



Council of the Town of Fort Smith
July 21st, 2026 @ 7 pm

AGENDA

1. CALL TO ORDER

- a. Confirmation of Quorum and Acknowledgment of First Nations

2. ADOPTION OF AGENDA

3. DELEGATIONS

- a. Stewardship for the Thebacha Leadership Council (TLC) – MLA Jay MacDonald

4. APPROVAL OF MINUTES

- a. Regular Meeting of Council July 7th, 2026

5. BUSINESS ARISING FROM THE MINUTES

6. DECLARATION OF FINANCIAL INTEREST

7. ADMINISTRATION

- a. Community Services
- i. Director's Report
 - ii. Briefing Note: Donation Request – 1st Annual Peyakoskan Youth Sports Camp
 - iii. Briefing Note: Salt River First Nation Treaty Day
- b. Municipal Services
- i. Director's Report
 - ii. Briefing Note: Sidewalk Project 2026 Update
 - iii. Briefing Note: Landfill Shredding 2026

8. COUNCIL BUSINESS

- a. Bylaws / Policies
- i. Unattended Children and Youth Supervision Policy DRAFT
- b. FCM 2026 Report
- c. Mayor and Council / Board Representatives

9. PROCLAMATIONS

10. DATE OF NEXT COUNCIL MEETING

The next Regular Meeting of the Council will be held on August 11th, 2026, with reports from Protective and Corporate Services.

11. EXCUSING OF COUNCILLORS

12. QUESTION PERIOD

13. ADJOURNMENT



Council of the Town of Fort Smith July 7, 2026 @7pm

MINUTES

The Regular Meeting of Council held on
Tuesday, July 7, @ 7 pm within the Town Hall Council Chambers.

Present: Mayor Fergusson, D/M Keizer, Cr. Karasiuk, Cr. Bathe, Cr. Tuckey, Cr. Kox, Cr. Heaton, Cr. Benwell, Cr. Couvrette

Regrets:

Staff Present: David Henderson, Senior Administrative Officer
Danel Wiltzen, Economic & Tourism Development Officer
Spencer Porter, Deputy Fire Chief

1. CALL TO ORDER

- a. Mayor Fergusson confirms quorum, calls meeting to order, and hands chair to Cr. Karasiuk. Cr Karasiuk reads the Land Acknowledgment of First Nations

2. ADOPTION OF AGENDA

26-147

Moved by: Cr. Couvrette

Seconded by: Cr. Cox

That the agenda be adopted as presented with the following edits:

- Number 10 is 12
- Exclusion of councillors is now 11
- Question period now 13
- Roundtable now 10
- New in camera at 14
- Adjournment at 15

Carried

3. DELEGATIONS

4. APPROVAL OF MINUTES

26-148

Moved by: Cr. Cox

Seconded by: Cr. Tuckey

That the minutes of the Regular Meeting of June 16, 2026, be adopted as presented

Carried

5. BUSINESS ARISING FROM THE MINUTES

In regard to Delegation for Power Battery's & electrical distribution.

Cr. Couvrette mentioned that this council has already requested a briefing note on the status of the power franchise agreement. He suggested that we need this briefing note before we can move forward on other projects around options for on going concerns about power generation / distribution.

Cr. Karasiuk confirmed if this request was prior to our current SAO. Cr. Couvrette confirmed that it was before SAO Henderson. Cr. Karasiuk suggested that the SAO can now prepare



Council of the Town of Fort Smith
July 7, 2026 @7pm

that briefing note around the topic of power franchise agreement(s).

SAO Henderson clarified that if council are formally requesting work done by staff, it should be brought to a motion.

Cr. Couvrette MOVES that administration be directed to prepare a briefing note on the status of the franchise agreement with NTPC and provide that note to Mayor & Council at their earliest convenience. Cr. Tuckey seconded the motion.

Cr. Kiezer asked if Cr. Couvrette was interested in a simple status update, or for specific agreement. Cr. Couvrette clarified that he was just curious about a status update and if there is currently a franchise agreement.

Mayor Fergusson clarified that we know the franchise agreement has been expired for a while and if that's why Cr. Couvrette was asking. She also wanted to clarify if Cr. Couvrette wanted staff to verify that claim, pursue a new franchise agreement or put it out to tender.

Cr. Couvrette AMEND the motion *for the addition of recommended next steps to be included*. Cr. Karasiuk confirmed with seconder Cr. Tuckey that the amendments are still agreeable.

Cr. Cox voiced uncertainty towards what can be gained at this current moment inquiring into a franchise agreement while NTPC in the middle of doing huge infrastructure upgrades.

Mayor Fergusson reminded council that for items like this, that an e-mail should go out in advance to give staff and administration an opportunity to get relevant details and information that would lead to a more informed conversation.

Cr. Couvrette clarified that it was raised up because we need a briefing note. It has been asked for many times and that there is likely a previously unactioned request for a briefing note on this topic. The intent was to ask administration if they can prepare a briefing note, not intending for a lengthy conversation. The franchise agreement is an important part of the conversation with power in Town. Did not intend for this to turn into a debate.

Mayor Fergusson believed it was a stretch from the minutes. To go from the delegation about batteries, to then talking about NTPC.

Cr. Couvrette affirmed that someone should have called a point of order, if it was out of realm.

Cr. Karasiuk questioned if anyone would want to call a point of order.

Mayor Fergusson called point of order citing that the business arising from the minutes was not exactly relevant to the previous meetings delegation.

Cr. Karasiuk confirmed the point of order.

As part of the June 16th Meeting, item 7, administration, discussion about sidewalk replacement tender and the cost associated. Cr. Couvrette shared that similarly, during a conversation about museum sidewalks, they ended up going with a chipseal option which was 10k-15k and they are showing that they can stand up to the test of time.

Cr. Couvrette suggested that we move away from concrete sidewalks and think about alternatives for the sidewalk project.

The next item was related to Community Services report page 7, discussion about Parks Canada / WBNP programming in the Town of Fort Smith. In early may, the interim super



Council of the Town of Fort Smith

July 7, 2026 @7pm

intendant for WBNP met with Mayor & Council and was quite expressive that WBNP has stumbled in their communication with the community and that part of that was an assessment crew coming to the community to assess trails, that the Visitor Information Centre was closed throughout the winter and that workforce adjustments were having on our community.

Cr. Couvrette displayed dissatisfaction with WBNP related to recent social media posts showing that the trail assessment individual is coming to town and that WBNP has not tried at all to contact the community about priority trails.

Cr. Couvrette suggests that Mayor should write a letter to TLC around the issue of WBNP not addressing community concerns about the direction that management seems to be moving in.

Cr. Karasiuk reminded Mayor & Council that suggestions are not binding.

26-149

Moved by: Cr. Couvrette

Seconded by: Cr. Bathe

That Mayor contact TLC about writing the acting CEO of Parks Canada calling for an immediate discussion that the impacts of Parks Canada Management are having on the Town of Fort Smith economically and program wise.

Carried

Mayor Fergusson confirms that Mayor and Council met with the field unit superintendent on April 15th and that they gave a lot of hopeful responses then, with little action.

6. DECLARATION OF FINANCIAL INTEREST

7. ADMINISTRATION

Protective Services Report

a. Directors Report

The Acting Director of Protective Services Spencer Porter reported that EMS responded to 23 calls during the month, including 19 EMS incidents and four fire-related calls, which was slightly below the five-year average. Ongoing training continues to strengthen the department's ability to respond to both fire and medical emergencies.

Seven new members were successfully recruited through the Spring 2026 recruitment campaign. The Acting Director noted that the fire ban would be reduced to a fire restriction following the lifting of the regional fire ban.

Three firefighters remain deployed to Fort Simpson to assist with wildfire response efforts. Their work has been successful in challenging conditions, providing valuable experience while supporting other northern communities.

The Acting Director also provided an update on wildfire evacuations, noting that Fort Smith is serving as an evacuation centre for residents from Fort Resolution, Fort Simpson, and the Little Red River Cree Nation, with approximately 89 evacuees currently being accommodated.

Lands administration focused on development permit and business licence applications, ongoing Housing Accelerator Fund administration, and bylaw enforcement matters,



Council of the Town of Fort Smith

July 7, 2026 @7pm

including attendance at Territorial Court. Activity included six business licence reviews, one Housing Accelerator Fund action, three animal control enforcement files, and two traffic bylaw enforcement files. The Acting Director advised that enforcement numbers appear lower than usual due to staff leave and wildfire deployment, with additional activity expected to be reflected in next month's report.

The Acting Director reported that Protective Services continues to monitor nearby wildfires in collaboration with Parks Canada. While several fires remain active in the region, there are currently no concerns that they pose a threat to the community.

An update was also provided on occupational health and safety initiatives, with continued improvements being made to the online safety program to ensure employees have access to current safety information from any work site.

Mayor Fergusson wanted to commend the Protective Services team for supported the evacuation processes that have been taking place throughout the region and affirmed that the staff was doing a great job.

Cr. Bathe reiterated that the structure protection team knows how challenging the work they're doing in Simpson is and gives them kudos.

Cr. Karasiuk wanted some clarification on who determines Fort Smith is acting as the evacuation centre.

SAO Henderson clarified that they received a call from MACA that there would be under 100 people from Wrigley and that if it was over that number, we wouldn't have capacity.

Cr. Karasiuk then asked if there has been a PR blitz around the updating of the speed signages to 40km.

SAO Henderson clarified that the Executive Secretary has done social media posts about this process.

Mayor Fergusson clarified that the number was identified clearly through the Transportation Master plan due to a variety of reasons.

Cr. Karasiuk asked for further questions on Director's Report, no further questions.

Briefing Note – DPA – 036-26 Development application for a Home Occupation – Bed & Breakfast

26-150

Moved by: Mayor Fergusson

Seconded by: Councillor Tuckey

That DPA-036-26 , submitted by Rebecca and Joshua Gauthier , lot 160, plan 10, civic address 22 Camsell rd. be approved.

Carried



Council of the Town of Fort Smith
July 7, 2026 @7pm

Corporate Services Report

The Acting Director of Corporate Services, David Henderson, reported that the department's primary focus continues to be staffing and maintaining day-to-day finance and administration functions.

Recruitment is ongoing for the Director of Corporate Services, Receptionist, Payroll Clerk, and Executive Assistant positions. An internal staffing change was also made, with the Human Resources Manager position filled internally to support long-term organizational needs.

Administration is reviewing the Executive Assistant role to clarify responsibilities and position classifications as part of broader organizational improvements.

Council was advised that the 2025 audited financial statements have not yet been posted online because they require final approval from the Department of Municipal and Community Affairs (MACA) following completion of the capital funding reporting process. Once those approvals are received, the finalized statements will be published.

The Acting Director also noted that Administration is reviewing internal processes and staffing structures to identify opportunities for greater efficiency while maintaining appropriate controls and managing organizational risk.

Cr. Karasiuk opened up the floor for questions on the directors report. There were none.

Cr. Karasiuk opened the flow for questions on the accounts paid list. There were none.

At the beginning of the meeting, the in-camera session was going to be moved to the end of the meeting, but as the motion regarding additional project funding is related to the in-camera discussion it was deemed prudent to move in camera prior to addressing said motion. To change at this point in the meeting, Cr. Karasiuk suggested a variation of the agenda if supported by a minimum of 2/3 of council.

Consensus of Council was to deal with the in-camera motion at this time, and the motion to go in-camera was entertained.

Motion to move “In Camera” regarding Contract Negotiations

26-151

Moved by: Cr. Cox

Seconded by: Deputy Mayor Kiezer

That the Council of the Town of Fort Smith move in-camera regarding Contract Negotiations

Carried

Raw Water Intake & Lift Station

26-152

Moved by: Cr. Cox

Seconded by: Cr. Couvrette

That the Council of the Town of Fort Smith approve additional design and project management funding of \$63,703

Carried



Council of the Town of Fort Smith
July 7, 2026 @7pm

8. COUNCIL BUSINESS

- a) Bylaws - NONE
- b) Appointments Advisory Boards - NONE
- c) Mayor and Council / Board Representatives - NONE

9. PROCLAMATIONS

NONE

10. DATE OF NEXT COUNCIL MEETING

Regular Meeting of Council (Community & Municipal)	July 21,2026, @ 7 pm, to be chaired by Cr. Benwell
Regular Meeting of Council (Protective & Corporate)	Aug 11, 2026, @ 7 pm, to be chaired by Cr. Tuckey

11. EXCLUSION OF COUNCILORS

26-153 **Moved by: Mayor Fergusson**
 Seconded by: Cr. Cox

That Cr. Heaton be excused from the regular meeting of Council on July 7, 2026.

PASSED

12. QUESTION PERIOD

13. COUNCILOR ROUND TABLE

- i. **Mayor Fergusson** welcomed the new Chief of the Salt River First Nation, Karen Youngman, and acknowledged the success of the community's National Indigenous Peoples Day celebrations, highlighting the strong participation and interactive cultural activities.

The Mayor reported on a June 25 leadership meeting with the Minister of Municipal and Community Affairs, where discussions focused on funding priorities for Fort Smith, including Breynant Hall, the future of the former residential school site, college housing, transportation infrastructure, and the transfer of federal buildings.

An update was also provided on a meeting with the Public Administrator for the Northwest Territories Health and Social Services Authority, who indicated support for returning greater decision-making authority to regional wellness boards. The Mayor encouraged residents to consider serving on the Regional Wellness Board.

The Mayor concluded by recognizing the outstanding efforts of the community, Town staff, and volunteers in supporting wildfire evacuees. She expressed pride in the generosity and compassion shown by residents and thanked everyone for helping make Fort Smith a welcoming place during a difficult time.

- ii. **Deputy Mayor Keizer** advised that a report from the recent Federation of Canadian Municipalities (FCM) conference has been completed and will be shared with Council following review by the Mayor and Senior Administrative



Council of the Town of Fort Smith

July 7, 2026 @7pm

Officer.

He also commended Town staff and volunteers for their response to the wildfire evacuee reception efforts, noting he was impressed by the community's coordinated response. As a member of the LGANT committee, he added that observations from the evacuation response are already helping inform discussions on proposed legislative changes.

- iii. **Cr. Karasiuk** thanked Town staff for their work organizing the Canada Day celebrations and suggested Council explore ways to encourage greater participation in future community parades.

He shared his perspective on the Regional Wellness Council, expressing concerns about its advisory role and limited decision-making authority. While encouraging others to get involved if they wish to advocate for change, he noted his own concerns regarding its effectiveness and the lack of a public meeting during the recent visit by Health and Social Services leadership.

Councillor Karasiuk also extended condolences to the families of those who recently passed away, congratulated local resident Anne True on celebrating her 100th birthday, and reminded residents that memberships for the Fort Smith Seniors Society would be available for purchase later that week.

- iv. **Cr. Bathe** recognized the efforts of Town staff, Council, and volunteers in supporting wildfire evacuees, noting that Fort Smith has provided a welcoming and supportive environment during a difficult time. Positive feedback was shared from evacuees, including individuals who had previously been displaced during the Fort Simpson flooding, who described their experience in Fort Smith as significantly improved. He thanked everyone involved for their dedication and compassion in assisting those affected by the wildfires.

- v. **Cr. Tuckey** commended the success of the National Indigenous Peoples Day celebrations and acknowledged the community's efforts in welcoming and supporting wildfire evacuees.

He also expressed condolences to the families, friends, and colleagues of the firefighters who recently lost their lives in the line of duty. In addition, he extended his sympathies on the passing of local resident Yogi, recognizing his significant contributions and respected reputation in wildfire firefighting throughout the North.

- vi. **Cr. Cox** expressed condolences to those affected by the recent aviation accident, noting the tragedy resonated personally due to his own extensive aviation experience.

He also commented on the success of the Canada Day celebrations, noting the strong community turnout and positive participation in the barbecue and festivities.

- vii. **Cr. Heaton** – EXCUSED

- viii. **Cr. Benwell** congratulated everyone involved in organizing the Canada Day celebrations, noting the event was well attended and received positive feedback. She also acknowledged the community's successful support of wildfire



Council of the Town of Fort Smith
July 7, 2026 @7pm

evacuees.

Councillor Benwell extended her condolences to the families and friends of those who recently passed away, including the firefighters who lost their lives in the line of duty and well-known local musician Bimbo.

- ix. **Cr. Couvrette** emphasized the importance of both Wood Buffalo National Park and Aurora College to Fort Smith's long-term economic sustainability. He expressed concern over decision-making authority increasingly being shifted away from the community and stressed that local advocacy is necessary to protect these key institutions. He commended community leadership for continuing to advocate for the future of both the Park and the College, recognizing their significance to the community's economic well-being.

14. ADJOURNMENT

26-154 Moved by: Mayor Fergusson
 Seconded by: Cr. Cox

That the meeting be adjourned at 8:13 pm.

CARRIED

RECOMMENDATION:

THE COUNCIL OF THE TOWN OF FORT SMITH ACCEPTS THE COMMUNITY SERVICES MONTHLY REPORT FOR JUNE 2026 AS PRESENTED.

Recreation Programming

June continued to be a busy month for Recreation and Community Services, with staff balancing regular programming alongside several significant community events and emergency response efforts. Recreation staff were proud to support the Frank Gruben Pride Festival through the provision of the Centennial Arena for the family celebration, assistance with the Pride Parade, and coordination of facility logistics throughout the event. National Indigenous Peoples Day also saw exceptional community participation, with an estimated amount of over 550 attendees at the event. Staff played an integral role in the planning, setup, delivery, and cleanup of the celebration, helping ensure a successful and welcoming event for residents and visitors alike.

While participation in some regularly scheduled recreation programs reflected the seasonal transition into summer, several youth and family-focused programs experienced strong growth. Parents & Tots Swim saw a substantial increase in attendance, while the ASCP Swim Program and Teen Night programming also continued to demonstrate strong community engagement. The Recreation Department also partnered with Métis Local 50 to host the Stone Point (formally Hi-Tek) Mini Summer Camp, further expanding opportunities for youth recreation and community partnerships.

The month concluded with the Town's activation as a host community for residents evacuated from Wrigley due to wildfire activity. Beginning June 29, the Centennial Arena was rapidly converted into an evacuation reception centre, with Recreation staff assuming a lead role in facility setup, logistics, and ongoing operations. Since activation, Community Services staff have continued to support evacuees through daily operations, coordination of volunteers, facility management, and the delivery of essential services. This emergency response has required significant operational flexibility and has become the department's primary focus while continuing to maintain core recreation services wherever possible.

Recreational Programming Schedule & Statistics

Community & Recreation Centre
Gymnasium
SPRING 2026 SCHEDULE



Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
					Parents & Tots 10:00 - 12:00	
Parents & Tots 10:00 - 12:00	Parents & Tots 10:00 - 1:00	Parents & Tots 10:00 - 12:00	Parents & Tots 10:00 - 1:00	Parents & Tots 10:00 - 1:00	Rental 1 12:30 - 1:30	Rental 1 12:30 - 1:30
Senior Pickleball 1:30 - 3:00	Senior Walking 1:00 - 2:00	Senior Pickleball 1:30-3:00	Senior Walking 1:00 - 2:00	ASCP 1:00 - 5:00	Rental 2 2:00 - 3:00	Rental 2 2:00 - 3:00
ASCP 3:00 - 5:00	ASCP 3:00 - 5:00	ASCP 3:00 - 5:00	ASCP 3:00 - 5:00		Rental 3 3:30 - 4:30	Rental 3 3:30 - 4:30
Women's Baseball 5:15 - 6:00	Open Drop-In 5:00 - 5:30	Men's Baseball 5:15 - 6:00	Youth Drop-In 5:15 - 6:45		Drop-In Badminton 5:00 - 6:30	Family Drop-In 5:00 - 6:00
Youth Drop-In 6:15 - 7:00	Minor Baseball 5:30 - 8:00	Youth Drop-In 6:15 - 6:45	Archery 7:15 - 8:30	Drop-in Pickleball 6:30 - 8:00	Futsal U12 6:30 - 8:00	Badminton 6:00 - 7:00
Badminton 9+ 7:15 - 8:00		Girls Volleyball (Ages 12 - 16) 7:00 - 9:15		Youth Night (Ages 12 - 18) 8:00 - 11:15 Doors close at 10:00	Youth Night Volleyball (ages 12-18) 8:00-9:30	Adult Dodgeball 7:15 - 8:30
Womens Volleyball 8:00 - 9:45	Volleyball (13 & up) 8:00 - 9:45	Open Drop-In 9:15 - 9:45	Volleyball 8:30-9:45		Youth Night (Ages 12-18) 9:30-11:15 Doors close at 10:00	Volleyball (13 & up) 8:30 - 9:45

*spring/summer schedule remain the same

Town of Fort Smith Community and Recreation Centre Stats				
Jun/2026				
Fort Smith Community and Recreation Centre	May 2026 Sessions	May 2026 Participants	June 2026 Sessions	June 2026 Participants
Squash	Operational days 30	41	Operational days 29	27
Pete's Gym	Operational days 30	1210	Operational days 29	1038
Senior Lane Swim	22	110	20	94
Public Swim	26	577	23	663
Public Lane Swim	40	138	51	170
Parents & Tots Swim	21	15 Parents; 17 Tots	21	73 Parents; 66 Tots
Daycare Swim	12	130	9	115
ASCP Swim	8	118	8	202
JBT 2/33 PWK 1/8	8	77	0	0
Pool Rentals	10	103	1	10
Sauna	30	210	29	197
Kayak Club	5	78	1	8
Active Aging/Senior Walking	22	33	4	11
Drop-in soccer/Futsal	5	2	4	0
Drop-in Volleyball/Jr Girls Volleyball	10	122	9	14
18+ Women's Volleyball/18+ Drop-In	10	64	5	11
Drop-in Badminton	4	8	8	6
Women's Squash League	0	0	over	over
Open Squash League	0	0	over	over
Parents & Tots Gym (7 d /w - 7 hours/day)**	24	73 Parents; 176 Tots	29	** 232 Parents; 497 Tots
Gym Rentals	24	335	15	25
Pickleball	7	28	12	25
Girl Guides	4	36	-	-
Youth Night/Youth Night Volleyball	8	88	8	66
Youth Drop-In	16	86	18	50
AA	9	24	3	17
Healthy Families	1	14	4	34
Family Drop-in Sports	4	42	4	0
Crib Night	0	0	1	5
Yoga	4	15	0	0
Teen Nights - Wednesday Activities	4	30	4	45
Metis HI TEC Mini Summer Camp	-	-	4	68
Pride	-	-	1	82

REPORT TO COUNCIL

Community Services
Community Services Monthly Report

Date: July 21st , 2026

National Indigenous Peoples Day	-	-	1	546
CRC Daily Total	30	5902	29	4775
Comments: .				
Fort Smith Centennial Arena	May 2026 Sessions	May 2026 Participants	June 2026 Sessions	June 2026 Participants
Fire Fighting Fitness Test	2	102		
National Indigenous Peoples Day	-	-	1	546
Trade Show				
Comments: .	Arena closed March 31, 2026 for ice events		Arena closed March 31, 2026 for ice events	

Fort Smith Child Care	May 2026 Sessions	May 2026 Participants	June 2026 Sessions	June 2026 Participants
Summer Camp	20	560/600	20	560/600
Daycare	20	16 FT; 2HT; 4 drop ins	20	16 FT; 2HT; 3 FTI 4 drop ins
Comments: .	FTI is for Full Time Infant		FTI is for Full Time Infant	

Aquatics

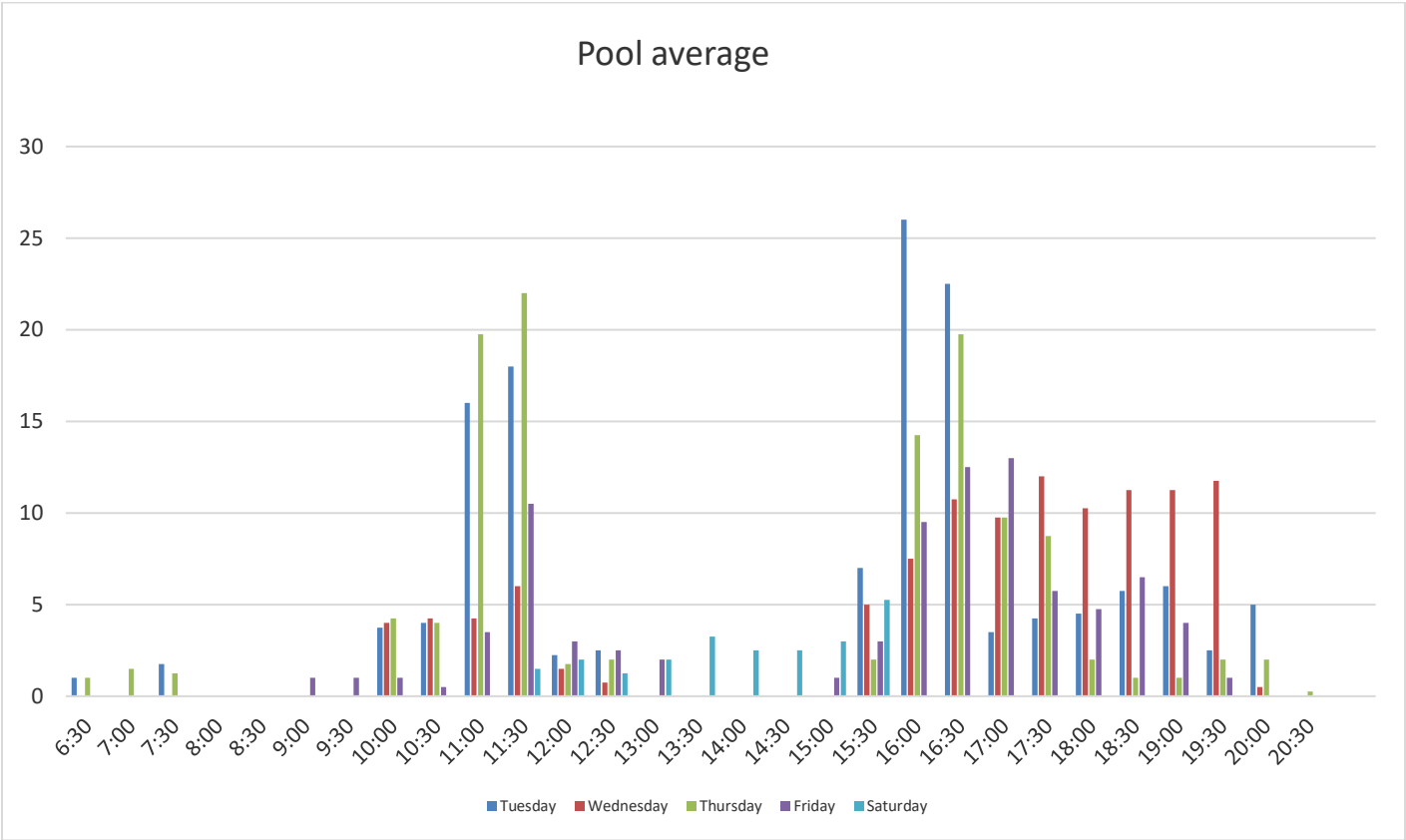
The William Schaefer Memorial Pool transitioned to its summer operating schedule during the month of June. Due to ongoing staffing limitations, operating hours were temporarily reduced to ensure the facility could continue providing safe and consistent service. Early morning lane swims (6:00 a.m. – 8:00 a.m.) were suspended for the summer, and evening operations were adjusted to conclude at 7:00 p.m. rather than 8:30 p.m. The current summer schedule includes lane swimming from 10:00 a.m. to 1:00 p.m., public swimming from 1:00 p.m. to 7:00 p.m., and Sunday operations from 12:00 p.m. to 4:00 p.m. Administration recognizes these changes may impact some regular users and intends to restore previous operating hours as staffing capacity improves.

Community partnerships continue to support increased access to aquatic programming. Throughout July, Wally's Drug Store is sponsoring free public swims on Sundays from 2:00 p.m. to 4:00 p.m., helping to encourage greater community participation and accessibility.

Aquatics staff also continue to make significant progress toward expanding local training capacity. From July 18–22, six of the facility's ten lifeguards, along with one community participant, will complete the combined Swim Instructor and Lifesaving Instructor course delivered by Aquatic Naiades Consultants. Upon completion, the William Schaefer Memorial Pool will be able to offer certified swim lessons for all age groups, as well as deliver Bronze Medallion and Bronze Cross certification courses in-house. This investment represents a significant milestone for the Aquatics Department and will strengthen the Town's ability to recruit, train, and retain qualified aquatic staff while improving long-term program delivery.

As part of the instructor training, approximately 54 children from the community will participate in complimentary practice swim lesson sessions. These non-certified lessons provide valuable hands-on teaching experience for instructor candidates while offering local children an opportunity to develop foundational swimming skills.

The Elders in Motion aquatic program also continued throughout the month, with returning participants enjoying regular weekly sessions. The program continues to provide a positive and inclusive recreational opportunity that supports the health, wellness, and social connection of older adults within the community.



William Schaefer Memorial Swimming Pool

2026 Summer Schedule

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
 CLOSED						
	Public Lane (10:00-11:00)	Public Lane (10:00-11:00)	Public Lane (10:00-11:00)	Public Lane (10:00-11:00)	Public Lane (9:00-11:00)	
	Senior Swim / Parent & Tot (11:00-11:50)	Senior Swim / Parent & Tot (11:00-11:50)	Senior Swim / Parent & Tot (11:00-11:50)	Senior Swim / Parent & Tot (11:00-11:50)	Senior Swim / Parent & Tot (11:00-11:50)	
	Public Lane (12:00-1:00)	Public Lane (12:00-1:00)	Public Lane (12:00-1:00)	Public Lane (12:00-1:00)	Public Lane (12:00-12:50)	
	Public Swim (1:00-7:00)	Public Swim Wibit night (3:30-7:00)	Public Swim (1:00-7:00)	Public Swim (1:00-7:00)	RENTAL (1:00-2:00) RENTAL (2:00-3:00) Public Swim (3:00-7:00)	Public Swim (12:00-4:00)

Mary Kaeser Library

The Mary Kaeser Library continued to experience strong community engagement throughout June, with excellent attendance across several core programs. Storytime remained well attended, while Teen Night programming and the weekly Summer Reading Program activities on Tuesdays saw particularly strong participation. The Summer Reading Program has generated significant interest among both children and adults, with participants encouraged to return each week to share their completed reading activities and earn prizes as they progress through the program.

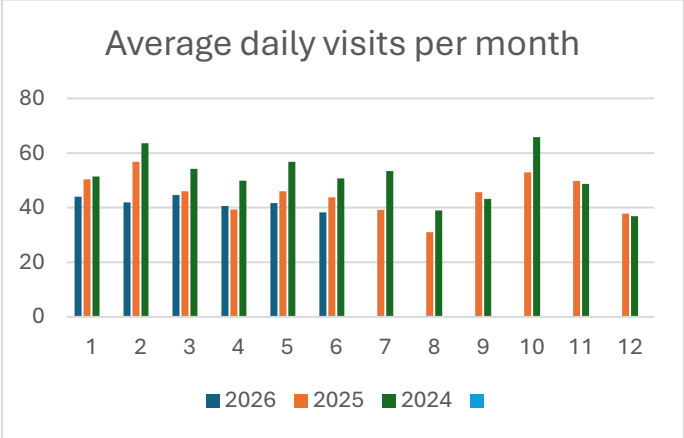
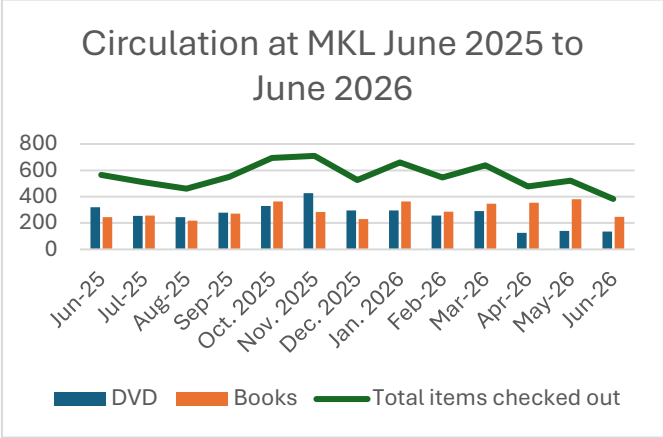
REPORT TO COUNCIL

Arts and cultural programming continues to expand through the library's partnership initiatives. Theatre Camp has received \$11,000 in grant funding, allowing the program to move forward with 23 youth currently registered. Registration remains open for youth aged 8–18, and the library will be recruiting both teen and adult volunteers to assist with the program, with honorariums available for volunteers.

Programming throughout July continues to provide a diverse range of educational and recreational opportunities for residents. In addition to ongoing Storytime and Summer Reading activities, the library is partnering with the Aurora Research Institute (ARI) to deliver robotics programming, hosting a nutrition-focused Teen Night in partnership with the GNWT Nutritionist, welcoming Parks Canada for a bear safety presentation, celebrating Freddy the Turtle's 37th Birthday, and offering an introductory American Sign Language session for community members. The Summer Reading Adventure for teens and adults will also continue throughout the summer, encouraging lifelong reading and ongoing community participation.

Mary Kaeser Library Activity Report May 2026

	May-25	Last Month	May-26	YTD
Adults	558	496	457	2609
Children	778	643	751	3612
Total attendance	1336	1139	1208	6221
CAP Computer Users	303	224	292	1212.65
CAP Computer Hours	249	208.65	224.75	1075.38
Wifi users	251	185	166	1048
Programming:				
Family literacy	31	40	36	195
Adult programs	18	n/a	11	55
Seniors programs	n/a	1	2	5
Curious Creators (Friday Kids)	26	n/a	n/a	38
Special events (Other)	n/a	42	41	128
Outreach/partnerships	133	74	70	144
holiday/spring break/summer reading	n/a	n/a	n/a	n/a
Teen programs	28	6	29	127
Class/daycare visits	81	107	74	434
Total program Attendance	317	270	263	1126
Other				
Circulation stats	554	479	521	2842
Inter-library loan requests (MKL patrons)	??	12	8	50
Inter-library loan requests (NWT patrons)	??	14	12	85
Printing	590	542	421	2606
Reference	93	323	90	970
Operational Hrs	219	197	217	1073



Mary Kaeser Library

July 2026

HOURS

Monday: 10:00-7:00
Tuesday: 12:00-7:00
Wednes.: 10:00-7:00
Thursday: 12:00-7:00
Friday: 12:00-7:00
Saturday: 12:00-6:00
Sunday: 12:00-4:00





867-872-0362
library@fortsmith.ca
2nd Flr Community & Rec Centre
facebook.com/MaryKaeserLibrary

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		30	1	2	3	4
		Sign up for the Summer Reading Program for kids aged 0-12, and the Adult/Teen Summer Reading Adventure to earn weekly prizes.	Summer Reading Slime 1:30-3:30	CLOSED	Teen Night Friendship Bracelets 7:00-9:00	
5	6	7	8	9	10	11
	Story Time 10:30-11:30	Paint a canvas bag 1:30-3:30		Teen Night Hang out 7:00-9:00		
12	13	14	15	16	17	18
	Story Time 10:30-11:30	Aurora Research Institute: STEM 1:30-3:30		Teen Night Cooking 7:00-9:00		
19	20	21	22	23	24	25
	Story Time 10:30-11:30	Freddy the Turtle Birthday party! 1:30-3:30		Parks Canada: Bears Teen Night Hangout 7:00-9:00		
26	27	28	29	30	31	1
	Story Time 10:30-11:30	Intro to Sign Language 1:30-3:30	Crochet & Craft 7:00-9:00	Teen Night NERF Battle 7:00-9:00		

Childcare

Daycare

The Daycare Program experienced an engaging and activity-filled month throughout June, with programming focused on educational exploration, cultural learning, and physical development. Children participated in a field trip to the Parks Canada building to learn about bear safety and northern wildlife, while classroom programming explored early numeracy concepts and celebrated Father's Day through themed activities and crafts. The month concluded with a week dedicated to Indigenous culture, providing children with meaningful opportunities to learn about local traditions and heritage. Highlights included a visit to the Northern Life Museum, a wildlife presentation by Farrah Freund featuring local animal furs, and a traditional northern menu where children enjoyed foods such as moose stew, bannock, fresh fish, and other wild game. Children also continued to make excellent use of the facility's new indoor play gym, accessing the space several times each week to support gross motor skill



development through active play.

ASCP

Attendance within the After School Care Program was slightly lower throughout June as many participants attended track and field activities and families began travelling for the summer season. Despite the reduced attendance, children remained actively engaged through regular swim days twice each week, crafts, games, and end-of-school-year celebrations. Planning for the 2026–2027 school year also commenced, with pre-enrollment packages distributed to current families, who have been provided priority registration before spaces are offered to the broader community. Planning for the Summer Camp Program was also completed during the month, with programming schedules finalized in preparation for a full summer of activities for participating children.



Economic & Tourism Development

ETDO June Notes

Frank Gruben Pride Festival The 3rd Annual Frank Gruben Pride Festival was held over 3 days in mid June. (The sidewalk painting took place first weekend of June). Thanks to the support of the Municipality, the small society was able to host multiple events that brought out community members of all ages & at least 8 people from Yellowknife. The event was completed successfully overall, though a few individual components underperformed. Those are being reviewed as learnings for next year. There is now a documentary: *Neet'ihthan: Frank Gruben Pride* (directed by Karli Zschogner) which could be screened more formally in Fort Smith.



From the municipalities side, support for this organization means everything and ETDO would like to continue to see advocacy for the group.

National Indigenous Peoples Day



On June 21st, the Town of Fort Smith, in partnership with SRFN, TDN & Fort Smith Metis Council facilitated a community event. This was planned by the ETDO with a budget from federal grant funding, Celebrate Canada. Typically, this event is led by the Recreation & Special Events coordinator, but they were away. We gave out over 800 plates of food (White Fish from the new Hay River fish plant) which was \$4500 alone. Total event cost was \$10,250. Rising food costs are the biggest challenge for large community feasts.

Filling the Gaps during Staff Leave

Executive Secretary and Director McNab were out of town at the end of June, which meant the ETDO stepped into the information officer role for two items; General Fire information (fire bans etc) and the Wrigley Evacuation. This ensured that the public received timely safety information without interruption during staff leave / limited departmental capacity. When Wrigley received their evacuation order and Fort Smith was supporting wildfire evacuation response, the ETDO was given the emergency responsibility of ensuring the Evacuation Centre was welcoming and equipped with information.

Fort Smith Farm Food Tour

Working with the Territorial Agrifood Association, Fort Smith will be hosting a delegation of individuals in the commercial growing sector from Yellowknife in September. This will see a guided tour of multiple local growers & food providers (Tims Farm, Fitz Growers, Mollys Bread, Flat World Alpaca, ETC.). The day tour will be delegation only, however we plan to invite public to activities at the community garden with a ticketed dinner following.



This event will be 70% supported through ITI's SEED Grant with the intention to provide networking opportunities to local food providers and to showcase the Fort Smith commercial grower scene. Janet Dean, the Executive Director of the Territorial Agrifood Association, Diane Seals, Business Development Officer, and Molly Bourke, President of the Desnede Farmers Market are all involved in supporting this event.

Capital Project Updates

CRC Backup Generator and Heating; Administration is currently awaiting follow-up from the project engineers and associated consultants regarding next steps for the Community Recreation Centre backup generator project. Updated renderings, plans, and project details are currently in development and will help inform the next phase of the project. Further updates will be provided to Council as information becomes available.

Snowboard Park and Lookout Development; Engineers have been engaged to update project renderings for the Snowboard Park and Lookout Development project as Administration works toward the targeted project completion timeline of September 2027. Current revisions include exploring opportunities to incorporate and build from existing site infrastructure, including the current shelter and pilings, in order to create a more sustainable and cost-effective development approach. Administration is currently awaiting updated renderings and concept plans before proceeding to the next stages of project planning and development.

Conibear Park Development; Work on the Conibear Park Development project continues, with engineers currently engaged in the design process. Landscaping concepts are in progress, and renderings for the proposed structure are being developed. Current conceptual plans include a stage/bandstand area, public washrooms, and basic kitchen amenities intended to support community events and programming opportunities within the park space.

Prepared by:
Director of Community Services
Lauren Howes
Date: July 16th, 2026

Reviewed By:
Senior Administrative Officer
David Henderson
Date: July 17, 2026



Briefing Note

To: Mayor and Council
From: Community Services
Date: July 21, 2025
Subject: Donation Request – 1st Annual Peyakoskan Youth Sports Camp

PURPOSE:

To inform Council of a request for support from the organizers of the 1st Annual Peyakoskan Youth Sports Camp and to seek direction regarding the provision of Town facilities and equipment.

BACKGROUND:

The organizers of the 1st Annual Peyakoskan Youth Sports Camp have requested Town support for a youth-focused community event taking place August 12–16, 2026. The event aims to provide youth with opportunities to participate in sport, recreation, and cultural programming throughout the week.

Administration has received a request for the donation of Town facilities and equipment to support the event.

ANALYSIS:

The organizers have requested the following:

Mobile Stage

Request for use of the Town's mobile stage at the Four-Way Intersection on August 15, 2026.

The stage would be used for:

- A performance by Magoo Crew ENT. from 1:00 p.m. to 4:00 p.m.; and
- A community dance from 7:00 p.m. to 11:00 p.m.

Mobile Stage; \$1500.00

Administration notes that delivery, setup, and removal of the stage would be coordinated subject to operational requirements.

Community Recreation Centre Gymnasium

Request for the use of the Community Recreation Centre gymnasium for the HoopLife Basketball Camp on August 15 and 16, 2026.

The organizers have requested that the gymnasium rental be donated in support of the youth camp.

Based on the Town's current Rates and Fees Bylaw, the youth sport rental rate is \$16.50 per hour.

Youth gym rental: \$16.50/hour
7 hours/day × 2 days = 14 hours
14 hours × \$16.50 = \$231.00

Should additional gym equipment or staff support be required, additional rental fees may apply in accordance with the Rates and Fees Bylaw.



Briefing Note

RECOMMENDATION:

That Council approve support for the 1st Annual Peyaboskan Youth Sports Camp, including:

- The use of the Town's mobile stage for use on August 15, 2026, subject to operational requirements;
- The donation of the Community Recreation Centre gymnasium for the HoopLife Basketball Camp on August 15 and 16, 2026, at the youth sport rental rate;
- Authorization for Administration to coordinate the use of the requested facilities and equipment with the event organizers, subject to operational requirements.
- For a total in-kind donation of \$1,731.00



Briefing Note

To: Mayor and Council
From: Community Services
Date: July 21, 2026
Subject: 2026 Salt River First Nation Annual Treaty Land Entitlement Celebration

PURPOSE:

To inform Council of a request from Salt River First Nation for Town support for the 2026 Annual Treaty Land Entitlement (TLE) Celebration and to seek direction regarding the provision of Town facilities, equipment, and staff resources.

BACKGROUND:

Salt River First Nation has submitted a request for Town support for their Annual Treaty Land Entitlement (TLE) Celebration, scheduled for Saturday, August 1, 2026.

The Annual Treaty Land Entitlement Celebration is a community event recognizing the Treaty Land Entitlement Agreement and celebrating the history, culture, and contributions of Salt River First Nation. The event is open to the public and includes family-friendly activities, entertainment, and community gatherings.

Salt River First Nation has requested the Town's assistance through the use of municipal facilities, equipment, and limited staff support to facilitate the event.

ANALYSIS:

Request for the use of the following Town equipment:

- Mobile stage;
- Bouncy Castle;
- Twenty-four (24) tables;
- Chairs (quantity sufficient for event requirements); and
- One (1) additional garbage bin located at the rear of the arena.

Salt River First Nation has requested that the stage, tables, chairs, and garbage bin be set up by 5:00 p.m. on Friday, July 31, 2026.

Equipment teardown could occur as early as 9:00–10:00 p.m. on Saturday, August 1, or alternatively on Sunday morning, depending on operational requirements.

Salt River First Nation has advised they will provide overnight security to monitor the event grounds and Town equipment throughout the celebration.

Request for Town staff assistance to:

- Open the arena facility;
- Provide public access to washrooms and water fountains;
- Provide access to first aid services; and
- Assist with general oversight of the facility during the event.

Administration notes that staff support will be required to open and close the facility and to monitor public access to the building while it is occupied.

The requested support represents an in-kind contribution through the use of Town facilities, equipment, and staff resources.



Briefing Note

Based on the Town's current Rates and Fees Bylaw, applicable rental values include approximately:

24 Tables; \$72.00

100 Chairs; \$100.00

Bouncy Castle Rental; \$88.00/hour, approx. 5 hours

Staff x 4; approx. \$100.00/hour

Mobile Stage; \$1500.00

Total approx. \$2,800.00

RECOMMENDATION:

That Council approve support for the 2026 Salt River First Nation Annual Treaty Land Entitlement Celebration, including:

- Permission for Salt River First Nation to utilize the Centennial Arena grounds on August 1, 2026;
- The use of the Town's mobile stage;
- The use of the Town's bouncy castle, subject to staff availability and operational requirements;
- The use of twenty-four (24) tables and the requested number of chairs;
- Placement of one (1) additional garbage bin at the rear of the arena;
- Town staff assistance to provide access to the arena, washrooms, water fountains, and first aid services during the event, subject to operational requirements; and
- Authorization for Administration to coordinate equipment delivery, setup, and removal with Salt River First Nation.
- For a total in-kind donation of \$2,800.00

RECOMMENDATION:

THAT THE COUNCIL OF THE TOWN OF FORT SMITH ACCEPTS THE MUNICIPAL SERVICES MONTHLY REPORT AS PRESENTED.

CAPITAL PROJECTS

Sidewalk repair and improvements – See Briefing note.

Graveyard Fence – We have completed some clearing around the cemetery fence located behind the arena and have met with TDN regarding the installation. TDN has advised that the fence is expected to be installed in August.

Riding Mower – No updates for this report

Garbage Truck – Update on project

- **Garbage Truck update:**
- **Residential** - Administration has updated the residential garbage collection schedule by splitting the route into two collection days, with the west side of town collected on Thursdays and the east side on Fridays, using King Street as the dividing line. This change was made because the previous route was consistently taking around eight hours or more to complete, which increased overtime costs and made it difficult to allow sufficient time for required pre-trip and post-trip inspections and vehicle maintenance. The revised schedule also helps prepare for future residential growth by creating more capacity in the current collection system.

Water licence renewal – No update for this report

Ice Resurfacer Replacement – No new updates for this report.

Water Tower Truck Fill Station – No new updates for this report.

The old chipper plant demolition – The contractor is currently waiting for Highways to coordinate a time for a pilot car to move the frame to the landfill for future use.

Crosswalk lights – No update for this report.

Main lift station – No new updates for this report.

Landfill Expansion – No update for this report.

Raw Water Intake – No update for this report.

Fire Hydrant Replacement – The fire hydrant behind Aurora College is completed.

Skid Steer Replacement (Evergreen) – No update for this report.

PUBLIC WORKS

Sewer flushing is ongoing, and no issues have been reported at this time. Residents are reminded to please use caution and watch for staff and equipment working on roadways during these operations.

At Conibear Park, the gravel was removed from the section of parking lot that had not been paved and was marked for park expansion. Sand and topsoil were also brought in to assist Facilities with grass restoration in the area.

Maintenance was completed at the landfill on the electric fence. The fence had been damaged during a storm, and further damage was caused by bears. The fence has now been repaired and is operating as intended.

In addition, staff are currently filling potholes throughout town and working on signage updates to ensure speed zones are corrected in accordance with the bylaw and the Fort Smith Transportation Master Plan.

Proactive tree removal was recently completed at the Cemetery to address safety concerns. Several trees were exhibiting signs of age and structural decline, increasing the risk of failure during high wind events. Given the potential for injury, as well as damage to equipment and tombstones, the decision was made to engage a professional contractor to safely remove the hazardous trees. Following the removal, municipal staff completed cleanup and disposal of the downed material to ensure the area remains safe and well-maintained.

WATER PLANT

At the raw water intake, maintenance was completed on both pumps with the replacement of the wear sleeves, helping to support continued reliable operation. At the new pond pumphouse, the decant pump has now been wired in and is fully operational. In addition, the hydrant replacement work completed by Precision Industries has been finished.

Staff also replaced a failed vacuum injector for the chlorine injection system, restoring that component to proper working condition. A significant portion of recent work focused on the residential water meter system, where 25 non-working meters were replaced. This work is an important step in improving meter reliability, supporting more accurate water consumption tracking, and reducing service issues for affected residents.

1. Neptune Meter Reader Upgrade

No new updates for this report.

2. Frontier Lift Station

No new updates for this report.

3. Primrose Lift Station

No new updates for this report.

FACILITY MAINTENANCE

Staff have been busy mowing grass throughout town, including ditches, parks, playgrounds, sports fields, and graveyards. Work has also been completed at the ball diamonds, where the infields were dragged, and lines were put down in preparation for use.

Building checks and general maintenance continue, and staff have also constructed open storage at the landfill for hazardous waste materials such as paint, batteries, propane, and similar items.

At Conibear Park, black dirt was raked out along the parking lot area, and we will seed and continue to water.

The pool had to be drained after broken glass was discovered, and a tear was also found in the liner and has since been repaired. The pool is currently being refilled. In addition, a valve was changed to better control the water in the hot tub.

Town hall has been painted, and some exterior repair work has been completed.



Briefing Note

To: Mayor and Council
From: Municipal Services
Date: July 21st, 2026
Subject: Sidewalks and Concrete Works 2026 Negotiated Scope Update

PURPOSE:

To provide Council with an update on the Sidewalks and Concrete Works 2026 project following negotiations with Delta Contracting, and to seek approval to proceed with the prioritized project components at the negotiated rates.

BACKGROUND:

A previous briefing note dated June 16th, 2026 advised Council that all compliant bids received for the Sidewalks and Concrete Works 2026 project exceeded the Town's available budget.

The tender review completed by Maskwa Engineering identified Delta Contracting as the lowest compliant bidder at \$1,289,878.87 excluding GST for the full project scope after correction of pricing errors.

Council was previously presented with the option of directing Administration to negotiate a reduced scope with the lowest bidder to focus on priority sidewalk works while remaining closer to available funding.

Administration has since returned to Delta Contracting with prioritized selections from the original tender and requested negotiated pricing for those portions of work.

CURRENT SITUATION:

Delta Contracting has now provided negotiated rates for the selected priority work items identified from the original tender package.

The negotiated scope includes Part A Spot Repairs at \$84,890.36, Part B Breynat up to Liquor Store New 2.0m Sidewalk at \$74,613.39, Part E Cummins New 2.0m Sidewalk at \$136,908.34, and Part I McDougal Retaining Wall at \$94,919.13, for a combined construction total of \$391,331.21 before contingency and GST.

With a 10 percent contingency of \$39,133.12 applied, the subtotal is \$430,464.33, plus GST of \$21,523.22, for a total project value of \$451,987.55.

This negotiated approach allows the Town to proceed with high-priority sidewalk and retaining wall improvements in the 2026 construction season without committing to the full original tender scope.

This approach also supports a phased delivery model for remaining sidewalk work. Administration can continue to bring forward additional sidewalk sections in future years as funding becomes available through annual budget allocations.

RECOMMENDATION:

That Council approve proceeding with the negotiated priority scope submitted by Delta Contracting in the amount of \$451,987.55 including contingency and GST, and authorize Administration to complete the necessary steps to award and implement the work.



Briefing Note

It is further recommended that the Town continue with a phased sidewalk improvement program in future years, bringing forward additional work annually as funding can be allocated through the capital budgeting process.



Briefing Note

To: Mayor and Council
From: Municipal Services
Date: July 21st, 2026
Subject: Landfill Shredding 2026

PURPOSE:

To recommend that Council award Tender TFS 26-004 for non-metal refuse processing services at the Town of Fort Smith landfill to Western Waste Solutions Inc. in the total bid amount of \$59,440.50 including GST.

BACKGROUND:

The Town issued Tender TFS 26-004 for landfill shredding and non-metal refuse processing services, and Western Waste Solutions Inc. submitted a bid dated July 17, 2026 for this work. The proposal includes mobile shredding services for wood, brush, mattresses, concrete, asphalt, and other non-metal refuse streams, along with the required labour, equipment, mobilization, and demobilization.

Western Waste Solutions has identified experience completing similar landfill processing and shredding work across Alberta and the Northwest Territories, including projects involving brush, wood, mattresses, concrete, and asphalt processing. The bid also notes that the contractor intends to coordinate the work with Town staff and complete the project in the fall of 2026 to align with operational needs and accumulated seasonal material volumes.

CURRENT SITUATION:

Brush and wood stockpiles at the landfill are continuing to grow and require processing to support safe and efficient landfill operations. The Town no longer burns this material at the landfill, as open burning of stockpiled brush presents an elevated fire risk and is not considered good operational practice.

Awarding this tender will allow the stockpiled brush and related materials to be shredded and reduced in volume, helping lower the fire risk associated with large unmanaged piles. The resulting shredded material can also be used beneficially as cover material for the existing landfill area, improving site operations and supporting better use of landfill airspace.

Funding for this work is available within the Landfill Operations and Maintenance budget. The submitted pricing from Western Waste Solutions Inc. is \$56,610.00 plus \$2,830.50 GST, for a total of \$59,440.50, with actual costs billed based on estimates and actuals as outlined in the bid.

RECOMMENDATION:

That Mayor and Council award Tender TFS 26-004, Non-Metal Refuse Processing Services, to Western Waste Solutions Inc. in the amount of \$59,440.50 including GST, with funding to be provided from the Landfill O&M budget.



Briefing Note

To: Mayor and Council
From: Administration
Date: July 21, 2026
Subject: Unattended Children and Youth Supervision Policy

PURPOSE:

To provide Council with information related to the updated Unattended Children and Youth Supervision Policy

BACKGROUND:

Community Services has updated the identified policy. The policy has been shared with Council for information purposes and at the direction of the SAO is subject to approval and adoption by the SAO as an operational policy.

The Northwest Territories Cities, Towns, and Villages Act distinguish between Councils legislative and governance authority vs the administrative authority of the Senior Administrative Officer

In practice the Act establishes the following division of responsibilities

Council	Administration (SAO)
Passes bylaws	Implements bylaws
Sets municipal direction	Manages day-to-day operations
Approves budgets	Administers the budget
Establishes levels of service	Delivers services
Hires and evaluates the SAO	Supervises municipal employees
Makes governance decisions	Makes operational decisions

Bylaws are clearly established by Council. Policies are generally divided into “Governance Policies” established by Council and “Operational Policies” established by Admin and approved by the SAO.

Departmental Procedures are further operational directions approved by either Directors as delegated by the SAO or by the SAO .

ANALYSIS:

A key test that assists in determining if a policy is “Governance” or “Operational” is:

If changing this policy would alter the direction of the municipality, the level of service provided, citizens' rights, or Council's risk tolerance, it is generally a Council policy.

If changing the policy only changes how employees perform their work to achieve Council's direction, it is generally an administrative policy.

The Unattended Children and Youth Supervision Policy is operational in nature, providing operational direction to staff on how to carry out their work and provide the level of service determined by council (the level of service is the provision of a comprehensive range of citizen access to recreation facilities and programs)

RECOMMENDATION:

Council receive this briefing note and the Draft updated policy for information purposes.



The Corporation of the Town of Fort Smith

Policy ##

UNATTENDED CHILDREN AND YOUTH SUPERVISION POLICY

1. Policy Statement

The Town of Fort Smith (“the Town”) provides access to recreation facilities, programs, and community spaces operated by the Community Services Department in a manner that is safe, inclusive, and accessible.

Town facilities and public spaces are not licensed childcare environments unless explicitly designated as regulated childcare or supervised programming. Parents, guardians, and caregivers are solely responsible for the supervision, safety, and conduct of children and youth in their care while accessing Town facilities, programs, and services.

Nothing in this policy shall be interpreted as creating a duty of care beyond that imposed by applicable law.

This policy establishes minimum supervision standards and operational procedures for children and youth accessing staffed Town facilities and registered programs.

2. Purpose

The purpose of this policy is to:

- a) establish minimum supervision requirements for children and youth accessing Town facilities and programs;
- b) support safe and orderly operation of facilities and programs;
- c) clarify roles and responsibilities of caregivers and Town staff;
- d) provide consistent operational direction for staff; and
- e) reduce occurrences of unsupervised children in Town facilities.

3. Scope

This policy applies to all staffed Community Services facilities, programs, and events, including but not limited to the Community & Recreation Centre, Centennial Arena, William Schaefer

Memorial Swimming Pool, Mary Kaeser Library, Pete's Gym, fitness areas, and all registered programs or scheduled events.

This policy does not apply to unsupervised outdoor amenities on Town property, including playgrounds, skate parks, outdoor courts, trails, and open green spaces, unless such areas are being used for a supervised Town program or organized event.

Caregivers remain responsible for determining appropriate supervision levels in unsupervised outdoor environments.

4. Definitions

"Caregiver" means a parent, legal guardian, or other responsible person who assumes direct responsibility for the supervision of a child or youth.

"Child" means an individual eleven (11) years of age or younger.

"Youth" means an individual twelve (12) to seventeen (17) years of age.

"Direct Supervision" means active oversight whereby the caregiver is immediately available to respond to the needs, safety, or behaviour of a child.

"Staff" means employees, contractors, volunteers, and program leaders acting on behalf of the Town.

5. Supervision Requirements

5.1 Children eight (8) Years of Age and Under

Children eight (8) years of age and under shall always be under direct supervision of a responsible caregiver while within Town facilities or participating in Town programs.

5.2 Children nine (9) Years of Age and Older

Children nine (9) years of age and older may access Town facilities and programs independently unless otherwise restricted by:

- a) program-specific requirements;
- b) facility-specific operational rules; or
- c) behaviour that presents a safety risk to the individual or others.

6. Caregiver Responsibilities and Age Information

Caregivers are responsible for:

- a) ensuring appropriate supervision of children and youth;
- b) ensuring timely drop-off and pick-up;
- c) providing accurate emergency contact information; and
- d) ensuring compliance with facility rules and staff direction.

Staff may rely on age information provided by participants or caregivers unless there is a reasonable basis to question its accuracy.

The Town shall make reasonable efforts to verify age where required for operational or safety purposes, including review of registration records or verbal confirmation.

Town staff shall not be held responsible or liable for misrepresentation of age by participants, caregivers, or third parties. Responsibility for the accuracy of age information rests with the individual or caregiver providing such information.

Staff shall act in good faith and rely on provided information unless there is a reasonable and observable concern regarding safety, eligibility, or compliance requirements.

7. Staff Authority and Operational Response

Town staff are authorized to:

- a) remind caregivers of supervision requirements;
- b) require appropriate supervision of children;
- c) refuse entry or participation where supervision requirements are not met;
- d) remove individuals for unsafe, disruptive, or inappropriate conduct; and
- e) contact emergency contacts or appropriate authorities where required.

Town staff are not responsible for providing childcare or ongoing supervision of unsupervised children.

7.1 Unattended Child Procedure

Where a child is identified as unattended within a staffed facility, staff shall:

1. Ensure the child is placed in a safe, supervised location within the facility;
2. Make reasonable efforts to contact the parent, guardian, or caregiver using available records or information provided by the child;

3. Attempt contact with emergency contacts on file, where applicable;
4. Continue reasonable attempts to locate a responsible party for a period of approximately 20 - 30 minutes; and
5. Where unsuccessful, or where staff have reasonable concern for the child's safety or well-being, contact Social Services and/or the Royal Canadian Mounted Police for assistance.

7.2 Weather and Exceptional Circumstances

During periods of severe weather or hazardous environmental conditions, including extreme cold or blizzard conditions, staff may exercise discretion to allow a child to remain within a supervised indoor public area of the facility (e.g., lobby or foyer) for a reasonable period following program completion while awaiting pickup.

This provision is intended to mitigate immediate safety risks associated with environmental exposure while contact attempts continue.

8. Behaviour Expectations

All facility users shall comply with Town policies, facility rules, and staff direction. Unsafe, abusive, or disruptive behaviour may result in removal from facilities or programs.

9. Exceptions

Additional or modified supervision requirements may apply to:

- a) aquatics facilities;
- b) licensed childcare programs;
- c) registered recreation programs;
- d) fitness or wellness areas; and
- e) special events.

Facility-specific operational procedures may impose additional restrictions where required for safety or program delivery.

10. Related Legislation and Policies

- User Code of Conduct Policies
- Lifesaving Society Alberta Public Pool Safety Standards
- GNWT Public Pool Regulations
- Child and Family Services Act
- Recreation Facilities Discipline Policy
- Early Learning and Child Care Standards Regulations
- Occupational Health and Safety Program

11. Administration

The Director of Community Services is responsible for the administration of this policy and may delegate operational implementation to designated supervisory staff.

Travel Report for attendance Federation of Canadian Municipalities Deputy Mayor Mike Keizer, June 3 to June 7, 2026, Edmonton Alberta



WEDNESDAY June 3

4 -5 pm - Northern Corridor Meeting: Attended Destination Canada's [Northern Sky Corridor](#) presentation event at the Edmonton Chamber of Commerce.

- *Key takeaway: NWT Tourism is working in partnership with Destination Canada, Travel Alberta, and the Edmonton Chamber of Commerce to promote the tourism corridor from Edmonton to Yellowknife.*
- *Hard copies of the report were obtained and will be provided to Administration for sharing should Counselors be interested in reviewing.*

6 pm - Registration FMC

7 - 10 pm - Arctic Mayors Forum Dinner – Patti Bruns, Secretary General - Networking Dinner with the Arctic Mayor's Forum (NU, YK, NO, NWT)

- *Key takeaway: This international organization is growing and is looking to add North American Mayors and their communities to its already substantial European gathering of Mayors. Yellowknife and Inuvik have signed on and they are hoping others will join. This dinner was a meet and greet opportunity to discuss possibilities and eat amazing Italian food.*

THURSDAY June 4

8 am - Indigenous Artisan Market

9 - 11 am- Addressing Homelessness in your Community - Empathy Project. An experiential learning exercise, designed and led by people with lived experience of homelessness, this session will make social policy accessible and digestible. Participants will be assigned a fictional but realistic case study representing a pathway through the housing and homelessness system. Following the simulation, participants will be guided through a facilitated discussion designed to help them connect these experiences to

tangible action they can take in their communities. Space is limited and participation will be on a first come, first served basis.

Moderator

Kaite Burkholder Harris – Executive Director, Alliance to End Homelessness Ottawa

Speakers

Sophia Kelly-Langer – Education and Training Manager, Alliance to End Homelessness Ottawa

Karen Umurerwa – Community Liaison, Alliance to End Homelessness Ottawa

- *Key takeaway: the Alliance for Ending Homelessness Ottawa ran an interactive session where participants were given a profile developed by a person with lived experience with homelessness and asked to navigate through the system over the course of two hours. Participants in the subsequent plenary de-brief expressed frustration, sadness, and it reinforced that there are solutions out there to support the most vulnerable members of our community – but it takes commitment and innovation to reduce the administrative barriers that are beyond overwhelming.*

12 – 1:30 pm - FCM Collective Luncheon – Why domestic Food Systems matter to our communities and Canada's future

Presented by Dairy Farmers of Canada, Chicken Farmers of Canada, Egg Farmers of Canada, Turkey Farmers of Canada and Canadian Hatching Egg Producers

Shoring up domestic food production is not only the key to maintaining reliable access to an affordable, nutritious food supply, it is also critical in ensuring resilient municipal economies and bolstering our national security. Join us for a discussion exploring the role of domestic farming—producing food in Canada, for Canadians—in driving both urban and rural economic growth, supporting employment and nurturing community wellbeing. The session will also highlight vulnerabilities in our food system and how collaborative efforts between municipal leaders and the agricultural sector can deliver stronger outcomes for your constituents and our country as a whole.

130 pm – Building the future: equity and inclusion as engines of growth, resilience. And nation building Reconciliation FCM Program 13:30-15:30

Note: I had signed up for a Tourism workshop, but when I arrived the room was over capacity and several participants were denied access. I attended the following as it was happening nearby.

Municipalities play a critical role in nation building. Equity and inclusion are critical to their success. This session frames Anti-Racism, Equity and Inclusion (AREI) as a strategic economic driver and a critical tool for sustainable community development. Through practical examples, municipal success stories and peer-to-peer dialogue, participants will explore how embedding equity and inclusion into decision-making strengthens local economies, supports long-term resilience, and helps communities thrive. The workshop will also feature the launch of a new municipal guide to support the development of equity and inclusion plans, offering key strategies and ideas that leaders can take back to their councils and organizations.

Moderator

Titi Eluwa – Lead, Equity and Inclusion Research and Evaluation, Federation of Canadian Municipalities

Speakers

Dr. Caitlin Downie – Associate Dean Academic Upgrading and Global Access, Keyano College

John Norman – Mayor, Town of Bonavista

Chelsea Steenbock – Director Indigenous Relations, City of Regina

- *Key takeaways: Some interesting reports on the issues discussed can be found below:*
- <https://fcm.ca/en/resources/fcm-anti-racism-equity-inclusion-and-reconciliation-resource-hub/best-practices-toolkit>
- https://media.fcm.ca/documents/resources/guide/FCM-AREI-Guide.pdf?_gl=1

4 – 5 pm - Regional Caucus Meeting: Prairies & Territories

5 -9 pm - Trade Show Opening Reception- Presented by Canadian Telecommunications Association

6 -7 pm - Municipal Momentum: How Local Leaders Driving National Impact – video series in trade show area

This session introduces Municipal Momentum, a video series highlighting local leaders tackling local issues such as housing, infrastructure, homelessness or public safety.

Delegates will watch the first two short documentary-style episodes of the series, showcasing on-the-ground impact local leaders have made in their communities.

Following the screening, participants will be invited to share ideas and nominate projects or stories that could shape future episodes.

- *Key takeaway: Was an interesting set of videos highlighting specific community leadership and initiatives. See link below to view.*
- <https://youtube.com/playlist?list=PLQR3mseG4jCfCnWru4DNRU94QDXaWRLH&si=KmaODfXnC-Lta7s6>

FRIDAY June 5

7 am - Breakfast on the Trade Show floor

8 – 11:30 am- Opening Ceremonies and keynote political speakers, including a fireside chat with federal Minister of Major Projects, International Trade, and Intergovernmental Relations, the Honourable Dominique LeBlanc.

- *Key takeaway: \$1BN of the new \$6BN being added for housing is allocated for **affordable housing**.*

10:45 – opening Plenary: building big things together

11:30 am political keynote – the honourable Gregor Robertson and the honourable Eleanor Olszewski

12 pm - Lunch on the Trade Show floor

1:30 pm - Ask The Experts: Future-proofing communities: Prioritize your investments in flood and wildfire prevention – Intact

Municipal leaders play a vital role in preparing communities for rising flood and wildfire risks, even as limited resources and competing priorities make preventative action challenging. In this session, experts will share new Canadian polling data on public attitudes toward climate resilience and offer clear, practical guidance that supports municipal planning and investment decisions. Participants will leave with actionable tools to assess hazards, prioritize resilience investments, and benchmark progress in managing flood and wildfire risks—helping communities strengthen their resilience today and into the future.

Moderator

Ravi Mahabir - Vice President, Climate, Intact Financial Corporation

Speakers

Kathryn Bakos - Managing Director, Climate Finance and Resilience, Intact Centre on

Climate Adaptation (University of Waterloo)
Ian Newman - Client Solutions Executive, On Side Restoration

- *Key takeaways:*
- *inclusion of reminders of key emergency response information (evacuation routes, QR code for the App) on tax slips as another method of spreading the word and keeping emergency preparedness on top of residents' minds.*

From reactive to resilient:

Simplified climate decision-making guide for municipal leaders

A practical framework for municipal leaders to better prepare for the increasing impacts of extreme weather events, such as flooding and wildfire. Resilience is not a separate priority—it impacts decisions already being made, from housing to infrastructure, public health, and budgeting.

WHY? Recognize the risks

Canadians want action:

68% are more likely to support municipal leaders who proactively protect their community from impacts of extreme weather¹

Extreme weather is worsening:

~3X higher annual insured losses in Canada due to catastrophic weather events over the last decade compared to the prior decade²

Long lasting economic impacts:

up to 20 years for full community economic recovery after a severe weather event³

High return on investment:

\$2 - \$10 in avoided losses for every \$1 invested in adaptation⁴

Homeowners act upon receiving guidance:

70% take two actions that they wouldn't have otherwise taken, within six months⁵

HOW? Build climate into today's decisions

Decision-making:

Start with practical decisions already in front of you. Has extreme weather been reflected in recommendations put before you? As an elected official, you can ask:

"How have changes in climate (such as flooding and wildfire) been considered?"

Advocacy:

Resilient communities are climate and economically resilient. Build buy-in with constituents, peers, and staff on the importance of taking preventive action today against extreme weather.

Leverage existing resources and programs to raise awareness and equip people with actionable guidance on resiliency.

WHAT? Act where it matters most

Build for the future:

- ✓ Climate lens on infrastructure new builds/ retrofits/rehabilitation
- ✓ Protect critical infrastructure (water treatment plants, hospitals, etc.)
- ✓ Resilience design guidelines for new housing
- ✓ Resilience retrofit programs for existing housing

Build in the right places:

- ✓ Designate high-risk areas as no-build zones

Invest in nature as a first line of defense:

- ✓ Protect and conserve natural assets

Helpful resources:

Intact Centre on Climate Adaptation

- ✓ Homeowner and community resilience infographics
- ✓ Municipal flood risk check-up
- ✓ Municipal wildfire risk check-up (coming spring 2027)
- ✓ Guidance to support governments in using nature-based solutions

Intact Municipal Climate Resiliency Grants

- ✓ Funding for initiatives that implement proven adaptation solutions designed to help protect homeowners and/or the community at large: resilientcommunities@intact.net

References:

1. March 2026 Lager Survey of Canadians
2. ISC Insights
3. National Bureau of Economic Research working papers
4. Global Commission on Adaptation
5. Intact Centre on Climate Adaptation research

In collaboration with:

UNIVERSITY OF WATERLOO

intact Centre on Climate Adaptation

- *This simplified decision Guide:*
- Some easy to follow and well prepared one pager info sheets on a number of subjects: [Climate-Ready Guides \(Infographics\) - Intact Centre on Climate Adaptation](#)
- [Municipal Flood Risk Check-Up - Intact Centre on Climate Adaptation](#)
- [Climate Adaptation in Canada - Intact Centre | Reports Released](#)
- *I took the opportunity to share the card sent for Fire Breaks with Benefits and was approached by a number of communities for information. I have a set of these cards in my possession that are available for any councilors who are interested in trying this resource.*

3:30 – 4:30 pm - Leading our way out of incivility: tools and advice for effective local governance: CAMA

There is no magic solution to resolve the incivility currently experienced in local governments. To fix it requires leadership at all levels, deliberate and disciplined use of tools and practices and a

concerted, sustained effort. Hear from George Cuff, municipal governance consultant and former FCM President, Brenda Orchard, President of the Canadian Association of Municipal Administrators and experienced CAO, and seasoned municipal leaders. Together, they'll share candid tales from the trenches and unpack what works, what doesn't, and the lessons every leader can carry forward. Delegates will have the opportunity to learn from their experience, pick up tools and advice on how to lead through and out of incivility, with actionable steps you and your colleagues can bring back to your teams and put to work immediately.

Moderator

James Richardson, MBA, CMC – Partner, MNP Consulting

Speakers

Senator Dawn Arnold – Former Mayor, City of Moncton

George Cuff, FCMC – George Cuff and Associates

Brenda Orchard – President, Canadian Association of Municipal Administrators and Chief Administrative Officer, Lennox & Addington County

- *Key takeaway: be a little kinder, and don't be or make interactions more difficult than they need to be.*
- *There was some discussion of a pre-election training like, "So you want to Serve on Council" that would train and allow self screening for potential candidates who don't understand the role. There was hope expressed that difficult or single-issue candidates might self screen themselves out from the election when they realize how the role is performed and how issues are respectfully addressed as a properly politically functioning council. I learned Yellowknife has recently delivered a similar preparatory course for candidates and I am sure they would share with us what they cover and how they feel it performed.*

5 pm - Mayor's Welcome Reception - Presented by EPCOR

- *Key takeaway: was a classic welcome speech but the mayor ended by addressing the elephant in the room, "the upcoming Alberta referendum about having a referendum." He made it clear this action was not supported at his municipal level.*

7:30 -10 pm – Northern networking dinner – hosted by NWT Association of Communities with attendance by Yukon delegates and NWT delegates.

SATURDAY June 6

7 am - Breakfast on the Trade Show floor

8 am Political Keynotes, Scott Aitchison

9 am - Advancing Reconciliation and anti-racism at the city

Learn about the City of Edmonton's integrated, policy-driven approach to advancing Reconciliation and anti-racism. This classroom session details the city's Truth and Reconciliation municipal response plan and its anti-racism strategy, showcasing a long-term commitment to building inclusive, equitable services. Hear how this diverse city

collaboratively works with Indigenous and ethnocultural groups to serve Canada's second-largest urban Indigenous population, using projects like the Civic Youth Fellowship as a model for civic engagement.

- Theme: Meeting the Needs of Edmontonians
 - Departure Time: 9 a.m.
 - Capacity: 100
 - Length of the tour: 2 hours
 - Note: This is a classroom-based study tour located at the Edmonton Convention Centre. Room information will be shared prior to the Annual Conference.
- *Key takeaways:*
 - *This cannot be done off the side of a desk. Edmonton, as a large municipality has established a budget, and special organization with positions and a corporate culture across the municipality to support their efforts.*
 - *They are open to share their documents and work and there are some aspects we might benefit from that they referenced in their presentations. Unfortunately there were no documents to grab. I felt that a reach out from our Administration to their Administration might be the most productive way to source any information relevant to advance our efforts.*

10:30 11:30 am - Resolutions Plenary

At FCM's 2026 Annual Conference and Trade Show, FCM members adopted several significant resolutions, demonstrating their commitment to addressing issues faced by communities across Canada:

- Improving public safety by limiting headlight brightness
- Federal support for the forestry sector and resolving the softwood dispute
- Pan-Canadian strategy on mental health, addictions and chronic homelessness
- Strengthening Canada's defence capabilities with local governments
- Reversal of federal agricultural research centre closures
- Supporting local small businesses by modernizing the Canada Small Business Financing Program

If you want more details follow this link: [FCM Resolutions](#)

11:30 - Lunch on the Trade Show floor

1:30 pm - Own your story: social media strategies for municipal elected officials

Discover how municipal elected officials can use social media to strengthen public trust, demystify how municipalities work and share their story with authenticity. Featuring practical tips, lessons learned, and inspiring case studies, this workshop will equip

participants with the tools to build an effective, genuine approach they can bring back to their community. Participants will leave feeling inspired and ready to transform their online presence where it matters most—at home.

Moderator

Andréanne Baribeau – Manager, Multimedia, Federation of Canadian Municipalities

Speakers

Michelle Boileau – Mayor, City of Timmins

Louis-Philippe Bouliane – Senior Consultant, Fernández relations publiques

Amélie-Anne Gauthier – Acting Director, Communications Department, City of Dieppe

- *Key takeaways:*
- *Beware unilingual French sessions, if you cannot understand the language, with a multi-person panel and one poor single all alone translator. Some of the dynamics and details were lost in translation as the poor translator had to balance input from 4 voices and stray up with their dialogue.*
- Generally, we heard stories of how some municipalities are engaging using social media, tracking their interactions and having some success with managing feedback. These included initiatives using short, produced YouTube videos where projects and decisions were explained by the mayor or a spokesperson following a prepared script. They ran out of time so there were no opportunities to question and clarify.

2:45 – Trade Show and grand prize Draw

3:30 pm - Immigration restrictions: The ripple effects on local communities and economies

The federal government has made dramatic cuts to immigration and student visas in the last 2 years. These cuts have had a direct negative impact on municipalities, particularly in smaller communities where there have been layoffs and program closures at post-secondary institutions, as well as in long-term care, health care and the service industries, where immigrants have historically been the backbone of these low-wage, essential services. This session will discuss the impacts of recent immigration cuts on municipalities and present alternatives for future policy.

Moderator

Aditya Rao – Director, Madhu Verma Migrant Justice Centre

Speakers

Alphonse Ahola – Executive Director, Francophonie Canadienne Plurielle

Victoria Flores – Councillor, City of Regina
Maita Santiago – Councillor, City of Burnaby

- *Key takeaways:*
- *This was a panel that supported immigration and the value the people bring to our communities and economies. Terms like “scape goating” were used when describing current Federal and some Provincial government programs and their approaches. The impacts on University enrollments, programming, and revenue losses from foreign students were discussed as well as the benefits they bring to our municipalities with additions to labour force, children and educational funding for schools and so much more.*
- *Tone was generally positive and supportive until the last speaker who got up and stated that Canada should not be funding foreign students and should close its borders and only fund Canadians. The session ended there, but it was a clear reminder that this issue has both its proponents and its detractors.*

4:30 Closing with Elder

Group smudge, reflection circle, and closing teachings to bring the gathering to a close.

5 pm – Francophone Reception

7 pm – Rural, Northern and Remote Reception

SUNDAY June 7

7 am – Breakfast

8 am – AGM & Elections,

9:45 – Political Keynote Elizabeth May Green Party

- *Key takeaways:*
- *Opened with a shout out to Alberta not to leave Canada and that we all love them and are a better country when we work together.*
- *Spoke to her platform and concerns about environmental decisions being taken as part of building our economy and called for restraint and care and consultation.*

10:30 am – Territorial Members meeting

Federal housing presentation and Arctic Mayors Forum presentation seeking more Canadian Northern Mayors and community engagement.

- *Key takeaways:*
- *A report was provided in hardcopy, "The Future of Northern and Arctic Canada." I grabbed a few copies off tables and will provide to the SAO to share.*
- *There is a fee to belong to the Arctic Mayors forum but there are potential funding options that can be explored. The Secretary General was hopeful that any community, no matter how small could be accommodated as this organization grows internationally.*

11:30 am – lunch

1:30 pm – AGM and ratification of board

- *Key takeaways:*
- *Kandis Jameson, Mayor, Hay River was elected as our NWT Executive. This is a return appointment for Kandis who represented the NWT last term.*
- [New President of Federation of Canadian Municipalities – CTVNews](#)

2 pm – closing plenary – Harnessing the power of place: investing in Canada's communities

A guest lecture on the importance of place when building your plan. The speaker was the lead on the Fogo Island resort and rebuilding as a prime Newfoundland destination.

6pm – Gala Dinner

Keep scrolling to see TRADE SHOW Participants and their websites.

FCM Edmonton Trade Show 2026

I have included all presenters here and their name is a link to their website. I hoped this would be useful to Administration as our Directors and their teams would be the one searching out potential suppliers. I hope this proves useful to them for upcoming projects.

[Acapulco Pools](#)

Acapulco Pools is a 100% Canadian-owned and operated company specializing in swimming pool construction, renovation, and maintenance. For over 50 years, we've created world-class aquatic facilities that support competition, recreation, therapy, and community spaces across Canada.

[Action Car and Truck Accessories](#)

For over 40 years Action Car and Truck Accessories has been a one stop shop for upfitting your commercial fleet vehicles. From strobe lights to snow plows, tool boxes to service bodies, Action has you covered! For your custom fleet solution contact our fleet department today! Call 1-888-648-4097 or Email fleet@actiontrucks.com.

[Action First Aid](#)

Action First Aid redefines emergency preparedness through innovative training and outdoor AED solutions. Creators of SaveStation®, we empower communities with expert AED programs and cutting-edge training - making lifesaving skills accessible, engaging, and effective when it matters most.

[Aivia Inc.](#)

Formed in 2002, Aivia is a market-leading design and technology engineering company based in Edmonton, Alberta.

[Aizan Technologies Ltd.](#)

Aizan is an idea-based company that creates intelligent cloud-communication tools. We are driven by our customers' needs and aim to bring them the very best solutions the marketplace has to offer whether built by us or others.

[Alberta Ecotrust Foundation](#)

Alberta Ecotrust is a nonprofit that fosters a sustainable, resilient Alberta. As a founding member of Low Carbon Cities Canada, it provides a suite of programs, including the emissions-neutral building information exchange, retrofit accelerator, home upgrades, impact investing and grants.

Alberta Municipalities

At Alberta Municipalities, we represent municipalities where over 85% of Albertans live — including cities, towns, villages, summer villages, and specialized municipalities. Whether through our advocacy efforts or our customized products & services, our goal is to build thriving communities.

ALTO

The High-Speed Rail Network is one of the biggest infrastructure projects in Canada. The new rail service will see the development of approximately 1,000 km of dedicated electrified tracks that will connect Toronto, Peterborough, Ottawa, Montréal, Laval, Trois-Rivières and Québec City.

ASAP Traffic Inc

ASAP Traffic supplies Canadian-made traffic products, equipment, sign manufacturing, rentals, and installation services. We provide innovative Kalitec solutions including RRFB systems, speed radar signs, delineators, and LED traffic signs, delivering reliable, high-quality solutions for municipalities, contractors, and infrastructure projects.

ASSA ABLOY Opening Solutions

ASSA ABLOY Opening Solutions Canada is the global leader in access solutions, delivering innovative door security, hardware, and digital access technologies. We help create safe, smart, and sustainable environments, from multifamily housing to commercial and institutional spaces.

ATCO Structures

ATCO Structures is a global leader in modular construction, prioritizing speed, cost-effectiveness, quality, and sustainability. We serve various sectors, including housing, commercial, education, healthcare, and hospitality, ensuring faster schedules, cost certainty, and high-quality outcomes.

Atmosphäre

Atmosphäre, a leader in designing public and recreational spaces, has completed over 7500 projects. Our creative team crafts distinctive places (parks, public squares, schools, theaters, stadiums, etc.) for collective well-being.

AvodahTec

Avodahtec, a multi-disciplinary firm, provides value-driven engineering, consulting, and advisory solutions for Canadian municipal infrastructure. We integrate technical expertise, business strategies, and regulatory insights across project lifecycles, helping communities and organizations build resilient, sustainable infrastructure while optimizing long-term capital investments.

[Berenice](#)

Software/web services company that offers municipalities a platform for right of way management and permitting.

[Big Star Lights](#)

Big Star Lights is a Canadian Christmas light supplier that offers highly efficient commercial-grade LED products that are built to withstand Canadian winters. Based in Vancouver, BSL will keep your municipality looking bright all season long and for years to come.

[Bloomberg Cities Idea Exchange](#)

The Bloomberg Cities Idea Exchange is a first-of-its-kind initiative to accelerate the spread of successful civic solutions between cities around the world; it brings together curious city leaders, proven and promising ideas, and the supports municipalities need to adapt what's worked in other places and deliver impact back home.

[Brigade Electronics Canada](#)

Brigade Electronics is a global leader in vehicle safety systems, providing cutting-edge solutions like camera monitoring, radar detection, and obstacle warning. Our technology helps reduce accidents and improve safety for commercial and industrial vehicles worldwide.

[Call2Recycle Canada](#)

Call2Recycle Canada is a not-for-profit and the country's leading battery collection and recycling organization, serving over 400 members. It operates national and provincial programs for household, e-bike, vape, and electric vehicle batteries, advancing safe, responsible recycling and circular solutions across Canada.

[Campaign Compass | EOK Consults](#)

Modern tools for municipal outreach, engagement and campaigning. EOK Consults provides digital strategy, social media advertising, and voter outreach expertise, while Campaign Compass™ offers an integrated campaign platform for fundraising, volunteer coordination, canvassing, communications, and campaign performance analytics.

[Canada Council for the Arts](#)

Arts and culture foster economic vitality, civic engagement, well-being and belonging. The Canada Council supports artists and arts organizations in more than 2,000 communities across Canada.

Talk to us about how arts and culture can help build your municipality's future.

[Canada Energy Regulator](#)

The Canada Energy Regulator (CER) works to keep energy moving safely across the country. We review energy development projects and share energy information, all while enforcing some of the strictest safety and environmental standards in the world.

[Canada Green Building Council](#)

The Canada Green Building Council (CAGBC) is Canada's leading authority on green building, supporting municipalities and the broader building sector in harnessing green buildings as powerful tools for positive change. By unlocking the value and potential of green buildings, Canada's real estate sector can significantly reduce carbon emissions, eliminate environmental impacts, future-proof assets, and contribute to healthier and more resilient communities.

[Canada Lands Company](#)

Canada Lands Company is a self-financing federal Crown corporation that specializes in attractions management and real estate development. It develops communities to deliver far-reaching benefits, including housing, affordable housing, green spaces, parks and amenities.

[Canada Mortgage and Housing Corporation](#)

CMHC plays a critical role as a national facilitator to promote stability and sustainability in Canada's housing finance system. Our mortgage insurance products support access to homeownership and the creation and maintenance of rental supply.

[Canada Post](#)

Canada Post is an e-commerce leader, adapting to meet the changing needs of Canadians while remaining committed to the communities we serve, our employees' health and safety, and serving the customers who count on us to deliver their products.

[Canadian Camping and RV Association](#)

The Canadian Camping and RV Association (CCRVA) is a federation of Provincial Campground Owners Associations, 2347 Private Campgrounds, RVDA of Canada and the Canadian RV Association. CCRVA's mission is to lead a thriving and vibrant Canadian RVing and Camping Industry.

[Canadian Centre for Housing Rights](#)

Canadian Centre for Housing Rights (CCHR) is dedicated to ensuring everyone has an adequate, secure, and affordable place to call home. CCHR partners with municipalities to offer tailored insights and supportive services to boost planning efforts and enhance housing security and affordability.

Canadian Internet Registration Authority (CIRA)

CIRA is the national not-for-profit that manages the .CA domain on behalf of all Canadians. Building on this role, CIRA delivers cybersecurity services that help organizations strengthen their security posture and resilience. Revenue generated from .CA domains and these services funds Net Good by CIRA programs, supporting a safer, more accessible and trusted internet for all.



Canadian Labour Congress

The Canadian Labour Congress (CLC) is the national voice of Canada's labour movement, representing 3.3 million Canadian workers. The CLC brings together dozens of national and international unions, provincial and territorial federations of labour, and 110 community-based labour councils.



Canadian National Railway (CN)

CN is a transportation leader connecting Canada's Eastern and Western coasts with the U.S. South through a 18,600-mile rail network. Essential to the economy, to the customers, and to the communities it serves, CN safely transports more than 300 million tons of goods throughout North America every year.

Canadian Nuclear Laboratories

CNL is a leader in the development of innovative nuclear science and technology fulfilling strategic priorities of national importance – restoring and protecting the environment, advancing clean energy technologies, and contributing to the health of Canadians.

Canadian Ramp Company

Canadian Ramp Company is the industry leader in custom skate park design, manufacturing and installation nationwide.

Canadian Red Cross

We help people and communities in Canada and around the world in times of need and support them in strengthening their resilience.



[Canadian Union of Public Employees \(CUPE\)](#)

The Canadian Union of Public Employees is Canada's largest union, with 800,000 members across the country. CUPE represents workers in municipalities, health care, emergency services, education, early learning and child care, social services, libraries, utilities, transportation, airlines and more. We have 68 offices across the country, in every province.

[Canoe Procurement Group of Canada](#)

By combining the purchasing power of over 5,000 public and not-for-profit organizations throughout Canada, Canoe is uniquely positioned to get members access to a wide range of trade-compliant products and services at preferred rates.

[Canvas Distribution](#)

At CANVAS Distribution, we are dedicated to revolutionizing the way people connect and collaborate in various settings, from your council chambers to corporate boardrooms, educational institutions and beyond. While partnering with TAIDEN as your exclusive distributor in Canada, our team brings over 60 years of seasoned expertise to the Canadian market.

[Catalis](#)

Catalis™ is the transformational SaaS partner powering all levels and sizes of government – municipalities, counties, provinces, and federal agencies. Our deep expertise, proven track record, and dedication to unparalleled customer service help public servants across Canada simplify and connect data with robust digital solutions.

[CIMS Cemetery Software](#)

CIMS is a leading cemetery management software with over 1,000 clients across the US and Canada specializing in municipal cemeteries. We provide a variety of information management solutions from digitized cemetery records to GIS mapping to the gravespace level.

[City of Charlottetown](#)

Charlottetown, the Birthplace of Confederation, strikes a perfect balance: small town charm, big energy, and island vibes. The romantic streetscapes, stunning water vistas, trendy restaurants & cafes, and array of welcoming accommodations create an ideal escape from everyday hustle and bustle.

[Claystone Waste Ltd.](#)

Claystone Waste Ltd. (Claystone) is a municipally controlled corporation that provides leading waste management, waste collection, and landfill services for residential communities and professional enterprises in central Alberta.

[Colas Canada](#)

As a leader in Canadian road construction, our group of companies aims to set the pace in our industry by developing and improving products and construction techniques based on recycling of material, improving energy efficiency and reducing greenhouse gas emissions.

[Colliers Project Leaders](#)

We're not just project managers. We go well beyond costs, schedules and project plans. We act for owners to drive value and performance in capital projects. We share their vision and protect their interests so that they can be confident of success.

[Commissionaires](#)

Commissionaires proudly partners with Canadian municipalities to deliver reliable security, bylaw enforcement, fingerprinting, employee background screening, mobile patrols, and more. As a not-for-profit with a social mandate to support veterans, we bring unmatched professionalism, expertise, and a deep understanding of municipal needs to every contract.

[Communities in Bloom](#)

Communities in Bloom is Canada's national community development program, helping municipalities enhance public spaces, preserve heritage, improve environmental practices, and build civic pride through evaluation, recognition, and community engagement, supporting sustainable and vibrant towns and cities across the country.



[Concrete Masonry & Hardscape Association \(CMHA\)](#)

Formerly ICPI and NCMA - CMHA is the North American trade association representing the masonry and hardscapes industry. CMHA is considered the leading source of education and technical information on masonry, segmental retaining walls and segmental concrete pavement systems. Visit our booth to learn more.

[Co-operators | Addenda Capital](#)

As a purpose-led organization, Co-operators is working to advance the financial security of Canadians and our communities. Discover how we're collaborating across Canada to catalyze a more resilient, sustainable society.

[CPKC](#)

CPKC is the first and only single-line transnational railway linking Canada, the U.S. and Mexico, with unrivaled access to major ports from Vancouver to Atlantic Canada, the Gulf Coast and Lázaro Cárdenas, Mexico. Stretching approximately 20,000 route miles, CPKC provides unparalleled network reach to key markets across the continent.



[CSA Group](#)

The mission of CSA Group's Standards Development organization is to enhance the lives of Canadians through the advancement of standards in the public and private sectors. We are a leader in standards research, development, education, and advocacy.

[Custom Ice](#)

Custom Ice is a leading design and build company specializing in both permanent and portable ice rinks. Our projects range from outdoor community rinks and hockey arenas to college field houses and splash pad-ice rink combos. We deliver high-quality solutions, handling every step from concept to completion!

[DATA Communications Management Corp \(DCM\)](#)

DCM delivers integrated communication solutions from regulated, personalized mail and large-scale commercial print to automated digital solutions and technology that keep people connected and engaged. DCM simplifies complexity to drive impactful, consistent, and compliant communications with measurable ROI.

[DCG Philanthropic Services](#)

DCG Philanthropic works with municipalities and non-profit charities to raise funds for recreation, arts, education and health facilities. We have raised over \$300M to support capital projects that have made a lasting impact on Canadian communities.



[Destination Canada](#)

At Destination Canada, we believe that tourism enhances the wealth and wellbeing of Canadians and enriches the lives of visitors. Our mission is to influence supply and build demand for the benefit of locals, communities and visitors through leading research, alignment with public and private sectors, and marketing Canada nationally and abroad.

[destinationone Consulting](#)

destinationone Consulting and KIRAH Executive Search & Leadership Advisory partner with public sector, Indigenous, and community focused organizations to strengthen leadership and organizational capacity through executive search, recruitment, succession planning, leadership advisory, and talent intelligence across Canada.

[Desert Planters](#)

Desert Planters is Canada's leading manufacturer of self-watering planters and in-ground waste systems. Committed to environmental sustainability, we focus on beautifying spaces from coast to coast, meeting today's needs while safeguarding resources for future generations.

[DICAN](#)

DiCAN provides Canadian municipal fleets with innovative fleet management solutions-GPS tracking, cameras, and proprietary tools like Plow Pilot, Good To Go™, and Guardian-enhancing safety, efficiency, and real-time operational insights for smarter, safer fleet operations.

[DMZ](#)

Ranked #1 globally for our startup programs, DMZ partners with municipalities to deliver entrepreneurship initiatives that drive innovation and growth. We help local governments tackle critical challenges—such as housing and mobility—by building startup pipelines that generate jobs, spur economic development, and deliver scalable solutions tailored to community needs.

[Draeger Canada](#)

Draeger Safety Canada delivers advanced safety and detection solutions for law enforcement, industrial, and emergency sectors. Guided by “Technology for Life,” the company develops innovative technologies that protect, support, and save lives in critical, high-risk environments across Canada.



Ducks Unlimited Canada

Conservation PRO by Ducks Unlimited Canada provides professional environmental services. We specialize in practical, science-based, sustainable landscape solutions which address water quality and land management challenges in urban, developed, and remote locations across Canada.

ECHO Power Equipment

For five decades, ECHO has been a worldwide leader in the development and manufacturing of professional-grade, hand-held outdoor power equipment for both the commercial and homeowner markets.

EcoPoste North

EcoPoste North proudly serves as the North American distributor for EcoPoste signposts, crafted entirely from 100% recycled plastic.

Egg Farmers of Canada

Canada's dairy, poultry and egg farmers feed Canadians' appetite for fresh, local, high-quality food while contributing to the vibrancy of rural and urban communities. Our farmers are working together for a more resilient future that will positively impact your municipality.

Egis

Egis is a leading global architectural, consulting, construction engineering, operations and mobility services firm. We create and operate intelligent infrastructure and buildings that both respond to the climate emergency and contribute to balanced, sustainable and resilient development.

Environmental Metal Works - EMW Group

Manufacturer of Commercial and Industrial containers in the collection and shipping of ALL types of waste streams. Our engineered Patented Roll-off cover meets all EPA and

OHS standards applicable for new or existing containers. Our products are available across Canada.

[Environics Analytics](#)

Environics Analytics (EA) is the premier marketing, information, and analytical services company in Canada, helping thousands of customers across every industry sector turn data and analytics into strategy, insights, and results.

[Envirotrace Ltd.](#)

At Enviro Trace Ltd., we specialize in innovative leak detection solutions for oil, gas, and water infrastructure across Canada. We work with municipalities, utility companies, and some of Canada's top oil and gas organizations to protect critical infrastructure, reduce downtime, and meet compliance standards.

EPCOR is an award winning North American utility company, headquartered in Edmonton, Alberta. With over 130 years of trusted experience, we provide clean water and safe, reliable energy to over 2 million customers in over 180 communities across Canada and the United States.

[Federation of Alberta Gas Co-op Ltd.](#)

The Federation of Alberta Gas Co-ops Ltd., FedGas, supports rural Alberta communities and municipalities through cooperative leadership in natural gas distribution. Guided by cooperative principles, we ensure safe, sustainable, and affordable energy solutions, empowering Albertans with reliable natural gas and a commitment to rural resilience.

[Fenwood Creative](#)

From interpretive signage to interactive exhibits, we turn landscapes into living stories to help people understand, connect to, and rediscover the wonder in the world around them.

[Fire Marque](#)

Fire Marque is a privately owned Canadian company licenced in all provinces and territories. It was incorporated federally in 2009. Fire Marque has entered into business agreements with numerous Municipalities and First Nations across Canada representing a diverse population.

[FireSmart Canada](#)

By extending our communities further into forests and grasslands, we are more exposed to the dangers of wildland fire. Join FireSmart Canada and learn how to reduce the risk of wildland fire to people and their communities.

[Flying Colours International](#)

Flying Colours International is a 100% Canadian manufacturer of custom flags, banners, and promotional fabric products. With two production facilities, including our newest in Vancouver, we serve distributors, retailers, government, and corporate clients from coast to coast. Our high-quality flag and fabric solutions are built to make a lasting impression.

[Food Cycle Science Corporation](#)

FoodCycler is an in-home food recycler that transforms food waste into a soil amendment in hours, reducing weight and volume by ~90%. No collection or processing infrastructure is required and GHGs are reduced by 95% vs. sending food to landfill.

[Franzen North America](#)

Franzen North America has offices and warehouse in Kitchener, Ontario. We manufacture gravity locks for the automated pickup of residential organic waste bins. With over 2 million installed worldwide, our gravity locks prevent spillage and unwanted entry by raccoons.

[Future Cities Institute \(University of Waterloo\)](#)

The University of Waterloo's Future Cities Institute (FCI) founded by CAIVAN brings together a global network of interdisciplinary researchers from a variety of fields, industry leaders, practitioners, students and community members to develop new tools and approaches for building healthy and prosperous cities.

[GetInSync](#)

How much does your municipality actually spend on IT? Most can't answer that question. GetInSync can — putting every application, every cost and every renewal in one clear picture. Stop by for a 5-minute demo.

[Global Philanthropic Canada](#)

Global Philanthropic Canada is Canada's largest network of strategic fundraising professionals. Our Senior Consultants provide affordable, executive-level counsel to organizations of all sizes. With an average of 28 years of experience, we've helped raise \$8 billion for our clients, strengthening sustainable missions across communities from coast to coast.

[Global Traffic Group](#)

Since 2003, Global has designed, manufactured, and operated automated traffic enforcement systems at scale. Built on that foundation, our vertically integrated traffic intelligence platform brings together hardware, software, machine learning, analytics, and program delivery to help communities improve safety and make smarter decisions.

[Graham](#)

Graham is a leading general contractor with experience delivering projects across all major sectors throughout North America. We provide a full suite of services including construction management, design build, financing, and project development, offering innovative solutions tailored to our clients' needs."

[Green Drop Trees](#)

[Green Municipal Fund \(GMF\)](#)

FCM's Green Municipal Fund supports municipalities and their partners, through capacity-building and funding, to reduce pollution, improve energy efficiency, revitalize public infrastructure and more. Ask our team how we can help support your municipal sustainable projects.

[Halifax Regional Municipality](#)

Host City 2027 for FCM's Annual Conference and Trade Show.

[Henderson Recreation Equipment](#)

Henderson Recreation Equipment provides "Canadian Made" products to the recreational market. A leader in design and manufacturing, Henderson Recreation provides many options for your Playground or Site Furnishings project to make it uniquely yours.

[Intact Financial Corporation](#)

Intact Financial Corporation is the largest provider of Property & Casualty insurance in Canada, a leading provider of global specialty insurance and a leader in commercial lines in the U.K. and Ireland. We exist to help people, businesses and society prosper in good times and be resilient in bad times.

[International Association of Fire Fighters \(IAFF\)](#)

Founded in 1918, the International Association of Fire Fighters represents 310,000 professional fire fighters and paramedics across North America including 25,400 in Canada. We are a leading public safety advocate and the official voice of Canada's professional fire fighters.

[International Brotherhood of Electrical Workers \(IBEW\)](#)

We're the International Brotherhood of Electrical Workers (IBEW), Canada's largest electrical union. When disaster strikes, when blackouts happen, when life gets interrupted – our members are there to get things back on track, safely and efficiently, and with the skills and training that Canadians can count on.

[International Flood Control](#)

The FM Approved TIGER Dam flood control technology system is changing the approach to preserving infrastructure by protecting buildings, keeping interstates and highways accessible, and allowing utilities to function during storms.

[ITG SPA - Noise Stop](#)

NOISE-STOP® is the patented rubber device helps fixing noisy pit lids and drain covers, it is universally adaptable, reduce the annoying sound “BANG-BANG”, withstand extreme temperatures (-104°F+230°F), last longer (1to2 years life-cycle) and is easy to apply.

[Jim Pattison Lease](#)

A recognized leader in the fleet leasing industry, Jim Pattison Lease provides flexible and innovative customized fleet management solutions and vehicle leasing to commercial and public sector enterprises. We are proud to be a part of the Jim Pattison Group.

[JustServe](#)

JustServe is a global volunteer movement that empowers individuals, families and groups to strengthen their communities. Its free platform connects people with meaningful service opportunities while helping organizations and municipalities post projects and find volunteers eager to help.

[Landmark](#)

Landmark is a leading provider of engineering, construction, and asset management services for storage solutions in the water, wastewater, power, and industrial markets. We operate throughout North America and have built our reputation on delivering the most challenging projects with a high degree of efficiency and precision.

[Leblanc Illuminations](#)

Leblanc Illuminations is a manufacturer of light decorations, illumination products and architectural lighting. Our company specializes in the development of decorative concepts to enhance cities and municipalities during the Christmas season or any other occasion of the year.



[Liveable Cities](#)

Liveable Cities improves Canadians’ lives by developing new technologies that make cities safer, efficient, and more liveable. The company leverages streetlights’ locations to

develop and deploy advanced smart city solutions that create powerful data and insights to support community decision-makers.

[Lugr Enterprise](#)

[Magna Engineering Services](#)

MAGNA Engineering Services Inc. is an acclaimed civil engineering firm committed to pioneering innovative nature-based infrastructure solutions for communities throughout Western Canada and beyond. MAGNA specializes in stormwater management, naturalized wastewater solutions, GIS and Mapping, and Community Engagement.

[Manderley Turf Products](#)

Since 1960, Manderley has been dedicated to crafting high-quality, sustainable natural grass lawns tailored for homeowners, landscapers and other service providers.

[MFE Inspection Solutions](#)

MFE Inspection Solutions helps Canadian municipalities improve air quality with Bettair® Air Quality Mapping, providing real-time pollutant data to identify hotspots and drive action. We also offer equipment sales, rentals, calibrations, repairs, and training to support healthier communities.

[Michel's Industries](#)

Michel's Industries designs and produces durable solutions for the agricultural, trucking, Construction, waste, refuse and commercial sectors. Michel's diverse product line includes tarp systems such as Pull Tarps, Sideroll Tarps, Dura Flip Tarp, Econo Flip Tarp, Gravel Guard and Scissor Lift. Innovative, user Friendly products and service has kept Michel's Industries "The Tarp Specials" for over 50 years.

[Montreal Port Authority](#)

The Port of Montreal is a world-class port facility contributing significantly to the economic development of Greater Montreal and Quebec, all while respecting the environment. With direct connections to more than 140 countries, the Port of Montreal provides access to 110 million North-American consumers.

[Morelli Urban Furniture](#)

A full staff of industrial designers and engineers joins its forces with an ecosystem of contributors to leverage more than 40 years of expertise in urban furnishing.

[Municipal Information Network](#)

Canada's only municipal daily—The most complete coverage of municipal news delivered daily from coast to coast for over 20 years.



[Municipal World](#)

Serving Canadian municipalities since 1891, Municipal World is Canada's leading independent resource for local government professionals. Through its respected magazines, robust job board, exclusive books, high-quality election supplies, and a growing collection of webinars and podcasts, Municipal World connects thought leaders, public sector innovators, and solution providers who are shaping the future of communities across the country.

[National Aboriginal Lands Managers Association \(NALMA\)](#)

The National Aboriginal Lands Managers Association (NALMA) is a national, First Nation-led, non-political organization that supports First Nation land managers through capacity building, professional development, and technical support. We work alongside eight Regional Lands Associations (RLAs), connecting more than 200 professionals dedicated to advancing Indigenous land governance across Canada.

[National Police Federation](#)

The National Police Federation is the sole certified bargaining agent representing ~20,000 Members of the Royal Canadian Mounted Police. The NPF is the largest police labour relations organization in Canada and the first independent national association to represent RCMP Members.

[Natural Resource Canada \(NRCAN\)](#)

Natural Resources Canada's Office of Energy Efficiency will be on hand with tools and resources to help you take advantage of the benefits of energy efficiency, such as lower energy costs, cutting emissions, improving operating performance, and increasing asset values.

[Nature Conservancy of Canada \(NCC\)](#)

Since 1962, the Nature Conservancy of Canada has brought people together to protect the lands and waters that sustain us all. As an environmental charity working with communities, Indigenous Nations, governments and businesses, we deliver nature-based solutions at a scale no one else can. Our conservation work protects our health, strengthens economies and builds resilient communities. Together, we unlock nature's power, so life can thrive.

[New Line Skateparks](#)

We are a full-service planning, design and construction firm specializing in the development of integrated concrete skateparks, pump tracks and other progressive action sports environments. Our team consists of registered landscape architects, engineering experts and construction professionals who are passionate active skateboarders.

[NI Corporation Inc.](#)

Ni Corporation is a leading manufacturer of waste sorting furniture. With 30 years of experience, we design and manufacture a large selection of high-quality, durable, and customizable recycling stations, to meet the needs of a diversity of institutions and businesses.

[NovaBus](#)

Driven by your needs, Nova Bus sets its expertise to develop vehicles that can handle the toughest challenges. We are providing sustainable transit solutions, including environmentally friendly buses, high-capacity vehicles and integrated intelligent transportation systems.



[Nuclear Waste Management Orgization \(NWMO\)](#)

Founded in 2002, the Nuclear Waste Management Organization (NWMO) is a not-for-profit organization tasked with the safe, long-term management of Canada's intermediate and high-level radioactive waste, in a manner that protects people and the environment for generations to come.

[Ontario Disability Employment Network](#)

ODEN is a provincial network of over 140 Employment Service Providers dedicated to increasing employment opportunities for people who have a disability. Members support all disability types across Ontario, with additional connections to organizations throughout Canada.

[Ontario Recreation Facilities Assocation Inc.](#)

The Ontario Recreation Facilities Association provides leadership in professional development, and in products and services for its members who operate and manage recreation facilities in municipalities, educational institutions, government agencies, First Nations communities and in the private recreation sector.

Operation Lifesaver Canada

We are dedicated railroaders and citizens, aiming to save lives by educating Canadians about the hazards surrounding rail property and trains. Operation Lifesaver is a partnership initiative of the Railway Association of Canada and Transport Canada and works in cooperation with the rail industry, government, police, unions, and many public organizations and community groups.

Optisolve Ltd.

We envision a world where cleanliness meets technology, creating environments that are not just clean but sustainably maintained to the highest standards.

Parkworks

With over 30 years of experience, 1000's of installations, and teams strategically placed throughout Western Canada, Parkworks helps the development of inclusive, innovative and exceptional recreation spaces, enthusiastically, happily and tenaciously. Our products span: playgrounds, splash pads, sports and fitness, outdoor classrooms, site furnishings, public toilets, shelters and shade and surfacing.

Petroglyph Project Analytics and Consulting Inc.

Petroglyph Projects improves delivery of complex capital and infrastructure projects. With 30+ years of experience, we strengthen governance, decision-making, and execution across public sector programs, leveraging solutions like Aurigo - an AI-driven platform that enhances visibility, control, and delivery performance.

Pets Canada

Pets Canada works with municipalities to develop bylaws and solutions for pet related issues. Since 1988 we have been the voice of the Canadian pet industry providing resources and guidance for pet businesses with a focus on improving animal care.

PlunkEV

Headquartered in Canada, PlunkEV's purpose is to be the world's most complete EV ecosystem company.

PlunkEV's team members across every province provide local Host Partners with the lowest-cost, lowest-carbon transportation system, lowering expenses for Canadian taxpayers, municipalities, businesses and tourists.



[Port of Vancouver](#)

The Vancouver Fraser Port Authority is the federal agency responsible for the shared stewardship of the lands and waters that make up the Port of Vancouver, Canada's largest port. The Port of Vancouver supports local businesses and jobs nationwide, enabling the trade of approximately \$305 billion in goods annually and connecting Canadians to global markets.

[Prince Rupert Port Authority](#)

Fast, reliable and with room to grow, the Port of Prince Rupert is a competitive trade solution for Canadian natural resource sectors. Working closely with our partners and customers, the Prince Rupert Port Authority delivers value-added supply chain innovation.

[PrivacyWorks](#)

PrivacyWorks is a leading Canadian firm specializing in privacy, access-to-information, and security solutions. With experienced experts across Canada, the company supports startups, enterprises, and governments through compliance guidance, privacy programs, FOI requests, policies, and complex projects, delivering comprehensive, industry-leading support.

[Pure Technologies, A Xylem Brand](#)

Xylem's Pure Technologies helps cities protect water infrastructure with advanced condition assessment, engineering, and data insights, empowering leaders to prevent failures, extend asset life, and ensure reliable service while reducing costs and building long-term resilience.

[PurePave Technologies](#)

PurePave transforms roads, sidewalks, and parking lots into decentralized stormwater infrastructure. Our winterized permeable pavement systems help cities reduce flooding, capture rainfall, lower infrastructure costs, and generate performance data—building the foundation for smarter, climate-resilient municipal infrastructure.

[Railway Association of Canada](#)

The Railway Association of Canada is the voice of nearly 60 freight and passenger railways, supporting a safe, resilient, competitive, and sustainable industry that moves millions of passengers and \$400 billion in goods across Canada each year.

[**Ramo Technologies**](#)

Since 2006, Ramo has been a leading expert in nature-based solutions. As North America's largest willow producer, Ramo specializes in wastewater management, marginal land rehabilitation, mine reclamation, soil improvement, wood fibre products, carbon capture, and engineered wood products.

[**Raven Connected**](#)

Raven provides secure, AI-augmented, video telematics with end-to-end ownership and control of the entire technology stack, backed by Canadian support and an unwavering commitment to quality and innovation.

[**reclaimasphalt.com**](#)

It's true! HOT Mix Asphalt in 8 minutes for as low as \$25 a ton! Recycle millings or chunk asphalt WHEN you want it, WHERE you want it. Models deliver 4, 7, or 10 ton per hour (as much as 100 tons or more a day). Towable with a pickup truck, mounted to flatbed, or static setup in your yard. All diesel operation, no propane, no direct flame. Plus, optional thermal containers keep your mix hot all day or night.

[**Rexel Canada Electrical Inc.**](#)

Rexel Energy Solutions is a leading provider of innovative energy management and efficiency solutions. We empower businesses to optimize their energy usage, reduce costs, and enhance sustainability through advanced technologies, expert guidance, and tailored services, driving a greener future for all.

[**RinkWater**](#)

RinkWater's patented and tested design makes flooding rinks easier than ever. No more truck watering or being hassled with renting a backflow preventer, begging local water providers to flood your community rink for you, or relying on the Fire Department to maintain the rink.

[**Rizon**](#)

RIZON, by Daimler Truck Group, offers reliable, fully electric Class 4-5 trucks built from the ground up for real-world business needs—backed by expert support in eMobility, infrastructure, and fleet integration.



[Rogers Communications](#)

Rogers is a leading Canadian technology and media company providing communications services and entertainment to consumers and businesses. We strive to deliver the highest standard of network reliability and keep you connected to what matters most, day in, day out.

[Royal Roads University](#)

Uniquely located near the Pacific Ocean, in Vancouver Island's historic Hatley Park, Royal Roads University is an extraordinary place of higher learning. Here, full-time students, working professionals and lifelong learners can fundamentally transform their education without putting their lives or careers on pause.

[RUNWITHIT Synthetics](#)

RUNWITHIT Synthetics is a woman-led, Certified Indigenous tech company creating dynamic Synthetic Twins, virtual environments that simulate people, land use, infrastructure, and conditions, allowing municipal decision-makers to test scenarios, adjust variables, and gain actionable insight for complex and unprecedented problems.

[Rural Impact Canada](#)

Meeting our housing targets and supporting municipalities across Canada in this effort requires a national effort along with a range of experience and trusted expertise.

[Russell NDE Systems](#)

Russell NDE Systems is certified by CAMSC as an Aboriginal Minority Supplier. We offer direct service for oil, gas, and slurry pipelines, including: Pipeline pigging and expert inspection for boiler tubes, Hydrogen Reformer Tube, Furnace and Exchanger tube inspection, and Tank Floor inspection.

[Safesidewalks Canada](#)

Safesidewalks Canada is the trusted partner of municipalities across Canada in sidewalk maintenance and liability prevention for 10+ years. We are experts at removing trip hazards and improving the safety & accessibility of communities through a proprietary saw cutting technique.

[Saskatchewan Trade and Export Partnership \(STEP\)](#)

We are a member-driven, non-profit corporation dedicated to increasing Saskatchewan's export activities while raising awareness of our province's distinct products and services.

[SFM](#)

SFM offers services ranging from AV product distribution to technical support, helping global brands and Canadian AV professionals do better business. With brands like Shure and Q-SYS in our portfolio, SFM provides AV solutions for government, municipalities, and education sectors.

[Shade Sails Canada](#)

Proudly Canadian and based in Revelstoke, BC, we are driven by a deep commitment to Innovation, Quality, and Customer Service, designing a suite of innovative commercial and residential exterior shade products, services, and solutions that set the industry standard.

[Sock Rocket](#)

Sock Rocket is a Canadian custom sock producer. We design and build custom branded socks for businesses, events, charities, and of course - municipalities! Free designs, plus we donate THREE pairs for every pair produced. 500,000 pairs donated so far!

[Sprung](#)

Since 1887, Sprung has been designing and producing innovative, tensioned membrane structures to meet the unique needs of our clients. Not only did we invent and patent the fabric membrane technology behind these structures, we continue to find ways to improve and enhance it.

[Stageline Mobile Stage](#)

Stageline Mobile Stage Inc. was the first company in the world to market the covered mobile stage trailer, a specially designed trailer equipped with a highly advanced hydraulic system. Stageline has revolutionized and radically simplified the organization of outdoor events.

[Sustane Technologies](#)

Sustane Technologies is a clean-tech company based in Halifax Nova Scotia. Sustane has developed a disruptive technology that diverts municipal solid waste (MSW) from landfills and safely converts the recycled MSW into clean energy and other recycled products.

[TC Energy](#)

We're a team of 6,500+ energy problem solvers connecting the world to the energy it needs. Our extensive network of infrastructure assets is one-of-a-kind. It seamlessly moves, generates and stores energy resources and delivers them to where they are needed most.

[**The Diversity Institute, Toronto Metropolitan University**](#)

The Diversity Institute at Toronto Metropolitan University conducts cutting-edge, action-oriented research to advance a strong, inclusive Canadian economy. By harnessing equity, diversity and inclusion, it tracks trends and develops evidence-based strategies to strengthen education, employment, leadership, and innovation ecosystems nationwide.

[**Toronto Civic Employees Union, Local 416**](#)

TCEU Local 416 represents more than 6,500 outside workers at the City of Toronto who provide quality public services that we all rely on. TCEU Local 416 advocates for the protection and enhancement of public services; good, stable jobs for the residents of Toronto and the GTA.

[**Toronto Metropolitan University - DMZ**](#)

Ranked #1 globally for our startup programs, DMZ partners with municipalities to deliver entrepreneurship initiatives that drive innovation and growth. We help local governments tackle critical challenges—such as housing and mobility—by building startup pipelines that generate jobs, spur economic development, and deliver scalable solutions tailored to community needs.

[**Trans Canada Trail**](#)

Explore Canada's national trail, the longest multi-use trail system in the world. Trans Canada Trail is the organization that advocates, stewards and champions Canada's nationwide trail system, providing leadership and guidance, funding and resources, outreach and engagement.

[**Transdev Canada**](#)

Transdev is Canada's largest multimodal passenger transport company. We provide a wide range of services to communities, including urban, paratransit, school, medical, and rail transport. Our mission is to connect all Canadians and offer safe, efficient, and innovative solutions that serve the common good.

[**University of Guelph**](#)

Discover the Lang School's innovative graduate business programs—MBA, MA Leadership, MSc, and PhD options—designed to develop leaders who use business as a force for good. Join us at FCM Ottawa to explore flexible, career-focused pathways rooted in research, leadership, and impact.

[**University of Victoria - Accelerating Community Energy Transformation \(ACET\)**](#)

Accelerating Community Energy Transformation (ACET) is a multi-partner initiative accelerating the global push for resilient and equitable clean energy solutions through community-based collaborations. Established in 2023 with support from the Canada First

Research Excellence Fund, ACET is a partnership between Royal Roads University, University of British Columbia, Université du Québec à Trois-Rivières and Yukon University, led by the University of Victoria.

[VC3](#)

VC3 is a managed IT and cybersecurity services provider serving municipalities, financial services organizations, and businesses throughout North America. Organizations come to us for technology solutions that build bridges, not barriers, and to get the expertise they need to manage cyber risks and IT infrastructure.

[VCT Group](#)

At VCT Group, we envision a world powered by clean, abundant energy that is locally produced and community-owned. Since 2008, we have been leading the way in designing, building, and installing distributed solar energy infrastructure across Ontario and throughout Canada.

[Via Transportation Inc.](#)

Via is reimagining public transit for the future. We design and operate next-generation mobility solutions that empower cities, transit authorities, private operators, businesses, and universities to build smarter, more dynamic transportation systems.

[Waterplay®](#)

Waterplay® is a global provider of premium aquatic play solutions. With over 38 years of industry experience, Waterplay creates aquatic environments that engage communities, activate public spaces, and promote inclusive play. Waterplay's commitment to innovation, quality, and sustainability ensures that every splash pad delivers exceptional value and lasting enjoyment.

[Wesco Distribution Canada LP](#)

Wesco builds, connects, powers and protects the world. Delivering ingenuity and expertise, we help your business run smoothly by providing solutions that can increase profitability, improve productivity and mitigate risk. With nearly 1.5 million products, Wesco delivers what you need when you need it.

[Western Financial Group](#)

Whether you're looking for insurance for your municipality, school or community-based group, or something else, we've got you covered. As Canada's leading insurance provider, we take pride in offering tailored solutions just for you.

[Western Recreation and Development Inc.](#)

Western Recreation & Development Inc. is a Canadian leader in the design and construction of municipal aquatic facilities, specializing in all inclusive swimming pools,

mechanical systems, waterslides, and splash pads. Our patented Ecco Pool System features a fully accessible perimeter pipe gallery that has become the most chosen pool system for communities across Canada.

[Westman Steel](#)

With over 2,000 employees and 75 facilities. Westman Steel, Behlen Industries and Artspan IMP. Specializing in manufacturing steel building systems and components for the Industrial, Commercial, Institutional, Petrochemical Infrastructures, including Residential, Agricultural and Recreational sectors.

[Wildfire Resilience Consortium of Canada \(WRCC\)](#)

The Wildfire Resilience Consortium of Canada (WRCC) is a purpose-built, not-for-profit organization that aims to unify these elements to create a transformative approach to wildfire management for the country and beyond.

[YMCA Canada](#)

The YMCA is a charity that ignites the potential in over 2 million people at 1,700 locations across Canada. Our programs include childcare, health, fitness and aquatics, camps, employment programs, immigrant services, youth leadership and other community programs.