

# Foundations for the Future: Our Strategic Path to 2029



# Organizational Development and Capacity Building

We support our staff and ensure that staff capacity is determined by service levels.

We will foster a healthy, safe and resilient organization by investing in our people, strengthening leadership and enhancing internal capacity to deliver municipal services. We aim to be an organization with a capable, diverse, engaged and adaptable workforce that can meet service level demands in an efficient and cost-effective manner.



### **Sustainable Service Delivery**

We provide sustainable services for a thriving community.

We will ensure the long-term sustainability of municipal services by optimizing resources and delivering quality services with reliable infrastructure that meets the present and future needs of our community.



#### Modernization

We ensure continuous improvement.

We will modernize our municipal operations by optimizing our IT infrastructure, refining workflows, and improving records management, create a more efficient, responsive and innovative local government that is equipped to meet current and future challenges.



# **Land Use Planning**

We plan for responsible growth and land stewardship.

We will guide the sustainable growth and development of Fort Smith through proactive land-use planning that balances economic opportunity, environmental stewardship and community well-being. We are committed to fostering collaboration and open dialogue with stakeholders and landowners.



# Recreation

We foster active living and a vibrant community.

We will maintain and enhance diverse, accessible and engaging recreational opportunities that inspire active lifestyles, foster social connections and enhance the overall well-being of residents of all ages.