COSTS                 | 0               | 0          | 0               | 14,994           | 20,000           | 20,000         | 0              | 0                |
| <b>Total WATER TREATMENT PLANT OPERATIONS</b> | <b>281,516</b>  | <b>0</b>   | <b>281,516</b>  | <b>221,112</b>   | <b>294,866</b>   | <b>13,350</b>  | <b>230,460</b> | <b>335,001</b>   |
| <b>WATER INTAKE</b>                           |                 |            |                 |                  |                  |                |                |                  |
| 3-2-2020-062 POWER                            | 12,092          | 0          | 12,092          | 15,606           | 20,808           | 8,716          | 13,865         | 17,917           |
| 3-2-2020-065 R/M EQUIPMENT                    | 0               | 0          | 0               | 7,497            | 10,000           | 10,000         | 634            | 19,521           |
| 3-2-2020-066 R/M BUILDING                     | 0               | 0          | 0               | 747              | 1,000            | 1,000          | 0              | 696              |
| <b>Total WATER INTAKE</b>                     | <b>12,092</b>   | <b>0</b>   | <b>12,092</b>   | <b>23,850</b>    | <b>31,808</b>    | <b>19,716</b>  | <b>14,499</b>  | <b>38,133</b>    |
| <b>MAINT. WATER TRANSMISSION LINE</b>         |                 |            |                 |                  |                  |                |                |                  |
| 3-2-2030-071 MATERIALS/SUPPLIES               | 4,190           | 0          | 4,190           | 1,125            | 1,500            | (2,690)        | 0              | 1,729            |
| 3-2-2030-072 TOWN LABOUR - WATER TRANS LINE   | 16,358          | 0          | 16,358          | 16,353           | 21,811           | 5,453          | 14,562         | 19,416           |
| 3-2-2030-074 CONTRACTED COSTS                 | 1,715           | 0          | 1,715           | 0                | 0                | (1,715)        | 5,325          | 13,825           |
| <b>Total MAINT. WATER TRANSMISSION LINE</b>   | <b>22,264</b>   | <b>0</b>   | <b>22,264</b>   | <b>17,478</b>    | <b>23,311</b>    | <b>1,047</b>   | <b>19,887</b>  | <b>34,970</b>    |
| <b>RESERVOIR/TOWER/PUMPS</b>                  |                 |            |                 |                  |                  |                |                |                  |
| 3-2-2040-062 POWER                            | 9,416           | 0          | 9,416           | 25,110           | 33,482           | 24,066         | 17,440         | 20,296           |
| 3-2-2040-063 HEATING FUEL                     | 2,464           | 0          | 2,464           | 1,503            | 2,004            | (460)          | 997            | 1,963            |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                               | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD      | 2022 TOTAL    | 2022 BUDGET   | 2021 YTD      | 2021 TOTAL     |
|-----------------------------------------------|-----------------|------------|-----------------|---------------|---------------|---------------|---------------|----------------|
|                                               | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET        | BUDGET        | REMAINING     | ACTUAL        | ACTUAL         |
| <b>UTILITY OPERATING FUND</b>                 |                 |            |                 |               |               |               |               |                |
| 3-2-2040-065 EQUIPMENT R/M                    | 0               | 0          | 0               | 1,494         | 2,000         | 2,000         | 1,601         | 1,930          |
| 3-2-2040-066 BUILDING R/M                     | 2,880           | 0          | 2,880           | 1,494         | 2,000         | (880)         | 0             | 696            |
| <b>Total RESERVOIR/TOWER/PUMPS</b>            | <b>14,760</b>   | <b>0</b>   | <b>14,760</b>   | <b>29,601</b> | <b>39,486</b> | <b>24,726</b> | <b>20,038</b> | <b>24,884</b>  |
| <b>WATER METERS</b>                           |                 |            |                 |               |               |               |               |                |
| 3-2-2050-071 METERS                           | 0               | 0          | 0               | 5,994         | 8,000         | 8,000         | 2,159         | 2,159          |
| <b>Total WATER METERS</b>                     | <b>0</b>        | <b>0</b>   | <b>0</b>        | <b>5,994</b>  | <b>8,000</b>  | <b>8,000</b>  | <b>2,159</b>  | <b>2,159</b>   |
| <b>WATER DELIVERY</b>                         |                 |            |                 |               |               |               |               |                |
| 3-2-2060-001 WAGES - WATER DELIVERY           | 41,595          | 0          | 41,595          | 45,549        | 60,733        | 19,138        | 45,815        | 62,706         |
| 3-2-2060-002 NORTHERN ALLOWANCE - WATER DELIV | 4,178           | 0          | 4,178           | 4,626         | 6,173         | 1,995         | 4,570         | 5,905          |
| 3-2-2060-006 BENEFITS - WATER DELIVERY        | 9,443           | 0          | 9,443           | 9,108         | 12,147        | 2,704         | 9,723         | 16,817         |
| 3-2-2060-071 MATERIAL/SUPPLIES                | 57              | 0          | 57              | 747           | 1,000         | 943           | 700           | 722            |
| 3-2-2060-074 CONTRACTED COSTS                 | 0               | 0          | 0               | 747           | 1,000         | 1,000         | 0             | 11,540         |
| 3-2-2060-083 WATER TRUCK GAS/OIL              | 20,612          | 0          | 20,612          | 7,497         | 10,000        | (10,612)      | 12,441        | 13,405         |
| 3-2-2060-084 WATER TRUCK R/M                  | 4,194           | 0          | 4,194           | 5,994         | 8,000         | 3,806         | 9,726         | 12,402         |
| <b>Total WATER DELIVERY</b>                   | <b>80,079</b>   | <b>0</b>   | <b>80,079</b>   | <b>74,268</b> | <b>99,053</b> | <b>18,974</b> | <b>82,975</b> | <b>123,498</b> |
| <b>SEWER TRANSMISSION LINE</b>                |                 |            |                 |               |               |               |               |                |
| 3-2-2070-071 MATERIALS/SUPPLIES               | 0               | 0          | 0               | 1,494         | 2,000         | 2,000         | 2,674         | 2,674          |
| 3-2-2070-072 TOWN LABOUR - SEWER TRANS LINE   | 16,358          | 0          | 16,358          | 16,353        | 21,811        | 5,453         | 14,562        | 19,416         |
| 3-2-2070-074 CONTRACTED COSTS                 | 6,383           | 0          | 6,383           | 2,250         | 3,000         | (3,383)       | 0             | 0              |
| <b>Total SEWER TRANSMISSION LINE</b>          | <b>22,741</b>   | <b>0</b>   | <b>22,741</b>   | <b>20,097</b> | <b>26,811</b> | <b>4,070</b>  | <b>17,237</b> | <b>22,091</b>  |
| <b>SEWAGE LIFT STATIONS</b>                   |                 |            |                 |               |               |               |               |                |
| 3-2-2080-062 POWER                            | 13,135          | 0          | 13,135          | 15,678        | 20,905        | 7,770         | 13,610        | 17,750         |
| 3-2-2080-065 EQUIPMENT R/M                    | 1,068           | 0          | 1,068           | 4,122         | 5,500         | 4,432         | 750           | 4,575          |
| 3-2-2080-066 BUILDING R/M                     | 0               | 0          | 0               | 747           | 1,000         | 1,000         | 0             | 696            |
| 3-2-2080-071 MATERIALS SUPPLIES               | 2,480           | 0          | 2,480           | 1,494         | 2,000         | (480)         | 336           | 336            |
| <b>Total SEWAGE LIFT STATIONS</b>             | <b>16,683</b>   | <b>0</b>   | <b>16,683</b>   | <b>22,041</b> | <b>29,405</b> | <b>12,722</b> | <b>14,696</b> | <b>23,357</b>  |
| <b>LAGOON MAINTENANCE</b>                     |                 |            |                 |               |               |               |               |                |
| 3-2-2090-071 MATERIALS SUPPLIES               | 0               | 0          | 0               | 0             | 0             | 0             | 80            | 80             |
| 3-2-2090-072 TOWN LABOUR - LAGOON             | 16,358          | 0          | 16,358          | 16,353        | 21,811        | 5,453         | 14,562        | 19,416         |
| 3-2-2090-074 CONTRACTED COSTS                 | 850             | 0          | 850             | 1,494         | 2,000         | 1,150         | 0             | 0              |
| <b>Total LAGOON MAINTENANCE</b>               | <b>17,208</b>   | <b>0</b>   | <b>17,208</b>   | <b>17,847</b> | <b>23,811</b> | <b>6,603</b>  | <b>14,642</b> | <b>19,496</b>  |
| <b>SEWAGE PUMPOUTS</b>                        |                 |            |                 |               |               |               |               |                |
| 3-2-2100-001 WAGES - SEWER PUMPOUTS           | 9,355           | 0          | 9,355           | 11,385        | 15,183        | 5,828         | 12,537        | 15,861         |
| 3-2-2100-002 NORTHERN ALLOWANCE SEWER PUMPC   | 1,044           | 0          | 1,044           | 1,152         | 1,543         | 499           | 1,246         | 1,543          |
| 3-2-2100-006 BENEFITS - SEWER PUMPOUT         | 2,065           | 0          | 2,065           | 2,277         | 3,037         | 972           | 2,453         | 5,053          |
| 3-2-2100-071 MATERIALS/SUPPLIES               | 972             | 0          | 972             | 0             | 0             | (972)         | 0             | 0              |
| 3-2-2100-072 TOWN LABOUR                      | 8,179           | 0          | 8,179           | 8,172         | 10,905        | 2,726         | 7,281         | 9,708          |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                           | 2022 YEAR TO DA  | 2022 YTD   | 2022 YTD ACTUAL  | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD         | 2021 TOTAL         |
|-------------------------------------------|------------------|------------|------------------|------------------|------------------|------------------|------------------|--------------------|
|                                           | TOTAL            | COMMITMENT | AND COMMITTED    | BUDGET           | BUDGET           | REMAINING        | ACTUAL           | ACTUAL             |
| <b>UTILITY OPERATING FUND</b>             |                  |            |                  |                  |                  |                  |                  |                    |
| 3-2-2100-083 SEWAGE PUMPER GAS/OIL        | 8,020            | 0          | 8,020            | 3,744            | 5,000            | (3,020)          | 4,671            | 5,064              |
| 3-2-2100-084 SEWAGE PUMPER R/M            | 3,377            | 0          | 3,377            | 4,500            | 6,000            | 2,623            | 6,620            | 10,051             |
| <b>Total SEWAGE PUMPOUTS</b>              | <b>33,011</b>    | <b>0</b>   | <b>33,011</b>    | <b>31,230</b>    | <b>41,668</b>    | <b>8,657</b>     | <b>34,810</b>    | <b>47,281</b>      |
| <b>ALLOCATION FROM PUBLIC WORKS</b>       |                  |            |                  |                  |                  |                  |                  |                    |
| 3-2-2200-100 ALLOCATION FROM PUBLIC WORKS | 0                | 0          | 0                | 47,250           | 63,000           | 63,000           | 0                | 63,000             |
| <b>Total ALLOCATION FROM PUBLIC WORKS</b> | <b>0</b>         | <b>0</b>   | <b>0</b>         | <b>47,250</b>    | <b>63,000</b>    | <b>63,000</b>    | <b>0</b>         | <b>63,000</b>      |
| <b>TRANSFER TO/FROM OTHER FUNDS</b>       |                  |            |                  |                  |                  |                  |                  |                    |
| 3-2-3370-616 TRANSFER TO/FROM OTHER FUNDS | 0                | 0          | 0                | 0                | 0                | 0                | 0                | 13,329             |
| 3-2-3370-617 TRANSFER TO/FROM RESERVES    | 0                | 0          | 0                | 74,997           | 100,000          | 100,000          | 0                | 141,733            |
| <b>Total TRANSFER TO/FROM OTHER FUNDS</b> | <b>0</b>         | <b>0</b>   | <b>0</b>         | <b>74,997</b>    | <b>100,000</b>   | <b>100,000</b>   | <b>0</b>         | <b>155,062</b>     |
| <b>Total EXPENDITURES</b>                 | <b>1,134,979</b> | <b>0</b>   | <b>1,134,979</b> | <b>1,750,140</b> | <b>2,333,802</b> | <b>1,198,823</b> | <b>1,160,715</b> | <b>2,237,454</b>   |
| <b>Total EXPENDITURES</b>                 | <b>1,134,979</b> | <b>0</b>   | <b>1,134,979</b> | <b>1,750,140</b> | <b>2,333,802</b> | <b>1,198,823</b> | <b>1,160,715</b> | <b>2,237,454</b>   |
| <b>Total EXPENSES</b>                     | <b>1,134,979</b> | <b>0</b>   | <b>1,134,979</b> | <b>1,750,140</b> | <b>2,333,802</b> | <b>1,198,823</b> | <b>1,160,715</b> | <b>2,237,454</b>   |
| <b>Surplus/Deficit</b>                    | <b>(297,604)</b> | <b>0</b>   | <b>(297,604)</b> | <b>(16,785)</b>  | <b>(22,144)</b>  | <b>275,460</b>   | <b>(84,604)</b>  | <b>(3,669,802)</b> |
| <b>Total UTILITY OPERATING FUND</b>       | <b>(297,604)</b> | <b>0</b>   | <b>(297,604)</b> | <b>(16,785)</b>  | <b>(22,144)</b>  | <b>275,460</b>   | <b>(84,604)</b>  | <b>(3,669,802)</b> |
| <b>Total Surplus (-)/Deficit</b>          | <b>(297,604)</b> | <b>0</b>   | <b>(297,604)</b> | <b>(16,785)</b>  | <b>(22,144)</b>  | <b>275,460</b>   | <b>(84,604)</b>  | <b>(3,669,802)</b> |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA  | 2022 YTD   | 2022 YTD ACTUAL  | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD         | 2021 TOTAL       |
|-------------------------------------------------|------------------|------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                                 | TOTAL            | COMMITMENT | AND COMMITTED    | BUDGET           | BUDGET           | REMAINING        | ACTUAL           | ACTUAL           |
| <b>ENVIRONMENTAL FUND</b>                       |                  |            |                  |                  |                  |                  |                  |                  |
| <b>REVENUES</b>                                 |                  |            |                  |                  |                  |                  |                  |                  |
| <b>REVENUES</b>                                 |                  |            |                  |                  |                  |                  |                  |                  |
| <b>REVENUES</b>                                 |                  |            |                  |                  |                  |                  |                  |                  |
| <b>Solid Waste Levy</b>                         |                  |            |                  |                  |                  |                  |                  |                  |
| 7-1-0110-101 RESIDENTIAL SOLID WASTE LEVY       | (174,026)        | 0          | (174,026)        | (218,403)        | (291,213)        | (117,187)        | (205,582)        | (274,192)        |
| 7-1-0110-102 COMMERCIAL SOLID WASTE LEVY        | (106,722)        | 0          | (106,722)        | (95,040)         | (126,720)        | (19,998)         | (54,027)         | (71,438)         |
| 7-1-0110-103 INDUSTRIAL SOLID WASTE LEVY        | (1,104)          | 0          | (1,104)          | (10,890)         | (14,520)         | (13,416)         | (4,968)          | (6,624)          |
| 7-1-0110-104 INSTITUTIONAL SOLID WASTE LEVY     | (253,002)        | 0          | (253,002)        | (170,280)        | (227,040)        | 25,962           | (78,614)         | (104,857)        |
| 7-1-0110-105 SL SOLID WASTE LEVY                | (7,122)          | 0          | (7,122)          | (7,920)          | (10,560)         | (3,438)          | (5,008)          | (5,086)          |
| <b>Total Solid Waste Levy</b>                   | <b>(541,976)</b> | <b>0</b>   | <b>(541,976)</b> | <b>(502,533)</b> | <b>(670,053)</b> | <b>(128,077)</b> | <b>(348,199)</b> | <b>(462,198)</b> |
| <b>Other Revenue</b>                            |                  |            |                  |                  |                  |                  |                  |                  |
| 7-1-0120-105 TIPPING FEES                       | (21,225)         | 0          | (21,225)         | (63,738)         | (84,991)         | (63,767)         | (34,784)         | (52,420)         |
| 7-1-0120-233 GARBAGE BIN RENTALS                | 0                | 0          | 0                | 0                | 0                | (0)              | (98,301)         | (111,801)        |
| 7-1-0120-234 GARBAGE BIN RENTALS SL             | 0                | 0          | 0                | 0                | 0                | 0                | (300)            | (3,210)          |
| <b>Total Other Revenue</b>                      | <b>(21,224)</b>  | <b>0</b>   | <b>(21,224)</b>  | <b>(63,738)</b>  | <b>(84,991)</b>  | <b>(63,767)</b>  | <b>(133,385)</b> | <b>(167,431)</b> |
| <b>TRANSFER FROM INVESTMENT IN CAPITAL</b>      |                  |            |                  |                  |                  |                  |                  |                  |
| 7-1-3370-400 TRANSFER FROM INVESTMENT IN CAPIT. | 0                | 0          | 0                | (31,491)         | (41,997)         | (41,997)         | 0                | 0                |
| <b>Total TRANSFER FROM INVESTMENT IN CAPI</b>   | <b>0</b>         | <b>0</b>   | <b>0</b>         | <b>(31,491)</b>  | <b>(41,997)</b>  | <b>(41,997)</b>  | <b>0</b>         | <b>0</b>         |
| <b>Total REVENUES</b>                           | <b>(563,200)</b> | <b>0</b>   | <b>(563,200)</b> | <b>(597,762)</b> | <b>(797,041)</b> | <b>(233,841)</b> | <b>(481,584)</b> | <b>(629,628)</b> |
| <b>Total REVENUES</b>                           | <b>(563,200)</b> | <b>0</b>   | <b>(563,200)</b> | <b>(597,762)</b> | <b>(797,041)</b> | <b>(233,841)</b> | <b>(481,584)</b> | <b>(629,628)</b> |
| <b>Total REVENUES</b>                           | <b>(563,200)</b> | <b>0</b>   | <b>(563,200)</b> | <b>(597,762)</b> | <b>(797,041)</b> | <b>(233,841)</b> | <b>(481,584)</b> | <b>(629,628)</b> |
| <b>EXPENSES</b>                                 |                  |            |                  |                  |                  |                  |                  |                  |
| <b>EXPENDITURES</b>                             |                  |            |                  |                  |                  |                  |                  |                  |
| <b>EXPENDITURES</b>                             |                  |            |                  |                  |                  |                  |                  |                  |
| <b>Landfill Operations</b>                      |                  |            |                  |                  |                  |                  |                  |                  |
| 7-2-2005-001 WAGES - LANDFILL ATTENDANT         | 60,609           | 0          | 60,609           | 56,934           | 75,916           | 15,307           | 65,809           | 85,274           |
| 7-2-2005-002 NORTHERN ALLOWANCE - LANDFILL      | 5,015            | 0          | 5,015            | 5,787            | 7,716            | 2,701            | 5,935            | 7,567            |
| 7-2-2005-006 BENEFITS - LANDFILL                | 9,514            | 0          | 9,514            | 11,385           | 15,183           | 5,669            | 10,185           | 8,185            |
| 7-2-2005-007 PPE AND UNIFORM                    | 0                | 0          | 0                | 747              | 1,000            | 1,000            | 0                | 0                |
| 7-2-2005-013 TRAINING                           | 0                | 0          | 0                | 1,494            | 2,000            | 2,000            | 1,058            | 835              |
| 7-2-2005-017 TELEPHONE                          | 2,002            | 0          | 2,002            | 900              | 1,200            | (802)            | 883              | 1,184            |
| 7-2-2005-021 ADVERTISING                        | 0                | 0          | 0                | 747              | 1,000            | 1,000            | 0                | 0                |
| 7-2-2005-032 STATIONERY                         | 0                | 0          | 0                | 747              | 1,000            | 1,000            | 0                | 0                |
| 7-2-2005-052 INSURANCE                          | 0                | 0          | 0                | 2,250            | 3,000            | 3,000            | 0                | 2,883            |
| 7-2-2005-061 WATER                              | 97               | 0          | 97               | 333              | 454              | 357              | 289              | 453              |
| 7-2-2005-062 POWER                              | 2,095            | 0          | 2,095            | 1,998            | 2,672            | 577              | 2,219            | 3,083            |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA | 2022 YTD      | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL     | 2022 BUDGET    | 2021 YTD       | 2021 TOTAL      |
|-------------------------------------------------|-----------------|---------------|-----------------|----------------|----------------|----------------|----------------|-----------------|
|                                                 | TOTAL           | COMMITMENT    | AND COMMITTED   | BUDGET         | BUDGET         | REMAINING      | ACTUAL         | ACTUAL          |
| <b>ENVIRONMENTAL FUND</b>                       |                 |               |                 |                |                |                |                |                 |
| 7-2-2005-065 HEAVY EQUIPMENT REPAIRS/MAINTENAI  | 581             | 0             | 581             | 5,247          | 7,000          | 6,419          | 0              | 0               |
| 7-2-2005-066 BUILDING REPAIRS/MAINTENANCE       | 0               | 0             | 0               | 747            | 1,000          | 1,000          | 845            | 863             |
| 7-2-2005-071 MATERIALS/SUPPLIES                 | 0               | 3,834         | 3,834           | 2,997          | 4,000          | 166            | 1,396          | 5,051           |
| 7-2-2005-072 TOWN LABOUR - LANDFILL             | 69,173          | 0             | 69,173          | 69,165         | 92,230         | 23,057         | 64,830         | 86,440          |
| 7-2-2005-074 CONTRACTED COSTS                   | 68,191          | 10,000        | 78,191          | 29,997         | 40,000         | (38,191)       | 15,352         | 31,502          |
| 7-2-2005-089 GROUND WATER MONITORING            | 0               | 0             | 0               | 18,747         | 25,000         | 25,000         | 0              | 0               |
| 7-2-2005-400 AMORTIZATION - ENVIRONMENTAL FUND  | 0               | 0             | 0               | 31,500         | 42,000         | 42,000         | 0              | 49,250          |
| <b>Total Landfill Operations</b>                | <b>217,276</b>  | <b>13,834</b> | <b>231,110</b>  | <b>241,722</b> | <b>322,371</b> | <b>91,261</b>  | <b>168,801</b> | <b>282,570</b>  |
| <b>Administration</b>                           |                 |               |                 |                |                |                |                |                 |
| 7-2-2010-032 STATIONERY                         | 1,183           | 0             | 1,183           | 0              | 0              | (1,183)        | 538            | 538             |
| 7-2-2010-071 OFFICE/SAFETY SUPPLIES             | 0               | 0             | 0               | 0              | 0              | 0              | 0              | 55              |
| 7-2-2010-072 ALLOCATION OF DAILY ADMINISTRATION | 55,461          | 0             | 55,461          | 55,458         | 73,948         | 18,487         | 59,307         | 79,076          |
| 7-2-2010-073 ALLOCATION FROM PUBLIC WORKS       | 0               | 0             | 0               | 12,744         | 17,000         | 17,000         | 0              | 17,000          |
| <b>Total Administration</b>                     | <b>56,644</b>   | <b>0</b>      | <b>56,644</b>   | <b>68,202</b>  | <b>90,948</b>  | <b>34,304</b>  | <b>59,844</b>  | <b>96,668</b>   |
| <b>Garbage Collection/Disposal</b>              |                 |               |                 |                |                |                |                |                 |
| 7-2-2015-001 WAGES - GARBAGE COLLECTIONS        | 38,968          | 0             | 38,968          | 52,065         | 69,424         | 30,456         | 40,028         | 54,000          |
| 7-2-2015-002 NORTHERN ALLOWANCE - GARBAGE COI   | 2,707           | 0             | 2,707           | 4,626          | 6,173          | 3,466          | 4,402          | 5,644           |
| 7-2-2015-006 BENEFITS                           | 6,177           | 0             | 6,177           | 8,163          | 10,885         | 4,708          | 8,342          | 14,845          |
| 7-2-2015-072 TOWN LABOUR GARGABE COLLECTION     | 32,716          | 0             | 32,716          | 32,715         | 43,622         | 10,906         | 29,125         | 38,833          |
| 7-2-2015-083 GARBAGE TRUCK FUEL/OIL             | 8,416           | 0             | 8,416           | 5,994          | 8,000          | (416)          | 5,026          | 5,452           |
| 7-2-2015-084 GARBAGE TRUCK R/M                  | 7,167           | 0             | 7,167           | 3,744          | 5,000          | (2,167)        | 5,636          | 11,675          |
| <b>Total Garbage Collection/Disposal</b>        | <b>96,151</b>   | <b>0</b>      | <b>96,151</b>   | <b>107,307</b> | <b>143,104</b> | <b>46,953</b>  | <b>92,558</b>  | <b>130,448</b>  |
| <b>Capital Expenditures</b>                     |                 |               |                 |                |                |                |                |                 |
| 7-2-2020-080 LANDFILL CLOSURE EXPENSES          | 0               | 0             | 0               | 38,250         | 51,000         | 51,000         | 0              | 51,000          |
| <b>Total Capital Expenditures</b>               | <b>0</b>        | <b>0</b>      | <b>0</b>        | <b>38,250</b>  | <b>51,000</b>  | <b>51,000</b>  | <b>0</b>       | <b>51,000</b>   |
| <b>TRANSFER TO/FROM OTHER FUNDS</b>             |                 |               |                 |                |                |                |                |                 |
| 7-2-3370-616 TRANSFER TO/FROM OTHER FUNDS       | 0               | 0             | 0               | 0              | 0              | 0              | 0              | (453)           |
| 7-2-3370-617 TRANSFER TO/FROM RESERVES          | 0               | 0             | 0               | 74,997         | 100,000        | 100,000        | 0              | 107,339         |
| <b>Total TRANSFER TO/FROM OTHER FUNDS</b>       | <b>0</b>        | <b>0</b>      | <b>0</b>        | <b>74,997</b>  | <b>100,000</b> | <b>100,000</b> | <b>0</b>       | <b>106,886</b>  |
| <b>TRANSFERS TO/FROM EQUITY IN TCA</b>          |                 |               |                 |                |                |                |                |                 |
| 7-2-3380-624 TRANSFER TO/FROM EQUITY IN TCA     | 0               | 0             | 0               | 0              | 0              | 0              | 0              | (49,250)        |
| <b>Total TRANSFERS TO/FROM EQUITY IN TCA</b>    | <b>0</b>        | <b>0</b>      | <b>0</b>        | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>0</b>       | <b>(49,250)</b> |
| <b>Total EXPENDITURES</b>                       | <b>370,071</b>  | <b>13,834</b> | <b>383,906</b>  | <b>530,478</b> | <b>707,423</b> | <b>323,517</b> | <b>321,204</b> | <b>618,323</b>  |
| <b>Total EXPENDITURES</b>                       | <b>370,071</b>  | <b>13,834</b> | <b>383,906</b>  | <b>530,478</b> | <b>707,423</b> | <b>323,517</b> | <b>321,204</b> | <b>618,323</b>  |

VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                           | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD | 2022 TOTAL | 2022 BUDGET | 2021 YTD  | 2021 TOTAL |
|---------------------------|-----------------|------------|-----------------|----------|------------|-------------|-----------|------------|
|                           | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET   | BUDGET     | REMAINING   | ACTUAL    | ACTUAL     |
| <b>ENVIRONMENTAL FUND</b> |                 |            |                 |          |            |             |           |            |
| Total EXPENSES            | 370,071         | 13,834     | 383,906         | 530,478  | 707,423    | 323,517     | 321,204   | 618,323    |
| Surplus/Deficit           | (193,129)       | 13,834     | (179,294 )      | (67,284) | (89,618)   | 89,676      | (160,380) | (11,305)   |
| Total ENVIRONMENTAL FUND  | (193,129)       | 13,834     | (179,294 )      | (67,284) | (89,618)   | 89,676      | (160,380) | (11,305)   |
| Total Surplus (-)/Deficit | (193,129)       | 13,834     | (179,294 )      | (67,284) | (89,618)   | 89,676      | (160,380) | (11,305)   |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                   | 2022 YEAR TO DA                   | 2022 YTD       | 2022 YTD ACTUAL | 2022 YTD       | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD         | 2021 TOTAL     |          |
|-----------------------------------|-----------------------------------|----------------|-----------------|----------------|------------------|------------------|------------------|----------------|----------|
|                                   | TOTAL                             | COMMITMENT     | AND COMMITTED   | BUDGET         | BUDGET           | REMAINING        | ACTUAL           | ACTUAL         |          |
| <b>Capital Projects</b>           |                                   |                |                 |                |                  |                  |                  |                |          |
| <b>EXPENSES</b>                   |                                   |                |                 |                |                  |                  |                  |                |          |
| <b>EXPENDITURES</b>               |                                   |                |                 |                |                  |                  |                  |                |          |
| <b>EXPENDITURES</b>               |                                   |                |                 |                |                  |                  |                  |                |          |
| <b>DOWNTOWN DEVELOPMENT</b>       |                                   |                |                 |                |                  |                  |                  |                |          |
| 8-2-0520-544                      | SLOPE STABILIZATION PROJECT       | 41,346         | 0               | 41,346         | 88,608           | 88,608           | 47,262           | 6,119          | 0        |
| 8-2-0520-546                      | Boat Launch Upgrade               | 6,000          | 0               | 6,000          | 25,000           | 25,000           | 19,000           | 0              | 0        |
| 8-2-0520-553                      | DOWNTOWN DEVELOPMENT              | 50,692         | 0               | 50,692         | 0                | 0                | (50,692)         | 6,071          | 0        |
| <b>Total DOWNTOWN DEVELOPMENT</b> |                                   | <b>98,038</b>  | <b>0</b>        | <b>98,038</b>  | <b>113,608</b>   | <b>113,608</b>   | <b>15,570</b>    | <b>12,190</b>  | <b>0</b> |
| <b>CORPORATE SERVICES</b>         |                                   |                |                 |                |                  |                  |                  |                |          |
| 8-2-0540-505                      | TOWN OFFICE UPGRADE - ADMINISTRAT | 0              | 47,500          | 47,500         | 0                | 0                | (47,500)         | 0              | 0        |
| 8-2-0540-540                      | WEBSITE DEVELOPMENT               | 0              | 0               | 0              | 50,000           | 50,000           | 50,000           | 0              | 0        |
| <b>Total CORPORATE SERVICES</b>   |                                   | <b>0</b>       | <b>47,500</b>   | <b>47,500</b>  | <b>50,000</b>    | <b>50,000</b>    | <b>2,500</b>     | <b>0</b>       | <b>0</b> |
| <b>CORPORATE SERVICES</b>         |                                   |                |                 |                |                  |                  |                  |                |          |
| 8-2-0545-557                      | PERFORMANCE REVIEW                | 22,450         | 4,490           | 26,940         | 100,000          | 100,000          | 73,060           | 0              | 0        |
| 8-2-0545-558                      | ENGINEERING STANDARDS             | 0              | 0               | 0              | 25,000           | 25,000           | 25,000           | 0              | 0        |
| 8-2-0545-591                      | ECONOMIC DEVELOPMENT ZONE         | 0              | 0               | 0              | 50,000           | 50,000           | 50,000           | 0              | 0        |
| 8-2-0545-620                      | IT RECOMMENDATION                 | 8,758          | 0               | 8,758          | 20,000           | 20,000           | 11,242           | 0              | 0        |
| 8-2-0545-975                      | SOFTWARE UPGRADE                  | 0              | 0               | 0              | 10,000           | 10,000           | 10,000           | 0              | 0        |
| 8-2-0545-976                      | IT EVERGREEN                      | 4,711          | 0               | 4,711          | 15,000           | 15,000           | 10,289           | 12,018         | 0        |
| 8-2-0545-978                      | ASST MGMT. SYSTEM                 | 0              | 0               | 0              | 25,000           | 25,000           | 25,000           | 0              | 0        |
| 8-2-0545-980                      | COMMUNICATIONS STRATEGY           | 0              | 0               | 0              | 40,000           | 40,000           | 40,000           | 0              | 0        |
| 8-2-0545-981                      | GEN. PLAN & ZONING BYLAW REVIEW   | 0              | 0               | 0              | 50,000           | 50,000           | 50,000           | 0              | 0        |
| 8-2-0545-983                      | SIDEWALKS                         | 0              | 69,999          | 69,999         | 250,000          | 250,000          | 180,001          | 0              | 0        |
| <b>Total CORPORATE SERVICES</b>   |                                   | <b>35,920</b>  | <b>74,489</b>   | <b>110,409</b> | <b>585,000</b>   | <b>585,000</b>   | <b>474,591</b>   | <b>12,018</b>  | <b>0</b> |
| <b>MUNICIPAL SERVICES</b>         |                                   |                |                 |                |                  |                  |                  |                |          |
| 8-2-0546-511                      | BOBCATS                           | 0              | 0               | 0              | 30,000           | 30,000           | 30,000           | 0              | 0        |
| 8-2-0546-560                      | ATTACHMENTS                       | 0              | 0               | 0              | 0                | 0                | 0                | 60,662         | 0        |
| 8-2-0546-562                      | FLAT DECK TRUCK                   | 0              | 0               | 0              | 0                | 0                | 0                | 80,587         | 0        |
| 8-2-0546-586                      | TOOL VANS                         | 0              | 0               | 0              | 0                | 0                | 0                | 36,111         | 0        |
| 8-2-0546-667                      | Multi-hogg                        | 0              | 248,992         | 248,992        | 250,000          | 250,000          | 1,008            | 0              | 0        |
| 8-2-0546-983                      | SIDEWALK REPAIRS AND IMPROVEMENT  | 1,650          | 0               | 1,650          | 150,000          | 150,000          | 148,350          | 0              | 0        |
| 8-2-0546-984                      | TRAILS DEVELOPMENT                | 0              | 0               | 0              | 0                | 0                | 0                | 10,360         | 0        |
| 8-2-0546-988                      | MAIN LIFT STATION UPGRADE 2014    | 32,869         | 0               | 32,869         | 0                | 0                | (32,869)         | 0              | 0        |
| 8-2-0546-991                      | PAVING PROGRAM                    | 32,533         | 0               | 32,533         | 4,387,709        | 4,387,709        | 4,355,176        | 0              | 0        |
| 8-2-0546-993                      | BUILDING ENERGY AUDITS            | 0              | 0               | 0              | 15,000           | 15,000           | 15,000           | 0              | 0        |
| 8-2-0546-994                      | ENERGY UPGRADES                   | 49,500         | 0               | 49,500         | 360,000          | 360,000          | 310,500          | 0              | 0        |
| 8-2-0546-995                      | MUNICAPL SERVICES BUILDING UPGRAD | 0              | 0               | 0              | 100,000          | 100,000          | 100,000          | 0              | 0        |
| <b>Total MUNICIPAL SERVICES</b>   |                                   | <b>116,553</b> | <b>248,992</b>  | <b>365,545</b> | <b>5,292,709</b> | <b>5,292,709</b> | <b>4,927,164</b> | <b>187,720</b> | <b>0</b> |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                | 2022 YEAR TO DA  | 2022 YTD       | 2022 YTD ACTUAL  | 2022 YTD         | 2022 TOTAL       | 2022 BUDGET      | 2021 YTD         | 2021 TOTAL |
|------------------------------------------------|------------------|----------------|------------------|------------------|------------------|------------------|------------------|------------|
|                                                | TOTAL            | COMMITMENT     | AND COMMITTED    | BUDGET           | BUDGET           | REMAINING        | ACTUAL           | ACTUAL     |
| <b>Capital Projects</b>                        |                  |                |                  |                  |                  |                  |                  |            |
| <b>PROTECTION</b>                              |                  |                |                  |                  |                  |                  |                  |            |
| 8-2-0547-311 Traffic Plan Review               | 43,121           | 38,626         | 81,747           | 47,702           | 47,702           | (34,045)         | 0                | 0          |
| 8-2-0547-563 EMERGENCY EQUIPMENT               | 0                | 0              | 0                | 15,000           | 15,000           | 15,000           | 0                | 0          |
| 8-2-0547-626 ANNIMAL SHELTER UPGRADES          | 27,946           | 0              | 27,946           | 50,000           | 50,000           | 22,054           | 0                | 0          |
| 8-2-0547-628 FIRE ABATEMENT                    | 4,000            | 0              | 4,000            | 10,000           | 10,000           | 6,000            | 0                | 0          |
| 8-2-0547-651 COMMUNICATIONS EQUIPMENT          | 46,761           | 0              | 46,761           | 50,000           | 50,000           | 3,239            | 3,160            | 0          |
| 8-2-0547-995 Fire hall Replacement             | 0                | 0              | 0                | 200,000          | 200,000          | 200,000          | 0                | 0          |
| <b>Total PROTECTION</b>                        | <b>121,828</b>   | <b>38,626</b>  | <b>160,454</b>   | <b>372,702</b>   | <b>372,702</b>   | <b>212,248</b>   | <b>3,160</b>     | <b>0</b>   |
| <b>LANDFILL</b>                                |                  |                |                  |                  |                  |                  |                  |            |
| 8-2-0548-630 BURN CAN                          | 0                | 0              | 0                | 300,000          | 300,000          | 300,000          | 0                | 0          |
| <b>Total LANDFILL</b>                          | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>300,000</b>   | <b>300,000</b>   | <b>300,000</b>   | <b>0</b>         | <b>0</b>   |
| <b>MOBILE EQUIPMENT</b>                        |                  |                |                  |                  |                  |                  |                  |            |
| 8-2-0549-548 Fleet Vehicles (all departments)  | 0                | 0              | 0                | 120,000          | 120,000          | 120,000          | 0                | 0          |
| 8-2-0549-632 COMPACT TRACTOR                   | 85,725           | 0              | 85,725           | 100,000          | 100,000          | 14,275           | 0                | 0          |
| <b>Total MOBILE EQUIPMENT</b>                  | <b>85,725</b>    | <b>0</b>       | <b>85,725</b>    | <b>220,000</b>   | <b>220,000</b>   | <b>134,275</b>   | <b>0</b>         | <b>0</b>   |
| <b>UTILITY INFRASTRUCTURE</b>                  |                  |                |                  |                  |                  |                  |                  |            |
| 8-2-0550-313 Sewage Lagoon Desludge            | 0                | 0              | 0                | 60,000           | 60,000           | 60,000           | 0                | 0          |
| 8-2-0550-552 WATER/SEWER UPGRADE               | 531,996          | 84,371         | 616,367          | 150,000          | 150,000          | (466,367)        | 137,298          | 0          |
| 8-2-0550-576 TOWER TRUCK FILL STATION          | 0                | 32,900         | 32,900           | 100,000          | 100,000          | 67,100           | 0                | 0          |
| 8-2-0550-577 SEWER FLUSHER                     | 0                | 0              | 0                | 0                | 0                | 0                | 8,208            | 0          |
| 8-2-0550-578 CLEAR/WASTE WATER INITIATIVE      | 62,391           | 0              | 62,391           | 0                | 0                | (62,391)         | 288,615          | 0          |
| 8-2-0550-639 WATER TREATMENT PLANT UPGRADE     | 0                | 191,250        | 191,250          | 300,000          | 300,000          | 108,750          | 0                | 0          |
| 8-2-0550-640 ENVIRONMENTAL STUDIES             | 5,584            | 0              | 5,584            | 25,000           | 25,000           | 19,416           | 5,245            | 0          |
| 8-2-0550-650 PUMP STATION AND RESERVOIR RETROI | 0                | 0              | 0                | 2,500,000        | 2,500,000        | 2,500,000        | 0                | 0          |
| 8-2-0550-652 LIFT STATION/WTP REPAIRS          | 0                | 0              | 0                | 500,000          | 500,000          | 500,000          | 0                | 0          |
| <b>Total UTILITY INFRASTRUCTURE</b>            | <b>599,970</b>   | <b>308,521</b> | <b>908,491</b>   | <b>3,635,000</b> | <b>3,635,000</b> | <b>2,726,509</b> | <b>439,366</b>   | <b>0</b>   |
| <b>COMMUNITY SERVICES</b>                      |                  |                |                  |                  |                  |                  |                  |            |
| 8-2-0551-235 BASKETBALL COURT RELOCATION       | 0                | 0              | 0                | 114,415          | 114,415          | 114,415          | 0                | 0          |
| 8-2-0551-565 COMMUNITY SERVICES MASTER PALN    | 0                | 0              | 0                | 50,000           | 50,000           | 50,000           | 0                | 0          |
| 8-2-0551-570 PARKS & PLAYGROUND                | 80,914           | 0              | 80,914           | 75,000           | 75,000           | (5,914)          | 346,431          | 0          |
| 8-2-0551-582 TAG REPORT - RCC                  | 1,209,753        | 0              | 1,209,753        | 2,563,219        | 2,563,219        | 1,353,466        | 717,846          | 0          |
| 8-2-0551-589 STRATEGIC MARKETING               | 0                | 0              | 0                | 0                | 0                | 0                | 23,786           | 0          |
| 8-2-0551-646 CRC/POOL BACKUP POWER SYSTEM      | 0                | 0              | 0                | 1,000,000        | 1,000,000        | 1,000,000        | 0                | 0          |
| 8-2-0551-647 SCHEDULING/MEMBERSHIP SOFTWARE    | 0                | 0              | 0                | 10,000           | 10,000           | 10,000           | 0                | 0          |
| 8-2-0551-648 PROGRAM EQUIPMENT                 | 0                | 0              | 0                | 10,000           | 10,000           | 10,000           | 0                | 0          |
| <b>Total COMMUNITY SERVICES</b>                | <b>1,290,666</b> | <b>0</b>       | <b>1,290,666</b> | <b>3,822,634</b> | <b>3,822,634</b> | <b>2,531,968</b> | <b>1,088,062</b> | <b>0</b>   |
| <b>FIRE ABATEMENT - FIRE SERVICES</b>          |                  |                |                  |                  |                  |                  |                  |            |

## VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                                                 | 2022 YEAR TO DA  | 2022 YTD       | 2022 YTD ACTUAL  | 2022 YTD          | 2022 TOTAL        | 2022 BUDGET       | 2021 YTD         | 2021 TOTAL |
|-------------------------------------------------|------------------|----------------|------------------|-------------------|-------------------|-------------------|------------------|------------|
|                                                 | TOTAL            | COMMITMENT     | AND COMMITTED    | BUDGET            | BUDGET            | REMAINING         | ACTUAL           | ACTUAL     |
| <b>Capital Projects</b>                         |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-1112-633 BUNKER GEAR - FIRE SERVICES        | 0                | 0              | 0                | 10,000            | 10,000            | 10,000            | 0                | 0          |
| <b>Total FIRE ABATEMENT - FIRE SERVICES</b>     | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>10,000</b>     | <b>10,000</b>     | <b>10,000</b>     | <b>0</b>         | <b>0</b>   |
| <b>Fire Hydrant</b>                             |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-1130-507 FIRE HYDRANTS - FIRE HYDRANT       | 0                | 64,931         | 64,931           | 10,000            | 10,000            | (54,931)          | 14,751           | 0          |
| <b>Total Fire Hydrant</b>                       | <b>0</b>         | <b>64,931</b>  | <b>64,931</b>    | <b>10,000</b>     | <b>10,000</b>     | <b>(54,931)</b>   | <b>14,751</b>    | <b>0</b>   |
| <b>MUNICIPAL SERVICES</b>                       |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-1505-501 DRAINAGE - PUBLIC WORKS            | 8,140            | 0              | 8,140            | 50,000            | 50,000            | 41,860            | 17,867           | 0          |
| 8-2-1505-544 ENGINEERING SERVICES               | 4,270            | 0              | 4,270            | 50,000            | 50,000            | 45,730            | 0                | 0          |
| <b>Total MUNICIPAL SERVICES</b>                 | <b>12,410</b>    | <b>0</b>       | <b>12,410</b>    | <b>100,000</b>    | <b>100,000</b>    | <b>87,590</b>     | <b>17,867</b>    | <b>0</b>   |
| <b>WASTE REDUCTION INITIATIVE</b>               |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-2020-549 MOWER                              | 18,663           | 0              | 18,663           | 15,000            | 15,000            | (3,663)           | 0                | 0          |
| <b>Total WASTE REDUCTION INITIATIVE</b>         | <b>18,663</b>    | <b>0</b>       | <b>18,663</b>    | <b>15,000</b>     | <b>15,000</b>     | <b>(3,663)</b>    | <b>0</b>         | <b>0</b>   |
| <b>Cemetary</b>                                 |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-2550-666 Cemetary (capital)                 | 27,565           | 0              | 27,565           | 50,000            | 50,000            | 22,435            | 0                | 0          |
| <b>Total Cemetary</b>                           | <b>27,565</b>    | <b>0</b>       | <b>27,565</b>    | <b>50,000</b>     | <b>50,000</b>     | <b>22,435</b>     | <b>0</b>         | <b>0</b>   |
| <b>Arena</b>                                    |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-3070-554 ARENA ADDITIONS                    | 0                | 0              | 0                | 90,000            | 90,000            | 90,000            | 0                | 0          |
| <b>Total Arena</b>                              | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>90,000</b>     | <b>90,000</b>     | <b>90,000</b>     | <b>0</b>         | <b>0</b>   |
| <b>Parks &amp; Playgrounds</b>                  |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-3090-527 SIGNAGE FOR PARKS - PARKS & pLAYGR | 0                | 0              | 0                | 50,000            | 50,000            | 50,000            | 0                | 0          |
| <b>Total Parks &amp; Playgrounds</b>            | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>50,000</b>     | <b>50,000</b>     | <b>50,000</b>     | <b>0</b>         | <b>0</b>   |
| <b>PARKS &amp; PLAYGROUNDS</b>                  |                  |                |                  |                   |                   |                   |                  |            |
| 8-2-3095-235 SKATEPARK REPLACEMENT              | 0                | 0              | 0                | 275,000           | 275,000           | 275,000           | 0                | 0          |
| 8-2-3095-526 SNOWBOARD PARKS & PLAYGROUNDS      | 0                | 0              | 0                | 1,033,125         | 1,033,125         | 1,033,125         | 0                | 0          |
| <b>Total Parks &amp; Playgrounds</b>            | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>1,308,125</b>  | <b>1,308,125</b>  | <b>1,308,125</b>  | <b>0</b>         | <b>0</b>   |
| <b>Total EXPENDITURES</b>                       | <b>2,407,338</b> | <b>783,059</b> | <b>3,190,397</b> | <b>16,024,778</b> | <b>16,024,778</b> | <b>12,834,381</b> | <b>1,775,134</b> | <b>0</b>   |
| <b>Total EXPENDITURES</b>                       | <b>2,407,338</b> | <b>783,059</b> | <b>3,190,397</b> | <b>16,024,778</b> | <b>16,024,778</b> | <b>12,834,381</b> | <b>1,775,134</b> | <b>0</b>   |
| <b>Total EXPENSES</b>                           | <b>2,407,338</b> | <b>783,059</b> | <b>3,190,397</b> | <b>16,024,778</b> | <b>16,024,778</b> | <b>12,834,381</b> | <b>1,775,134</b> | <b>0</b>   |
| <b>Surplus/Deficit</b>                          | <b>2,407,338</b> | <b>783,059</b> | <b>3,190,397</b> | <b>16,024,778</b> | <b>16,024,778</b> | <b>12,834,381</b> | <b>1,775,134</b> | <b>0</b>   |

VARIANCE WITH COMMITMENTS

For Period Ending 30-Sep-2022



|                           | 2022 YEAR TO DA | 2022 YTD   | 2022 YTD ACTUAL | 2022 YTD   | 2022 TOTAL | 2022 BUDGET | 2021 YTD  | 2021 TOTAL |
|---------------------------|-----------------|------------|-----------------|------------|------------|-------------|-----------|------------|
|                           | TOTAL           | COMMITMENT | AND COMMITTED   | BUDGET     | BUDGET     | REMAINING   | ACTUAL    | ACTUAL     |
| <b>Capital Projects</b>   |                 |            |                 |            |            |             |           |            |
| Total Capital Projects    | 2,407,338       | 783,059    | 3,190,397       | 16,024,778 | 16,024,778 | 12,834,381  | 1,775,134 | 0          |
| Total Surplus (-)/Deficit | 2,407,338       | 783,059    | 3,190,397       | 16,024,778 | 16,024,778 | 12,834,381  | 1,775,134 | 0          |



## BRIEFING NOTE

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To: Mayor and Council

Date: November 1, 2022

Subject: 2023 O&M Budget

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### **Purpose:**

To obtain direction from Council for development of the 2023 O&M Budget.

### **Background:**

Over the past several years the Town's Operation and Maintenance budget has seen little change, other than in wages because of collective bargaining (forced growth). However, with the current economic and supply environment, this year we will see not only forced growth in wages but also in all services and procurement that the Town purchases. Given the lack of forced growth shown in the budget over the last few years, to keep costs to the residents down, we have seen deficiencies in all areas of maintenance of buildings, vehicles, equipment, and other assets. We are seeing buildings that are not getting sufficient care to sustain their useful life expectancy, and this puts an increased burden on our Capital Budget.

With these requested budget increases the 2023 General O&M Budget is in a deficit of \$174,793. When reviewing the proposed 3-year budget, the deficit increases in 2024 for the General O&M but decreases significantly in 2025 with the end of the Arena Debenture in 2024. However, with the proposed development of a new Protective Services Building in the 5-year Capital Plan, an additional debenture will need to be considered.

The proposed Utility O&M budget shows a deficit of \$43,130 with that deficit growing in 2024 and 2025. The Environmental O&M Budget is in a surplus of \$80,262 and in the case of this 3-year proposed budget one can see that the surplus shrinks each year.

There are no increases in level of service (LOS) requested in the proposed 3-year budget.

### **Expenses:**

2022 Salaries and Wages are currently in line with the allocated budget. On average, employees can expect a 2.5% pay step increase, however as the collective agreement expires on December 31, 2022, we cannot be certain what the bargained increase or length of the next agreement will be at this time.

We have recently seen some turnover in staff, so fewer employees are at the maximum step of their pay scale, but we do have a handful of employees who will be retiring in the next 1-2 years, and we will have to consider the financial liability associated with this, including paying out of accrued leaves.

It is important to note that the municipal employees are still paid below similar positions in other municipalities in the territory and the GNWT. This puts the corporation in the position of not being as competitive in attracting a skilled workforce or losing employees to higher paying jobs in other organizations.

As noted above there is a need for an increase in operating budgets in most departments due to inflation, and in those cases a 10% increase is requested.

### Revenues:

The municipality generates revenue in 3 ways, territorial funding, rates and fees for services, and property taxes. We have no control over the territorial funding we receive. The territorial government has acknowledged that municipalities, especially those that are tax based, are significantly underfunded, but to date little has been done to address the situation. That leaves only rates and fees and property taxes as revenue sources that the municipal government can control.

During the pandemic there was a noticeable loss of revenues in our Community Services facilities and programs, however we expect to see a rebound in 2023 with all indications being that there should be no more restriction due to COVID. We do, however, see a need to increase utility and environmental fees to bring these services to cost recovery, which includes an investment in future asset replacement/renewal.

Property Tax revenues are a product of the assessed value of all lands and improvements in the town, multiplied by the mill rate. So, an increase in the assessed value (i.e., new construction) will result in a revenue increase without the need for a representative increase in the mill rate (and resulting increase in property tax costs for residents and businesses). In 2022 property tax revenue was \$1,591,800.

### Options:

Ultimately there are only two ways to impact the budget, increase revenue or decrease expenses. Below are typical ways in which this occurs:

1. Increase to Rates and Fees,
2. Increase in Property Taxes,
3. Change in the Mill Rate,
4. Reduction in Level of Service (LOS), and
5. Transfer of funds from reserve.

Increase in Rates and Fees

Rates and Fees are monitored on a yearly basis and information about rates and fees are brought

forward to Council to determine if they need to be adjusted. At this time Council may want to review some program rates, such as utilities and landfill rates to determine if they are cost recovery, including investment in future asset needs.

Change in the Mill Rate:

While the Town has been increasing Property Tax revenue expectations every year, the impact on residents has been minimal given a high amount of new construction in the community. The chart below indicates the % revenue increase approved by Council vs the actual mill rate increases for the past five years:

|                                                   | <u>2018</u>      |  | <u>2019</u>      |  | <u>2020</u>      |  | <u>2021</u>      |  | <u>2022</u> |     |
|---------------------------------------------------|------------------|--|------------------|--|------------------|--|------------------|--|-------------|-----|
| <b>Increase in Property Tax Revenue:</b>          | 4.0%             |  | 3.5%             |  | 4.0%             |  | 3.8%             |  | 2.00%       |     |
| <b>Property Tax Increase for \$300k Property:</b> |                  |  |                  |  |                  |  |                  |  |             |     |
| <b>Property Class</b>                             | <b>Mill Rate</b> |  | <b>Mill Rate</b> |  | <b>Mill Rate</b> |  | <b>Mill Rate</b> |  |             |     |
| Residential Developed                             | 13.23 \$ 135     |  | 13.28 \$ 15      |  | 13.35 \$ 21      |  | 13.59 \$ 72      |  | 13.65       | 18  |
| Residential Non-Developed                         | 13.23 \$ 135     |  | 13.28 \$ 15      |  | 13.35 \$ 21      |  | 13.59 \$ 72      |  | 13.65       | 18  |
| Commercial Developed                              | 24.26 \$ 249     |  | 24.35 \$ 27      |  | 24.48 \$ 39      |  | 24.92 \$ 132     |  | 25.03       | 33  |
| Commercial Non-Developed                          | 24.26 \$ 249     |  | 24.35 \$ 27      |  | 24.48 \$ 39      |  | 24.92 \$ 132     |  | 26.55       | 489 |
| Industrial Developed                              | 24.26 \$ 249     |  | 24.35 \$ 27      |  | 24.48 \$ 39      |  | 24.92 \$ 132     |  | 25.03       | 33  |
| Industrial Non-Developed                          | 24.26 \$ 249     |  | 24.35 \$ 27      |  | 24.48 \$ 39      |  | 24.92 \$ 132     |  | 26.55       | 489 |
| Institutional Developed                           | 29.40 \$ 300     |  | 29.51 \$ 33      |  | 29.68 \$ 51      |  | 31.72 \$ 612     |  | 33.37       | 495 |
| Institutional Non-Developed                       | 29.40 \$ 300     |  | 29.51 \$ 33      |  | 29.68 \$ 51      |  | 31.72 \$ 612     |  | 34.89       | 951 |
| Recreational                                      | 13.23 \$ 135     |  | 13.28 \$ 15      |  | 13.35 \$ 21      |  | 13.59 \$ 72      |  | 15.17       | 474 |
| Telecommunications                                | 29.40 \$ 300     |  | 29.51 \$ 33      |  | 29.68 \$ 51      |  | 30.21 \$ 159     |  | 33.37       | 948 |
| Country Residential Developed                     | 11.47 \$ 120     |  | 11.51 \$ 12      |  | 11.57 \$ 18      |  | 11.78 \$ 63      |  | 12.14       | 108 |
| Country Residential Non-developed                 | 11.47 \$ 120     |  | 11.51 \$ 12      |  | 11.57 \$ 18      |  | 11.78 \$ 63      |  | 12.14       | 108 |
| Country Residential Mixed Use                     | 13.23 \$ 258     |  | 13.28 \$ 15      |  | 13.35 \$ 21      |  | 13.59 \$ 72      |  | 13.65       | 18  |

Tax increases are the most common means to increase revenue in government. We have not yet received the preliminary property assessment role for 2023, so the table below provides approximate amounts of revenue generated based on last year's role.

| Assessment (\$000)                                | \$300 | 2022             | 2023 Scenarios   |        |                  |        |                  |        |                  |        |
|---------------------------------------------------|-------|------------------|------------------|--------|------------------|--------|------------------|--------|------------------|--------|
| <b>Property Tax Revenue Increase:</b>             |       |                  | <b>4.0%</b>      |        | <b>5.0%</b>      |        | <b>6.0%</b>      |        | <b>7.0%</b>      |        |
|                                                   |       |                  | <b>\$150K</b>    |        | <b>\$188K</b>    |        | <b>\$226k</b>    |        | <b>\$264k</b>    |        |
| <b>Property Tax Increase for \$300k Property:</b> |       |                  |                  |        |                  |        |                  |        |                  |        |
| <b>Property Class</b>                             |       | <b>Mill Rate</b> | <b>Mill Rate</b> |        | <b>Mill Rate</b> |        | <b>Mill Rate</b> |        | <b>Mill Rate</b> |        |
| Residential Developed                             |       | 13.65            | 14.20            | \$ 165 | 14.33            | \$ 204 | 14.47            | \$ 246 | 14.61            | \$ 288 |
| Residential Non-Developed                         |       | 13.65            | 14.20            | \$ 165 | 14.33            | \$ 204 | 14.47            | \$ 246 | 14.61            | \$ 288 |
| Commercial Developed                              |       | 25.03            | 26.03            | \$ 300 | 26.28            | \$ 375 | 26.53            | \$ 450 | 26.78            | \$ 525 |
| Commercial Non-Developed                          |       | 26.55            | 27.61            | \$ 318 | 27.87            | \$ 396 | 28.14            | \$ 477 | 28.40            | \$ 555 |
| Industrial Developed                              |       | 25.03            | 26.03            | \$ 300 | 26.28            | \$ 375 | 26.53            | \$ 450 | 26.78            | \$ 525 |
| Industrial Non-Developed                          |       | 26.55            | 27.61            | \$ 318 | 27.87            | \$ 396 | 28.14            | \$ 477 | 28.40            | \$ 555 |
| Institutional Developed                           |       | 33.37            | 34.71            | \$ 402 | 35.04            | \$ 501 | 35.37            | \$ 600 | 35.71            | \$ 702 |
| Institutional Non-Developed                       |       | 34.89            | 36.28            | \$ 417 | 36.63            | \$ 522 | 36.98            | \$ 627 | 37.33            | \$ 732 |
| Recreational                                      |       | 15.17            | 15.78            | \$ 183 | 15.53            | \$ 108 | 16.08            | \$ 273 | 16.23            | \$ 318 |
| Telecommunications                                |       | 33.37            | 34.71            | \$ 402 | 35.04            | \$ 501 | 35.37            | \$ 600 | 35.71            | \$ 702 |
| Country Residential Developed                     |       | 12.14            | 12.62            | \$ 144 | 12.74            | \$ 180 | 12.86            | \$ 216 | 12.98            | \$ 252 |
| Country Residential Non-developed                 |       | 12.14            | 12.65            | \$ 153 | 12.74            | \$ 180 | 12.86            | \$ 216 | 12.98            | \$ 252 |
| Country Residential Mixed Use                     |       | 13.65            | 14.20            | \$ 165 | 14.33            | \$ 204 | 14.47            | \$ 246 | 14.61            | \$ 288 |

Council may also consider a change in mill rate for specific property class. This would then place more of the burden on those property classes. For instance, Council may wish to increase the institutional mill rate, which would then increase the burden on other levels of government. Given the GNWTs significant and long-term underfunding of the municipality this may be considered a viable means to ensure more funds come to the municipality for the provision of services.

#### Reduction in Levels of Service

Our community enjoys a very high level of service. Council may wish to consider areas in which some services may be reduced to lower overall operational costs. Examples include reducing garbage to collection to once/week and limiting pick up to two bags per household. This would reduce the overtime incurred by staff and there may be some revenue generated when households require additional bags, which would be charged a service fee. Reducing service would also reduce the wear and tear on the garbage truck, reducing repair and maintenance costs and increasing its useful life. Households requiring additional bags would purchase tags at town hall for a fee determined by Council to ensure cost recovery. Other reductions in services could be considered with our community services department, including cancelling programs or reducing operating hours.

As discussed by Council during 2022, administration has been in contact with local contractors to determine if utility services out of municipal boundaries could become a privatized service. It is our understanding that those local contractors are prepared to take on this service. Eliminating this as a service offered by the Town will reduce overall costs faced by the municipality.

## Transfer of Funds from Reserve

We saw the City of Yellowknife approve the transfer of funds from the general operating reserve to cover a portion of the deficit in the proposed budget to reduce the proposed 13.44% tax increase. Although this is an option it can put the municipal governments operations at risk, reducing funds that are available in an emergency situation, such as a wildfire. It also reduces that amount available to transfer to capital reserve for ongoing replacement/renewal of assets. Ultimately, any reduction in this fund may have long term consequences for the sustainability of municipal assets and programs.

Currently, the proposed 3-year budget includes for an annual \$300k contribution to reserve as per bylaw (\$100k each to General, Utility, and Environmental reserves). A revision of the bylaw would be required to stop or reduce these transfers.

Neither of these options are recommended given that our Capital Budget is currently underfunded annually by approximately \$2M and our General O&M and Utilities/Environmental budgets are annually underfunded by approximately \$1M and \$300K, respectively. Unfortunately, this leaves the burden with the residents to continue to invest in the future of the community.

## Senior Citizens and Disabled Persons Property Tax Relief Program

In this program, eligible property owners receive a 100% property tax rebate of which 50% is funded by the Town and 50% by the GNWT (note that Yellowknife only rebates up to \$2k and Hay River, while it rebates 100% similar to the Town, only has 15% enrollment currently). As residents age and the number of eligible residents increases, this program has come under repeated scrutiny. The following is some information about program enrollment and costs.

| Year        | Total Rebate   | GNWT Pay       | Town Pay       | % Increase   | # Residents | Total Properties | %          |
|-------------|----------------|----------------|----------------|--------------|-------------|------------------|------------|
| <b>2022</b> | <b>423,252</b> | <b>211,626</b> | <b>211,626</b> | <b>12.4%</b> | <b>185</b>  | <b>793</b>       | <b>23%</b> |
| 2021        | 409,623        | 204,811        | 204,811        | 8.8%         | 184         | 792              | 23%        |
| 2020        | 376,430        | 188,215        | 188,215        | 5.8%         | 172         | 773              | 22%        |
| 2019        | 355,725        | 177,863        | 177,863        | 6.3%         | 163         | 775              | 21%        |
| 2018        | 334,578        | 167,289        | 167,289        | 9.9%         | 160         | 768              | 21%        |
| 2017        | 304,463        | 152,232        | 152,232        | -3.3%        | 148         | 768              | 19%        |
| 2016        | 304,565        | 152,283        | 152,283        |              | 153         | 789              | 19%        |

Council may wish to consider placing a cap on the program as there is significant burden on the Town's revenue because of this program. A cap of up to \$600 was in place until 2009.

| Cap        | Resident Pay | GNWT Pay | Town Pay | Total   | # Residents Impacted | Average Cost to Resident |
|------------|--------------|----------|----------|---------|----------------------|--------------------------|
| Status quo | -            | 211,626  | 211,626  | 423,252 | -                    | -                        |
| 5,000      | 194          | 211,529  | 211,529  | 423,252 | 1                    | 194                      |
| 4,500      | 1,615        | 210,818  | 210,818  | 423,252 | 4                    | 404                      |
| 4,000      | 5,123        | 209,064  | 209,064  | 423,252 | 10                   | 512                      |
| 3,500      | 12,500       | 205,376  | 205,376  | 423,252 | 18                   | 694                      |
| 3,000      | 24,444       | 199,404  | 199,404  | 423,252 | 34                   | 719                      |
| 2,500      | 50,045       | 186,603  | 186,603  | 423,252 | 66                   | 758                      |
| 2,000      | 92,134       | 165,559  | 165,559  | 423,252 | 100                  | 921                      |
| 1,500      | 156,334      | 133,459  | 133,459  | 423,252 | 154                  | 1,015                    |
| 1,000      | 240,582      | 91,335   | 91,335   | 423,252 | 175                  | 1,375                    |

For many years there have been errors in how this program was administered. Contrary to the bylaw if one co-owner of the house was identified as a senior or a person with a disability the property became eligible for the benefit. Section 3(3) of the bylaw states that all co-owners of a property must meet the definition of senior citizen or disabled person.

Further, the Town has been paying, in error, the school taxes applied to eligible properties. The Town is the collector of school tax on behalf of the GNWT, however does not receive any benefit other than an administrative fee for this service. This means that the school taxes that should be collected on eligible properties and paid to the GNWT are coming from Town revenue. In 2022, this amount was just over \$35K. This is different than property taxes, which are just lost revenue.

**Analysis:**

Currently, the 3-year proposed O&M Budgets are estimated as follows; note that these totals will change as refinements are made to the budget document:

|                | 2023              | 2024              | 2025              |
|----------------|-------------------|-------------------|-------------------|
| General:       | \$173,793 deficit | \$312,951 deficit | \$3,923 surplus   |
| Utility:       | \$43,130 deficit  | \$90,417 deficit  | \$128,663 deficit |
| Environmental: | \$80,262 surplus  | \$63,448 surplus  | \$49,816 surplus  |

**Recommendation:**

For information and direction.

**TOWN OF FORT SMITH  
2023-2025 BUDGET SPREADSHEET  
JANUARY 2023**

|                                                  | 2021        | 2022 APPROVED | 2023 PROPOSED | 2024 PROPOSED | 2025 PROPOSED |
|--------------------------------------------------|-------------|---------------|---------------|---------------|---------------|
|                                                  | ACTUAL      | BUDGET        | BUDGET        | BUDGET        | BUDGET        |
| <b>GENERAL OPERATING FUND</b>                    |             |               |               |               |               |
| <b>TAXATION</b>                                  |             |               |               |               |               |
| 110110201 RESIDENTIAL PROPERTY                   | - 1,529,324 | - 1,593,516   | - 1,593,516   | - 1,593,516   | - 1,593,516   |
| 110110202 NON-RESIDENTIAL PROPERTY               | - 669,390   | - 669,544     | - 669,544     | - 682,935     | - 696,594     |
| <b>Total TAXATION</b>                            | - 2,198,715 | - 2,263,060   | - 2,263,060   | - 2,276,451   | - 2,290,110   |
| <b>GRANTS IN LIEU OF TAXES</b>                   |             |               |               |               |               |
| 110120205 FEDERAL GIL                            | - 221,843   | - 222,709     | - 222,709     | - 222,709     | - 222,709     |
| 110120206 CROWN CORP GIL                         | - 16,950    | - 24,529      | - 24,529      | - 24,529      | - 24,529      |
| 110120207 GOVT. NWT GIL                          | - 1,128,398 | - 1,186,032   | - 1,186,032   | - 1,186,032   | - 1,186,032   |
| 110120208 SRFN PILT                              | - 95,997    | - 75,765      | - 75,765      | - 75,765      | - 75,765      |
| <b>Total GRANTS IN LIEU OF TAXES</b>             | - 1,463,189 | - 1,509,034   | - 1,509,034   | - 1,509,034   | - 1,509,034   |
| <b>SALE OF SERVICES</b>                          |             |               |               |               |               |
| 110140210 AMBULANCE RECOVERIES                   | - 392,193   | - 347,500     | - 347,500     | - 347,500     | - 347,500     |
| 110140233 GARBAGE BIN RENTALS                    | - -         | - 174,340     | - 174,340     | - 174,340     | - 174,340     |
| 110140234 GARBAGE BIN RENTALS SL                 | - -         | - 2,122       | - 2,122       | - 2,122       | - 2,122       |
| 110140211 THIRD PARTY RECOVERIES                 | - -         | - -           | - -           | - -           | - -           |
| 110140212 CEMETERY RECOVERIES                    | - 765       | - 2,420       | - 2,420       | - 2,420       | - 2,420       |
| 110140213 FIRE DEPARTMENT SL                     | - 4,995     | - 3,630       | - 3,630       | - 3,630       | - 3,630       |
| 110140215 SEASONAL CLEANUP & RECOVERIES          | - 4,090     | - 3,500       | - 3,500       | - 3,500       | - 3,500       |
| <b>Total SALE OF SERVICES</b>                    | - 402,042   | - 533,512     | - 533,512     | - 533,512     | - 533,512     |
| <b>INTEREST INCOME</b>                           |             |               |               |               |               |
| 110150223 A/R INTEREST INCOME                    | - 127,626   | - 20,000      | - 20,000      | - 20,000      | - 20,000      |
| 110150224 BANK INTEREST INCOME                   | - 35,482    | - 10,000      | - 10,000      | - 10,000      | - 10,000      |
| 110150225 TAX INTEREST INCOME                    | - 595,094   | - 140,000     | - 140,000     | - 140,000     | - 140,000     |
| <b>Total INTEREST INCOME</b>                     | - 758,202   | - 170,000     | - 170,000     | - 170,000     | - 170,000     |
| <b>GNWT GRANTS</b>                               |             |               |               |               |               |
| 110175095 GAHR INITIATIVE - GNWT GRANT           | - 37,000    | - 37,000      | - 37,000      | - 37,000      | - 37,000      |
| <b>Total GNWT GRANTS</b>                         | - 37,000    | - 37,000      | - 37,000      | - 37,000      | - 37,000      |
| <b>DEVELOPMENT PERMITS</b>                       |             |               |               |               |               |
| 110180222 DEVELOPMENT PERMITS                    | - 30,128    | - 18,150      | - 18,150      | - 18,150      | - 18,150      |
| <b>Total DEVELOPMENT PERMITS</b>                 | - 30,128    | - 18,150      | - 18,150      | - 18,150      | - 18,150      |
| <b>FINES</b>                                     |             |               |               |               |               |
| 110190220 FINES                                  | - 1,777     | - 3,000       | - 3,000       | - 3,000       | - 3,000       |
| <b>Total FINES</b>                               | - 1,777     | - 3,000       | - 3,000       | - 3,000       | - 3,000       |
| <b>TAX CERTIFICATES</b>                          |             |               |               |               |               |
| 110200218 TAX CERTIFICATES                       | - 3,176     | - 1,650       | - 1,650       | - 1,650       | - 1,650       |
| <b>Total TAX CERTIFICATES</b>                    | - 3,176     | - 1,650       | - 1,650       | - 1,650       | - 1,650       |
| <b>LICENCES</b>                                  |             |               |               |               |               |
| 110210217 SKIDOOS LICENCES                       | - 704       | - 1,000       | - 1,000       | - 1,000       | - 1,000       |
| 110210219 BUSINESS LICENCES                      | - 23,540    | - 24,200      | - 24,200      | - 24,200      | - 24,200      |
| <b>Total LICENCES</b>                            | - 24,244    | - 25,200      | - 25,200      | - 25,200      | - 25,200      |
| <b>MISC. REVENUE</b>                             |             |               |               |               |               |
| 110215232 SCHOOL TAX COLLECTION FEE              | - 5,000     | - 5,000       | - 5,000       | - 5,000       | - 5,000       |
| 110215233 REVENUE - MISC.                        | - 270,438   | - 25,000      | - 25,000      | - 25,000      | - 25,000      |
| <b>Total MISC. REVENUE</b>                       | - 275,438   | - 30,000      | - 30,000      | - 30,000      | - 30,000      |
| <b>ANIMAL CONTROL</b>                            |             |               |               |               |               |
| 110730221 DOG TAGS/POUND FEES                    | - 1,161     | - 1,000       | - 1,000       | - 1,000       | - 1,000       |
| <b>Total ANIMAL CONTROL</b>                      | - 1,161     | - 1,000       | - 1,000       | - 1,000       | - 1,000       |
| <b>FIRE ABATEMENT</b>                            |             |               |               |               |               |
| 111115028 FIRE ABATEMENT                         | - -         | - -           | - -           | - -           | - -           |
| <b>Total FIRE ABATEMENT</b>                      | - -         | - -           | - -           | - -           | - -           |
| <b>ECONONICS/TOURISM GRANTS</b>                  |             |               |               |               |               |
| 112605022 ITI CONTRIBUTION - TOURISM             | - 13,797    | - 56,000      | - -           | - -           | - -           |
| COMMUNITY ENERGY PLANNING PROJECT (NEW FOR 2022) | - 20,613    | - 15,200      | - -           | - -           | - -           |
| CLIMATE CHANGE ADATATATION PLAN (NEW FOR 2022)   | - -         | - 52,372      | - 58,072      | - -           | - -           |
| SMALL COMMUNITY EMPLOYMENT FUND (NEW FOR 2022)   | - 204,000   | - 215,000     | - 215,000     | - 215,000     | - 215,000     |
| <b>Total TOURISM GRANTS</b>                      | - 238,410   | - 338,572     | - 273,072     | - 215,000     | - 215,000     |
| <b>ECONOMICS/TOURISM REVENUE</b>                 |             |               |               |               |               |
| 112610257 TOURISM FUNDING - SEED                 | - 24,850    | - 25,000      | - 25,000      | - 25,000      | - 25,000      |

|                                                  |   |           |   |           |   |           |   |           |
|--------------------------------------------------|---|-----------|---|-----------|---|-----------|---|-----------|
| MISSION PARK GRANTS                              | - | 10,000    | - | 10,000    | - | 10,000    | - | 10,000    |
| 112610267 COMMUNITY TOURISM INFRASTRUCTURE       | - | -         | - | -         | - | -         | - | -         |
| 112610268 TOURISM PRODUCT DIVERSIFICATION        | - | -         | - | -         | - | -         | - | -         |
| <b>Total TOURISM REVENUE</b>                     | - | 34,850    | - | 25,000    | - | 15,000    | - | 15,000    |
| <b>RECREATION ADMINISTRATION</b>                 |   |           |   |           |   |           |   |           |
| 113010258 CHILDREN/YOUTH RESILIENCY PROG         | - | 13,636    | - | 13,700    | - | 13,636    | - | 13,636    |
| 113010262 SPORT AND RECREATION FUNDING           | - | 34,581    | - | 24,000    | - | 24,000    | - | 24,000    |
| <b>Total RECREATION ADMINISTRATION</b>           | - | 48,217    | - | 37,700    | - | 10,364    | - | 10,364    |
| <b>DAY CAMP</b>                                  |   |           |   |           |   |           |   |           |
| 113020229 RECREATION - DAY CAMP REVENUE          | - | 29,100    | - | 32,400    | - | 32,400    | - | 32,400    |
| 113020258 DAY CAMP GRANTS                        | - | -         | - | -         | - | -         | - | -         |
| <b>Total DAY CAMP</b>                            | - | 29,100    | - | 32,400    | - | 32,400    | - | 32,400    |
| <b>CHILDCARE</b>                                 |   |           |   |           |   |           |   |           |
| 113025227 AFTER FOUR PROGRAM FEES - DO NOT USE   | - | 207,891   | - | 80,000    | - | -         | - | -         |
| CHILDCARE PROGRAM FEES                           | - | -         | - | 256,880   | - | 399,060   | - | 399,060   |
| 113025258 AFTER FOUR PROGRAM GRANTS - DO NOT USE | - | 29,378    | - | 35,880    | - | -         | - | -         |
| CHILDCARE PROGRAM GRANTS                         | - | 166,312   | - | 77,736    | - | 324,877   | - | 324,877   |
| <b>Total CHILDCARE</b>                           | - | 403,581   | - | 450,496   | - | 723,937   | - | 723,937   |
| <b>POOL</b>                                      |   |           |   |           |   |           |   |           |
| 113030258 GRANT REVENUE - POOL                   | - | -         | - | -         | - | -         | - | -         |
| <b>Total POOL</b>                                | - | -         | - | -         | - | -         | - | -         |
| <b>LOTTERY LICENSING</b>                         |   |           |   |           |   |           |   |           |
| 113040233 LOTTERY LICENSING                      | - | 32,289    | - | 26,400    | - | 1,500     | - | 1,500     |
| <b>Total LOTTERY LICENSING</b>                   | - | 32,289    | - | 26,400    | - | 1,500     | - | 1,500     |
| <b>ARENA</b>                                     |   |           |   |           |   |           |   |           |
| 113060226 REVENUE - ARENA                        | - | 50,024    | - | 75,000    | - | 75,000    | - | 75,000    |
| <b>Total ARENA</b>                               | - | 50,024    | - | 75,000    | - | 75,000    | - | 75,000    |
| <b>BALL PARK</b>                                 |   |           |   |           |   |           |   |           |
| 113080231 REVENUE - BALL PARK                    | - | -         | - | 1,210     | - | 1,210     | - | 1,210     |
| <b>Total BALL PARK</b>                           | - | -         | - | 1,210     | - | 1,210     | - | 1,210     |
| <b>RECREATION SPECIAL EVENTS</b>                 |   |           |   |           |   |           |   |           |
| 113100058 PARENTS AND TOTS - RECREATION          | - | -         | - | -         | - | -         | - | -         |
| 113100060 GET ACTIVE - RECREATION SPECIA         | - | -         | - | -         | - | -         | - | -         |
| 113100061 TOWN BIRTHDAY EVENTS - RECREATION      | - | -         | - | -         | - | -         | - | -         |
| 113100135 WOOD BUFFALO FROLICS - RECREATION      | - | -         | - | -         | - | -         | - | -         |
| 113100254 CANADA DAY REVENUE - RECREATION        | - | 2,000     | - | 3,300     | - | 7,500     | - | 7,500     |
| 113100258 SPECIAL PROGRAM GRANTS                 | - | 4,624     | - | -         | - | -         | - | -         |
| 113100261 RECREATION SPECIAL EVENTS              | - | -         | - | -         | - | -         | - | -         |
| 113100263 YOUTH CENTRE INITIATIVE                | - | 13,889    | - | 14,000    | - | 14,000    | - | 14,000    |
| 113100266 VOLUNTEER RECOGNITION FUNDING          | - | -         | - | -         | - | -         | - | -         |
| <b>Total RECREATION SPECIAL EVENTS</b>           | - | 20,513    | - | 17,300    | - | 21,500    | - | 21,500    |
| <b>RCC</b>                                       |   |           |   |           |   |           |   |           |
| 113140227 REVENUE - RCC PROGRAM                  | - | 132,923   | - | 209,550   | - | 209,550   | - | 209,550   |
| 113140228 REVENUE - RCC LEASE                    | - | 4,303     | - | -         | - | -         | - | -         |
| 113140260 RCC CONCESSION/VENDING REVENUE         | - | 2,989     | - | -         | - | -         | - | -         |
| <b>Total RCC</b>                                 | - | 140,214   | - | 209,550   | - | 209,550   | - | 209,550   |
| <b>LIBRARY</b>                                   |   |           |   |           |   |           |   |           |
| 113150005 GNWT CONTRIBUTION - LIBRARY            | - | 3,096     | - | 1,500     | - | -         | - | -         |
| 113150010 CONTRIBUTION AGREEMENT - LIBRARY       | - | 55,000    | - | 55,000    | - | 55,000    | - | 55,000    |
| 113150071 MATERIALS & SUPPLIES RECOVERY          | - | 1,684     | - | 605       | - | 605       | - | 605       |
| 113150114 COLLECTION DEVELOPMENT RECOVER         | - | 520       | - | 605       | - | 605       | - | 605       |
| <b>Total LIBRARY</b>                             | - | 60,300    | - | 57,710    | - | 56,210    | - | 56,210    |
| <b>UNCONDITIONAL GRANTS</b>                      |   |           |   |           |   |           |   |           |
| 113220235 O & M FUNDING - MACA                   | - | 2,123,000 | - | 2,123,000 | - | 2,123,000 | - | 2,123,000 |
| 113220236 INSURANCE CONTRIBUTION                 | - | -         | - | 14,000    | - | 14,000    | - | 14,000    |
| <b>Total UNCONDITIONAL GRANTS</b>                | - | 2,123,000 | - | 2,137,000 | - | 2,137,000 | - | 2,137,000 |
| <b>CONDITIONAL GRANTS</b>                        |   |           |   |           |   |           |   |           |
| ICIP Funding                                     | - | 309,791   | - | -         | - | -         | - | -         |
| 113225250 TRANSFERRED FROM CAPITAL ASSET         | - | 1,933,150 | - | 910,000   | - | 910,000   | - | 910,000   |
| <b>MISC. GRANT (2020 COVID SAFE RESTART)</b>     | - | 273,592   | - | -         | - | -         | - | -         |
| GREENHOUSE GAS(GHG) LOW CARBON ECONOMY           | - | -         | - | -         | - | -         | - | -         |
| <b>SMALL COMMUNITY FUND</b>                      | - | 1,989,740 | - | -         | - | -         | - | -         |
| 113225257 OTHER GRANTS - (CWWF)                  | - | 7,595     | - | -         | - | -         | - | -         |
| 113225258 GAS TAX REVENUE                        | - | 1,876,000 | - | 913,000   | - | 913,000   | - | 913,000   |
| 113225265 CPIF REVENUE                           | - | 1,827,000 | - | 1,632,000 | - | 1,632,000 | - | 1,632,000 |
| ECONOMIC DEVELOPMENT ASSITSTANT -ITI             | - | -         | - | -         | - | 50,000    | - | 50,000    |
| CLEAN WASTE & WASTEW                             | - | 1,172,673 | - | -         | - | -         | - | -         |

|                                                    |   |           |   |           |   |           |   |           |   |           |
|----------------------------------------------------|---|-----------|---|-----------|---|-----------|---|-----------|---|-----------|
| <b>Total CONDITIONAL GRANTS</b>                    | - | 5,523,240 | - | 3,455,000 | - | 3,455,000 | - | 3,455,000 | - | 3,455,000 |
| <b>SCHOOL TAX</b>                                  |   |           |   |           |   |           |   |           |   |           |
| 113350238 SCHOOL TAX - TAXABLE PROPERTY            | - | 353,375   | - | 290,000   | - | 373,500   | - | 373,500   | - | 373,500   |
| 113350239 SCHOOL TAX - FEDERAL GIL                 | - | 31,976    | - | 30,000    | - | 35,500    | - | 35,500    | - | 35,500    |
| 113350240 SCHOOL TAX - CROWN CORP. GIL             | - | 1,696     | - | -         | - | -         | - | -         | - | -         |
| <b>Total SCHOOL TAX</b>                            | - | 387,047   | - | 320,000   | - | 409,000   | - | 409,000   | - | 409,000   |
| <b>TRANSFER FROM INVESTMENT IN CAP. ASSETS</b>     |   |           |   |           |   |           |   |           |   |           |
| 113370400 TRANSFER FROM INVESTMENT IN CA           |   | 8,683,439 |   | -         |   | -         |   | -         |   | -         |
| <b>Total TRANSFER FROM INVESTMENT IN CAP. A</b>    |   | 8,683,439 |   | -         |   | -         |   | -         |   | -         |
| <b>TRANSFER FROM RESERVES - OPERATIONS</b>         |   |           |   |           |   |           |   |           |   |           |
| 113380241 TRANSFER FROM RESERVE                    | - | 230,580   | - | -         | - | -         | - | -         | - | -         |
| <b>Total TRANSFER FROM RESERVES - OPERATION</b>    | - | 230,580   | - | -         | - | -         | - | -         | - | -         |
| <b>LEGISLATIVE</b>                                 |   |           |   |           |   |           |   |           |   |           |
| 120510001 WAGES - MAYOR & COUNCIL                  |   | 127,927   |   | 149,600   |   | 149,600   |   | 149,600   |   | 149,600   |
| 120510006 BENEFITS - MAYOR & COUNCIL               |   | 18,626    |   | 14,960    |   | 14,960    |   | 14,960    |   | 14,960    |
| 120510009 SRFN PLANNING CHAIR FEES - LEG           |   | -         |   | 3,000     |   | -         |   | -         |   | -         |
| 120510015 TRAVEL - COUNCIL                         |   | 1,389     |   | 15,000    |   | 15,000    |   | 15,000    |   | 15,000    |
| 120510018 MISCELLANEOUS- COUNCIL                   |   | 500       |   | 1,000     |   | 1,000     |   | 1,000     |   | 1,000     |
| 120510023 DONATIONS                                |   | 1,000     |   | 6,500     |   | 6,500     |   | 6,500     |   | 6,500     |
| 120510024 LONG SERVICE AWARDS                      |   | -         |   | 1,500     |   | 1,500     |   | 1,500     |   | 1,500     |
| 120510026 NWTAM MEMBERSHIP FEES                    |   | 8,474     |   | 8,000     |   | 8,500     |   | 8,500     |   | 8,500     |
| 120510070 AWG CONTRIBUTION                         |   | -         |   | -         |   | -         |   | -         |   | -         |
| 120510071 PUBLIC RELATIONS                         |   | 22,297    |   | 20,000    |   | 20,000    |   | 20,000    |   | 20,000    |
| <b>Total LEGISLATIVE</b>                           |   | 180,214   |   | 219,560   |   | 217,060   |   | 217,060   |   | 217,060   |
| <b>DOWNTOWN DEVELOPMENT</b>                        |   |           |   |           |   |           |   |           |   |           |
| 120520001 WAGES - DOWNTOWN DEVELOPMENT             |   | 15,855    |   | 27,823    |   | 25,853    |   | 26,628    |   | 27,427    |
| 120520002 NORTHERN ALLOWANCE - DTD                 |   | 2,134     |   | 3,241     |   | 3,241     |   | 3,241     |   | 3,241     |
| 120520006 BENEFITS - DOWNTOWN DEVELOPMEN           |   | 1,159     |   | 5,565     |   | 5,171     |   | 5,326     |   | 5,485     |
| 120520071 MATERIALS/SUPPLIES - DOWNTOWN            |   | 27,482    |   | 10,000    |   | 11,000    |   | 11,000    |   | 11,000    |
| <b>Total DOWN TOWN DEVELOPMENT</b>                 |   | 46,629    |   | 46,628    |   | 45,264    |   | 46,195    |   | 47,153    |
| <b>ADMINISTRATION PERSONNEL</b>                    |   |           |   |           |   |           |   |           |   |           |
| 120530001 WAGES - ADMINISTRATION                   |   | 857,200   |   | 759,213   |   | 782,938   |   | 806,452   |   | 829,781   |
| 120530002 NORTHERN ALLOWANCE - ADMIN               |   | 58,170    |   | 61,726    |   | 61,726    |   | 61,726    |   | 61,726    |
| 120530006 BENEFITS - ADMINISTRATION                |   | 256,114   |   | 151,843   |   | 156,588   |   | 161,290   |   | 165,956   |
| 120530013 TRAINING - ADMINISTRATION                |   | 37,185    |   | 65,000    |   | 65,000    |   | 65,000    |   | 65,000    |
| 120530042 COMPUTER ASSISTANCE - ADMINISTRATION     |   | -         |   | -         |   | -         |   | -         |   | -         |
| 120530090 ADMINISTRATION LABOUR ALLOCATION         | - | 527,173   | - | 492,987   | - | 506,986   | - | 519,955   | - | 531,419   |
| <b>Total ADMINISTRATION PERSONNEL</b>              |   | 681,495   |   | 544,794   |   | 559,266   |   | 574,513   |   | 591,045   |
| <b>ADMINISTRATION OFFICE COSTS</b>                 |   |           |   |           |   |           |   |           |   |           |
| 120540015 TRAVEL - ADMINISTRATION                  |   | -         |   | -         |   | -         |   | -         |   | -         |
| 120540017 TELEPHONE/FAX                            |   | 28,586    |   | 20,000    |   | 20,000    |   | 20,000    |   | 20,000    |
| 120540018 MISCELLANEOUS                            |   | 32,056    |   | -         |   | -         |   | -         |   | -         |
| 120540021 ADVERTISING                              |   | 6,049     |   | 10,000    |   | 10,000    |   | 10,000    |   | 10,000    |
| 120540026 PUB/SUBSCRIPT/MEMBERSHIPS                |   | 3,864     |   | 2,000     |   | 2,000     |   | 2,000     |   | 2,000     |
| 120540031 PHOTOCOPIER LEASE                        |   | 15,191    |   | 13,000    |   | 13,000    |   | 13,000    |   | 13,000    |
| 120540034 POSTAGE                                  |   | 4,536     |   | 5,000     |   | 5,000     |   | 5,000     |   | 5,000     |
| 120540042 WEBSITE HOSTING/SUPPORT                  |   | 840       |   | 4,000     |   | 4,000     |   | 4,000     |   | 4,000     |
| 120540045 LEGAL COSTS                              |   | 43,770    |   | 50,000    |   | 50,000    |   | 50,000    |   | 50,000    |
| 120540050 ICS PLAN                                 |   | -         |   | -         |   | -         |   | -         |   | -         |
| 120540071 OFFICE SUPPLIES                          |   | 20,544    |   | 15,000    |   | 16,500    |   | 16,500    |   | 16,500    |
| 120540074 CONTRACTED COSTS                         |   | 11,308    |   | -         |   | -         |   | -         |   | -         |
| 120540086 POSTAL EQUIPMENT LEASE                   |   | 4,840     |   | 5,000     |   | 5,000     |   | 5,000     |   | 5,000     |
| 120540092 NEGOTIATION COSTS - ADMINISTRA           |   | -         |   | -         |   | -         |   | -         |   | -         |
| 120540400 AMORTIZATION - GENERAL GOVERNMENT        |   | 40,273    |   | 53,000    |   | 53,000    |   | 53,000    |   | 53,000    |
| <b>Total ADMINISTRATION OFFICE COSTS</b>           |   | 211,858   |   | 177,000   |   | 178,500   |   | 178,500   |   | 178,500   |
| <b>TOWN HALL OPERATIONS</b>                        |   |           |   |           |   |           |   |           |   |           |
| 120550061 WATER                                    |   | 1,945     |   | 1,840     |   | 1,840     |   | 1,840     |   | 1,840     |
| 120550062 POWER                                    |   | 12,341    |   | 14,389    |   | 15,828    |   | 17,411    |   | 17,933    |
| 120550063 HEATING FUEL - TOWN HALL                 |   | 13,854    |   | 13,226    |   | 19,964    |   | 19,964    |   | 19,964    |
| 120550065 R/M EQUIPMENT                            |   | 1,483     |   | 5,000     |   | 5,000     |   | 5,000     |   | 5,000     |
| 120550066 R/M BUILDING                             |   | 2,429     |   | 8,000     |   | 8,000     |   | 8,000     |   | 8,000     |
| 120550068 JANITORIAL COSTS                         |   | 4,201     |   | -         |   | -         |   | -         |   | -         |
| 120550083 VEHICLE GAS/OIL                          |   | 130       |   | 1,500     |   | 1,000     |   | 1,000     |   | 1,000     |
| 120550084 VEHICLE R/M                              |   | 218       |   | 1,000     |   | 500       |   | 500       |   | 500       |
| <b>Total TOWN HALL OPERATIONS</b>                  |   | 36,601    |   | 44,955    |   | 52,132    |   | 53,715    |   | 54,237    |
| <b>PLANNING /LANDS</b>                             |   |           |   |           |   |           |   |           |   |           |
| 120560001 WAGES - PLANNING /LANDS/DEVELOPMENT      |   | 7,010     |   | 78,090    |   | 76,042    |   | 80,540    |   | 85,331    |
| 120705002 NORTHERN ALLOWANCE - PLANNING /LANDS/DEV |   | -         |   | 7,716     |   | 7,716     |   | 7,716     |   | 7,716     |
| 120705006 BENEFITS - PLANNING /LANDS/DEVELOPMENT   |   | 444       |   | 15,618    |   | 15,208    |   | 16,108    |   | 17,066    |
| PPE AND UNIFORM - NEW FOR 2022                     |   | -         |   | 1,000     |   | 1,100     |   | 1,100     |   | 1,100     |

|                                              |                |                |                |                |                |
|----------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| TELEPHONE - NEW FOR 2022                     | 134            | 1,000          | 1,000          | 1,000          | 1,000          |
| 120560071 MATERIALS                          | 4,087          | 3,000          | 3,300          | 3,300          | 3,300          |
| 120560074 CONTRACTED COSTS                   | -              | -              | -              | -              | -              |
| 120560141 LAND LEASE COSTS FOR TOWN USE      | 5,198          | 5,500          | 5,500          | 5,500          | 5,500          |
| <b>Total PLANNING /LANDS</b>                 | <b>16,872</b>  | <b>111,924</b> | <b>109,866</b> | <b>115,263</b> | <b>121,013</b> |
| <b>FINANCIAL MANAGEMENT</b>                  |                |                |                |                |                |
| 120570042 COMPUTER ASSISTANCE                | 80,301         | 62,550         | 62,550         | 62,550         | 62,550         |
| 120570088 AUDIT FEES                         | 53,141         | 55,000         | 55,000         | 55,000         | 55,000         |
| <b>Total FINANCIAL MANAGEMENT</b>            | <b>133,442</b> | <b>117,550</b> | <b>117,550</b> | <b>117,550</b> | <b>117,550</b> |
| <b>BOARD OF REVISION &amp; ELECTIONS</b>     |                |                |                |                |                |
| 120580260 BOARD OF REVISION                  | 500            | 1,000          | 1,000          | 1,000          | 1,000          |
| ELECTION COSTS                               | 12,657         | -              | -              | -              | -              |
| <b>Total TAXATION COSTS</b>                  | <b>13,157</b>  | <b>1,000</b>   | <b>1,000</b>   | <b>1,000</b>   | <b>1,000</b>   |
| <b>INSURANCE</b>                             |                |                |                |                |                |
| 120600052 GENERAL INSURANCE                  | 4,672          | 7,500          | 7,500          | 7,500          | 7,500          |
| <b>Total INSURANCE</b>                       | <b>4,672</b>   | <b>7,500</b>   | <b>7,500</b>   | <b>7,500</b>   | <b>7,500</b>   |
| <b>GRANTS-COMMUNITY</b>                      |                |                |                |                |                |
| 120610130 SCHOOL GRANTS                      | -              | -              | -              | -              | -              |
| 120610132 MUSEUM GRANTS                      | 35,000         | 35,000         | 35,000         | 35,000         | 35,000         |
| <b>Total GRANTS-COMMUNITY</b>                | <b>35,000</b>  | <b>35,000</b>  | <b>35,000</b>  | <b>35,000</b>  | <b>35,000</b>  |
| <b>BYLAW ENFORCEMENT &amp;</b>               |                |                |                |                |                |
| 120705001 WAGES - BYLAW ENFORCEMENT          | 67,125         | 78,090         | 82,757         | 85,240         | 87,797         |
| 120705002 NORTHERN ALLOWANCE - BYLAW         | 6,128          | 7,716          | 7,716          | 7,716          | 7,716          |
| 120705006 BENEFITS - BYLAW ENFORCEMENT       | 21,292         | 15,618         | 16,551         | 17,048         | 17,559         |
| 120705007 PPE AND UNIFORM                    | 876            | 1,000          | 1,100          | 1,100          | 1,100          |
| 120705013 TRAINING - BYLAW ENFORCEMENT       | 6,624          | -              | -              | -              | -              |
| 120705017 TELEPHONE                          | 885            | 1,700          | 1,700          | 1,700          | 1,700          |
| 120705070 BYLAW PROMOTION                    | -              | -              | -              | -              | -              |
| 120705071 MATERIAL/SUPPLIES                  | 13,387         | 7,000          | 7,700          | 7,700          | 7,700          |
| 120705083 UNIT 5 GAS/OIL                     | 2,001          | 5,000          | 5,000          | 5,000          | 5,000          |
| 120705084 UNIT 5 REPAIRS AND MAINTENANCE     | 905            | 2,000          | 2,200          | 2,200          | 2,200          |
| <b>Total BYLAW ENFORCEMENT</b>               | <b>119,222</b> | <b>118,124</b> | <b>124,725</b> | <b>127,704</b> | <b>130,773</b> |
| <b>PREVENTION SERVICES</b>                   |                |                |                |                |                |
| 120710001 WAGES - PREVENTION SERVICES        | 104,987        | 119,415        | 131,221        | 135,158        | 139,212        |
| 120710002 NORTHERN ALLOWANCE - PSS           | 7,449          | 7,716          | 7,716          | 7,716          | 7,716          |
| 120710006 BENEFITS-PREVENTION SERVICES       | 21,716         | 23,883         | 26,244         | 27,032         | 27,842         |
| PPE AND UNIFORM - NEW FOR 2022               | -              | 1,000          | 1,100          | 1,100          | 1,100          |
| 120710017 TELEPHONE                          | 7,173          | 4,000          | 4,000          | 4,000          | 4,000          |
| 120710052 PROTECTIVE SERVICES INSURANCE      | 15,018         | 15,300         | 15,300         | 15,300         | 15,300         |
| 120710071 MATERIALS/SUPPLIES                 | 438            | 3,000          | 3,300          | 3,300          | 3,300          |
| <b>Total PREVENTION SERVICES</b>             | <b>156,781</b> | <b>174,314</b> | <b>188,881</b> | <b>193,605</b> | <b>198,471</b> |
| <b>AMBULANCE SERVICES</b>                    |                |                |                |                |                |
| 120715001 WAGES - AMBULANCE                  | 39,009         | 73,900         | 73,900         | 73,900         | 73,900         |
| 120715006 BENEFITS                           | 2,051          | 3,695          | 3,695          | 3,695          | 3,695          |
| 120715007 CAR ALLOWANCES - AMBULANCE         | 2,050          | 4,000          | 4,000          | 4,000          | 4,000          |
| 120715013 TRAINING - AMBULANCE - DON NOT USE | 1,290          | -              | -              | -              | -              |
| 120715017 AMBULANCE TELEPHONE                | 959            | -              | -              | -              | -              |
| 120715019 RADIO COMMUNICATION                | 4,432          | 2,500          | 2,500          | 2,500          | 2,500          |
| 120715065 EQUIPMENT R/M                      | 1,301          | 3,000          | 3,000          | 3,000          | 3,000          |
| 120715071 MATERIALS/SUPPLIES                 | 15,901         | 15,000         | 16,500         | 16,500         | 16,500         |
| 120715083 AMBULANCE GAS/OIL                  | 2,021          | 2,000          | 2,200          | 2,000          | 2,000          |
| 120715084 AMBULANCE R/M                      | 3,959          | 5,000          | 5,500          | 5,000          | 5,000          |
| 120715086 AMBULANCE BAY LEASE                | 37,676         | 33,500         | 33,500         | 33,500         | 33,500         |
| 120715105 GAHR INITIATIVE - AMBULANCE        | -              | -              | -              | -              | -              |
| 120715618 TRANSFER TO RESERVE - AMBULANCE    | -              | 25,000         | 25,000         | 25,000         | 25,000         |
| 120715090 FIRE LABOUR ALLOCATION             | -              | -              | -              | -              | -              |
| <b>Total AMBULANCE SERVICES</b>              | <b>110,649</b> | <b>167,595</b> | <b>169,795</b> | <b>169,095</b> | <b>169,095</b> |
| <b>ANIMAL CONTROL</b>                        |                |                |                |                |                |
| 120730061 WATER                              | 1,393          | 1,355          | 1,396          | 1,438          | 1,481          |
| 120730062 POWER                              | 4,737          | 5,693          | 6,262          | 6,888          | 6,888          |
| 120730063 HEATING FUEL                       | 3,326          | 3,601          | 3,280          | 3,280          | 3,280          |
| 120730065 EQUIPMENT R/M                      | 9              | 2,000          | 2,200          | 2,200          | 2,200          |
| 120730066 BUILDING R/M                       | 1,898          | 4,000          | 4,400          | 4,400          | 4,400          |
| 120730071 MATERIALS/SUPPLIES                 | 230            | 3,000          | 3,300          | 3,300          | 3,300          |
| 120730074 CONTRACTED COSTS                   | 3,000          | -              | -              | -              | -              |
| <b>Total ANIMAL CONTROL</b>                  | <b>14,593</b>  | <b>19,649</b>  | <b>20,838</b>  | <b>21,506</b>  | <b>21,549</b>  |
| <b>FIRE DEPT ADMINISTRATION</b>              |                |                |                |                |                |
| 121110001 WAGES - FIRE DEPARTMENT            | 45,715         | 44,000         | 44,000         | 44,000         | 44,000         |
| 121110006 BENEFITS - FIRE DEPARTMENT         | 1,145          | 2,200          | 2,200          | 2,200          | 2,200          |

|                                              |                |                |                |                |                |
|----------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 121110007 CAR ALLOWANCES                     | 7,385          | 4,000          | 4,000          | 4,000          | 4,000          |
| 121110013 TRAINING - FIRE DEPARTMENT ADM     | 3,788          |                |                |                |                |
| 121110026 MEMBERSHIPS                        | 250            | 1,000          | 1,000          | 1,000          | 1,000          |
| 121110070 PROMOTION                          | 1,116          | 2,000          | 2,000          | 2,000          | 2,000          |
| 121110071 MATERIAL/SUPPLIES                  | 3,979          | 5,000          | 5,500          | 5,500          | 5,500          |
| 121110105 GAHR INITIATIVE - FIRE             | 36,041         | 37,000         | 37,000         | 37,000         | 37,000         |
| 121110400 AMORTIZATION - PROTECTIVE SERV     | 103,116        | 86,000         | 86,000         | 86,000         | 86,000         |
| 121110090 FIRE LABOUR ALLOCATION             | -              |                |                |                |                |
| <b>Total FIRE DEPT ADMINISTRATION</b>        | <b>202,534</b> | <b>181,200</b> | <b>181,700</b> | <b>181,700</b> | <b>181,700</b> |
| <b>FIRE ABATEMENT</b>                        |                |                |                |                |                |
| 121115028 FIRE ABATEMENT                     | -              | -              | -              | -              | -              |
| <b>Total FIRE ABATEMENT</b>                  | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       | <b>-</b>       |
| <b>FIRE ALARM SYSTEM</b>                     |                |                |                |                |                |
| 121120017 TELEPHONE                          | 5,690          | 4,500          | 5,500          | 5,500          | 5,500          |
| 121120065 R/M FIRE ALARM SYSTEM              | -              | 500            | 500            | 500            | 500            |
| <b>Total FIRE ALARM SYSTEM</b>               | <b>5,690</b>   | <b>5,000</b>   | <b>6,000</b>   | <b>6,000</b>   | <b>6,000</b>   |
| <b>HYDRANT MAINTENANCE</b>                   |                |                |                |                |                |
| 121130071 MATERIALS/SUPPLIES                 | 500            | 2,500          | 2,750          | 2,750          | 2,750          |
| <b>Total HYDRANT MAINTENANCE</b>             | <b>500</b>     | <b>2,500</b>   | <b>2,750</b>   | <b>2,750</b>   | <b>2,750</b>   |
| <b>FIRE HALL OPERATIONS</b>                  |                |                |                |                |                |
| PPE AND UNIFORM - NEW FOR 2022 - DO NOT USED |                |                |                |                |                |
| 121140017 TELEPHONE                          | 3,109          | 3,600          | 3,600          | 3,600          | 3,600          |
| 121140061 WATER                              | 1,393          | 1,083          | 1,115          | 1,149          | 1,183          |
| 121140062 POWER                              | 6,126          | 6,861          | 7,547          | 8,302          | 8,302          |
| 121140063 HEATING FUEL                       | 9,807          | 7,764          | 11,836         | 11,836         | 11,836         |
| 121140065 EQUIPMENT R/M                      | 18,981         | 5,000          | 5,500          | 5,500          | 5,500          |
| 121140066 BUILDING R/M                       | 9,610          | 5,000          | 5,500          | 5,500          | 5,500          |
| 121140068 JANITORIAL COSTS                   | 1,303          | -              | -              | -              | -              |
| <b>Total FIRE HALL OPERATIONS</b>            | <b>50,327</b>  | <b>31,108</b>  | <b>35,098</b>  | <b>35,887</b>  | <b>35,921</b>  |
| <b>FIRE FIGHTING EQUIPMENT</b>               |                |                |                |                |                |
| 121150007 CLOTHING - FIRE                    | 1,545          | 3,800          | 3,800          | 3,800          | 3,800          |
| 121150071 FIRE FIGHT. EQUIP. R/M             | 8,585          | 10,000         | 11,000         | 11,000         | 11,000         |
| 121150083 PUMPER 1 & 2 GAS/OIL               | 2,478          | 1,500          | 1,650          | 1,650          | 1,650          |
| 121150084 PUMPER 1 & 2 R/M                   | 6,957          | 10,000         | 11,000         | 11,000         | 11,000         |
| <b>Total FIRE FIGHTING EQUIPMENT</b>         | <b>19,565</b>  | <b>23,500</b>  | <b>27,450</b>  | <b>27,450</b>  | <b>27,450</b>  |
| <b>PUBLIC WORKS ADMINISTRATION</b>           |                |                |                |                |                |
| 121505001 WAGES - PUBLIC WORKS               | 519,259        | 567,703        | 575,557        | 616,278        | 638,824        |
| 121505002 NORTHERN ALLOWANCE - PW            | 42,319         | 54,011         | 47,838         | 54,011         | 54,011         |
| 121505006 BENEFITS - PUBLIC WORKS            | 71,806         | 136,926        | 138,889        | 149,069        | 154,706        |
| 121505007 PPE AND UNIFORM                    | 4,391          | 4,000          | 4,000          | 4,000          | 4,000          |
| 121505013 TRAINING - PW ADMIN                | 4,623          |                |                |                |                |
| 121505017 TELEPHONE                          | -              |                |                |                |                |
| 121505052 INSURANCE - PUBLIC WORKS           | 22,427         | 22,000         | 22,000         | 22,000         | 22,000         |
| 121505071 PW SAFETY EQUIPMENT                | 394            | -              | -              | -              | -              |
| 121505090 LABOUR ALLOCATED                   | -              | 194,165        | 218,109        | 219,157        | 243,668        |
| <b>Total PUBLIC WORKS ADMINISTRATION</b>     | <b>471,054</b> | <b>566,531</b> | <b>569,127</b> | <b>609,792</b> | <b>629,872</b> |
| <b>PW MOBILE EQUIPMENT</b>                   |                |                |                |                |                |
| 121510083 PW VECH. GAS/OIL                   | 65,344         | 48,000         | 72,726         | 72,726         | 72,726         |
| 121510084 PW VECH. R/M                       | 54,025         | 30,000         | 30,000         | 30,000         | 30,000         |
| <b>Total PW MOBILE EQUIPMENT</b>             | <b>119,369</b> | <b>78,000</b>  | <b>102,726</b> | <b>102,726</b> | <b>102,726</b> |
| <b>SMALL TOOLS</b>                           |                |                |                |                |                |
| 121520071 SMALL TOOLS                        | 1,125          | 3,000          | 3,300          | 3,300          | 3,300          |
| <b>Total SMALL TOOLS</b>                     | <b>1,125</b>   | <b>3,000</b>   | <b>3,300</b>   | <b>3,300</b>   | <b>3,300</b>   |
| <b>7 BAY GARAGE OPERATIONS</b>               |                |                |                |                |                |
| 121530017 TELEPHONE                          | 6,277          | 6,500          | 6,500          | 6,500          | 6,500          |
| 121530060 OFFICE SUPPLIES                    | 1,518          | 1,500          | 1,650          | 1,650          | 1,650          |
| 121530061 WATER                              | 3,916          | 4,498          | 4,498          | 4,498          | 4,498          |
| 121530062 POWER                              | 10,550         | 12,431         | 14,047         | 14,468         | 14,902         |
| 121530063 HEATING FUEL                       | 34,853         | 41,699         | 44,206         | 44,206         | 44,206         |
| 121530065 EQUIPMENT R/M                      | 5,368          | 6,000          | 6,600          | 6,600          | 6,600          |
| 121530066 BUILDING R/M                       | 27,973         | 10,000         | 11,000         | 11,000         | 11,000         |
| 121530071 MATERIALS/SUPPLIES                 | 11,213         | 14,000         | 15,400         | 15,400         | 15,400         |
| 121530086 VEHICLE/EQUIPMENT LEASE            | 37,855         | 50,000         | 50,000         | 50,000         | 50,000         |
| <b>Total 7 BAY GARAGE OPERATIONS</b>         | <b>139,524</b> | <b>146,628</b> | <b>153,901</b> | <b>154,322</b> | <b>154,756</b> |
| <b>ROADS &amp; SIDEWALKS</b>                 |                |                |                |                |                |
| 121540071 RD/SIDEWALKS MATERIALS/SUPPLIE     | 41,568         | 50,000         | 55,000         | 55,000         | 55,000         |
| <b>Total ROADS &amp; SIDEWALKS</b>           | <b>41,568</b>  | <b>50,000</b>  | <b>55,000</b>  | <b>55,000</b>  | <b>55,000</b>  |
| <b>DRAINS &amp; DITCHES</b>                  |                |                |                |                |                |

|                                                  |                   |                 |                 |                 |                |
|--------------------------------------------------|-------------------|-----------------|-----------------|-----------------|----------------|
| 121545071 DRAINS/DITCHES MATERIALS/SUPPL         | 14,308            | -               | -               | -               | -              |
| 121545074 WINTER ROAD CONTRIBUTION               | -                 | -               | -               | -               | -              |
| 121545400 AMORTIZATION - TRANSP & PUBLIC         | 469,826           | 450,000         | 450,000         | 450,000         | 450,000        |
| <b>Total DRAINS &amp; DITCHES</b>                | <b>484,134</b>    | <b>450,000</b>  | <b>450,000</b>  | <b>450,000</b>  | <b>450,000</b> |
| <b>STREET SANDING</b>                            |                   |                 |                 |                 |                |
| 121560071 MATERIALS/SUPPLIES                     | 46,411            | 50,000          | 55,000          | 55,000          | 55,000         |
| <b>Total STREET SANDING</b>                      | <b>46,411</b>     | <b>50,000</b>   | <b>55,000</b>   | <b>55,000</b>   | <b>55,000</b>  |
| <b>SNOW REMOVAL</b>                              |                   |                 |                 |                 |                |
| 121570074 CONTRACTED COSTS                       | 29,814            | 20,000          | 20,000          | 20,000          | 20,000         |
| <b>Total SNOW REMOVAL</b>                        | <b>29,814</b>     | <b>20,000</b>   | <b>20,000</b>   | <b>20,000</b>   | <b>20,000</b>  |
| <b>STREET LIGHTING</b>                           |                   |                 |                 |                 |                |
| 121580062 POWER (STREET LIGHTS)                  | 26,720            | 46,257          | 50,883          | 55,971          | 57,650         |
| 121580074 STREET LIGHTING CONTRACTED COS         | 17,819            | 8,500           | 8,500           | 8,500           | 8,500          |
| <b>Total STREET LIGHTING</b>                     | <b>44,538</b>     | <b>54,757</b>   | <b>59,383</b>   | <b>64,471</b>   | <b>66,150</b>  |
| <b>STREET SIGNS</b>                              |                   |                 |                 |                 |                |
| 121590071 STREET SIGN MATERIALS/SUPPLIES         | 4,742             | 4,000           | 4,400           | 4,400           | 4,400          |
| <b>Total STREET SIGNS</b>                        | <b>4,742</b>      | <b>4,000</b>    | <b>4,400</b>    | <b>4,400</b>    | <b>4,400</b>   |
| <b>SMALL EQUIPMENT</b>                           |                   |                 |                 |                 |                |
| 121600083 SMALL EQUIPMENT GAS/OIL                | -                 | 2,000           | 2,000           | 2,000           | 2,000          |
| 121600084 SMALL EQUIPMENT R/M                    | 22                | 4,000           | 4,400           | 4,400           | 4,400          |
| <b>Total SMALL EQUIPMENT</b>                     | <b>22</b>         | <b>6,000</b>    | <b>6,400</b>    | <b>6,400</b>    | <b>6,400</b>   |
| <b>UTILITY FUND ALLOCATION</b>                   |                   |                 |                 |                 |                |
| 121700090 UTILITY/ENVIRONMENTAL FUND ALLOCATION  | - 80,000 -        | 80,000 -        | 80,000 -        | 80,000 -        | 80,000         |
| <b>Total UTILITY FUND ALLOCATION</b>             | <b>- 80,000 -</b> | <b>80,000 -</b> | <b>80,000 -</b> | <b>80,000 -</b> | <b>80,000</b>  |
| <b>MUNICIPAL DUMP</b>                            |                   |                 |                 |                 |                |
| 122510400 AMORTIZATION - ENVIR & PUBLIC          | -                 | -               | -               | -               | -              |
| <b>Total MUNICIPAL DUMP</b>                      | <b>-</b>          | <b>-</b>        | <b>-</b>        | <b>-</b>        | <b>-</b>       |
| <b>ANNUAL CLEAN UP</b>                           |                   |                 |                 |                 |                |
| 122520071 MATERIALS SUPPLIES                     | 750               | 1,500           | 1,650           | 1,650           | 1,650          |
| 122520072 TOWN LABOUR - ANNUAL CLEAN UP          | 4,854             | 5,453           | 5,479           | 5,889           | 6,092          |
| <b>Total ANNUAL CLEAN UP</b>                     | <b>5,604</b>      | <b>6,953</b>    | <b>7,129</b>    | <b>7,539</b>    | <b>7,742</b>   |
| <b>CEMETARIES</b>                                |                   |                 |                 |                 |                |
| 122550071 MATERIALS/SUPPLIES                     | -                 | 1,000           | 1,100           | 1,100           | 1,100          |
| 122550072 TOWN LABOUR - CEMETARIES               | 19,416            | 21,811          | 21,916          | 23,557          | 24,367         |
| 122550074 CONTRACTED COSTS                       | 1,119             | 2,000           | 2,000           | -               | -              |
| <b>Total CEMETARIES</b>                          | <b>20,535</b>     | <b>24,811</b>   | <b>25,016</b>   | <b>24,657</b>   | <b>25,467</b>  |
| <b>SENIORS CITIZENS</b>                          |                   |                 |                 |                 |                |
| 122560020 TAX RELIEF PROGRAM                     | 204,956           | 185,000         | 210,000         | 210,000         | 210,000        |
| <b>Total SENIORS CITIZENS</b>                    | <b>204,956</b>    | <b>185,000</b>  | <b>210,000</b>  | <b>210,000</b>  | <b>210,000</b> |
| <b>FACILITY MAINTENANCE</b>                      |                   |                 |                 |                 |                |
| 122570001 WAGES - FACILITIES                     | 547,784           | 515,810         | 566,925         | 588,264         | 612,007        |
| 122570002 NORTHERN ALLOWANCE - FACILITIES        | 50,781            | 53,239          | 53,239          | 53,239          | 53,239         |
| 122570006 BENEFITS - FACILITIES                  | 98,877            | 103,162         | 113,385         | 117,653         | 122,401        |
| 122570007 PPE AND UNIFORM                        | 1,700             | 3,000           | 3,000           | 3,000           | 3,000          |
| 122570013 TRAINING                               | 2,454             | -               | -               | -               | -              |
| 122570017 TELEPHONE                              | 2,574             | 3,000           | 3,000           | 3,000           | 3,000          |
| 122570071 MATERIALS/SUPPLIES                     | 9,571             | 6,000           | 6,600           | 6,600           | 6,600          |
| 122570083 FAC. MAINT. VECHICLE GAS/OIL           | 7,950             | 10,000          | 10,000          | 10,000          | 10,000         |
| 122570084 FAC MAINT VECHILE R/M                  | 4,401             | 6,000           | 6,600           | 6,600           | 6,600          |
| 122570090 LABOUR ALLOCATED                       | - 178,138 -       | - 179,816 -     | - 196,224 -     | - 203,074 -     | - 210,696      |
| <b>Total FACILITY MAINTENANCE</b>                | <b>547,954</b>    | <b>520,395</b>  | <b>566,524</b>  | <b>585,282</b>  | <b>606,152</b> |
| <b>EDO/VISITOR INFORMATION SERVICES</b>          |                   |                 |                 |                 |                |
| 122605001 WAGES - EDO/VISITOR INFORMATION        | 152,536           | 181,286         | 233,731         | 118,894         | 125,709        |
| 122605002 NORTHERN ALLOWANCE - EDO/VIC           | 14,182            | 17,514          | 23,300          | 9,798           | 9,798          |
| 122605006 EDO/VIC INFORMATION BENEFITS           | 23,422            | 33,367          | 43,832          | 20,840          | 22,177         |
| 122605007 EDO/VIC CLOTHING/UNIFOR                | 776               | 1,000           | 1,000           | 1,000           | 1,000          |
| 122605015 EDO/VIC TRAVEL/TRAINING                | 1,619             | -               | -               | -               | -              |
| 122605017 EDO/VIC TELEPHONE                      | 2,289             | 2,200           | 2,200           | 2,200           | 2,200          |
| 122605022 TOURISM MARKETING                      | 21,717            | 36,000          | 36,000          | 36,000          | 36,000         |
| 122605071 EDO/VIC MATERIALS/SUPPL                | 378               | 1,000           | 1,100           | 1,100           | 1,100          |
| COMMUNITY ENERGY PLANNING PROJECT (NEW FOR 2022) | -                 | 30,400          | -               | -               | -              |
| CLIMATE CHANGE ADATATATION PLAN (NEW FOR 2022)   | -                 | 48,372          | -               | -               | -              |
| SMALL COMMUNITY EMPLOYMENT FUND (NEW FOR 2022)   | 150,000           | 181,750         | 182,750         | 182,750         | 182,750        |
| <b>Total EDO/VISITOR INFORMATION SERVICES</b>    | <b>366,918</b>    | <b>532,890</b>  | <b>523,913</b>  | <b>372,583</b>  | <b>380,735</b> |
| <b>TOURISM</b>                                   |                   |                 |                 |                 |                |
| 122610022 MARKETING                              | -                 | -               | -               | -               | -              |

|                                            |         |         |         |         |         |
|--------------------------------------------|---------|---------|---------|---------|---------|
| 122610026 MEMBERSHIPS                      | 283     | 300     | 300     | 300     | 300     |
| <b>Total TOURISM</b>                       | 283     | 300     | 300     | 300     | 300     |
| <b>RECREATION ADMINISTRATION</b>           |         |         |         |         |         |
| 123010001 WAGES - RECREATION ADMINISTRAT   | 90,116  | 112,038 | 119,124 | 126,687 | 134,763 |
| 123010002 NORTHERN ALLOWANCE - REC ADMIN   | 6,083   | 7,716   | 7,716   | 7,716   | 7,716   |
| 123010006 BENEFITS - RECREATION ADMIN      | -       | 912     | 23,825  | 25,337  | 26,953  |
| 123010007 PPE AND OTHER SAFETY EQUIPMENTS  | 250     | 2,000   | 2,000   | 2,000   | 2,000   |
| 123010013 TRAINING - REC ADMIN             | 733     |         |         |         |         |
| 123010015 TRAVEL - REC ADMIN/BOARD         | -       |         |         |         |         |
| 123010021 ADVERTISING                      | -       |         |         |         |         |
| 123010026 MEMBERSHIP FEES                  | 329     | 600     | 600     | 600     | 600     |
| 123010052 INSURANCE - RECREATION           | 89,356  | 88,000  | 88,000  | 88,000  | 88,000  |
| 123010071 MATERIALS SUPPLIES               | 1,657   | -       | -       | -       | -       |
| 123010080 SAFETY SUPPLIES                  | -       |         |         |         |         |
| 123010083 REC. VECH. GAS/OIL               | 426     | 1,000   | 1,000   | 1,000   | 1,000   |
| 123010084 REC. VECH. R/M                   | 1,856   | 1,500   | 1,650   | 1,650   | 1,650   |
| 123010258 CHILDREN/YOUTH RESILIENCY PROG   | 10,610  | 13,636  | 13,636  | 13,636  | 13,636  |
| 123010262 SPORT & RECREATION GRANT - REC   | 38,557  | 24,000  | 24,000  | 24,000  | 24,000  |
| <b>Total RECREATION ADMINISTRATION</b>     | 239,063 | 272,897 | 281,551 | 290,627 | 300,317 |
| <b>SUMMER CAMP PROGRAM</b>                 |         |         |         |         |         |
| 123020001 WAGES - SUMMER CAMP              | 45,890  | 23,904  | 24,622  | 25,360  | 26,121  |
| 123020002 NORTHERN ALLOWANCE - SUMMER CA   | -       | 123     | 3,086   | 3,086   | 3,086   |
| 123020006 BENEFITS - SUMMER CAMP           | 7,752   | 4,710   | 4,924   | 5,072   | 5,224   |
| 123020071 MATERIALS/SUPPLIES               | 2,424   | 5,000   | 5,000   | 5,000   | 5,000   |
| <b>Total SUMMER CAMP PROGRAM</b>           | 55,943  | 36,701  | 37,632  | 38,519  | 39,432  |
| <b>CHILD CARE</b>                          |         |         |         |         |         |
| 123025001 WAGES - CHILD CARE               | 342,158 | 328,061 | 493,614 | 522,341 | 550,812 |
| 123025002 NORTHERN ALLOWANCE - CHILD CARE  | 38,912  | 34,721  | 54,011  | 54,011  | 54,011  |
| 123025006 BENEFITS - CHILD CARE            | 35,386  | 65,612  | 98,723  | 104,468 | 110,162 |
| 123025017 TELEPHONE                        |         |         |         |         |         |
| 123025026 MEMBERSHIP FEES                  |         |         |         |         |         |
| 123025061 WATER                            |         |         |         |         |         |
| 123025061 POWER                            |         |         |         |         |         |
| 123025063 HEATING                          |         |         |         |         |         |
| 123025065 EQUIPMENT R/M                    |         |         |         |         |         |
| 123025068 JANITORIAL COSTS                 |         |         |         |         |         |
| 123025071 MATERIALS - CHILD CARE           | 35,428  | 51,640  | 68,755  | 68,755  | 68,755  |
| 123025072 LABOUR ALLOCATION FACILITY       |         |         |         |         |         |
| 123025090 LABOUR ALLOCATION ADMINISTRATION |         |         |         |         |         |
| BENEFITS -ECE PROGRA                       | -       | 291     |         |         |         |
| <b>Total CHILD CARE PROGRAM</b>            | 451,593 | 480,034 | 715,103 | 749,574 | 783,740 |
| <b>SWIMMING POOL</b>                       |         |         |         |         |         |
| 123030001 WAGES - SWIMMING POOL            | 243,046 | 247,620 | 257,118 | 267,047 | 275,059 |
| 123030002 NORTHERN ALLOWANCE - SWIMMING    | 27,498  | 30,709  | 30,709  | 30,709  | 30,709  |
| 123030006 BENEFITS - SWIMMING POOL         | 24,984  | 49,524  | 51,424  | 53,409  | 55,012  |
| 123030007 PPE AND UNIFORM                  | 1,215   | 3,000   | 3,000   | 3,000   | 3,000   |
| 123030013 STAFF TRAINING                   | 9,474   |         |         |         |         |
| 123030017 TELEPHONE                        | 1,059   | 1,000   | 1,000   | 1,000   | 1,000   |
| 123030026 MEMBERSHIPS                      | 250     | 500     | 500     | 500     | 500     |
| 123030027 HEATING COSTS - SWIMMING POOL    | 132,620 | 65,000  | 135,000 | 139,050 | 143,222 |
| 123030037 CHEMICALS                        | 13,912  | 15,000  | 15,000  | 15,000  | 15,000  |
| 123030065 EQUIPMENT R/M                    | 5,564   | 15,000  | 15,000  | 15,000  | 15,000  |
| 123030066 BUILDING R/M                     | 6,442   | 7,000   | 7,700   | 7,700   | 7,700   |
| 123030068 CLEANING SUPPLIES                | 2,647   |         |         |         |         |
| 123030071 MATERIALS/SUPPLIES               | 9,835   | 8,000   | 8,000   | 8,000   | 8,000   |
| 123030077 PROGRAM SUPPLIES                 | -       |         |         |         |         |
| <b>Total SWIMMING POOL</b>                 | 478,547 | 442,353 | 524,450 | 540,416 | 554,201 |
| <b>NL MUSEUM</b>                           |         |         |         |         |         |
| 123050063 HEATING FUEL                     | 12,507  | 19,303  | 18,538  | 18,538  | 18,538  |
| 123050067 HEATING FUEL OIL RECOVERY        | -       | 12,507  | 18,538  | 18,538  | 18,538  |
| <b>Total NL MUSEUM</b>                     | -       | -       | -       | -       | -       |
| <b>ARENA</b>                               |         |         |         |         |         |
| 123060001 WAGES - ARENA                    | 46,433  | 43,391  | 44,692  | 46,033  | 47,414  |
| 123060002 NORTHERN ALLOWANCE - ARENA       | 3,579   | 5,401   | 5,401   | 5,401   | 5,401   |
| 123060006 BENEFITS - ARENA                 | 4,332   | 8,678   | 8,938   | 9,207   | 9,483   |
| 123060017 TELEPHONE                        | 5,055   | 5,000   | 5,000   | 5,000   | 5,000   |
| 123060061 WATER                            | 457     | 1,433   | 1,433   | 1,433   | 1,433   |
| 123060063 HEATING FUEL                     | 7,286   | 6,167   | 10,410  | 10,410  | 10,410  |
| 123060064 PROPANE - HEATERS                | 136     | -       | -       | -       | -       |
| 123060065 EQUIPMENT R/M                    | 9,365   | 5,000   | 5,500   | 5,500   | 5,500   |
| 123060066 BUILDING R/M                     | 7,351   | 25,000  | 25,000  | 25,000  | 25,000  |
| 123060071 MATERIALS/SUPPLIES               | 7,428   | 5,000   | 5,000   | 5,000   | 5,000   |

|                                                |                  |                  |                  |                  |                  |
|------------------------------------------------|------------------|------------------|------------------|------------------|------------------|
| 123060072 TOWN LABOUR - ARENA                  | 135,385          | 136,661          | 149,130          | 154,336          | 160,129          |
| 123060074 CONTRACTED COSTS                     | 2,235            | 2,000            | 2,000            | 2,000            | 2,000            |
| 123060083 OLYMPIA ICE RESURFACER FUEL          | 3,965            | 3,000            | 3,000            | 3,000            | 3,000            |
| 123060084 OLYMPIA ICE RESURFACER R/M           | 911              | 2,000            | 2,200            | 2,200            | 2,200            |
| <b>Total ARENA</b>                             | <b>233,917</b>   | <b>248,730</b>   | <b>267,705</b>   | <b>274,520</b>   | <b>281,969</b>   |
| <b>ICE PLANT</b>                               |                  |                  |                  |                  |                  |
| 123070061 WATER                                | 630              | -                | -                | -                | -                |
| 123070062 POWER                                | 110,243          | 157,673          | 121,000          | 133,100          | 133,100          |
| 123070065 EQUIPMENT R/M                        | 22,404           | 4,000            | 10,000           | 10,000           | 10,000           |
| 123070071 MATERIALS/SUPPLIES                   | 7,500            | 6,500            | 7,150            | 7,150            | 7,150            |
| 123070074 CONTRACTED COSTS                     | 8,239            | 7,500            | 7,500            | 7,500            | 7,500            |
| <b>Total ICE PLANT</b>                         | <b>149,017</b>   | <b>175,673</b>   | <b>145,650</b>   | <b>157,750</b>   | <b>157,750</b>   |
| <b>BALL PARKS</b>                              |                  |                  |                  |                  |                  |
| 123080065 EQUIPMENT R/M                        | 1,520            | 3,000            | 3,000            | 3,000            | 3,000            |
| 123080066 BUILDING R/M                         | -                | 3,000            | 3,000            | 3,000            | 3,000            |
| 123080071 MATERIALS/SUPPLIES                   | 836              | 1,500            | 1,500            | 1,500            | 1,500            |
| <b>Total BALL PARKS</b>                        | <b>2,356</b>     | <b>7,500</b>     | <b>7,500</b>     | <b>7,500</b>     | <b>7,500</b>     |
| <b>PARKS/PLAYGROUNDS</b>                       |                  |                  |                  |                  |                  |
| 123090065 EQUIPMENT R/M                        | 8,309            | 3,500            | 3,500            | 3,500            | 3,500            |
| 123090071 MATERIALS / SUPPLIES                 | 1,656            | 5,000            | 5,000            | 5,000            | 5,000            |
| <b>Total PARKS/PLAYGROUNDS</b>                 | <b>9,965</b>     | <b>8,500</b>     | <b>8,500</b>     | <b>8,500</b>     | <b>8,500</b>     |
| <b>SPECIAL PROGRAMS</b>                        |                  |                  |                  |                  |                  |
| 123100018 MISCELLANEOUS - SPECIAL PROGRAMS     | -                | -                | -                | -                | -                |
| 123100056 TOWN BIRTHDAY EXPENDITURES - S       | -                | -                | -                | -                | -                |
| 123100057 GET ACTIVE EXPENDITURES - SPEC       | -                | -                | -                | -                | -                |
| 123100071 MATERIALS/ SUPPLIES                  | -                | -                | -                | -                | -                |
| 123100081 FIRST NIGHT FIREWORKS                | 10,952           | 11,000           | 11,000           | 11,000           | 11,000           |
| 123100133 SKI CLUB                             | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| 123100134 GOLF CLUB                            | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| 123100135 WOOD BUFFALO FROLICS                 | -                | 5,000            | 5,000            | 5,000            | 5,000            |
| 123100136 MUSIC FESTIVAL                       | 1,300            | 2,500            | 2,500            | 2,500            | 2,500            |
| 123100137 SNOWBOARDING CLUB                    | -                | 5,000            | 5,000            | 5,000            | 5,000            |
| 123100138 EVENT GRANTS - SPECIAL PROGRAM       | -                | -                | -                | -                | -                |
| 123100139 CANADA DAY                           | 3,651            | 7,500            | 10,000           | 10,000           | 10,000           |
| 123100143 PADDLEFEST - SPECIAL PROGRAMS        | -                | 2,500            | 2,500            | 2,500            | 2,500            |
| 123100258 SPECIAL PROGRAM GRANTS EXP           | 918              | -                | -                | -                | -                |
| 123100263 YOUTH CENTRE INITIATIVE              | 10,155           | 14,000           | 14,000           | 14,000           | 14,000           |
| 123100265 NACC CONTRIBUTION                    | 5,000            | 5,000            | 5,000            | 5,000            | 5,000            |
| 123100266 JBT SNACK PROGRAM                    | 500              | 1,500            | 1,500            | 1,500            | 1,500            |
| 123100267 CHRISTMAS FOOD AND TOY DRIVE         | 500              | 1,000            | 1,000            | 1,000            | 1,000            |
| 123100400 AMORTIZATION - RECREATION & CU       | 545,085          | 321,000          | 321,000          | 321,000          | 321,000          |
| <b>Total SPECIAL PROGRAMS</b>                  | <b>588,062</b>   | <b>386,000</b>   | <b>388,500</b>   | <b>388,500</b>   | <b>388,500</b>   |
| <b>RECREATION &amp; COMMUNITY CENTRE</b>       |                  |                  |                  |                  |                  |
| 123140001 WAGES - REC & COM CENTRE             | 493,769          | 549,512          | 555,099          | 579,293          | 613,054          |
| 123140002 NORTHERN ALLOWANCE - RCC             | 40,067           | 57,483           | 57,483           | 57,483           | 57,483           |
| 123140006 BENEFITS - REC & COM CENTRE          | 97,273           | 102,902          | 104,020          | 108,859          | 115,611          |
| 123140013 TRAINING                             | -                | -                | -                | -                | -                |
| 123140017 TELEPHONE                            | 11,589           | 12,000           | 12,000           | 12,000           | 12,000           |
| 123140027 HEATING COSTS - RECREATION & C       | 132,620          | 65,000           | 135,000          | 139,050          | 143,222          |
| 123140061 WATER                                | 2,479            | 4,315            | 4,444            | 4,577            | 4,715            |
| 123140062 POWER                                | 169,570          | 161,525          | 177,677          | 195,445          | 201,309          |
| 123140065 R/M EQUIPMENT                        | 5,030            | 6,000            | 6,600            | 6,600            | 6,600            |
| 123140066 R/M BUILDING                         | 17,672           | 25,000           | 27,500           | 27,500           | 27,500           |
| 123140068 JANITORIAL COSTS                     | 13,426           | 14,000           | 15,400           | 15,400           | 15,400           |
| 123140069 PROGRAMS                             | -                | -                | -                | -                | -                |
| 123140071 MATERIALS AND SUPPLIES               | 24,655           | 23,700           | 23,700           | 23,700           | 23,700           |
| 123140074 CONTRACTED COSTS                     | 2,856            | 5,000            | 5,000            | 5,000            | 5,000            |
| 123140078 CONCESSION/VENDING SUPPLIES          | 3,305            | -                | -                | -                | -                |
| <b>Total RECREATION &amp; COMMUNITY CENTRE</b> | <b>1,014,313</b> | <b>1,026,437</b> | <b>1,123,923</b> | <b>1,174,907</b> | <b>1,225,592</b> |
| <b>CURLING CENTRE ICE PLANT</b>                |                  |                  |                  |                  |                  |
| 123145065 ICE PLANT R/M EQUIPMENT              | 8,712            | 5,000            | 5,500            | 5,500            | 5,500            |
| 123145071 ICE PLANT MATERIALS                  | -                | 1,000            | 1,100            | 1,100            | 1,100            |
| 123145074 ICE PLANT CONTRACTED COSTS           | 3,267            | 5,000            | 5,000            | 5,000            | 5,000            |
| <b>Total CURLING CENTRE ICE PLANT</b>          | <b>11,979</b>    | <b>11,000</b>    | <b>11,600</b>    | <b>11,600</b>    | <b>11,600</b>    |
| <b>LIBRARY</b>                                 |                  |                  |                  |                  |                  |
| 123150001 WAGES - LIBRARY                      | 168,237          | 163,352          | 167,184          | 182,941          | 190,979          |
| 123150002 NORTHERN ALLOWANCE - LIBRARY         | 15,537           | 17,361           | 17,361           | 17,361           | 17,361           |
| 123150006 BENEFITS- LIBRARY                    | 38,185           | 32,670           | 33,437           | 36,588           | 38,196           |
| 123150015 AUTHOR TRAVEL                        | -                | 1,000            | 1,000            | 1,000            | 1,000            |
| 123150017 TELEPHONE                            | 1,923            | 2,000            | 2,000            | 2,000            | 2,000            |
| 123150061 WATER                                | 1,117            | 1,054            | -                | -                | -                |
| 123150062 POWER                                | 4,497            | 4,636            | -                | -                | -                |

|                                             |                |                  |                  |                   |                  |
|---------------------------------------------|----------------|------------------|------------------|-------------------|------------------|
| 123150063 HEATING FUEL                      | 5,241          | 4,788            | -                | -                 | -                |
| 123150065 EQUIPMENT R/M                     | -              | 1,200            | -                | -                 | -                |
| 123150066 BUILDING R/M                      | 1,552          | 4,000            | -                | -                 | -                |
| 123150068 JANITORIAL COSTS                  | 2,118          | -                | -                | -                 | -                |
| 123150071 MATERIALS/SUPPLIES                | 8,168          | 8,000            | 8,000            | 8,000             | 8,000            |
| 123150114 COLLECTION DEVELOPMENT - LIBRA    | 11,128         | 15,000           | 15,000           | 15,000            | 15,000           |
| 123150115 CONTRIBUTION EXPENDITURES - LI    | 8,105          | -                | -                | -                 | -                |
| <b>Total LIBRARY</b>                        | <b>265,809</b> | <b>255,060</b>   | <b>243,981</b>   | <b>262,890</b>    | <b>272,535</b>   |
| <b>GENERAL DEBENTURES</b>                   |                |                  |                  |                   |                  |
| 123310109 DEBENTURE INTEREST                | 44,885         | 61,200           | 18,624           | 7,221             | -                |
| 123310110 DEBENTURE PRINCIPAL               | 475,121        | 452,353          | 494,929          | 506,332           | -                |
| <b>Total GENERAL DEBENTURES</b>             | <b>520,006</b> | <b>513,553</b>   | <b>513,553</b>   | <b>513,553</b>    | <b>-</b>         |
| <b>OTHER DEBT CHARGES</b>                   |                |                  |                  |                   |                  |
| 123320102 BANKING SERVICE CHARGES           | 39,693         | 25,000           | 30,000           | 30,000            | 30,000           |
| <b>Total OTHER DEBT CHARGES</b>             | <b>39,693</b>  | <b>25,000</b>    | <b>30,000</b>    | <b>30,000</b>     | <b>30,000</b>    |
| <b>BAD DEBT ALLOWANCES</b>                  |                |                  |                  |                   |                  |
| 123330107 BAD DEBT GENERAL                  | 795,204        | 15,000           | 15,000           | 15,000            | 15,000           |
| <b>Total BAD DEBT ALLOWANCES</b>            | <b>795,204</b> | <b>15,000</b>    | <b>15,000</b>    | <b>15,000</b>     | <b>15,000</b>    |
| <b>SCHOOL TAX REQUISITION</b>               |                |                  |                  |                   |                  |
| 123350112 SCHOOL TAX - GNWT ASSESSMENT      | 395,051        | 390,479          | 409,000          | 409,000           | 409,000          |
| <b>Total SCHOOL TAX REQUISITION</b>         | <b>395,051</b> | <b>390,479</b>   | <b>409,000</b>   | <b>409,000</b>    | <b>409,000</b>   |
| <b>CASH OVER/SHORT</b>                      |                |                  |                  |                   |                  |
| 123360111 CASH OVER/SHORT                   | -              | 20               | -                | -                 | -                |
| <b>Total CASH OVER/SHORT</b>                | <b>-</b>       | <b>20</b>        | <b>-</b>         | <b>-</b>          | <b>-</b>         |
| <b>TRANSFER TO/FROM REVENUE</b>             |                |                  |                  |                   |                  |
| 123370616 TRANSFER TO MUNICIPAL INFRAST     | -              | 100,000          | 100,000          | 100,000           | 100,000          |
| 123370617 TRANSFER TO GAS TAX DEFERRED R    | -              | 913,000          | 913,000          | 913,000           | 913,000          |
| 123370621 TRANSFER TO CPI DEFERRED REVENUE  | -              | 1,632,000        | 1,632,000        | 1,632,000         | 1,632,000        |
| 123370621 TRANSFER TO CPI DEFERRED REVENUE  | 453            | -                | -                | -                 | -                |
| 123370624 TRANSFER TO EITCA                 | -              | 683,179          | -                | -                 | -                |
| 123370625 TRANSFERS TO W & S                | -              | 13,329           | -                | -                 | -                |
| <b>Total TRANSFER TO/FROM REVENUE</b>       | <b>-</b>       | <b>696,056</b>   | <b>2,645,000</b> | <b>2,645,000</b>  | <b>2,645,000</b> |
| <b>Total GENERAL OPERATING FUND REVENUE</b> | <b>-</b>       | <b>5,832,997</b> | <b>-</b>         | <b>11,768,944</b> | <b>-</b>         |
| <b>Total GENERAL OPERATING FUND EXPENSE</b> | <b>-</b>       | <b>9,042,795</b> | <b>-</b>         | <b>12,006,350</b> | <b>-</b>         |
| <b>TOTAL EXPENSES LESS REVENUES</b>         | <b>-</b>       | <b>3,209,799</b> | <b>-</b>         | <b>11,961,669</b> | <b>-</b>         |
|                                             |                | <b>180,863</b>   |                  | <b>313,951</b>    |                  |
|                                             |                |                  |                  |                   | <b>2,923</b>     |
| <b>TOTAL REVENUE FROM TAXES</b>             | <b>-</b>       | <b>3,661,903</b> | <b>-</b>         | <b>3,772,094</b>  | <b>-</b>         |
| <b>TOTAL REVENUE FROM USER FEES</b>         | <b>-</b>       | <b>924,250</b>   | <b>-</b>         | <b>1,259,162</b>  | <b>-</b>         |
|                                             |                |                  |                  | <b>1,296,442</b>  |                  |
|                                             |                |                  |                  |                   | <b>1,296,442</b> |

**TOWN OF FORT SMITH  
2023-2025 BUDGET SPREADSHEET  
JANUARY 2023**

|                                                 | <b>2021</b>   | <b>2022 APPROVED</b> | <b>2023 PROPOSED</b> | <b>2024 PROPOSED</b> | <b>2025 PROPOSED</b> |
|-------------------------------------------------|---------------|----------------------|----------------------|----------------------|----------------------|
|                                                 | <b>ACTUAL</b> | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>BUDGET</b>        | <b>BUDGET</b>        |
| <b>UTILITY OPERATING FUND</b>                   |               |                      |                      |                      |                      |
| <b>PIPED WATER REVENUE</b>                      |               |                      |                      |                      |                      |
| 310305245 METERED WATER REVENUE                 | - 836,818 -   | 984,308 -            | 984,308 -            | 984,308 -            | 984,308              |
| 310305246 WATER HOOK-UP CHARGES                 | - 7,315 -     | 5,468 -              | 5,468 -              | 5,468 -              | 5,468                |
| <b>Total PIPED WATER REVENUE</b>                | - 844,134 -   | 989,776 -            | 989,776 -            | 989,776 -            | 989,776              |
| <b>TRUCKED WATER REVENUE</b>                    |               |                      |                      |                      |                      |
| 312060247 WATER DELIVERY REVENUE                | - 54,243 -    | 59,058 -             | 59,058 -             | 59,058 -             | 59,058               |
| 312060248 WATER CALL-OUT CHARGES                | - 1,387 -     | 656 -                | 656 -                | 656 -                | 656                  |
| 312060259 WATER DELIVERY SMITHS LANDING         | - 100,791 -   | 96,243 -             | 96,243 -             | 96,243 -             | 96,243               |
| <b>Total TRUCKED WATER REVENUE</b>              | - 156,422 -   | 155,958 -            | 155,958 -            | 155,958 -            | 155,958              |
| <b>SEWAGE PUMPOUT REVENUE</b>                   |               |                      |                      |                      |                      |
| 312100249 SEWAGE PUMP OUTS                      | - 71,070 -    | 71,089 -             | 71,089 -             | 71,089 -             | 71,089               |
| 312100259 SEWAGE PUMPOUT SMITHS LANDING         | - 28,000 -    | 13,124 -             | 13,124 -             | 13,124 -             | 13,124               |
| <b>Total SEWAGE PUMPOUT REVENUE</b>             | - 99,070 -    | 84,213 -             | 84,213 -             | 84,213 -             | 84,213               |
| <b>WATER SEWER SUBSIDY</b>                      |               |                      |                      |                      |                      |
| 312200250 WATER SEWER SUBSIDY PROGRAM           | - 606,000 -   | 576,000 -            | 576,000 -            | 576,000 -            | 576,000              |
| 312200260 W&S INTERRUPTION RESERVE              | - 41,733 -    | - -                  | 42,000 -             | 42,000 -             | 42,000               |
| <b>Total WATER SEWER SUBSIDY</b>                | - 647,733 -   | 576,000 -            | 618,000 -            | 618,000 -            | 618,000              |
| <b>TRANSFER FROM DEFERRED REVENUE</b>           |               |                      |                      |                      |                      |
| 312210250 TRANSFER FROM DEFERRED REVENUE        | - - -         | - -                  | - -                  | - -                  | - -                  |
| <b>Total TRANSFER FROM DEFERRED REVENUE</b>     | - - -         | - -                  | - -                  | - -                  | - -                  |
| <b>TRANSFER FROM INVESTMENT IN CAP ASSETS</b>   |               |                      |                      |                      |                      |
| 313370400 TRANSFER FROM INVESTMENT IN CA        | - 4,159,897 - | 550,000 -            | 550,000 -            | 550,000 -            | 550,000              |
| <b>Total TRANSFER FROM INVESTMENT IN CAP AS</b> | - 4,159,897 - | 550,000 -            | 550,000 -            | 550,000 -            | 550,000              |
| <b>WATER DEPT ADMINISTRATION</b>                |               |                      |                      |                      |                      |
| 322005001 WAGES - WATER ADMIN/TREATMENT         | 371,063       | 378,901              | 394,352              | 410,237              | 424,574              |
| 322005002 NORTHERN ALLOWANCE - WATER ADM        | 30,230        | 30,863               | 34,721               | 34,721               | 34,721               |
| 322005006 BENEFITS                              | 71,866        | 75,780               | 78,870               | 82,047               | 84,915               |
| 322005007 PPE AND UNIFORM                       | 1,855         | 3,500                | 3,500                | 3,500                | 3,500                |
| 322005013 TRAINING - WATER DEPT ADMIN           | 1,227         | 10,000               | 10,000               | 10,000               | 10,000               |
| 322005021 ADVERTISING                           | -             | 2,000                | 2,000                | 2,000                | 2,000                |
| 322005032 STATIONERY (UT BILL)                  | 1,091         | 2,000                | 2,000                | 2,000                | 2,000                |
| 322005034 POSTAGE                               | 4,500         | 6,500                | 6,500                | 6,500                | 6,500                |
| 322005042 COMPUTER ASSISTANCE/SOFTWARE          | -             | -                    | -                    | -                    | -                    |
| 322005052 INSURANCE                             | 61,441        | 60,000               | 60,000               | 60,000               | 60,000               |
| 322005055 LICENCES                              | 4,209         | 500                  | 500                  | 500                  | 500                  |
| 322005071 OFFICE SUPPLIES                       | 454           | 500                  | 550                  | 550                  | 550                  |
| 322005072 DAILY ADMINISTRATION ALLOCATION       | 448,097       | 419,039              | 430,938              | 441,962              | 451,706              |
| 322005083 UTILITY VECH. GAS/OIL                 | 4,120         | 7,000                | 7,000                | 7,000                | 7,000                |
| 322005084 UTILITY VECH. R/M                     | 489           | 6,000                | 6,600                | 6,600                | 6,600                |
| 322005107 BAD DEBT UTILITIES                    | - 11,897      | -                    | -                    | -                    | -                    |
| 322005400 WATER/SEWER AMORTIZATION              | 359,775       | 550,000              | 550,000              | 550,000              | 550,000              |
| <b>Total WATER DEPT ADMINISTRATION</b>          | 1,348,521     | 1,552,583            | 1,587,531            | 1,617,618            | 1,644,565            |
| <b>WATER TREATMENT PLANT OPERATIONS</b>         |               |                      |                      |                      |                      |
| 322010017 TELEPHONE                             | 9,295         | 8,000                | 8,000                | 8,000                | 8,000                |
| 322010035 WATER SAMPLES                         | 24,840        | 6,000                | 6,000                | 6,000                | 6,000                |
| 322010037 CHEMICALS                             | 34,781        | 38,000               | 38,000               | 38,000               | 38,000               |
| 322010062 POWER                                 | 47,532        | 57,225               | 58,942               | 60,710               | 62,531               |
| 322010063 HEATING FUEL                          | 156,115       | 114,830              | 158,286              | 158,286              | 158,286              |
| 322010065 EQUIPMENT R/M                         | 20,687        | 15,000               | 16,500               | 16,500               | 16,500               |
| 322010066 R/M BUILDING                          | 1,850         | 6,000                | 6,600                | 6,600                | 6,600                |
| 322010071 MATERIAL/SUPPLIES                     | 20,483        | 8,000                | 8,800                | 8,800                | 8,800                |
| 322010072 TOWN LABOUR - WATER PLANT             | 19,416        | 21,811               | 21,916               | 23,557               | 24,367               |
| 322010074 CONTRACTED COSTS                      | -             | 20,000               | 20,000               | 20,000               | 20,000               |
| <b>Total WATER TREATMENT PLANT OPERATIONS</b>   | 335,001       | 294,866              | 343,043              | 346,452              | 349,084              |
| <b>WATER INTAKE</b>                             |               |                      |                      |                      |                      |
| 322020062 POWER                                 | 17,917        | 20,808               | 21,432               | 22,075               | 22,737               |

|                                             |                |                |                |                |                |
|---------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| 322020065 R/M EQUIPMENT                     | 19,521         | 10,000         | 11,000         | 11,000         | 11,000         |
| 322020066 R/M BUILDING                      | 696            | 1,000          | 1,100          | 1,100          | 1,100          |
| <b>Total WATER INTAKE</b>                   | <b>38,133</b>  | <b>31,808</b>  | <b>33,532</b>  | <b>34,175</b>  | <b>34,837</b>  |
| <b>MAINT. WATER TRANSMISSION LINE</b>       |                |                |                |                |                |
| 322030071 MATERIALS/SUPPLIES                | 1,729          | 1,500          | 1,650          | 1,650          | 1,650          |
| 322030072 TOWN LABOUR - WATER TRANS LINE    | 19,416         | 21,811         | 21,916         | 23,557         | 24,367         |
| 322030074 CONTRACTED COSTS                  | 13,825         | -              | -              | -              | -              |
| <b>Total MAINT. WATER TRANSMISSION LINE</b> | <b>34,970</b>  | <b>23,311</b>  | <b>23,566</b>  | <b>25,207</b>  | <b>26,017</b>  |
| <b>RESERVOIR/TOWER/PUMPS</b>                |                |                |                |                |                |
| 322040062 POWER                             | 20,296         | 33,482         | 34,487         | 35,522         | 36,587         |
| 322040063 HEATING FUEL                      | 1,963          | 2,004          | 2,064          | 2,126          | 2,190          |
| 322040065 EQUIPMENT R/M                     | 1,930          | 2,000          | 2,200          | 2,200          | 2,200          |
| 322040066 BUILDING R/M                      | 696            | 2,000          | 2,200          | 2,200          | 2,200          |
| <b>Total RESERVOIR/TOWER/PUMPS</b>          | <b>24,884</b>  | <b>39,486</b>  | <b>40,951</b>  | <b>42,047</b>  | <b>43,177</b>  |
| <b>WATER METERS</b>                         |                |                |                |                |                |
| 322050071 METERS                            | 2,159          | 8,000          | 8,000          | 8,000          | 8,000          |
| <b>Total WATER METERS</b>                   | <b>2,159</b>   | <b>8,000</b>   | <b>8,000</b>   | <b>8,000</b>   | <b>8,000</b>   |
| <b>WATER DELIVERY</b>                       |                |                |                |                |                |
| 322060001 WAGES - WATER DELIVERY            | 62,706         | 60,733         | 71,984         | 76,192         | 78,478         |
| 322060002 NORTHERN ALLOWANCE - WATER DEL    | 5,905          | 6,173          | 7,716          | 7,716          | 7,716          |
| 322060006 BENEFITS - WATER DELIVERY         | 16,817         | 12,147         | 14,397         | 15,238         | 15,696         |
| 322060071 MATERIALS/SUPPLIES                | 722            | 1,000          | 1,100          | 1,100          | 1,100          |
| 322060074 CONTRACTED COSTS                  | 11,540         | 1,000          | 1,000          | 1,000          | 1,000          |
| 322060083 WATER TRUCK GAS/OIL               | 13,405         | 10,000         | 10,000         | 10,000         | 10,000         |
| 322060084 WATER TRUCK R/M                   | 12,402         | 8,000          | 8,800          | 8,800          | 8,800          |
| <b>Total WATER DELIVERY</b>                 | <b>123,498</b> | <b>99,052</b>  | <b>114,997</b> | <b>120,046</b> | <b>122,789</b> |
| <b>SEWER TRANSMISSION LINE</b>              |                |                |                |                |                |
| 322070071 MATERIALS/SUPPLIES                | 2,674          | 2,000          | 2,200          | 2,200          | 2,200          |
| 322070072 TOWN LABOUR - SEWER TRANS LINE    | 19,416         | 21,811         | 21,916         | 23,557         | 24,367         |
| 322070074 CONTRACTED COSTS                  | -              | 3,000          | 3,000          | 3,000          | 3,000          |
| <b>Total SEWER TRANSMISSION LINE</b>        | <b>22,091</b>  | <b>26,811</b>  | <b>27,116</b>  | <b>28,757</b>  | <b>29,567</b>  |
| <b>SEWAGE LIFT STATIONS</b>                 |                |                |                |                |                |
| 322080062 POWER                             | 17,750         | 20,905         | 21,532         | 22,178         | 22,843         |
| 322080065 EQUIPMENT R/M                     | 4,575          | 5,500          | 6,050          | 6,050          | 6,050          |
| 322080066 BUILDING R/M                      | 696            | 1,000          | 1,100          | 1,100          | 1,100          |
| 322080071 MATERIALS SUPPLIES                | 336            | 2,000          | 2,200          | 2,200          | 2,200          |
| <b>Total SEWAGE LIFT STATIONS</b>           | <b>23,357</b>  | <b>29,405</b>  | <b>30,882</b>  | <b>31,528</b>  | <b>32,193</b>  |
| <b>LAGOON MAINTENANCE</b>                   |                |                |                |                |                |
| 322090071 MATERIALS SUPPLIES                | 80             | -              | -              | -              | -              |
| 322090072 TOWN LABOUR - LAGOON              | 19,416         | 21,811         | 21,916         | 23,557         | 24,367         |
| 322090074 CONTRACTED COSTS                  | -              | 2,000          | 2,000          | 2,000          | 2,000          |
| <b>Total LAGOON MAINTENANCE</b>             | <b>19,496</b>  | <b>23,811</b>  | <b>23,916</b>  | <b>25,557</b>  | <b>26,367</b>  |
| <b>SEWAGE PUMPOUTS</b>                      |                |                |                |                |                |
| 322100001 WAGES - SEWER PUMPOUTS            | 15,861         | 15,183         | 17,036         | 17,547         | 18,073         |
| 322100002 NORTHERN ALLOWANCE SEWER PUMPO    | 1,543          | 1,543          | 1,543          | 1,543          | 1,543          |
| 322100006 BENEFITS - SEWER PUMPOUT          | 5,053          | 3,037          | 3,407          | 3,509          | 3,615          |
| MATERIALS SUPPLIES                          | -              | -              | -              | -              | -              |
| 322100072 TOWN LABOUR - SEWAGE PUMPOUTS     | 9,708          | 10,905         | 10,958         | 11,778         | 12,183         |
| 322100074 CONTRACTED COSTS                  | -              | -              | -              | -              | -              |
| 322100083 SEWAGE PUMPER GAS/OIL             | 5,064          | 5,000          | 5,000          | 5,000          | 5,000          |
| 322100084 SEWAGE PUMPER R/M                 | 10,051         | 6,000          | 6,600          | 6,600          | 6,600          |
| <b>Total SEWAGE PUMPOUTS</b>                | <b>47,281</b>  | <b>41,669</b>  | <b>44,544</b>  | <b>45,978</b>  | <b>47,014</b>  |
| <b>ALLOCATION FROM PUBLIC WORKS</b>         |                |                |                |                |                |
| 322200100 ALLOCATION FROM PUBLIC WORKS      | 63,000         | 63,000         | 63,000         | 63,000         | 63,000         |
| <b>Total ALLOCATION FROM PUBLIC WORKS</b>   | <b>63,000</b>  | <b>63,000</b>  | <b>63,000</b>  | <b>63,000</b>  | <b>63,000</b>  |
| <b>TRANSFER TO/FROM OTHER FUNDS</b>         |                |                |                |                |                |
| 323370616 TRANSFER TO/FROM OTHER FUNDS      | 13,329         | -              | -              | -              | -              |
| 323370617 TRANSFER TO/FROM RESERVES         | 141,733        | 100,000        | 100,000        | 100,000        | 100,000        |
| <b>Total TRANSFER TO/FROM OTHER FUNDS</b>   | <b>155,062</b> | <b>100,000</b> | <b>100,000</b> | <b>100,000</b> | <b>100,000</b> |

|                                             |   |                  |   |                  |   |                  |   |                  |   |                  |
|---------------------------------------------|---|------------------|---|------------------|---|------------------|---|------------------|---|------------------|
| <b>Total UTILITY OPERATING FUND REVENUE</b> | - | 5,907,255        | - | 2,355,947        | - | 2,397,947        | - | 2,397,947        | - | 2,397,947        |
| <b>Total UTILITY OPERATING FUND EXPENSE</b> |   | <u>2,237,454</u> |   | <u>2,333,801</u> |   | <u>2,441,077</u> |   | <u>2,488,364</u> |   | <u>2,526,610</u> |
| <b>TOTAL REVENUE LESS EXPENSES</b>          | - | 3,669,802        | - | 22,146           |   | 43,130           |   | 90,417           |   | 128,663          |

**TOWN OF FORT SMITH  
2023-2025 BUDGET SPREADSHEET  
JANUARY 2023**

|                                                 | 2021        | 2022 APPROVED | 2023 PROPOSED | 2024 PROPOSED | 2025 PROPOSED |
|-------------------------------------------------|-------------|---------------|---------------|---------------|---------------|
|                                                 | ACTUAL      | BUDGET        | BUDGET        | BUDGET        | BUDGET        |
| <b>ENVIRONMENTAL FUND</b>                       |             |               |               |               |               |
| <b>Solid Waste Levy</b>                         |             |               |               |               |               |
| 710110101 RESIDENTIAL SOLID WASTE LEVY          | - 274,192 - | 291,213 -     | 291,213 -     | 291,213 -     | 291,213       |
| 710110102 COMMERCIAL SOLID WASTE LEVY           | - 71,438 -  | 126,720 -     | 126,720 -     | 126,720 -     | 126,720       |
| 710110103 INDUSTRIAL SOLID WASTE LEVY           | - 6,624 -   | 14,520 -      | 14,520 -      | 14,520 -      | 14,520        |
| 710110104 INSTITUTIONAL SOLID WASTE LEVY        | - 104,857 - | 227,040 -     | 227,040 -     | 227,040 -     | 227,040       |
| 710110105 SL SOLID WASTE LEVY                   | - 5,086 -   | 10,560 -      | 10,560 -      | 10,560 -      | 10,560        |
| <b>Total Solid Waste Levy</b>                   | - 462,198 - | 670,053 -     | 670,053 -     | 670,053 -     | 670,053       |
| <b>Other Revenue</b>                            |             |               |               |               |               |
| 710120105 TIPPING FEES                          | - 52,420 -  | 84,991 -      | 84,991 -      | 84,991 -      | 84,991        |
| 710120233 GARBAGE BIN RENTALS                   | - 111,801   | -             | -             | -             | -             |
| 710120234 GARBAGE BIN RENTALS SL                | - 3,210     | -             | -             | -             | -             |
| <b>Total Other Revenue</b>                      | - 167,431 - | 84,991 -      | 84,991 -      | 84,991 -      | 84,991        |
| <b>TRANSFER FROM INVESTMENT IN CAPITAL</b>      |             |               |               |               |               |
| 713370400 TRANSFER FROM INVESTMENT IN CA        | - -         | 41,997 -      | 41,997 -      | 41,997 -      | 41,997        |
| <b>Total TRANSFER FROM INVESTMENT IN CAPITA</b> | - -         | 41,997 -      | 41,997 -      | 41,997 -      | 41,997        |
| <b>TRANSFER FROM RESERVE</b>                    |             |               |               |               |               |
| 714218995 TRANSFER FROM DEFERRED REVENUE        | - -         | -             | -             | -             | -             |
| <b>Total TRANSFER FROM RESERVE</b>              | - -         | -             | -             | -             | -             |
| <b>Landfill Operations</b>                      |             |               |               |               |               |
| 722005001 WAGES - LANDFILL ATTENDANT            | 85,274      | 75,916        | 78,194        | 80,540        | 82,956        |
| 722005002 NORTHERN ALLOWANCE - LANDFILL         | 7,567       | 7,716         | 7,716         | 7,716         | 7,716         |
| 722005006 BENEFITS - LANDFILL                   | 8,185       | 15,183        | 15,639        | 16,108        | 16,591        |
| 722005007 PPE AND UNIFORM                       | -           | 1,000         | 1,000         | 1,000         | 1,000         |
| 722005013 TRAINING                              | 835         | 2,000         | 2,000         | 2,000         | 2,000         |
| 722005017 TELEPHONE                             | 1,184       | 1,200         | 1,200         | 1,200         | 1,200         |
| 722005021 ADVERTISING                           | -           | 1,000         | 1,000         | 1,000         | 1,000         |
| 722005032 STATIONERY                            | -           | 1,000         | 1,000         | 1,000         | 1,000         |
| 722005052 INSURANCE                             | 2,883       | 3,000         | 3,000         | 3,000         | 3,000         |
| 722005055 LICENSES                              | -           | -             | -             | -             | -             |
| 722005061 WATER                                 | 453         | 454           | 454           | 454           | 454           |
| 722005062 POWER                                 | 3,083       | 2,672         | 2,939         | 2,939         | 3,027         |
| 722005065 HEAVY EQUIPMENT REPAIRS/MAINTENANCE   | -           | 7,000         | 7,000         | 7,000         | 7,000         |
| 722005066 BUILDING REPAIRS/MAINTENANCE          | 863         | 1,000         | 1,000         | 1,000         | 1,000         |
| 722005071 MATERIALS/SUPPLIES                    | 5,051       | 4,000         | 4,400         | 4,400         | 4,400         |
| 722005072 TOWN LABOUR - LANDFILL                | 86,440      | 92,230        | 96,404        | 101,740       | 105,392       |
| 722005074 CONTRACTED COSTS                      | 31,502      | 40,000        | 40,000        | 40,000        | 40,000        |
| 722005089 GROUND WATER MONITORING               | -           | 25,000        | 25,000        | 25,000        | 25,000        |
| 722005400 AMORTIZATION - ENVIRONMENTAL F        | 49,250      | 42,000        | 42,000        | 42,000        | 42,000        |
| <b>Total Landfill Operations</b>                | 282,570     | 322,371       | 329,945       | 338,096       | 344,736       |
| <b>Administration</b>                           |             |               |               |               |               |
| 722010032 STATIONARY                            | 538         | -             | -             | -             | -             |
| 722010071 OFFICE/SAFETY SUPPLIES                | 55          | -             | -             | -             | -             |
| 722010072 ALLOCATION OF DAILY ADMINISTRATION    | 79,076      | 73,948        | 76,048        | 77,993        | 79,713        |
| 722010073 ALLOCATION FROM PUBLIC WORKS          | 17,000      | 17,000        | 17,000        | 17,000        | 17,000        |
| <b>Total Administration</b>                     | 96,668      | 90,948        | 93,048        | 94,993        | 96,713        |
| <b>Garbage Collection/Disposal</b>              |             |               |               |               |               |
| 722015001 WAGES - GARBAGE COLLECTIONS           | 54,000      | 69,424        | 65,501        | 68,365        | 71,408        |
| 722015002 NORTHERN ALLOWANCE - GARBAGE C        | 5,644       | 6,173         | 6,173         | 6,173         | 6,173         |
| 722015006 BENEFITS                              | 14,845      | 10,885        | 10,100        | 10,673        | 11,282        |
| 722015072 TOWN LABOUR GARBAGE COLLECTION        | 38,833      | 43,622        | 43,831        | 47,113        | 48,734        |
| 722015083 GARBAGE TRUCK FUEL/OIL                | 5,452       | 8,000         | 11,680        | 11,680        | 11,680        |
| 722015084 GARBAGE TRUCK R/M                     | 11,675      | 5,000         | 5,500         | 5,500         | 5,500         |
| <b>Total Garbage Collection/Disposal</b>        | 130,448     | 143,104       | 142,785       | 149,504       | 154,776       |
| <b>Capital Expenditures</b>                     |             |               |               |               |               |
| 722020080 LANDFILL CLOSURE EXPENSES             | 51,000      | 51,000        | 51,000        | 51,000        | 51,000        |
| <b>Total Capital Expenditures</b>               | 51,000      | 51,000        | 51,000        | 51,000        | 51,000        |

**TRANSFER TO/FROM OTHER FUNDS**

|                                           |   |                |                |                |                |                |
|-------------------------------------------|---|----------------|----------------|----------------|----------------|----------------|
| 723370616 TRANSFER TO/FROM OTHER FUNDS    | - | 453            | -              | -              | -              | -              |
| 723370617 TRANSFER TO/FROM RESERVES       |   | 107,339        | 100,000        | 100,000        | 100,000        | 100,000        |
| <b>Total TRANSFER TO/FROM OTHER FUNDS</b> |   | <u>106,886</u> | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> |

**TRANSFERS TO/FROM EQUITY IN TCA**

|                                              |   |               |   |   |   |   |
|----------------------------------------------|---|---------------|---|---|---|---|
| 723380624 TRANSFER TO/FROM EQUITY IN TCA     | - | 49,250        | - | - | - | - |
| <b>Total TRANSFERS TO/FROM EQUITY IN TCA</b> | - | <u>49,250</u> | - | - | - | - |

**Total ENVIRONMENTAL FUND REVENUE**

|  |   |         |   |         |   |         |
|--|---|---------|---|---------|---|---------|
|  | - | 629,628 | - | 797,041 | - | 797,041 |
|--|---|---------|---|---------|---|---------|

**Total ENVIRONMENTAL FUND EXPENSE**

|  |  |                |                |                |                |                |
|--|--|----------------|----------------|----------------|----------------|----------------|
|  |  | <u>618,323</u> | <u>707,423</u> | <u>716,778</u> | <u>733,593</u> | <u>747,225</u> |
|--|--|----------------|----------------|----------------|----------------|----------------|

**TOTAL REVENUE LESS EXPENSES**

|  |   |                      |   |                      |   |                      |
|--|---|----------------------|---|----------------------|---|----------------------|
|  | - | <u><b>11,305</b></u> | - | <u><b>89,618</b></u> | - | <u><b>80,262</b></u> |
|  |   |                      |   |                      |   | <u><b>63,448</b></u> |
|  |   |                      |   |                      |   | <u><b>49,816</b></u> |