Town of Fort Smith
Corporate Services Committee
December 7th, 2021

1. Call to Order
2. Delegation
   - Roger Vail-DEA
3. Declaration of Financial Interest
   a. Statement of Disclosure of Interest
4. Review
   a. Agenda
   b. Minutes
   c. Vision and Values
   d. Strategic Plan
5. Governance
   a. Council Priorities
      i. Bylaw Review Committee
      ii. Communications Committee
      iii. Post-Secondary Education Committee
      iv. Fire Abatement
      v. Daycare
      vi. Community Recreation Center
      vii. Truth and Reconciliation Commission
6. Directors Report
   a. Accounts Paid List
   b. Correspondence
   c. License Report
7. Bylaw/Policy Review and Development
   a. Annual Borrowing Bylaw
8. Administration
   a. Briefing Note- Christmas Lights Contest
   b. Briefing Note- Christmas Eve Half-day
   c. Briefing Note -O & M Budget
   d. Christmas Presents Collaboration
9. Other Business
10. Excusing of Councillors
11. Date of Next Meeting
12. Adjournent

Attached Documents

PDF Statement of Disclosure of Interes

PDF Vision and Values

PDF Strategic Plan

PDF Council Priorities

PDF Account Paidlist November 2021.pdf

PDF Licensing Report December 2021.pdf

PDF Briefing Note - 2021 Christmas Lights Co

PDF Briefing Note - 2021 Christmas Eve Half-D

PDF Briefing Note - 2022 O&M Budget.doc.pd

PDF Bylaw 1026 2022 Annual Borrowing B

ATTACHMENT A

STATEMENT OF DISCLOSURE OF INTEREST

Name of Council Member: ______________________

Date of Disclosure: ______________________

Council Meeting or

Committee Name: ______________________

Meeting Date: ______________________

Agenda Item: ______________________

Agenda Item Description: ______________________

____

Description of type and nature of Interest (i.e., Interest or Conflict of Interest)

Interest: Personal ☐

Pecuniary ☐

Conflict of Interest: ☐

Signature: ______________________ Date: ______________________

Councillor: ______________________

Office Use Only:

Recorded by ______________________ at: ______________________

Initials: ______________ Date: ______________________

Town of Fort Smith
Corporate Services Standing Committee
Tuesday, November 2nd, 2021, at 7:00 pm

Chairperson: Mayor Daniels

Members: Mayor Daniels, Cr. Heron, Cr. Korol, Cr. Tuckey, Cr. Fergusson, Cr. Campbell, Cr. Beaulieu, Cr. Pischinger, Cr. Macdonald

Regrets:

Staff Present: Cynthia White, Senior Administrative Officer
Josée Hazlewood, Executive Secretary
Obrian Kidd, Director of Corporate Services

1. Call to Order
Mayor Daniels called the meeting to order at 7:04 pm.

2. Review
   a. Agenda –The agenda was reviewed.
   RECOMMENDATION
   Moved by:
   Seconded by:
   That the agenda be adopted as presented.

   b. Minutes – The Corporate Services Standing Committee Minutes of October 5th, 2021, were reviewed and adopted at the Regular Meeting of Council on October 19th, 2021.

   c. Vision and Values– The Vision and Values were reviewed.

   d. Strategic Plan – The Strategic Plan was reviewed.

3. Governance
   a. Council Priorities – The Council Priorities were reviewed.
   SAO stated bylaw review committee meet monthly, but they did not in October. She stated there is a number or bylaw that need to be reviewed this year.
      i. Bylaw Review Committee

      ii. Communications Committee

      iii. Post-Secondary Education Committee

      iv. Fire Abatement

      v. Daycare

      vi. Community Recreation Center

      vii. Truth and Reconciliation Commissi

4. Director's Report

    The Director provided a report on the operations of the Corporate Services Department. Obrian stated they are entering the busiest time of the year. He stated they will start receiving financial statement. He advised that there is two major project modernizing town of fort smith infrastructure and trying to save on paper and have time sheets and pay slips all online. Public works and modernizing water meters. SAO stated there is a lot of water meters that aren't reading properly or aren't reading at all. She stated they have not been able to have the proper rate to charge for water. She stated there is 400 meters that aren't properly reading. She stated some residents do not answer their phones when the contractor calls to have an appointment booked. Cr. Macdonald asked what happens for the people who don't respond to the request of having their water meter being changed out. SAO stated that everyone who hasn't responded will have to comply.

    a. Accounts Paid List – The Accounts Paid List from October 2021 was reviewed.

    b. Correspondence – The Correspondence from October 2021 was reviewed.

    c. License Report – The License Report from October 2021 was reviewed.

5. Administration

    a. Appointment of Deputy Mayor
       RECOMMENDATION
       Moved by: Cr. Beaulieu
       Seconded by: Cr. Tuckey
       That Cr. Heron be appointed as Deputy Mayor.
       CARRIED UNANIMOUSLY

    b. Briefing Note- 3rd Quarter Variances
       SAO stated that the preliminary 2021 Third Quarter Variance is complete and presented to Council for review. She advised that this document outlines the Town spending for the first nine months of 2021. Review of the revenues shows a continued trend of high revenue in ambulance recoveries. Development permits have outstripped the budget revenue predications. Additional revenues have been obtained through external funding for staff positions in Economic Development and the Daycare. Additionally, revenues have been generated through the assimilation of the Small Communities Employment Support Program fund which was previously administered by ECE. The childcare programs continue to be highly utilized, with after-school care hitting full enrolment for the fall. Expenses remain fairly typical. Fire training is overspent but the majority of these costs will be reimbursed by MACA. Wages in Administration, Public Works, and Facility Maintenance are overspent, much of which was the result of significant severance paid out to long standing senior employees who left the organization this year. There were unbudgeted costs for contracted snow removal. Due to the extremely heavy snowpack last winter, it was deemed prudent to have snow removed as efficiently as possible to avoid overwhelming our drainage systems. We may continue seeing the need for additional support during spring freshet due to climate change. Council may wish to discuss budgeting for additional staff or for contracting. She advised that 2 Heating costs for the Community and Recreation Centre and swimming pool are overspent as there was a correction from the GNWT regarding our rate and billing. Some of our older municipal infrastructure has resulted in overspending in of some of the equipment repair and maintenance and building repair and maintenance budgets, for example the fire hall and the municipal services garage.

Cr. Macdonald stated he review the report and one question is whether the town provides a forecast on the variances to show where the short falls will be covered and where there is a budget line that isn't being used and if it will be allocated somewhere else.

SAO stated that when they do the variance report that there is a year-to-date budget, and it is over 12 months.

She stated they may have something budgeted, but that thing may not happen until end of year. Cr. Macdonald stated he has worked in supply chain with ENR and that there is a lot of challenges with supply chains. He stated some of them that won't be done in until 4th quarter and whether those items will be rolled into the 4th quarter/next year. SAO stated that most of the funding has extensions because of covid.

Cr. Heron stated the town spends a lot of money on projects. He stated that the paving project was not done properly and wondered who makes sure that the projects are being done properly and wondered if the town checks the qualifications from the people doing the work for us. SAO stated that part of the RFP process they look at resumes, examples of similar projects and there is a whole project around it. Cr. Heron asked how Council gets involved with these projects. SAO stated that council does not get involved with every project. She stated for the community center renovations projects they did have a councillor involved with RFP. Mayor Daniels stated winter is coming and there is no money put into for contractors. He stated his concern is that if the roads aren't plowed for ambulance that there would be a problem. SAO stated that when they talk about contractor it is for big amounts of snow. She advised that their contract states they cannot have a contractor unless the town staff cannot do it.

Mayor Daniels stated that the town needs to put more money into training municipal workers to do more than one machinery.

RECOMMENDATION
Moved by: Cr. Macdonald
Seconded by: Cr. Tuckey
That council approve the 3rd quarter variances.
CARRIED UNANIMOUSLY

c. Briefing Note – Spending Authority
SAO stated that with the election of new Mayor and Council signing authority needs to be updated. She added that this requires the appointment of three members of council, typically the mayor, deputy mayor, and a third member who has the flexibility to come to Town Hall when necessary and on short notice.

She stated that in addition there are three members of administration who are designated as signing authorities and these are Cynthia White, Senior Administrative Officer, Obrian Kydd, Director of Corporate Services, and Emily Colucci, Director of Community Services. All cheques must be signed by two authorized officers: one from Council and one from Administration.

Cr. Campbell wanted to make a recommendation to have all of Council be able to have spending authority. SAO stated she would get more information and would bring it to the Community Services meeting.
TABLED

d. Covid-19 Update
SAO stated that there are no new covid cases in Fort Smith.

8.Date of Next Meeting

The next Corporate Services Standing Committee meeting will be held on December 7th, 2021.

9.Adjournment

RECOMMENDATION
Moved by: Cr. Korol
Seconded by: Cr. Fergusson
That the meeting be adjourned at 8:17 pm.
CARRIED UNANIMOUSLY

Vision

The vision statement outlines what our community wants to be. Our vision statement provides a basis for future decision-making and activities.

The Town of Fort Smith will work with our partners to enhance our excellent quality of life by respecting values, traditions, and healthy lifestyles. We will continue to advance as a unified, active and prosperous community.

Values

The mission defines how the Town will operate; it represents what is fundamentally important to us in how we work with each other and represent the citizens of Fort Smith.

- **Welcoming** – we are a friendly community which embraces our visitors, students and residents alike.
- **Innovative** – we take on new challenges in the pursuit of excellence.
- **Sustainable** – we are committed to sustainability in our Town's operations and development.
- **Unified** – we work with Indigenous governments and our partners to implement our plans and achieve our goals.
- **Committed** – we operate professionally and to the highest ethical standards.

To retain existing and attract new residents.

Support the development of affordable housing within the town

Actions	1-2 Yrs	3-5 Yrs	6 Yrs +
Work with the College to explore feasibility of renovating and renting vacant student housing			G
Work with the GNWT to explore the feasibility of renovating and renting the RCMP homes being replaced			G
Lobby GNWT, Minister, and Federal Government for support to develop housing			G

Develop a road connecting Fort Smith with the south

Actions	1-2 Yrs	3-5 Yrs	6 Yrs +
Work with the GNWT, Government of Alberta, the Federal Government and Indigenous Governments in and around Wood Buffalo National Park to create the connection	G		

To be the healthiest community in the Northwest Territories.

Increase community wellness and overall health

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Work with partners to update the Community Wellness Plan	G		
Work with partners to identify funding for a Community Wellness Coordinator	G		
Member of Council to attend the Seniors' lunch program to develop awareness of elder needs	G		

Ensure the safety of our residents

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Organize and attend monthly meetings with RCMP and quarterly meetings with Ambulance and Fire Department	G		
Increased and stronger bylaw enforcement presence (speeding, dog control, contamination and littering)	G		
Work with inter-agency to address youth crime	G		
Citizens on Patrol in Town (work with RCMP and Indigenous Governments)	G		

To grow our role as the education leader in the NWT.

Lobby the GNWT to maintain and grow Fort Smith's educational campus status in the Northwest Territories

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Work with Aurora College to initiate discussions with the GNWT about current and future plans for post-secondary education in the Northwest Territories	G		

Build strong relationships with the Aurora College Student Community

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Connect high school students within and outside the community with College offerings		G	
Lobby the GNWT to replace Breynat Hall and replace/upgrade student housing	G		

Maintain the headquarters for NWT post-secondary education in Fort Smith

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Communicate regularly with the Campus Director	G		
Become closer to the governance of the College; communicate with the Office of the President	G		
Appoint a Council liaison person	G		
Lobby the GNWT to ensure that Aurora College headquarters remain in Fort Smith, to reestablish appropriate governance of Aurora College, and to reinstate programs recently abolished (teacher education, social work)	G		
Work with other territorial governments (municipal, Indigenous) GNWT Ministers and MLAs to emphasize the benefits of having Aurora College headquarters in Fort Smith, and the dangers of GNWT centralization	G		

Foster relationship with our schools – Joseph Burr Tyrrell Elementary School and Paul William Kaeser High School

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Transition to elected members to the District Education Authority (DEA) with regular reporting back to Council	G		
Offer student awards	G		
Support lunch and crosswalk programs	G		
Hold annual youth visioning workshop	G		
Create a youth voice on advisory boards	G		

To operate a responsive and transparent government.

Continue to provide high quality programs and services to our citizens

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Continue tax relief program for seniors and disabled persons		G	
Coordinate annual meeting of all Advisory Boards; facilitate sharing of information between Boards; quarterly Chair meetings	G		
Recognize and support the work of volunteers	GA		

Implement the calls to action for municipal government from the Truth and Reconciliation Commission

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Fully adopt and implement the *United Nations Declaration on the Rights of Indigenous Peoples* as the framework for reconciliation	G		
Reform policies and bylaws in support of decolonization	G		

Be the employer of choice in the NWT

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Highlight staff achievements	G		
Maintain a safe and respectful workplace	GA		
Maintain stability in management	GA		
Ensure successful collective bargaining	GA		

Maintain and improve existing community infrastructure

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Lobby GNWT and Federal Government to stabilize the slide zone		G	
Complete 20 year capital plan	G		
Lobby the GNWT and Federal government to close the infrastructure funding gap.	G		
Lobby the GNWT to complete outstanding transfers of commissioners land	G		

Ensure residents, college students and visitors are well-informed

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Develop community communications guidelines and policies	G		
Host an annual Open House to provide an update on Town activities and provide opportunities for public input	G		

Improve communication and dialogue with other levels of government including Indigenous governments

Actions	1-2 Yrs	3-5 Yrs	6+ Yrs
Work with Indigenous governments to implement Municipal Service Agreements	G		
Foster partnerships with other agencies and organisations	G		
Regular meetings with Smith's Landing First Nation, Salt River First Nation and the Fort Smith Métis Council to discuss areas of common concern and provide support where applicable	G		

TOWN OF FORT SMITH
ACCOUNTS PAID LIST
FOR THE PERIOD ENDING November 30, 2021

CHQ #	SUPPLIER	DESCRIPTION		AMOUNT	DEPT.
38338	Investors Group	Staff RSP contributions	$	200.00	AD
38339	Link hardware	Event supplies	$	741.64	EDO
38340	Northwestel Inc	Internet	$	241.40	WTP
38341	NWT Power Corporation	Monthly power bills	$	39,577.11	AD
38342	Wally's Drugs	Craft supplies	$	31.47	Library
38343	Voided				
38344	Receiver General	Bi-weekly payroll submission	$	49,359.36	AD
38345	Lifesaving Society	Exam fee	$	75.00	Pool
38346	Public Servicse Alliance of Canada	October union dues	$	2,739.89	AD
38347	GWNT - Taxation Division	October payroll tax	$	7,796.80	AD
38348	Northwestern Air Lease	Freight charges	$	235.86	WTP
38349	Wholesale Fire & Rescue LTD	Porta tank	$	3,029.62	FD
38350	CAB Construction LTD	Repairs at Arena	$	577.50	Arena
38351	Fort Smith Construction NT LTD	Flag pole repair	$	661.50	WTP
38352	Pelican Rapids Inn	Accomodations	$	4,459.78	By-Law
38353	TDC Contracting LTD	Heating oil & bulk diesel	$	6,826.03	Multiple
38354	Wesclean Northern Sales LTD	Janitorial supplies	$	1,672.65	CRC
38355	Atlas Copco Compressors Canada	Intake pump repairs	$	11,307.03	WTP
38356	RDV Mechanical	Vehicle repairs	$	1,007.48	WTP
38357	Cam's Husqvarma Sales & Service	Trimmer line	$	17.84	FAC
38358	Fields	Program supplies	$	93.95	ASCP
38359	IBI Group Professional Services (Canada) Inc	Conibear Park - professional services	$	5,271.00	EDO
38360	Nsixty Trading Company LTD	Office supplies	$	183.02	Multiple
38361	Blades Construction LTD	Small Communities Employment Support Program	$	25,000.00	AD
38362	Ink and Iron Hair Design	Small Communities Employment Support Program	$	25,000.00	AD
38363	CVS Midwest Tape	Library collection	$	125.94	Library
38364	Ryan Freund	CRC membership refund	$	177.65	CRC
38365	Justin Bourque	CRC membership refund	$	92.16	CRC
38366	Justin Gervais	CRC membership refund	$	74.52	CRC
38367	Kristen Froese	Swim lessons refund	$	34.65	Pool
38368	Desroy Head	CRC membership refund	$	42.16	CRC
38369	Grimshaw Trucking	Freight charges	$	161.68	FD
38370	Paul Kaeser's Stores LTD	Program supplies	$	734.64	Multiple
38371	Wally's Drugs	EMS equipment	$	125.32	AMB
38372	Town of Fort Smith	October payroll deductions	$	893.88	AD
38373	Xerox Canada LTD	Copier leases	$	898.64	AD
38374	Northern Stores INC	Program supplies	$	150.81	ASCP
38375	Northwestern Air Lease	Freight charges	$	53.42	FD
38376	NEBS Pension Fund	November pension invoice	$	37,851.92	AD
38377	Shari Olsen	Reimbursement - driver medical	$	163.00	FD
38378	Fire Prevention Services LTD	Fire extinguisher checks	$	3,770.57	Multiple
38379	Terry's Carpentry Service	November Ambulance bay rental	$	2,520.00	AMB
38380	TDC Contracting LTD	Wipers for truck	$	76.23	CRC
38381	Royal Canadian Legion	Large wreath	$	65.00	AD
38382	Apple Fitness Store LTD	Fitness equipment	$	1,975.62	CRC
38383	NEBS Group Insurance Fund	November insurance invoice	$	13,258.76	AD
38384	Anthony Jones	NFPA 1001 training	$	752.22	FD
38385	Andrew Grenier	Expense claim - medical fee	$	50.00	FAC
38386	Town of Fort Smith Employees Association	October staff contributions	$	216.00	AD
38387	Saskia Van Mourik	NFPA 1001 training	$	752.22	FD
38388	Arctic Alarm/Diamond Tel	Alarm monitoring	$	119.60	CRC/Arena
38389	Cam's Husqvarma Sales & Service	Equipment supplies	$	132.23	FD
38390	ArcTech Computers INC	Off-site back-up service	$	262.50	AD
38391	Northern Arts & Cultural Centre	2021 sponsorship	$	5,000.00	AD
38392	Joel Mercredi	Reimbursement - work boots	$	240.45	WTP
38393	Voided				
38394	Nsixty Trading Company LTD	Program & office supplie sand IT services	$	5,333.60	Multiple
38395	CVS Midwest Tape	Library collection	$	211.75	Library
38396	Sachin Parmar	NFPA 1001 training	$	752.22	FD
38397	Marie Pier Garant	NFPA 1001 training	$	409.50	FD
38398	Nilam Ambawalage	NFPA 1001 training	$	409.50	FD
38399	Library Bound INC	Library collection	$	2,084.88	Library
38400	Kelsi Funk	Expense claim - childcare supplies	$	122.48	ASCP
38401	Miyah-Mae Stewart-Tuccaro	Reimbursement - class 4 & medical	$	296.00	FD
38402	Bank of Montreal Mastercard	Corporate Services credit card	$	1,811.91	AD
38403	Bank of Montreal Mastercard	SAO credit card	$	2,209.46	AD
38404	Cascade Publishing LTD	Printing servivces	$	70.35	FD
38405	MSS LTD	EMS supplies	$	125.11	AMB
38406	Link Hardware	Miscellaneous supplies	$	508.81	Multiple
38407	Northwestel INC	Internet	$	1,588.69	Multiple
38408	Northern Anthropological & Cultural Society	Annual operating grant	$	35,000.00	AD
38409	Receiver General	Bi-weekly payroll submission	$	41,482.25	AD
38410	Northern Stores INC	Council supplies	$	41.95	LEG
38411	Northwestern Air Lease	Freight charges	$	53.42	FD
38412	Morgan Abraham	Reimbursement - work boots	$	272.99	FAC

38413	Aurora College	NLDP 0111 tuition	$ 34,750.00	Multiple	
38414	Fort Smith Construction NT LTD	Tire change	$ 399.00	PW	
38415	851791 NWT LTD O/A Rowe's Construction	Progress payment - water & sewer project	$ 1,286,100.59	PW	
38416	BZT General Contracting	Street light repairs	$ 1,417.50	PW	
38417	TDC Contracting LTD	Heating oil & vehicle repairs	$ 3,682.31	Multiple	
38418	Royal Canadian Legion	Large wreath	$ 65.00	FD	
38419	Wesclean Northern Sales LTD	Janitorial supplies	$ 282.24	PW	
38420	Infosat Communications	November sat phone bill	$ 174.68	FD	
38421	Hach Sales & Service Canada LP	Yearly equipment maintenance	$ 874.65	WTP	
38422	Brett Potter	NFPA 1001 training	$ 546.00	FD	
38423	Wood Environment & Infrastructure Solutions	Slope stabilization project	$ 24,106.80	AD	
38424	Nsixty Trading Company LTD	IT services & office and election supplies	$ 1,774.42	Multiple	
38425	CVS Midwest Tape	Library collection	$ 81.08	Library	
38426	Johnson Mechanical	Furnace work	$ 279.78	WTP/AD	
38427	Alicia Korol	Meter deposit refund and pre-paid credit refund	$ 452.00	AD	
38428	Autumn Gervais	Refund - CRC membership	$ 188.10	CRC	
38429	Vector Electric and Controls	Scada PLC and module	$ 3,010.37	WTP	
38430	Paul Kaeser's Stores LTD	Program supplies	$ 608.82	ASCP	
38431	Lous Small Engines	Small Communities Employment Support Program	$ 25,000.00	AD	
38432	Link Hardware	Miscellaneous supplies	$ 1,065.72	Multiple	
38433	Northwestel INC	Internet and phone	$ 4,987.94	Multiple	
38434	Town of Fort Smith	Town water bills	$ 1,086.67	Multiple	
38435	Lifesaving Society	Training supplies	$ 175.63	Pool	
38436	Northern News Service	Subscription	$ 70.00	AD	
38437	TK Elevator (Canada) LTD	Elevator maintenance	$ 1,131.80	Arena	
38438	Locust Mowing	Landfill spread and cover	$ 16,957.50	Landfill	
38439	Northern Stores INC	Program supplies	$ 188.58	ASCP	
38440	Northwestern Air Lease	Freight charges	$ 74.42	WTP	
38441	Pelican Rapids Golf & Country Club	Small Communities Employment Support Program	$ 25,000.00	AD	
38442	BZT General Contracting	7-Bay lights	$ 6,236.20	PW	
38443	TDC Contracting LTD	Heating oil and ditching	$ 15,387.96	Multiple	
38444	Wesclean Northern Sales LTD	Janitorial supplies	$ 1,907.39	CRC	
38445	Cleartech	Chlorine	$ 5,358.11	WTP	
38446	Pitneyworks	Postage metre top-up	$ 3,150.00	AD/WTP	
38447	Bobcat of the Peace	Bobcat trade-ups	$ 17,459.24	PW	
38448	Andrew Grenier	Reimbursement - work boots	$ 291.35	PW	
38449	RDV Mechanical	Vehicle repairs	$ 6,340.85	PW	
38450	Fields	Craft supplies	$ 26.45	Library	
38451	United Library Services INC	Library collection	$ 400.09	Library	
38452	Precision Industries	Dig on Primrose	$ 12,117.30	WTP	
38453	327241 Alberta Ltd O/A Enforcement Training Academy	Dog removal services	$ 5,710.59	By-Law	
38454	Nsixty Trading Company LTD	Office supplies	$ 2,468.72	Multiple	
38455	Qatalyst Research Group	Strategic marketing plan	$ 12,487.50	EDO	
38456	Wood Buffalo Inn	Accomodations	$ 399.00	By-Law	
38457	Joan Duford	Refund - 2021 property taxes	$ 117.99	AD	
38458	Voided				
38459	Voided				
38460	Voided				
38461	Voided				
38462	Voided				
38463	Voided				
38464	Voided				
38465	Voided				
38466	Voided				
38467	Voided				
38468	Voided				
38469	Voided				
38470	Voided				
38471	Voided				
38472	Voided				
38473	Voided				
38474	Voided				
38475	Voided				
38476	Voided				
38477	Voided				
38478	Voided				
38479	Voided				
38480	Voided				
38481	Voided				
38482	Voided				
38483	Voided				
38484	Voided				
38485	Voided				
38486	Voided				
38487	Voided				
38488	Voided				
38489	Voided				
	Caterpillar Financial Services Ltd.	November, 2021 lease payment	$ 3,312.35		$ 1,874,052.93
	Payroll	Pay period November 5, 2021	$ 188,073.77		
	Payroll	Pay period November 19, 2021	$ 190,732.44		
		Total	$ 2,256,171.49		

Town of Fort Smith
Licensing Report
December 2021

Business License Holder	Number	Details
Derek Lozier	179	insulation & drywall services
Bruce McArthur	195	Electrical repairs

Development Permit Holder	Number	Details
No permits issued		

Lottery License Holder	Number	Details
No permits issued		

Dog Tag Holder	Number	Details
Bryanna Modest	57	Black, White, Cream Husky
Evelyn Benwell	58	Black lab

Ski-Doo Licenses	Number	Details
No permits issued		

BRIEFING NOTE

To: **Corporate Services Standing Committee**

Date: **December 7th, 2021**

Subject: **Annual Christmas Lights Contest**

Purpose:
To select judges, the registration deadline, judging dates and to identify budget for the prizes for the annual Christmas Lights Contest.

Background:
Every year the Town of Fort Smith sponsors a Christmas Lights contest with three prizes for the best decorated homes.

The prizes were increased in 2018 from $150 to $250 for 1st prize; from $100 to $150 for 2nd prize; and from $50 to $100 for 3rd prize.

Historically, residents wishing to participate in the contest were required to register by calling Town Hall by the registration deadline. Winners are announced via Facebook and the Town Website.

The motion passed at the November 19, 2020 Council Meeting is as follows:

19-224 That Council approve the Christmas Lights contest with the prizes of:
1st $250.00
2nd $150.00
3rd $100.00
To be paid from the Council Miscellaneous Budget (GL 1-2-0510-018)

Analysis:
Historically the Christmas Lights Contest prize money has been issued through the Council Miscellaneous budget.

In the past there have been two Councillors selected to judge the registered resident's homes.

Suggested contest dates are:

Registration deadline:	Monday, December 20th, 2021
Judging:	Wednesday, December 22nd, 2021
Winner Announcement:	Thursday, December 23rd, 2021

Recommendation

That Council approve the Christmas Lights contest with the prizes of
1st $250.00
2nd $150.00
3rd $100.00
To be paid from the Council Miscellaneous Budget (GL 1-2-0510-018)

BRIEFING NOTE

To: Corporate Services Standing Committee

Date: December 7th, 2021

Subject: Christmas Eve Half-Day December 24th

Purpose:

To request approval to close Town facilities and provide staff with a half-day off at 12:00pm on Thursday, December 24th, 2021.

Background:

Town Council has given staff a half-day off on Christmas Eve for the past number of years which has been made into effect through motion of Council.

Council passed the following motion at the Regular Meeting of Council on December 17, 2019:

19-248 That all Town facilities close at noon on December 24, 2019; and

That Town staff, dependent on operational needs, be given a half-day off on December 24, 2019. Should operational requirements necessitate employment on this noted date, the employee will be given equivalent time off in lieu at a mutually agreed time.

Analysis:

This half day is appreciated by all staff.

Recommendation:

That all Town facilities close at noon on December 24, 2021; and

That Town staff, dependent on operational needs, be given a half-day off on December 24, 2021. Should operational requirements necessitate employment on this noted date, the employee will be given equivalent time off in lieu at a mutually agreed time.

BRIEFING NOTE

To: Mayor and Council

Date: December 7, 2021

Subject: 2022 O&M Budget

Purpose:

To obtain direction from Council for development of the 2022 O&M Budget.

Background:

The 2022 O&M Budget is still in development; however, it is expected to be a deficit budget even without any Level of Service (LOS) increases.

Expenses:

2021 Salaries and Wages are currently at just over $4M and are in line with being within the allocated budget. On average, employees can expect a 2.5% pay step increase, as well as bargained 1.50% increase. The majority of our full-time indeterminant employees have reached their maximum step, reducing the amount of forced growth, however it is important to recognize that there are other costs related to long-term employees, including increased vacation leave, and with an aging staff there may be increased access to various forms of disability claims.

A reorganization was approved by Council in 2021 to shift the allocated wages from the Assistant Senior Administrative Officer position to create the Executive Assistant and Lands and Development Officer positions. The ASAO position was retained in the organizational chart for future succession planning as required. A change in the Corporate Services department also freed up some funds to create a Director of Protective Services position. This reorganization resulted in an additional cost of $25K. This additional cost is recovered through the administration of the Small Community Employment Fund on behalf of ECE.

Smaller forced growth increases can be expected for all departments, especially as we are seeing increases in the cost of materials and delays in supply chain related to the pandemic. Additionally, due to aging infrastructure repairs and maintenance of facilities has resulted in some budget challenges, and a need to prioritize facility retro-fit or replacement as a part of the 5-year capital plan.

Revenues:

In 2021, Council had the foresight to budget for an approximate $199k operating surplus. The 2020 audit showed a surplus of approximately $2.3M, after approximately $1.5M of amortization of tangible capital assets. It is anticipated that the 2021 audit will identify similar results.

User fee revenues are expected to remain the same as previous years, as long as we are able to continue operating at almost normal levels during the ongoing pandemic.

Property Tax revenues are a product of the assessed value of all lands and improvements in the town, multiplied by the mill rate. So, an increase in the assessed value (i.e., new construction) will result in a revenue increase without the need for a representative increase in the mill rate (and resulting increase in property tax costs for residents and businesses). While the Town has been increasing Property Tax revenue expectations every year, the impact on residents has been minimal given a high amount of new construction in the community. The chart below indicates the % revenue increase approved by Council vs the actual mill rate increases for the past five years:

	2017		**2018**		**2019**		**2020**		**2021**	
Increase in Property Tax Revenue:	5.0%		4.0%		3.5%		4.0%		3.80%	
Property Tax Increase for $300k Property:										
Property Class	**Mill Rate**		**Mill Rate**		**Mill Rate**		**Mill Rate**			
Residential Developed	12.78	$123	13.23	$135	13.28	$15	13.35	$21	13.59	72
Residential Non-Developed	12.78	$123	13.23	$135	13.28	$15	13.35	$21	13.59	72
Commercial Developed	23.43	$225	24.26	$249	24.35	$27	24.48	$39	24.92	132
Commercial Non-Developed	23.43	$225	24.26	$249	24.35	$27	24.48	$39	24.92	132
Industrial Developed	23.43	$225	24.26	$249	24.35	$27	24.48	$39	24.92	132
Industrial Non-Developed	23.43	$225	24.26	$249	24.35	$27	24.48	$39	24.92	132
Institutional Developed	28.40	$273	29.40	$300	29.51	$33	29.68	$51	31.72	612
Institutional Non-Developed	28.40	$273	29.40	$300	29.51	$33	29.68	$51	31.72	612
Recreational	12.78	$273	13.23	$135	13.28	$15	13.35	$21	13.59	72
Telecommunications	28.40	$273	29.40	$300	29.51	$33	29.68	$51	30.21	159
Country Residential Developed	11.07	$105	11.47	$120	11.51	$12	11.57	$18	11.78	63
Country Residential Non-developed	11.07	$105	11.47	$120	11.51	$12	11.57	$18	11.78	63
Country Residential Mixed Use	12.37	$ -	13.23	$258	13.28	$15	13.35	$21	13.59	72

However, there was a reduction of development in 2020, which resulted in only a 0.62% increase in overall assessed value. In 2021, the initial assessment roll from the GNWT shows that development stayed essentially the same in with only a 0.60% increase.

The result of this small increase is that any Property Tax revenue increases approved by Council will have a more significant impact on residents. Fortunately, as indicated above, historic increases to resident property tax costs have been low.

Options:

Ultimately, the deficit can be addressed by (a) increasing revenues, or (b) decreasing expenses.

Given that the Town has no control over Territorial funding, the Town is limited to increasing User Fee revenue (where a 10% increase would amount to approximately $73k) or Property Tax revenue (where a 1% increase would amount to approximately $36k). A history of Property Tax revenue increases was provided above, while historic User Fee increases are as follows:

- General User Fees were by 10% in 2020 (and previously increased in 2016).
- Tipping, Lottery and Medivac Fees were increased by 10% in 2017.
- Tipping Fees were further increased by 13.7% in 2020.
- Utility Rates and Levies were increased by 2.5% in 2018, while the Solid Waste Levy was increased by 15%.
- In 2021 6.7% Utility Rates and Levies were increased by 6.7% and the Solid Waste Levy was increased by 5.6%.

The impacts of various Property Tax Revenue increases are shown in the chart below:

Assessment ($000) $300	2021	2022 Scenarios							
Property Tax Revenue Increase:		4.0%		5.0%		6.0%		7.0%	
		$148k		$185k		$223k		$260k	
Property Tax Increase for $300k Property:									
Property Class	**Mill Rate**	**Mill Rate**		**Mill Rate**		**Mill Rate**		**Mill Rate**	
Residential Developed	13.59	14.14	$ 165	14.27	$ 204	14.41	$ 246	14.54	$ 285
Residential Non-Developed	13.59	14.14	$ 165	14.27	$ 204	14.41	$ 246	14.54	$ 285
Commercial Developed	24.92	25.92	$ 300	26.17	$ 375	26.42	$ 450	26.67	$ 525
Commercial Non-Developed	24.92	25.92	$ 300	26.17	$ 375	26.42	$ 450	26.67	$ 525
Industrial Developed	24.92	25.92	$ 300	26.17	$ 375	26.42	$ 450	26.67	$ 525
Industrial Non-Developed	24.92	25.92	$ 300	26.17	$ 375	26.42	$ 450	26.67	$ 525
Institutional Developed	31.72	32.99	$ 381	33.30	$ 474	33.62	$ 570	33.94	$ 666
Institutional Non-Developed	31.72	32.99	$ 381	33.30	$ 474	33.62	$ 570	33.94	$ 666
Recreational	13.59	14.14	$ 165	14.27	$ 204	14.41	$ 246	14.54	$ 285
Telecommunications	30.21	31.42	$ 363	31.72	$ 453	32.02	$ 543	32.32	$ 633
Country Residential Developed	11.78	12.25	$ 141	12.37	$ 177	12.49	$ 213	12.61	$ 249
Country Residential Non-developed	11.78	12.25	$ 141	12.37	$ 177	12.49	$ 213	12.61	$ 249
Country Residential Mixed Use	13.59	14.14	$ 165	14.27	$ 204	14.41	$ 246	14.54	$ 285

The impact of a 5% weighting increase of undeveloped properties across property classes, recreational and telecommunications, as well as an increase in Country Residential weighting by 1% is shown below. The transfer of weighting results in an approximate 12% decrease in Residential Developed costs, as compared to keeping the previous weighting.

Assessment ($000)	$300	2021	2022 Scenarios							
Property Tax Revenue Increase:			4.0%		5.0%		6.0%		7.0%	
			$148k		$185k		$223k		$260k	
Property Tax Increase for $300k Property:										
Property Class		Mill Rate	Mill Rate		Mill Rate		Mill Rate		Mill Rate	
Residential Developed		13.59	14.08	$ 147	14.21	$ 186	14.35	$ 228	14.48	$ 267
Residential Non-Developed		13.59	15.64	$ 615	15.79	$ 660	15.94	$ 705	16.09	$ 750
Commercial Developed		24.92	25.81	$ 267	26.06	$ 342	26.31	$ 417	26.56	$ 492
Commercial Non-Developed		24.92	27.37	$ 735	27.64	$ 816	27.90	$ 894	28.16	$ 972
Industrial Developed		24.92	25.81	$ 267	26.06	$ 342	26.31	$ 417	26.56	$ 492
Industrial Non-Developed		24.92	27.37	$ 735	27.64	$ 816	27.90	$ 894	28.16	$ 972
Institutional Developed		31.72	32.85	$ 339	33.17	$ 435	33.48	$ 528	33.80	$ 624
Institutional Non-Developed		31.72	34.41	$ 807	34.75	$ 909	35.08	$ 1,008	35.41	$ 1,107
Recreational		13.59	15.64	$ 615	15.79	$ 660	15.94	$ 705	16.09	$ 750
Telecommunications		30.21	32.85	$ 792	33.17	$ 888	33.48	$ 981	33.80	$ 1,077
Country Residential Developed		11.78	12.51	$ 219	12.63	$ 255	12.75	$ 291	12.88	$ 330
Country Residential Non-developed		11.78	14.08	$ 690	14.21	$ 729	14.35	$ 771	14.48	$ 810
Country Residential Mixed Use		13.59	14.08	$ 147	14.21	$ 186	14.35	$ 228	14.48	$ 267

Senior Citizens and Disabled Persons Property Tax Relief Program

In this program, eligible property owners receive a 100% property tax rebate of which 50% is funded by the Town and 50% by the GNWT (note that Yellowknife only rebates up to $2k and Hay River, while it rebates 100% similar to the Town, only has 15% enrollment currently). As residents age and the number of eligible residents increases, this program has come under repeated scrutiny. The following is some information about program enrollment and costs.

Year	Total Rebate	GNWT Pay	Town Pay	% Increase	# Residents	Total Properties	%
2020	376,430	188,215	188,215	5.8%	172	772	22%
2019	355,725	177,863	177,863	6.3%	163	773	21%
2018	334,578	167,289	167,289	9.9%	160	768	21%
2017	304,463	152,232	152,232	-3.3%	148	768	19%
2016	304,565	152,283	152,283		153	789	19%
Increase from 2016 to 2020:				**23.6%**			

Cap	Resident Pay	GNWT Pay	Town Pay	Total	# Residents Impacted	Average Cost to Resident
Status quo	-	188,215	188,215	376,430	-	-
5,000	172	188,129	188,129	376,430	3	57
4,500	2,052	187,189	187,189	376,430	4	513
4,000	5,205	185,612	185,612	376,430	9	578
3,500	10,894	182,768	182,768	376,430	15	726
3,000	20,196	178,117	178,117	376,430	28	721
2,500	41,177	167,627	167,627	376,430	56	735
2,000	75,773	150,329	150,329	376,430	85	891
1,500	130,805	122,813	122,813	376,430	137	955
1,000	208,091	84,170	84,170	376,430	162	1,285

Should council consider any changes to this program, understand that Senior Citizens and Disabled Persons tend to be on fixed incomes and less able to react to increased expenses. Further, there are currently limited housing options available to these residents should increases in property tax expenses make their existing homes unaffordable. Given the 50% contribution by the GNWT, the impact of a cap on Senior Citizens and Disabled Persons would be disproportionate to any benefits. A review the Senior Citizens and Disabled Persons Property Tax Relief Act indicates that it should be possible to implement a cap on any future program enrollments to not impact existing beneficiaries while limiting the growth of future expenses.

Other options to address the deficit include transfer from reserve or a reduction in reserve contributions. In 2021 Council approved a surplus budget, resulting in a $199k budgeted surplus. The amount of actual surplus will not be known until the completion of the 2021 Audit in Spring 2022. It can be assumed that the 2021 surplus will be less than estimated given the financial impact of the pandemic. Note also that the 2022 O&M Budget allows for an annual $300k contribution to reserve as per bylaw ($100k each to General, Utility, and Environmental reserves). A revision of the bylaw would be required to stop or reduce these transfers. Neither of these options are recommended.

Otherwise, aggressive budgeting has resulted in a document that cannot support expense reductions without related LOS decreases.

<u>Level of Service</u>:

The pending deficit as proposed is due primarily to forced growth, however a request for an additional Heavy Equipment Operator in the Public Works department to maintain the current level of service is included. A review of Town services indicates that most internal and external concerns have been addressed and that the Town is providing a LOS acceptable to residents, staff, and Council.

<u>Other considerations</u>:

User Fees for various services and Fines could be strategically increased to better reflect the cost of the services provided by the Town. This is likely to increase overall revenue, but it would be hard to predict the total amount and as such it is a less reliable method to offset the deficit identified in the budget.

Analysis:

Currently, 2022 O&M Budgets are estimated as follows; note that these totals will change as refinements are made to the budget document:

	2022	2023	2024
General:	$127,748 deficit	$149,423 deficit	$107,656 deficit
Utility:	$21,833 surplus	$13,126 deficit	$44,826 deficit
Environmental:	$5,164 deficit	$11,815 deficit	$17,665 deficit

Targeted rate increases in the solid waste fees will likely address this year's deficit in the Environmental Budget.

Recommendation:

For information and direction.

TOWN OF FORT SMITH
2022-2024 BUDGET SPREADSHEET
JANUARY 2022

			2022 PROPOSED BUDGET		2023 PROPOSED BUDGET		2024 PROPOSED BUDGET
	GENERAL OPERATING FUND						
	TAXATION						
110110201	110110201 RESIDENTIAL PROPERTY	-	1,585,186	-	1,648,593	-	1,714,537
110110202	110110202 NON-RESIDENTIAL PROPERTY	-	657,644	-	683,950	-	711,308
	Total TAXATION	-	2,242,829	-	2,332,543	-	2,425,844
	GRANTS IN LIEU OF TAXES						
110120205	110120205 FEDERAL GIL	-	207,278	-	215,569	-	224,192
110120206	110120206 CROWN CORP GIL	-	16,950	-	17,628	-	18,334
110120207	110120207 GOVT. NWT GIL	-	1,159,903	-	1,206,299	-	1,254,551
110120208	110120208 SRFN PILT	-	71,170	-	74,017	-	76,978
	Total GRANTS IN LIEU OF TAXES	-	1,455,302	-	1,513,514	-	1,574,055
	SALE OF SERVICES						
110140210	110140210 AMBULANCE RECOVERIES	-	347,500	-	347,500	-	347,500
110140211	110140211 THIRD PARTY RECOVERIES		-		-		-
110140212	110140212 CEMETERY RECOVERIES	-	2,420	-	2,420	-	2,420
110140213	110140213 FIRE DEPARTMENT SL	-	3,630	-	3,630	-	3,630
110140215	110140215 SEASONAL CLEANUP & RECOVERIES	-	3,500	-	3,500	-	3,500
	Total SALE OF SERVICES	-	357,050	-	357,050	-	357,050
	INTEREST INCOME						
110150223	110150223 A/R INTEREST INCOME	-	20,000	-	20,000	-	20,000
110150224	110150224 BANK INTEREST INCOME	-	10,000	-	10,000	-	10,000
110150225	110150225 TAX INTEREST INCOME	-	140,000	-	140,000	-	140,000
	Total INTEREST INCOME	-	170,000	-	170,000	-	170,000
	GNWT GRANTS						
110175095	110175095 GAHR INITIATIVE - GNWT GRANT	-	37,000	-	37,000	-	37,000
	Total GNWT GRANTS	-	37,000	-	37,000	-	37,000

	DEVELOPMENT PERMITS						
110180222	110180222 DEVELOPMENT PERMITS	-	18,150	-	18,150	-	18,150
	Total DEVELOPMENT PERMITS	-	18,150	-	18,150	-	18,150
	FINES						
110190220	110190220 FINES		3,000		3,000		3,000
	Total FINES		3,000		3,000		3,000
	TAX CERTIFICATES						
110200218	110200218 TAX CERTIFICATES	-	1,650	-	1,650	-	1,650
	Total TAX CERTIFICATES	-	1,650	-	1,650	-	1,650
	LICENCES						
110210217	110210217 SKIDOOS LICENCES	-	1,000	-	1,000	-	1,000
110210219	110210219 BUSINESS LICENCES	-	24,200	-	24,200	-	24,200
	Total LICENCES	-	25,200	-	25,200	-	25,200
	MISC. REVENUE						
110215232	110215232 SCHOOL TAX COLLECTION FEE	-	5,000	-	5,000	-	5,000
110215233	110215233 REVENUE - MISC.	-	25,000	-	25,000	-	25,000
	Total MISC. REVENUE	-	30,000	-	30,000	-	30,000
	ANIMAL CONTROL						
110730221	110730221 DOG TAGS/POUND FEES	-	1,000	-	1,000	-	1,000
	Total ANIMAL CONTROL	-	1,000	-	1,000	-	1,000
	FIRE ABATEMENT						
111115028	111115028 FIRE ABATEMENT		-		-		-
	Total FIRE ABATEMENT		-		-		-
	ECONONICS/TOURISM GRANTS						
112605022	112605022 ITI CONTRIBUTION - TOURISM	-	56,000		-		-
112605233	COMMUNITY ENERGY PLANNING PROJECT (NEW FOR 2022)	-	15,200				
112605234	CLIMATE CHANGE ADATATATION PLAN (NEW FOR 2022)	-	52,372	-	58,072		
112605258	SMALL COMMUNITY EMPLOYMENT FUND (NEW FOR 2022)	-	215,000	-	215,000	-	215,000
	Total TOURISM GRANTS	-	338,572	-	273,072	-	215,000

	ECONOMICS/TOURISM REVENUE						
112610257	112610257 TOURISM FUNDING - SEED	-	25,000	-	25,000	-	25,000
112610267	112610267 COMMUNITY TOURISM INFRASTRUCTURE		-		-		-
112610268	112610268 TOURISM PRODUCT DIVERSIFICATION		-		-		-
	Total TOURISM REVENUE	-	25,000	-	25,000	-	25,000
	RECREATION ADMINISTRATION						
113010258	113010258 CHILDREN/YOUTH RESILIENCY PROG	-	13,700	-	13,700	-	13,700
113010262	113010262 SPORT AND RECREATION FUNDING	-	24,000	-	24,000	-	24,000
	Total RECREATION ADMINISTRATION	-	37,700	-	37,700	-	37,700
	DAY CAMP						
113020229	113020229 RECREATION - DAY CAMP REVENUE	-	24,200	-	24,200	-	24,200
113020258	113020258 DAY CAMP GRANTS		-		-		-
	Total DAY CAMP	-	24,200	-	24,200	-	24,200
	CHILDCARE						
113025227	113025227 AFTER FOUR PROGRAM FEES	-	48,000	-	48,000	-	48,000
113025229	CHILDCARE PROGRAM FEES	-	256,880	-	256,880	-	256,880
113025258	113025258 AFTER FOUR PROGRAM GRANTS	-	35,880	-	35,880	-	35,880
113025262	CHILDCARE PROGRAM GRANTS	-	77,736	-	77,736	-	77,736
	Total AFTER SCHOOL PROGRAM	-	418,496	-	418,496	-	418,496
	POOL						
113030258	113030258 GRANT REVENUE - POOL						
	Total POOL		-		-		-
	LOTTERY LICENSING						
113040233	113040233 LOTTERY LICENSING	-	26,400	-	26,400	-	26,400
	Total LOTTERY LICENSING	-	26,400	-	26,400	-	26,400
	ARENA						
113060226	113060226 REVENUE - ARENA	-	75,000	-	75,000	-	75,000
	Total ARENA	-	75,000	-	75,000	-	75,000
	BALL PARK						
113080231	113080231 REVENUE - BALL PARK	-	1,210	-	1,210	-	1,210

	Total BALL PARK	-	1,210	-	1,210	-	1,210
	RECREATION SPECIAL EVENTS						
113100058	113100058 PARENTS AND TOTS - RECREATION		-		-		-
113100060	113100060 GET ACTIVE - RECREATION SPECIA		-		-		-
113100061	113100061 TOWN BIRTHDAY EVENTS - RECREATION		-		-		-
113100135	113100135 WOOD BUFFALO FROLICS - RECREATION		-		-		-
113100254	113100254 CANADA DAY REVENUE - RECREATION	-	3,300	-	3,300	-	3,300
113100258	113100258 SPECIAL PROGRAM GRANTS		-		-		-
113100261	113100261 RECREATION SPECIAL EVENTS		-		-		-
113100263	113100263 YOUTH CENTRE INITIATIVE	-	14,000	-	14,000	-	14,000
113100266	113100266 VOLUNTEER RECOGNITION FUNDING		-		-		-
	Total RECREATION SPECIAL EVENTS	-	17,300	-	17,300	-	17,300
	RCC						
113140227	113140227 REVENUE - RCC PROGRAM	-	209,550	-	209,550	-	209,550
113140228	113140228 REVENUE - RCC LEASE		-		-		-
113140260	113140260 RCC CONCESSION/VENDING REVENUE		-		-		-
	Total RCC	-	209,550	-	209,550	-	209,550
	LIBRARY						
113150005	113150005 GNWT CONTRIBUTION - LIBRARY	-	1,500	-	1,500	-	1,500
113150010	113150010 CONTRIBUTION AGREEMENT - LIBRARY	-	55,000	-	55,000	-	55,000
113150071	113150071 MATERIALS & SUPPLIES RECOVERY	-	605	-	605	-	605
113150114	113150114 COLLECTION DEVELOPMENT RECOVER	-	605	-	605	-	605
	Total LIBRARY	-	57,710	-	57,710	-	57,710
	UNCONDITIONAL GRANTS						
113220235	113220235 O & M FUNDING - MACA	-	2,123,000	-	2,123,000	-	2,123,000
113220236	113220236 INSURANCE CONTRIBUTION	-	14,000	-	14,000	-	14,000
	Total UNCONDITIONAL GRANTS	-	2,137,000	-	2,137,000	-	2,137,000
	CONDITIONAL GRANTS						
113225250	113225250 TRANSFERRED FROM CAPITAL ASSET	-	910,000	-	910,000	-	910,000
113225251	**MISC. GRANT (2020 COVID SAFE RESTART)**						
113225255	GREENHOUSE GAS(GHG) LOW CARBON ECONOMY						
113225256	**SMALL COMMUNITY FUND**						

113225257	113225257 OTHER GRANTS - (CWWF)						
113225258	113225258 GAS TAX REVENUE	-	913,000	-	913,000	-	913,000
113225265	113225265 CPIF REVENUE	-	1,632,000	-	1,632,000	-	1,632,000
	Total CONDITIONAL GRANTS	-	3,455,000	-	3,455,000	-	3,455,000
	SCHOOL TAX						
113350238	113350238 SCHOOL TAX - TAXABLE PROPERTY	-	290,000	-	290,000	-	290,000
113350239	113350239 SCHOOL TAX - FEDERAL GIL	-	30,000	-	30,000	-	30,000
113350240	113350240 SCHOOL TAX - CROWN CORP. GIL		-		-		-
	Total SCHOOL TAX	-	320,000	-	320,000	-	320,000
	TRANSFER FROM INVESTMENT IN CAP. ASSETS						
113370400	113370400 TRANSFER FROM INVESTMENT IN CA		-		-		-
	Total TRANSFER FROM INVESTMENT IN CAP. A		-		-		-
	TRANSFER FROM RESERVES - OPERATIONS						
113380241	113380241 TRANSFER FROM RESERVE		-		-		-
	Total TRANSFER FROM RESERVES - OPERATION		-		-		-
	LEGISLATIVE						
120510001	120510001 WAGES - MAYOR & COUNCIL		149,600		149,600		149,600
120510006	120510006 BENEFITS - MAYOR & COUNCIL		14,960		14,960		14,960
120510009	120510009 SRFN PLANNING CHAIR FEES - LEG		3,000		3,000		3,000
120510015	120510015 TRAVEL - COUNCIL		21,500		21,500		21,500
120510018	120510018 MISCELLANEOUS- COUNCIL		1,000		1,000		1,000
120510023	120510023 DONATIONS		6,500		6,500		6,500
120510024	120510024 LONG SERVICE AWARDS		1,500		1,500		1,500
120510026	120510026 NWTAM MEMBERSHIP FEES		8,000		8,000		8,000
120510070	120510070 AWG CONTRIBUTION		-		-		-
120510071	120510071 PUBLIC RELATIONS		30,000		30,000		30,000
	Total LEGISLATIVE		236,060		236,060		236,060
	DOWNTOWN DEVELOPMENT						
120520001	120520001 WAGES - DOWNTOWN DEVELOPMENT		27,823		28,240		28,664
120520002	120520002 NORTHERN ALLOWANCE - DTD		3,241		3,241		3,241
120520006	120520006 BENEFITS - DOWNTOWN DEVELOPMEN		5,565		5,648		5,733
120520071	120520071 MATERIALS/SUPPLIES - DOWNTOWN		10,000		10,000		10,000

	Total DOWN TOWN DEVELOPMENT	46,628	47,129	47,637
	ADMINISTRATION PERSONNEL			
120530001	120530001 WAGES - ADMINISTRATION	759,213	774,323	786,376
120530002	120530002 NORTHERN ALLOWANCE - ADMIN	61,726	61,726	61,726
120530006	120530006 BENEFITS - ADMINISTRATION	151,843	154,865	157,275
120530013	120530013 TRAINING - ADMINISTRATION	65,000	65,000	65,000
120530042	120530042 COMPUTER ASSISTANCE - ADMINISTRATION			
120530090	120530090 ADMINISTRATION LABOUR ALLOCATION	- 492,987	- 501,583	- 508,907
	Total ADMINISTRATION PERSONNEL	544,794	554,331	561,471
	ADMINISTRATION OFFICE COSTS			
120540015	120540015 TRAVEL - ADMINISTRATION	-	-	-
120540017	120540017 TELEPHONE/FAX	20,000	20,000	20,000
120540018	120540018 MISCELLANEOUS	2,000	2,000	2,000
120540021	120540021 ADVERTISING	10,000	10,000	10,000
120540026	120540026 PUB/SUBSCRIPT/MEMBERSHIPS	2,000	2,000	2,000
120540031	120540031 PHOTOCOPIER LEASE	22,000	22,000	22,000
120540034	120540034 POSTAGE	6,000	6,000	6,000
120540042	120540042 WEBSITE HOSTING/SUPPORT	4,000	4,000	4,000
120540045	120540045 LEGAL COSTS	50,000	50,000	50,000
120540050	120540050 ICS PLAN	-	-	-
120540071	120540071 OFFICE SUPPLIES	16,000	16,000	16,000
120540074	120540074 CONTRACTED COSTS			
120540086	120540086 POSTAL EQUIPMENT LEASE	5,000	5,000	5,000
120540092	120540092 NEGOTIATION COSTS - ADMINISTRA	-	-	-
120540400	120540400 AMORTIZATION - GENERAL GOVERNM	53,000	53,000	53,000
	Total ADMINISTRATION OFFICE COSTS	190,000	190,000	190,000
	TOWN HALL OPERATIONS			
120550061	120550061 WATER	1,840	1,840	1,840
120550062	120550062 POWER	14,389	14,821	15,265
120550063	120550063 HEATING FUEL - TOWN HALL	13,226	13,623	14,031
120550065	120550065 R/M EQUIPMENT	5,000	5,000	5,000
120550066	120550066 R/M BUILDING	8,000	8,000	8,000
120550068	120550068 JANITORIAL COSTS			
120550083	120550083 VEHICLE GAS/OIL	1,500	1,500	1,500

120550084	120550084 VEHICLE R/M	1,000	1,000	1,000
	Total TOWN HALL OPERATIONS	44,955	45,784	46,637
	PLANNING /LANDS			
120560001	120560001 WAGES - PLANNING /LANDS/DEVELOPMENT	78,090	81,552	82,775
120560002	120705002 NORTHERN ALLOWANCE - PLANNING /LANDS/DEVEL	7,716	7,716	7,716
120560006	120705006 BENEFITS - PLANNING /LANDS/DEVELOPMENT	15,618	16,310	16,555
120560007	PPE AND UNIFORM - NEW FOR 2022	1,000	1,000	1,000
120560017	TELEPHONE - NEW FOR 2022	1,000	1,000	1,000
120560071	120560071 MATERIALS	3,000	3,000	3,000
120560074	120560074 CONTRACTED COSTS	-	-	-
120560141	120560141 LAND LEASE COSTS FOR TOWN USE	5,500	5,500	5,500
	Total PLANNING /LANDS	111,924	116,078	117,546
	FINANCIAL MANAGEMENT			
120570042	120570042 COMPUTER ASSISTANCE	62,550	62,550	62,550
120570088	120570088 AUDIT FEES	55,000	55,000	55,000
	Total FINANCIAL MANAGEMENT	117,550	117,550	117,550
	TAXATION COSTS			
120580260	120580260 BOARD OF REVISION	1,000	1,000	1,000
	Total TAXATION COSTS	1,000	1,000	1,000
	INSURANCE			
120600052	120600052 GENERAL INSURANCE	7,500	7,500	7,500
	Total INSURANCE	7,500	7,500	7,500
	GRANTS-COMMUNITY			
120610130	120610130 SCHOOL GRANTS	-	-	-
120610132	120610132 MUSEUM GRANTS	35,000	35,000	35,000
	Total GRANTS-COMMUNITY	35,000	35,000	35,000
	BYLAW ENFORCEMENT &			
120705001	120705001 WAGES - BYLAW ENFORCEMENT	78,090	81,552	82,775
120705002	120705002 NORTHERN ALLOWANCE - BYLAW	7,716	7,716	7,716
120705006	120705006 BENEFITS - BYLAW ENFORCEMENT	15,618	16,310	16,555
120705007	120705007 PPE AND UNIFORM	1,000	1,000	1,000

120705013	120705013 TRAINING - BYLAW ENFORCEMENT			
120705017	120705017 TELEPHONE	1,700	1,700	1,700
120705070	120705070 BYLAW PROMOTION			
120705071	120705071 MATERIAL/SUPPLIES	7,000	7,000	7,000
120705083	120705083 UNIT 5 GAS/OIL	5,000	5,000	5,000
120705084	120705084 UNIT 5 REPAIRS AND MAINTENANCE	2,000	2,000	2,000
	Total BYLAW ENFORCEMENT	118,124	122,278	123,746
	PREVENTION SERVICES			
120710001	120710001 WAGES - PREVENTION SERVICES	119,415	125,177	131,250
120710002	120710002 NORTHERN ALLOWANCE - PSS	7,716	7,716	7,716
120710006	120710006 BENEFITS-PREVENTION SERVICES	23,883	25,035	26,250
120710007	PPE AND UNIFORM - NEW FOR 2022	1,000	1,000	1,000
120710017	120710017 TELEPHONE	4,000	4,000	4,000
120710052	120710052 PROTECTIVE SERVICES INSURANCE	15,300	15,300	15,300
120710071	120710071 MATERIALS/SUPPLIES	3,000	3,000	3,000
	Total PREVENTION SERVICES	174,314	181,228	188,515
	AMBULANCE SERVICES			
120715001	120715001 WAGES - AMBULANCE	73,900	73,900	73,900
120715006	120715006 BENEFITS	7,390	7,390	7,390
120715007	120715007 CAR ALLOWANCES - AMBULANCE	4,000	4,000	4,000
120715013	120715013 TRAINING - AMBULANCE			
120715017	120715017 AMBULANCE TELEPHONE		-	-
120715019	120715019 RADIO COMMUNICATION	2,500	2,500	2,500
120715065	120715065 EQUIPMENT R/M	3,000	3,000	3,000
120715071	120715071 MATERIALS/SUPPLIES	15,000	15,000	15,000
120715083	120715083 AMBULANCE GAS/OIL	2,000	2,000	2,000
120715084	120715084 AMBULANCE R/M	5,000	5,000	5,000
120715086	120715086 AMBULANCE BAY LEASE	33,500	33,500	33,500
120715105	120715105 GAHR INITIATIVE - AMBULANCE	-	-	-
120715618	120715618 TRANSFER TO RESERVE - AMBULANCE	25,000	25,000	25,000
120715090	120715090 FIRE LABOUR ALLOCATION			
	Total AMBULANCE SERVICES	171,290	171,290	171,290
	ANIMAL CONTROL			
120730061	120730061 WATER	1,355	1,396	1,438

120730062	120730062 POWER	5,693	5,864	6,040
120730063	120730063 HEATING FUEL	3,601	3,709	3,820
120730065	120730065 EQUIPMENT R/M	2,000	2,000	2,000
120730066	120730066 BUILDING R/M	4,000	4,000	4,000
120730071	120730071 MATERIALS/SUPPLIES	3,000	3,000	3,000
120730074	120730074 CONTRACTED COSTS	-	-	-
	Total ANIMAL CONTROL	19,649	19,968	20,298
	FIRE DEPT ADMINISTRATION			
121110001	121110001 WAGES - FIRE DEPARTMENT	44,000	44,000	44,000
121110006	121110006 BENEFITS - FIRE DEPARTMENT	4,400	4,400	4,400
121110007	121110007 CAR ALLOWANCES	3,500	3,500	3,500
121110013	121110013 TRAINING - FIRE DEPARTMENT ADM			
121110026	121110026 MEMBERSHIPS	1,000	1,000	1,000
121110070	121110070 PROMOTION	2,000	2,000	2,000
121110071	121110071 MATERIAL/SUPPLIES	5,000	5,000	5,000
121110105	121110105 GAHR INITIATIVE - FIRE	37,000	37,000	37,000
121110400	121110400 AMORTIZATION - PROTECTIVE SERV	86,000	86,000	86,000
121110090	121110090 FIRE LABOUR ALLOCATION			
	Total FIRE DEPT ADMINISTRATION	182,900	182,900	182,900
	FIRE ABATEMENT			
121115028	121115028 FIRE ABATEMENT	-	-	-
	Total FIRE ABATEMENT	-	-	-
	FIRE ALARM SYSTEM			
121120017	121120017 TELEPHONE	4,500	4,500	4,500
121120065	121120065 R/M FIRE ALARM SYSTEM	500	500	500
	Total FIRE ALARM SYSTEM	5,000	5,000	5,000
	HYDRANT MAINTENANCE			
121130071	121130071 MATERIALS/SUPPLIES	2,500	2,500	2,500
	Total HYDRANT MAINTENANCE	2,500	2,500	2,500
	FIRE HALL OPERATIONS			
121140007	PPE AND UNIFORM - NEW FOR 2022	1,800	1,800	1,800
121140017	121140017 TELEPHONE	3,600	3,600	3,600

121140061	121140061 WATER	1,083	1,115	1,149
121140062	121140062 POWER	6,861	7,067	7,279
121140063	121140063 HEATING FUEL	7,764	7,997	8,236
121140065	121140065 EQUIPMENT R/M	5,000	5,000	5,000
121140066	121140066 BUILDING R/M	5,000	5,000	5,000
121140068	121140068 JANITORIAL COSTS	-	-	-
	Total FIRE HALL OPERATIONS	31,108	31,579	32,064
	FIRE FIGHTING EQUIPMENT			
121150007	121150007 CLOTHING - FIRE	2,000	2,000	2,000
121150071	121150071 FIRE FIGHT. EQUIP. R/M	10,000	10,000	10,000
121150083	121150083 PUMPER 1 & 2 GAS/OIL	1,500	1,500	1,500
121150084	121150084 PUMPER 1 & 2 R/M	10,000	10,000	10,000
	Total FIRE FIGHTING EQUIPMENT	23,500	23,500	23,500
PUBLIC WO	**PUBLIC WORKS ADMINISTRATION**			
121505001	121505001 WAGES - PUBLIC WORKS	569,634	584,077	594,690
121505002	121505002 NORTHERN ALLOWANCE - PW	54,011	54,011	54,011
121505006	121505006 BENEFITS - PUBLIC WORKS	137,409	141,019	143,673
121505007	121505007 PPE AND UNIFORM	4,000	4,000	4,000
121505013	121505013 TRAINING - PW ADMIN			
121505017	121505017 TELEPHONE			
121505052	121505052 INSURANCE - PUBLIC WORKS	22,000	22,000	22,000
121505071	121505071 PW SAFETY EQUIPMENT	-	-	-
121505090	121505090 LABOUR ALLOCATED	- 218,803	- 223,993	- 227,807
	Total PUBLIC WORKS ADMINISTRATION	568,250	581,114	590,566
	PW MOBILE EQUIPMENT			
121510083	121510083 PW VECH. GAS/OIL	48,000	48,000	48,000
121510084	121510084 PW VECH. R/M	30,000	30,000	30,000
	Total PW MOBILE EQUIPMENT	78,000	78,000	78,000
	SMALL TOOLS			
121520071	121520071 SMALL TOOLS	3,000	3,000	3,000
	Total SMALL TOOLS	3,000	3,000	3,000
	7 BAY GARAGE OPERATIONS			

121530017	121530017 TELEPHONE	6,500	6,500	6,500
121530060	121530060 OFFICE SUPPLIES	1,500	1,500	1,500
121530061	121530061 WATER	4,498	4,498	4,498
121530062	121530062 POWER	12,431	12,803	13,188
121530063	121530063 HEATING FUEL	41,699	42,950	44,239
121530065	121530065 EQUIPMENT R/M	6,000	6,000	6,000
121530066	121530066 BUILDING R/M	10,000	10,000	10,000
121530071	121530071 MATERIALS/SUPPLIES	14,000	14,000	14,000
121530086	121530086 VEHICLE/EQUIPMENT LEASE	50,000	50,000	50,000
	Total 7 BAY GARAGE OPERATIONS	146,628	148,252	149,925
	ROADS & SIDEWALKS			
121540071	121540071 RD/SIDEWALKS MATERIALS/SUPPLIE	50,000	50,000	50,000
	Total ROADS & SIDEWALKS	50,000	50,000	50,000
	DRAINS & DITCHES			
121545071	121545071 DRAINS/DITCHES MATERIALS/SUPPL	-	-	-
121545074	121545074 WINTER ROAD CONTRIBUTION		-	-
121545400	121545400 AMORTIZATION - TRANSP & PUBLIC	450,000	450,000	450,000
	Total DRAINS & DITCHES	450,000	450,000	450,000
	STREET SANDING			
121560071	121560071 MATERIALS/SUPPLIES	50,000	50,000	50,000
	Total STREET SANDING	50,000	50,000	50,000
	SNOW REMOVAL			
121570074	121570074 CONTRACTED COSTS	20,000	20,000	20,000
	Total SNOW REMOVAL	20,000	20,000	20,000
	STREET LIGHTING			
121580062	121580062 POWER (STREET LIGHTS)	46,257	47,645	49,074
121580074	121580074 STREET LIGHTING CONTRACTED COS	8,500	8,500	8,500
	Total STREET LIGHTING	54,757	56,145	57,574
	STREET SIGNS			
121590071	121590071 STREET SIGN MATERIALS/SUPPLIES	4,000	4,000	4,000
	Total STREET SIGNS	4,000	4,000	4,000

	SMALL EQUIPMENT			
121600083	121600083 SMALL EQUIPMENT GAS/OIL	2,000	2,000	2,000
121600084	121600084 SMALL EQUIPMENT R/M	4,000	4,000	4,000
	Total SMALL EQUIPMENT	6,000	6,000	6,000
	UTILITY FUND ALLOCATION			
121700090	121700090 UTILITY/ENVIRONMENTAL FUND ALLOCATION	- 80,000	- 80,000	- 80,000
	Total UTILITY FUND ALLOCATION	- 80,000	- 80,000	- 80,000
	MUNICIPAL DUMP			
122510400	122510400 AMORTIZATION - ENVIR & PUBLIC	-	-	-
	Total MUNICIPAL DUMP	-	-	-
	ANNUAL CLEAN UP			
122520071	122520071 MATERIALS SUPPLIES	1,500	1,500	1,500
122520072	122520072 TOWN LABOUR - ANNUAL CLEAN UP	5,470	5,600	5,695
	Total ANNUAL CLEAN UP	6,970	7,100	7,195
	CEMETARIES			
122550071	122550071 MATERIALS/SUPPLIES	1,000	1,000	1,000
122550072	122550072 TOWN LABOUR - CEMETARIES	21,880	22,399	22,781
122550074	122550074 CONTRACTED COSTS	2,000	2,000	2,000
	Total CEMETARIES	24,880	25,399	25,781
	SENIORS CITIZENS			
122560020	122560020 TAX RELIEF PROGRAM	185,000	185,000	185,000
	Total SENIORS CITIZENS	185,000	185,000	185,000
	FACILITY MAINTENANCE			
122570001	122570001 WAGES - FACILITIES	494,894	504,356	514,074
122570002	122570002 NORTHERN ALLOWANCE - FACILITIES	50,538	50,538	50,538
122570006	122570006 BENEFITS - FACILITIES	98,979	100,871	102,815
122570007	122570007 PPE AND UNIFORM	3,000	3,000	3,000
122570013	122570013 TRAINING			
122570017	122570017 TELEPHONE	3,000	3,000	3,000
122570071	122570071 MATERIALS/SUPPLIES	6,000	6,000	6,000

122570083	122570083 FAC. MAINT. VECHICLE GAS/OIL	10,000	10,000	10,000
122570084	122570084 FAC MAINT VECHILE R/M	6,000	6,000	6,000
122570090	122570090 LABOUR ALLOCATED	- 172,380	- 175,417	- 178,537
	Total FACILITY MAINTENANCE	500,031	508,349	516,890
	EDO/VISITOR INFORMATION SERVICES			
122605001	122605001 WAGES - EDO/VISITOR INFORMATION	181,286	185,819	190,519
122605002	122605002 NORTHERN ALLOWANCE - EDO/VIC	17,514	17,514	17,514
122605006	122605006 EDO/VIC INFORMATION BENEFITS	33,367	34,262	35,190
122605007	122605007 EDO/VIC CLOTHING/UNIFOR	1,000	1,000	1,000
122605015	122605015 EDO/VIC TRAVEL/TRAINING			
122605017	122605017 EDO/VIC TELEPHONE	2,200	2,200	2,200
122605022	122605022 TOURISM MARKETING	36,000	36,000	36,000
122605071	122605071 EDO/VIC MATERIALS/SUPPL	1,000	1,000	1,000
122605233	COMMUNITY ENERGY PLANNING PROJECT (NEW FOR 2022)	30,400		
122605234	CLIMATE CHANGE ADATATATION PLAN (NEW FOR 2022)	48,372	53,072	-
122605258	SMALL COMMUNITY EMPLOYMENT FUND (NEW FOR 2022)	182,750	181,750	181,750
	Total EDO/VISITOR INFORMATION SERVICES	533,890	512,616	465,172
	TOURISM			
122610022	122610022 MARKETING	-	-	-
122610026	122610026 MEMBERSHIPS	300	300	300
	Total TOURISM	300	300	300
	RECREATION ADMINISTRATION			
123010001	123010001 WAGES - RECREATION ADMINISTRAT	112,038	117,390	123,024
123010002	123010002 NORTHERN ALLOWANCE - REC ADMIN	7,716	7,716	7,716
123010006	123010006 BENEFITS - RECREATION ADMIN	22,408	23,478	24,605
123010007	123010007 PPE AND OTHER SAFETY EQUIPMENTS	2,000	2,000	2,000
123010013	123010013 TRAINING - REC ADMIN			
123010015	123010015 TRAVEL - REC ADMIN/BOARD		-	-
123010021	123010021 ADVERTISING	-	-	-
123010026	123010026 MEMBERSHIP FEES	600	600	600
123010052	123010052 INSURANCE - RECREATION	88,000	88,000	88,000
123010071	123010071 MATERIALS SUPPLIES	-	-	-
123010080	123010080 SAFETY SUPPLIES	-	-	-
123010083	123010083 REC. VECH. GAS/OIL	1,000	1,000	1,000

123010084	123010084 REC. VECH. R/M	1,500	1,500	1,500
123010258	123010258 CHILDREN/YOUTH RESILIENCY PROG	13,636	13,636	13,636
123010262	123010262 SPORT & RECREATION GRANT - REC	24,000	24,000	24,000
	Total RECREATION ADMINISTRATION	272,897	279,319	286,081
	SUMMER CAMP PROGRAM			
123020001	123020001 WAGES - SUMMER CAMP	23,904	24,263	24,627
123020002	123020002 NORTHERN ALLOWANCE - SUMMER CA	3,086	3,086	3,086
123020006	123020006 BENEFITS - SUMMER CAMP	4,710	4,853	4,925
123020071	123020071 MATERIALS/SUPPLIES	5,000	5,000	5,000
	Total SUMMER CAMP PROGRAM	36,701	37,202	37,639
	CHILD CARE			
123025001	123025001 WAGES - CHILD CARE	328,061	342,356	347,492
123025002	123025002 NORTHERN ALLOWANCE - CHILD CARE	34,721	34,721	34,721
123025006	123025006 BENEFITS - CHILD CARE	65,612	68,471	69,498
123025071	123025071 MATERIALS - CHILD CARE	51,640	51,640	51,640
	Total CHILD CARE PROGRAM	480,034	497,189	503,351
	SWIMMING POOL			
123030001	123030001 WAGES - SWIMMING POOL	247,620	253,373	259,326
123030002	123030002 NORTHERN ALLOWANCE - SWIMMING	30,709	30,709	30,709
123030006	123030006 BENEFITS - SWIMMING POOL	49,524	50,675	51,865
123030007	123030007 PPE AND UNIFORM	3,000	3,000	3,000
123030013	123030013 STAFF TRAINING			
123030017	123030017 TELEPHONE	1,000	1,000	1,000
123030026	123030026 MEMBERSHIPS	500	500	500
123030027	123030027 HEATING COSTS - SWIMMING POOL	65,000	66,950	68,959
123030037	123030037 CHEMICALS	15,000	15,000	15,000
123030065	123030065 EQUIPMENT R/M	15,000	15,000	15,000
123030066	123030066 BUILDING R/M	7,000	7,000	7,000
123030068	123030068 CLEANING SUPPLIES		-	-
123030071	123030071 MATERIALS/SUPPLIES	8,000	8,000	8,000
123030077	123030077 PROGRAM SUPPLIES	-	-	-
	Total SWIMMING POOL	442,353	451,207	460,358

	NL MUSEUM			
123050063	123050063 HEATING FUEL	19,303	19,882	20,479
123050067	123050067 HEATING FUEL OIL RECOVERY	- 19,303	- 19,882	- 20,479
	Total NL MUSEUM	-	-	-
	ARENA			
123060001	123060001 WAGES - ARENA	43,391	44,042	44,702
123060002	123060002 NORTHERN ALLOWANCE - ARENA	5,401	5,401	5,401
123060006	123060006 BENEFITS - ARENA	8,678	8,808	8,940
123060017	123060017 TELEPHONE	5,000	5,000	5,000
123060061	123060061 WATER	1,433	1,433	1,433
123060063	123060063 HEATING FUEL	6,167	6,352	6,543
123060064	123060064 PROPANE - HEATERS	-	-	-
123060065	123060065 EQUIPMENT R/M	5,000	5,000	5,000
123060066	123060066 BUILDING R/M	25,000	25,000	25,000
123060071	123060071 MATERIALS/SUPPLIES	7,500	7,500	7,500
123060072	123060072 TOWN LABOUR - ARENA	131,009	133,317	135,688
123060074	123060074 CONTRACTED COSTS	2,000	2,000	2,000
123060083	123060083 OLYMPIA ICE RESURFACER FUEL	3,000	3,000	3,000
123060084	123060084 OLYMPIA ICE RESURFACER R/M	2,000	2,000	2,000
	Total ARENA	245,578	248,853	252,207
	ICE PLANT			
123070061	123070061 WATER	-	-	-
123070062	123070062 POWER	157,673	162,404	167,276
123070065	123070065 EQUIPMENT R/M	4,000	4,000	4,000
123070071	123070071 MATERIALS/SUPPLIES	6,500	6,500	6,500
123070074	123070074 CONTRACTED COSTS	7,500	7,500	7,500
	Total ICE PLANT	175,673	180,404	185,276
	BALL PARKS			
123080065	123080065 EQUIPMENT R/M	3,000	3,000	3,000
123080066	123080066 BUILDING R/M	3,000	3,000	3,000
123080071	123080071 MATERIALS/SUPPLIES	1,500	1,500	1,500
	Total BALL PARKS	7,500	7,500	7,500
	PARKS/PLAYGROUNDS			

123090065	123090065 EQUIPMENT R/M	3,500	3,500	3,500
123090071	123090071 MATERIALS / SUPPLIES	5,000	5,000	5,000
	Total PARKS/PLAYGROUNDS	8,500	8,500	8,500
	SPECIAL PROGRAMS			
123100018	123100018 MISCELLANEOUS - SPECIAL PROGRAMS			
123100056	123100056 TOWN BIRTHDAY EXPENDITURES - S	-	-	-
123100057	123100057 GET ACTIVE EXPENDITURES - SPEC	-	-	-
123100071	123100071 MATERIALS/ SUPPLIES	-	-	-
123100081	123100081 FIRST NIGHT FIREWORKS	11,000	11,000	11,000
123100133	123100133 SKI CLUB	5,000	5,000	5,000
123100134	123100134 GOLF CLUB	5,000	5,000	5,000
123100135	123100135 WOOD BUFFALO FROLICS	5,000	5,000	5,000
123100136	123100136 MUSIC FESTIVAL	2,500	2,500	2,500
123100137	123100137 SNOWBOARDING CLUB	5,000	5,000	5,000
123100138	123100138 EVENT GRANTS - SPECIAL PROGRAM	-	-	-
123100139	123100139 CANADA DAY	10,000	10,000	10,000
123100143	123100143 PADDLEFEST - SPECIAL PROGRAMS	2,500	2,500	2,500
123100258	123100258 SPECIAL PROGRAM GRANTS EXP			
123100263	123100263 YOUTH CENTRE INITIATIVE	14,000	14,000	14,000
123100265	123100265 NACC CONTRIBUTION	5,000	5,000	5,000
123100266	123100266 JBT SNACK PROGRAM	1,500	1,500	1,500
123100267	123100267 CHRISTMAS FOOD AND TOY DRIVE	1,000	500	500
123100400	123100400 AMORTIZATION - RECREATION & CU	321,000	321,000	321,000
	Total SPECIAL PROGRAMS	388,500	388,000	388,000
	RECREATION & COMMUNITY CENTRE			
123140001	123140001 WAGES - REC & COM CENTRE	549,512	566,567	574,541
123140002	123140002 NORTHERN ALLOWANCE - RCC	57,483	57,483	57,483
123140006	123140006 BENEFITS - REC & COM CENTRE	102,902	106,313	107,908
123140013	123140013 TRAINING			
123140017	123140017 TELEPHONE	12,000	12,000	12,000
123140027	123140027 HEATING COSTS - RECREATION & C	65,000	66,950	68,959
123140061	123140061 WATER	4,315	4,444	4,577
123140062	123140062 POWER	161,525	166,371	171,362
123140065	123140065 R/M EQUIPMENT	6,000	6,000	6,000
123140066	123140066 R/M BUILDING	25,000	25,000	25,000

123140068	123140068 JANITORIAL COSTS	17,000	17,000	17,000
123140069	123140069 PROGRAMS			
123140071	123140071 MATERIALS AND SUPPLIES	22,000	22,000	22,000
123140074	123140074 CONTRACTED COSTS	5,000	5,000	5,000
123140078	123140078 CONCESSION/VENDING SUPPLIES		-	-
	Total RECREATION & COMMUNITY CENTRE	1,027,737	1,055,128	1,071,829
	CURLING CENTRE ICE PLANT			
123145065	123145065 ICE PLANT R/M EQUIPMENT	5,000	5,000	5,000
123145071	123145071 ICE PLANT MATERIALS	1,000	1,000	1,000
123145074	123145074 ICE PLANT CONTRACTED COSTS	5,000	5,000	5,000
	Total CURLING CENTRE ICE PLANT	11,000	11,000	11,000
	LIBRARY			
123150001	123150001 WAGES - LIBRARY	163,352	167,970	178,473
123150002	123150002 NORTHERN ALLOWANCE - LIBRARY	17,361	17,361	17,361
123150006	123150006 BENEFITS- LIBRARY	32,670	33,594	35,695
123150015	123150015 AUTHOR TRAVEL	1,000	1,000	1,000
123150017	123150017 TELEPHONE	2,000	2,000	2,000
123150061	123150061 WATER	1,054	1,054	1,054
123150062	123150062 POWER	4,636	4,775	4,918
123150063	123150063 HEATING FUEL	4,788	4,931	5,079
123150065	123150065 EQUIPMENT R/M	1,200	1,200	1,200
123150066	123150066 BUILDING R/M	4,000	4,000	4,000
123150068	123150068 JANITORIAL COSTS			
123150071	123150071 MATERIALS/SUPPLIES	8,000	8,000	8,000
123150114	123150114 COLLECTION DEVELOPMENT - LIBRA	15,000	15,000	15,000
123150115	123150115 CONTRIBUTION EXPENDITURES - LI	-	-	-
	Total LIBRARY	255,060	260,884	273,779
	GENERAL DEBENTURES			
123310109	123310109 DEBENTURE INTEREST	61,200	43,708	25,540
123310110	123310110 DEBENTURE PRINCIPAL	452,353	469,845	488,013
	Total GENERAL DEBENTURES	513,553	513,553	513,553
	OTHER DEBT CHARGES			
123320102	123320102 BANKING SERVICE CHARGES	25,000	25,000	25,000

	Total OTHER DEBT CHARGES	25,000	25,000	25,000
	BAD DEBT ALLOWANCES			
123330107	123330107 BAD DEBT GENERAL	15,000	15,000	15,000
	Total BAD DEBT ALLOWANCES	15,000	15,000	15,000
	SCHOOL TAX REQUISITION			
123350112	123350112 SCHOOL TAX - GNWT ASSESSMENT	390,479	390,479	390,479
	Total SCHOOL TAX REQUISITION	390,479	390,479	390,479
	CASH OVER/SHORT			
123360111	123360111 CASH OVER/SHORT	-	-	-
	Total CASH OVER/SHORT	-	-	-
	TRANSFER TO/FROM REVENUE			
123370616	123370616 TRANSFER TO MUNICIPAL INFRAST	100,000	100,000	100,000
123370617	123370617 TRANSFER TO GAS TAX DEFERRED R	913,000	913,000	913,000
123370621	123370621 TRANSFER TO CPI DEFERRED REVENUE	1,632,000	1,632,000	1,632,000
123370623	123370621 TRANSFER TO CPI DEFERRED REVENUE	-	-	-
123370624	123370624 TRANSFER TO EITCA	-	-	-
123370625	123370625 TRANSFERS TO W & S	-	-	-
	Total TRANSFER TO/FROM REVENUE	2,645,000	2,645,000	2,645,000
	Total GENERAL OPERATING FUND REVENUE	- 11,478,319	- 11,560,744	- 11,656,515
	Total GENERAL OPERATING FUND EXPENSE	11,606,067	11,710,167	11,764,170
	TOTAL EXPENSES LESS REVENUES	**127,748**	**149,423**	**107,656**
	TOTAL REVENUE FROM TAXES	- 3,698,131	- 3,846,057	- 3,999,899
	TOTAL REVENUE FROM USER FEES	- 1,042,500	- 1,042,500	- 1,042,500

TOWN OF FORT SMITH
2022-2024 BUDGET SPREADSHEET
JANUARY 2022

			2022 PROPOSED BUDGET		2023 PROPOSED BUDGET		2024 PROPOSED BUDGET
	UTILITY OPERATING FUND						
	PIPED WATER REVENUE						
310305245	310305245 METERED WATER REVENUE	-	984,308	-	984,308	-	984,308
310305246	310305246 WATER HOOK-UP CHARGES	-	5,468	-	5,468	-	5,468
	Total PIPED WATER REVENUE	-	989,776	-	989,776	-	989,776
	TRUCKED WATER REVENUE						
312060247	312060247 WATER DELIVERY REVENUE	-	59,058	-	59,058	-	59,058
312060248	312060248 WATER CALL-OUT CHARGES	-	656	-	656	-	656
312060259	312060259 WATER DELIVERY SMITHS LANDING	-	96,243	-	96,243	-	96,243
	Total TRUCKED WATER REVENUE	-	155,958	-	155,958	-	155,958
	SEWAGE PUMPOUT REVENUE						
312100249	312100249 SEWAGE PUMP OUTS	-	71,089	-	71,089	-	71,089
312100259	312100259 SEWAGE PUMPOUT SMITHS LANDING	-	13,124	-	13,124	-	13,124
	Total SEWAGE PUMPOUT REVENUE	-	84,213	-	84,213	-	84,213
	WATER SEWER SUBSIDY						
312200250	312200250 WATER SEWER SUBSIDY PROGRAM	-	576,000	-	576,000	-	576,000
312200260	312200260 W&S INTERRUPTION RESERVE		-		-		-
	Total WATER SEWER SUBSIDY	-	576,000	-	576,000	-	576,000
	TRANSFER FROM DEFERRED REVENUE						
312210250	312210250 TRANSFER FROM DEFERRED REVENUE		-		-		-
	Total TRANSFER FROM DEFERRED REVENUE		-		-		-
	TRANSFER FROM INVESTMENT IN CAP ASSETS						

313370400	313370400 TRANSFER FROM INVESTMENT IN CA	-	550,000	-	550,000	-	550,000
	Total TRANSFER FROM INVESTMENT IN CAP AS	-	550,000	-	550,000	-	550,000
	WATER DEPT ADMINISTRATION						
322005001	322005001 WAGES - WATER ADMIN/TREATMENT		378,901		390,422		400,289
322005002	322005002 NORTHERN ALLOWANCE - WATER ADM		30,863		30,863		30,863
322005006	322005006 BENEFITS		75,780		78,084		80,058
322005007	322005007 PPE AND UNIFORM		3,500		3,500		3,500
322005013	322005013 TRAINING - WATER DEPT ADMIN		10,000		10,000		10,000
322005021	322005021 ADVERTISING		2,000		2,000		2,000
322005032	322005032 STATIONERY (UT BILL)		2,000		2,000		2,000
322005034	322005034 POSTAGE		6,500		6,500		6,500
322005042	322005042 COMPUTER ASSISTANCE/SOFTWARE						
322005052	322005052 INSURANCE		60,000		60,000		60,000
322005055	322005055 LICENCES		500		500		500
322005071	322005071 OFFICE SUPPLIES		500		500		500
322005072	322005072 DAILY ADMINSTRATION ALLOCATION		419,039		426,346		432,571
322005083	322005083 UTILITY VECH. GAS/OIL		7,000		7,000		7,000
322005084	322005084 UTILITY VECH. R/M		6,000		6,000		6,000
322005107	322005107 BAD DEBT UTILITIES		-		-		-
322005400	322005400 WATER/SEWER AMORTIZATION		550,000		550,000		550,000
	Total WATER DEPT ADMINISTRATION		1,552,583		1,573,715		1,591,780
	WATER TREATMENT PLANT OPERATIONS						
322010017	322010017 TELEPHONE		8,000		8,000		8,000
322010035	322010035 WATER SAMPLES		6,000		6,000		6,000
322010037	322010037 CHEMICALS		38,000		38,000		38,000
322010062	322010062 POWER		57,225		58,942		60,710
322010063	322010063 HEATING FUEL		114,830		118,275		121,823
322010065	322010065 EQUIPMENT R/M		15,000		15,000		15,000
322010066	322010066 R/M BUILDING		6,000		6,000		6,000
322010071	322010071 MATERIAL/SUPPLIES		8,000		8,000		8,000
322010072	322010072 TOWN LABOUR - WATER PLANT		21,880		22,399		22,781

322010074	322010074 CONTRACTED COSTS	20,000	20,000	20,000
	Total WATER TREATMENT PLANT OPERATIONS	294,935	300,616	306,314
	WATER INTAKE			
322020062	322020062 POWER	20,808	21,432	22,075
322020065	322020065 R/M EQUIPMENT	10,000	10,000	10,000
322020066	322020066 R/M BUILDING	1,000	1,000	1,000
	Total WATER INTAKE	31,808	32,432	33,075
	MAINT. WATER TRANSMISSION LINE			
322030071	322030071 MATERIALS/SUPPLIES	1,500	1,500	1,500
322030072	322030072 TOWN LABOUR - WATER TRANS LINE	21,880	22,399	22,781
322030074	322030074 CONTRACTED COSTS	-	-	-
	Total MAINT. WATER TRANSMISSION LINE	23,380	23,899	24,281
	RESERVOIR/TOWER/PUMPS			
322040062	322040062 POWER	33,482	34,487	35,522
322040063	322040063 HEATING FUEL	2,004	2,064	2,126
322040065	322040065 EQUIPMENT R/M	2,000	2,000	2,000
322040066	322040066 BUILDING R/M	2,000	2,000	2,000
	Total RESERVOIR/TOWER/PUMPS	39,486	40,551	41,647
	WATER METERS			
322050071	322050071 METERS	8,000	8,000	8,000
	Total WATER METERS	8,000	8,000	8,000
	WATER DELIVERY			
322060001	322060001 WAGES - WATER DELIVERY	60,733	63,409	66,220
322060002	322060002 NORTHERN ALLOWANCE - WATER DEL	6,173	6,173	6,173
322060006	322060006 BENEFITS - WATER DELIVERY	12,147	12,682	13,244
322060071	322060071 MATERIAL/SUPPLIES	1,000	1,000	1,000
322060074	322060074 CONTRACTED COSTS	1,000	1,000	1,000
322060083	322060083 WATER TRUCK GAS/OIL	10,000	10,000	10,000

322060084	322060084 WATER TRUCK R/M	8,000	8,000	8,000
	Total WATER DELIVERY	99,052	102,263	105,637
	SEWER TRANSMISSION LINE			
322070071	322070071 MATERIALS/SUPPLIES	2,000	2,000	2,000
322070072	322070072 TOWN LABOUR - SEWER TRANS LINE	21,880	22,399	22,781
322070074	322070074 CONTRACTED COSTS	3,000	3,000	3,000
	Total SEWER TRANSMISSION LINE	26,880	27,399	27,781
	SEWAGE LIFT STATIONS			
322080062	322080062 POWER	20,905	21,532	22,178
322080065	322080065 EQUIPMENT R/M	5,500	5,500	5,500
322080066	322080066 BUILDING R/M	1,000	1,000	1,000
322080071	322080071 MATERIALS SUPPLIES	2,000	2,000	2,000
	Total SEWAGE LIFT STATIONS	29,405	30,032	30,678
	LAGOON MAINTENANCE			
322090071	322090071 MATERIALS SUPPLIES	-	-	-
322090072	322090072 TOWN LABOUR - LAGOON	21,880	22,399	22,781
322090074	322090074 CONTRACTED COSTS	2,000	2,000	2,000
	Total LAGOON MAINTENANCE	23,880	24,399	24,781
	SEWAGE PUMPOUTS			
322100001	322100001 WAGES - SEWER PUMPOUTS	15,183	15,852	16,555
322100002	322100002 NORTHERN ALLOWANCE SEWER PUMPO	1,543	1,543	1,543
322100006	322100006 BENEFITS - SEWER PUMPOUT	3,037	3,170	3,311
322100071	MATERIALS SUPPLIES			
322100072	322100072 TOWN LABOUR - SEWAGE PUMPOUTS	10,940	11,200	11,390
322100074	322100074 CONTRACTED COSTS	-	-	-
322100083	322100083 SEWAGE PUMPER GAS/OIL	5,000	5,000	5,000
322100084	322100084 SEWAGE PUMPER R/M	6,000	6,000	6,000
	Total SEWAGE PUMPOUTS	41,703	42,766	43,800

	ALLOCATION FROM PUBLIC WORKS						
322200100	322200100 ALLOCATION FROM PUBLIC WORKS		63,000		63,000		63,000
	Total ALLOCATION FROM PUBLIC WORKS		63,000		63,000		63,000
	TRANSFER TO/FROM OTHER FUNDS						
323370616	323370616 TRANSFER TO/FROM OTHER FUNDS		-		-		-
323370617	323370617 TRANSFER TO/FROM RESERVES		100,000		100,000		100,000
	Total TRANSFER TO/FROM OTHER FUNDS		100,000		100,000		100,000
	Total UTILITY OPERATING FUND REVENUE	-	2,355,947	-	2,355,947	-	2,355,947
	Total UTILITY OPERATING FUND EXPENSE		2,334,113		2,369,073		2,400,773
	TOTAL REVENUE LESS EXPENSES	-	21,833		13,126		44,826

TOWN OF FORT SMITH
2022-2024 BUDGET SPREADSHEET
JANUARY 2022

			2022 PROPOSED BUDGET		**2023 PROPOSED BUDGET**		**2024 PROPOSED BUDGET**
	ENVIRONMENTAL FUND						
	Solid Waste Levy						
710110101	710110101 RESIDENTIAL SOLID WASTE LEVY	-	267,168	-	267,168	-	267,168
710110102	710110102 COMMERCIAL SOLID WASTE LEVY	-	58,291	-	58,291	-	58,291
710110103	710110103 INDUSTRIAL SOLID WASTE LEVY	-	6,679	-	6,679	-	6,679
710110104	710110104 INSTITUTIONAL SOLID WASTE LEVY	-	104,438	-	104,438	-	104,438
710110105	710110105 SL SOLID WASTE LEVY	-	4,858	-	4,858	-	4,858
	Total Solid Waste Levy	-	441,434	-	441,434	-	441,434
	Other Revenue						
710120105	710120105 TIPPING FEES	-	84,991	-	84,991	-	84,991
710120233	710120233 GARBAGE BIN RENTALS	-	130,755	-	130,755	-	130,755
710120234	710120234 GARBAGE BIN RENTALS SL	-	1,592	-	1,592	-	1,592
	Total Other Revenue	-	217,338	-	217,338	-	217,338
	TRANSFER FROM INVESTMENT IN CAPITAL						
713370400	713370400 TRANSFER FROM INVESTMENT IN CA	-	41,997	-	41,997	-	41,997
	Total TRANSFER FROM INVESTMENT IN CAPITA	-	41,997	-	41,997	-	41,997
	TRANSFER FROM RESERVE						
714218995	714218995 TRANSFER FROM DEFERRED REVENUE		-		-		-
	Total TRANSFER FROM RESERVE		-		-		-
	Landfill Operations						
722005001	722005001 WAGES - LANDFILL ATTENDANT		75,916		77,055		78,211
722005002	722005002 NORTHERN ALLOWANCE - LANDFILL		7,716		7,716		7,716
722005006	722005006 BENEFITS - LANDFILL		15,183		15,411		15,642

722005007 722005007 PPE AND UNIFORM	1,000	1,000	1,000
722005013 722005013 TRAINING	2,000	2,000	2,000
722005017 722005017 TELEPHONE	1,200	1,200	1,200
722005021 722005021 ADVERTISING	1,000	1,000	1,000
722005032 722005032 STATIONERY	1,000	1,000	1,000
722005052 722005052 INSURANCE	3,000	3,000	3,000
722005055 722005055 LICENSES	-	-	-
722005061 722005061 WATER	454	454	454
722005062 722005062 POWER	2,672	2,752	2,752
722005065 722005065 HEAVY EQUIPMENT REPAIRS/MAINTE	7,000	7,000	7,000
722005066 722005066 BUILDING REPAIRS/MAINTENANCE	1,000	1,000	1,000
722005071 722005071 MATERIALS/SUPPLIES	4,000	4,000	4,000
722005072 722005072 TOWN LABOUR - LANDFILL	90,602	92,499	94,105
722005074 722005074 CONTRACTED COSTS	40,000	40,000	40,000
722005089 722005089 GROUND WATER MONITORING	25,000	25,000	25,000
722005400 722005400 AMORTIZATION - ENVIRONMENTAL F	42,000	42,000	42,000
Total Landfill Operations	320,743	324,086	327,080
Administration			
722010032 722010032 STATIONARY	-	-	-
722010071 722010071 OFFICE/SAFETY SUPPLIES	-	-	-
722010072 722010072 ALLOCATION OF DAILY ADMINISTRA	73,948	75,237	76,336
722010073 722010073 ALLOCATION FROM PUBLIC WORKS	17,000	17,000	17,000
Total Administration	90,948	92,237	93,336
Garbage Collection/Disposal			
722015001 722015001 WAGES - GARBAGE COLLECTIONS	69,424	70,241	71,069
722015002 722015002 NORTHERN ALLOWANCE - GARBAGE C	6,173	6,173	6,173
722015006 722015006 BENEFITS	10,885	11,048	11,214
722015072 722015072 TOWN LABOUR GARBAGE COLLECTION	43,761	44,799	45,561
722015083 722015083 GARBAGE TRUCK FUEL/OIL	8,000	8,000	8,000
722015084 722015084 GARBAGE TRUCK R/M	5,000	5,000	5,000
Total Garbage Collection/Disposal	143,243	145,260	147,017

	Capital Expenditures			
722020080	722020080 LANDFILL CLOSURE EXPENSES	51,000	51,000	51,000
	Total Capital Expenditures	51,000	51,000	51,000
	TRANFER TO/FROM OTHER FUNDS			
723370616	723370616 TRANSFER TO/FROM OTHER FUNDS	-	-	-
723370617	723370617 TRANSFER TO/FROM RESERVES	100,000	100,000	100,000
	Total TRANFER TO/FROM OTHER FUNDS	100,000	100,000	100,000
	TRANSFERS TO/FROM EQUITY IN TCA			
723380624	723380624 TRANSFER TO/FROM EQUITY IN TCA	-	-	-
	Total TRANSFERS TO/FROM EQUITY IN TCA	-	-	-
	Total ENVIRONMENTAL FUND REVENUE	- 700,769	- 700,769	- 700,769
	Total ENVIRONMENTAL FUND EXPENSE	705,933	712,584	718,434
	TOTAL REVENUE LESS EXPENSES	**5,164**	**11,815**	**17,665**

A BY-LAW OF THE MUNICIPAL CORPORATION OF THE TOWN OF FORT SMITH, IN THE NORTHWEST TERRITORIES, TO AUTHORIZE THE BORROWING OF MONIES, PASSED PURSUANT TO SECTIONS 107, 108 AND 109 OF THE CITIES, TOWNS AND VILLAGE ACT S.N.W.T, 2003, c.22.

WHEREAS, the Council of the Municipal Corporation of the Town of Fort Smith, in the Northwest Territories, deems it to be in the public interest to borrow money that may be required to meet expenditures during the 2022 fiscal year;

NOW THEREFORE, the Council of the Town of Fort Smith, at a duly assembled meeting enacts as follows;

1. That the Mayor and Senior Administrative Officer of the Town of Fort Smith in the Northwest Territories are hereby authorized, on behalf of the Town of Fort Smith, to borrow money;

2. That the total amount of money so borrowed shall be up to but not exceeding $600,000 (SIX HUNDRED THOUSAND) dollars;

3. Such money shall be borrowed from the Bank of Montreal, Fort Smith, Northwest Territories and repaid thereto, together with interest at a rate mutually agreed therewith.

4. All money so borrowed shall be repaid out of and shall be a first charge upon the revenue of the Town of Fort Smith for the year 2022.

5. The estimated revenue of the Town of Fort Smith set forth on the ESTIMATES for the year 2022 are $11,478,319 (Eleven Million, Four Hundred and Seventy-Eight Thousand, and Three Hundred and Nineteen dollars).

6. That Bylaw #1011 is hereby repealed.

READ A FIRST TIME THIS ___DAY OF ______, 2021 A.D.

READ A SECOND TIME THIS ___DAY OF______, 2021 A.D.

READ A THIRD TIME THIS ______DAY OF__________, 2021 A.D.

_____________________________ _____________________________

MAYOR SENIOR ADMINISTRATIVE OFFICER

I hereby certify that this bylaw has been made in accordance with the requirements of the *Cities, Towns and Villages Act* and the bylaws of the Municipal Corporation of the Town of Fort Smith.

____

SENIOR ADMINISTRATIVE OFFICER